

November 24, 2020

HCA Healthcare, Inc. DBA  
Frisbie Memorial Hospital  
11 Whitehall Road  
Rochester, NH 03867

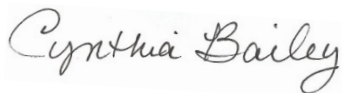
AT&T TNAC,

This Letter of Intent represents a request by Frisbie Memorial Hospital for a contiguous block of 3,000 new AT&T Telephone Numbers to be added to the IP Flexible Reach BVoIP service. Frisbie Memorial Hospital intends to order service in the Rochester rate center, on the ROCHNHWE switch, pending AT&T's successful completion of the required testing. Frisbie Memorial Hospital intends to activate these numbers within 180 days from AT&T's receipt of the numbers.

HCA Healthcare, Inc. dba Frisbie Memorial Hospital currently has no requirements or restrictions on the numbers assigned.

Founded in 1968, HCA Healthcare is ranked 63 in Fortune 500 and has been named one of the "World's Most Ethical Companies" for ten years in a row. As one of the nation's leading providers of healthcare, HCA Healthcare is comprised of 185 hospitals and over 2,000 sites of care including surgery centers, freestanding ERs, urgent care centers and physician clinics in 21 states and the United Kingdom. Currently, HCA Healthcare employs approximately 280,000 colleagues, 38,000 physicians and 94,000 registered nurses. Each year approximately five percent of all U.S. hospital services happen at an HCA Healthcare facility.

Sincerely,



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