

U & I UTILITIES & INDUSTRIES, INC. INVOICE

Customer Orders
 1995 Industrial Blvd
 Reynoldsville, PA 15851-0190
 Phone: (814) 653-8269 or 653-8411
 Fax: (814) 653-7306

Please Remit Payment To:
 UTILITIES & INDUSTRIES
 c/o DBI Inc.
 1995 Industrial Blvd
 Reynoldsville, Pa 15851

Invoice Number: 33945
 Invoice Date: 06/30/22
 Page: 1

Freight is F.O.B. Plant.

All sales are subject to Net 30 Day payment terms.

A service charge of 1.5% per month will be added to any unpaid balance of 30 days or more.

B NORTHERN UTILITIES NH/ME
 6 LIBERTY LANE WEST
 HAMPTON, NH 03842-1720
 knowles@unitil.com
L ATTN: STEVEN HAMBLEN

S NORTHERN UTILITIES NH
 325 WEST ROAD
 PORTSMOUTH, NH 03801
 deschambeault@unitil.com
P ATTN: STEVEN HAMBLEN

Sales Ord No: 30677	Taxable: N	Purchase Order: NNH 78277
Order Date: 07/06/22	Pmt Terms: NET 15	Ship Via: UI TRUCK
Account Cd: UNITIL PL	Shipper No: 0	FOB: PLANT
Salesperson: 0	Ship Date: 06/30/22	Job Number:

Line	Qty Shipped	Backordered	Part Number/Description	Discount	Price	UM	Extended Price
	55	0	CLASS J REP DOM UNITIL INTEST/CONDEMN DOM	0.00	\$12.6900	EA	\$697.95
	2	0	CLASS J REP 400 UNITIL INTEST/CONDEMN 400'S	0.00	\$12.6900	EA	\$25.38
	4	0	CLASS J REP LC UNITIL INTEST/CON LC 700-1000	0.00	\$65.9700	EA	\$263.88
	1	0	ROTARY INTEST SPECIAL TEST ROTARY METERS	0.00	\$51.8500	EA	\$51.85
	8	0	REPAIR CLASS A AMERICAN/ROCKWELL DOM METERS	0.00	\$24.8200	EA	\$198.56
	35	0	REPAIR CLASS B AMERICAN/ROCKWELL DOM METER	0.00	\$38.5000	EA	\$1,347.50
	1	0	EXTRA PARTS DOM DOMESTIC EXTRTA PARTS	0.00	\$194.2100	EA	\$194.21
	2	0	REPAIR CLASS A 400 CLASS METERS	0.00	\$24.4000	EA	\$48.80
	3	0	REPAIR CLASS B 400 CLASS METERS	0.00	\$39.5300	EA	\$118.59
	1	0	EXTRA PARTS DOM EXTRA PARTS 400 CLASS METERS	0.00	\$7.6400	EA	\$7.64
	15	0	CLASS A REPAIR AL800/1000 LC METER	0.00	\$83.4800	EA	\$1,252.20
	106	0	CLASS B REPAIR AL800/1000 LC METER	0.00	\$170.1700	EA	\$18,038.02
	1	0	EXTRA PARTS LC LARGE CAPACITY EXTRA PARTS	0.00	\$10,688.4700	EA	\$10,688.47

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Invoice Number: 33945
 Invoice Date: 06/30/22
 Page: 2

Freight is F.O.B. Plant.

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B NORTHERN UTILITIES NH/ME
I 6 LIBERTY LANE WEST
L HAMPTON, NH 03842-1720
L knowles@unitil.com
 ATTN: STEVEN HAMBLEN

S NORTHERN UTILITIES NH
H 325 WEST ROAD
I PORTSMOUTH, NH 03801
P deschambeault@unitil.com
 ATTN: STEVEN HAMBLEN

Sales Ord No: 30677	Taxable: N	Purchase Order: NNH 78277
Order Date: 07/06/22	Pmt Terms: NET 15	Ship Via: UI TRUCK
Account Cd: UNITIL PL	Shipper No: 0	FOB: PLANT
Salesperson: 0	Ship Date: 06/30/22	Job Number:

Line	Qty Shipped	Backordered	Part Number/Description	Discount	Price	UM	Extended Price
	163	0	DDM INSTALL BADGES	0.00	\$3.1900	EA	\$519.97
	159	0	DDM REPLACE MFG BADGES AS NEEDED	0.00	\$3.1900	EA	\$507.21
	169	0	DDM INSTALL ERTS	0.00	\$5.6300	EA	\$951.47
	1	0	DELVCHG-PU UNITIL PICKUP CHARGES \$2.50/MI AT UP TO \$4.00/GAL DISEL PRICE IN PA. EVERY \$.25 + PER GALL OVER \$4.00 = \$.05 + PER/MILE	0.00	\$600.3300	EA	\$600.33
	1	0	DELVCHG-DEL UNITIL DELIVERY CHARGES	0.00	\$600.3300	EA	\$600.33

Return Policy: 30 days: No charge for manufacturers defect, otherwise 30% restock fee. Special Orders: NO Returns unless defective.

Subtotal:	\$36,112.36
Freight:	\$0.00
Total:	\$36,112.36

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Please Remit Payment To:
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 c/o DBI Inc.
 1995 Industrial Blvd
 Reynoldsville, Pa 15851

Invoice Number: 34150
 Invoice Date: 10/05/22
 Page: 1

Freight is F.O.B. Plant.

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L knowles@unitil.com
L ATTN: STEVEN HAMBLÉN

S NORTHERN UTILITIES NH
 325 WEST ROAD
H PORTSMOUTH, NH 03801
I deschambeault@unitil.com
P ATTN: STEVEN HAMBLÉN

Sales Ord No: 30917
 Order Date: 10/05/22
 Account Cd: UNITIL PL
 Salesperson: 0

Taxable: N
 Pmt Terms: NET 15
 Shipper No: 0
 Ship Date: 10/04/22

Purchase Order: NNH 78277
 Ship Via: UI TRUCK
 FOB: PLANT
 Job Number:

Line	Qty Shipped	Backordered	Part Number/Description	Discount	Price	UM	Extended Price
	24		0 CLASS J REP DOM UNITIL INTEST/CONDEMN DOM	0.00	\$12.6900	EA	\$304.56
	1		0 CLASS J REP 400 UNITIL INTEST/CONDEMN 400'S	0.00	\$12.6900	EA	\$12.69
	7		0 CLASS J REP ROT UNITIL INTEST/CON ROT 1.5M-7M	0.00	\$77.0700	EA	\$539.49
	3		0 CLASS J REP ROT UNITIL INTEST/CON ROT 11M	0.00	\$80.0100	EA	\$240.03
	1		0 CLASS J REP ROT UNITIL INTEST/CON ROT 16M	0.00	\$82.9400	EA	\$82.94
	2		0 INTEST DOM SPECIAL TEST DOMESTIC METER	0.00	\$30.8900	EA	\$61.78
	51		0 REPAIR CLASS A AMERICAN/ROCKWELL DOM METERS	0.00	\$24.8200	EA	\$1,265.82
	147		0 REPAIR CLASS B AMERICAN/ROCKWELL DOM METER	0.00	\$38.5000	EA	\$5,659.50
	1		0 EXTRA PARTS DOM DOMESTIC EXTRTA PARTS	0.00	\$845.9700	EA	\$845.97
	5		0 REPAIR CLASS A 400 CLASS METERS	0.00	\$24.4000	EA	\$122.00
	11		0 REPAIR CLASS B 400 CLASS METERS	0.00	\$39.5300	EA	\$434.83
	1		0 EXTRA PARTS DOM EXTRA PARTS 400 CLASS METERS	0.00	\$209.3900	EA	\$209.39
	13		0 CLASS B REPAIR AL800/1000 LC METER	0.00	\$170.1700	EA	\$2,212.21

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Invoice Number: 34150
 Invoice Date: 10/05/22
 Page: 2

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S NORTHERN UTILITIES NH
H 325 WEST ROAD
I PORTSMOUTH, NH 03801
P deschambeault@unitil.com
P ATTN: STEVEN HAMBLÉN

Sales Ord No: 30917
 Order Date: 10/05/22
 Account Cd: UNITIL PL
 Salesperson: 0

Taxable: N
 Pmt Terms: NET 15
 Shipper No: 0
 Ship Date: 10/04/22

Purchase Order: NNH 78277
 Ship Via: UI TRUCK
 FOB: PLANT
 Job Number:

Line	Qty Shipped	Backordered	Part Number/Description	Discount	Price	UM	Extended Price
	1		0 EXTRA PARTS LC LARGE CAPACITY EXTRA PARTS	0.00	\$1,808.9100	EA	\$1,808.91
	62		0 ROTARY REPAIR B 3M -5M ROTARY METER	0.00	\$296.7200	EA	\$18,396.64
	4		0 ROTARY REPAIR B 7M ROTARY METER	0.00	\$263.8000	EA	\$1,055.20
	1		0 ROTARY REPAIR B 11M ROTARY METER	0.00	\$263.8000	EA	\$263.80
	1		0 ROTARY REPAIR B 16M ROTARY METER	0.00	\$296.7200	EA	\$296.72
	1		0 EXTRA PARTS ROT ROTARY METER EXTRA PARTS	0.00	\$11,704.2300	EA	\$11,704.23
	172		0 DDM INSTALL BADGES	0.00	\$3.1900	EA	\$548.68
	219		0 DDM REPLACE MFG BADGES AS NEEDED	0.00	\$3.1900	EA	\$698.61
	274		0 DDM INSTALL ERTS	0.00	\$5.6300	EA	\$1,542.62
	1		0 DELVCHG-PU UNITIL PICKUP CHARGES \$2.50/MI AT UP TO \$4.00/GAL DISEL PRICE IN PA. EVERY \$.25 + PER GALL OVER \$4.00 = \$.05 + PER/MILE	0.00	\$569.8000	EA	\$569.80
	1		0 DELVCHG-DEL	0.00	\$569.8000	EA	\$569.80

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Invoice Number: 34150
 Invoice Date: 10/05/22
 Page: 3

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P ATTN: STEVEN HAMBLÉN

Sales Ord No: 30917
 Order Date: 10/05/22
 Account Cd: UNITIL PL
 Salesperson: 0

Taxable: N
 Pmt Terms: NET 15
 Shipper No: 0
 Ship Date: 10/04/22

Purchase Order: NNH 78277
 Ship Via: UI TRUCK
 FOB: PLANT
 Job Number:

Line	Qty Shipped	Backordered	Part Number/Description	Discount	Price	UM	Extended Price
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10/6/22

UNITIL DELIVERY CHARGES

Pay invoice as follows:

Meter Testing	- 30.40.80.00,893.00	- \$ 2,884.08
75% Company meters	- 00223300	- \$ 34,921.60
25% Customer meters	- 00223302	- \$ 11,640.53

\$ 49,446.22

OK to pay.

MJD

Return Policy: 30 days: No charge for manufacturers defect, otherwise 30% restock fee. Special Orders: NO Returns unless defective.

Subtotal:	\$49,446.22
Freight:	\$0.00
Total:	\$49,446.22

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Please Remit Payment To:
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Invoice Number: 34341
 Invoice Date: 11/29/22
 Page: 1

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S NORTHERN UTILITIES NH
 325 WEST ROAD
 PORTSMOUTH, NH 03801
 deschambeault@unitil.com
P ATTN: STEVEN HAMBLEN

Sales Ord No: 31113
 Order Date: 11/29/22
 Account Cd: UNITIL PL
 Salesperson: 0

Taxable: N
 Pmt Terms: NET 15
 Shipper No: 0
 Ship Date: 11/29/22

Purchase Order: NNH 78277
 Ship Via: UI TRUCK
 FOB: PLANT
 Job Number:

Line	Qty Shipped	Backordered	Part Number/Description	Discount	Price	UM	Extended Price
	17	0	CLASS J REP DOM UNITIL INTEST/CONDEMN DOM	0.00	\$12.6900	EA	\$215.73
	4	0	CLASS J REP 400 UNITIL INTEST/CONDEMN 400'S	0.00	\$12.6900	EA	\$50.76
	1	0	INTEST DOM SPECIAL TEST DOMESTIC METER	0.00	\$30.8900	EA	\$30.89
	24	0	REPAIR CLASS A AMERICAN/ROCKWELL DOM METERS	0.00	\$24.8200	EA	\$595.68
	105	0	REPAIR CLASS B AMERICAN/ROCKWELL DOM METER	0.00	\$38.5000	EA	\$4,042.50
	1	0	REPAIR CLASS C AMERICAN/ROCKWELL DOM METER	0.00	\$44.2500	EA	\$44.25
	1	0	EXTRA PARTS DOM DOMESTIC EXTRTA PARTS	0.00	\$989.8100	EA	\$989.81
	2	0	REPAIR CLASS A 400 CLASS METERS	0.00	\$24.4000	EA	\$48.80
	6	0	REPAIR CLASS B 400 CLASS METERS	0.00	\$39.5300	EA	\$237.18
	1	0	EXTRA PARTS DOM EXTRA PARTS 400 CLASS METERS	0.00	\$2.1900	EA	\$2.19
	115	0	DDM INSTALL BADGES	0.00	\$3.1900	EA	\$366.85
	151	0	DDM REPLACE MFG BADGES AS NEEDED	0.00	\$3.1900	EA	\$481.69
	138	0	DDM	0.00	\$5.6300	EA	\$776.94

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Invoice Number: 34341
 Invoice Date: 11/29/22
 Page: 2

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P deschambeault@unitil.com
 ATTN: STEVEN HAMBLEN

Sales Ord No: 31113
 Order Date: 11/29/22
 Account Cd: UNITIL PL
 Salesperson: 0

Taxable: N
 Pmt Terms: NET 15
 Shipper No: 0
 Ship Date: 11/29/22

Purchase Order: NNH 78277
 Ship Via: UI TRUCK
 FOB: PLANT
 Job Number:

Line	Qty Shipped	Backordered	Part Number/Description	Discount	Price	UM	Extended Price	
			INSTALL ERTS					
	1	0	DELVCHG-PU UNITIL PICKUP CHARGES \$2.50/MI AT UP TO \$4.00/GAL DISEL PRICE IN PA. EVERY \$.25 + PER GALL OVER \$4.00 = \$.05 + PER/MILE	0.00	\$600.3300	EA	\$600.33	
	1	0	DELVCHG-DEL UNITIL DELIVERY CHARGES	0.00	\$600.3300	EA	\$600.33	

Return Policy: 30 days: No charge for manufacturers defect, otherwise 30% restock fee. Special Orders: NO Returns unless defective.

Subtotal: \$9,083.93
 Freight: \$0.00
 Total: \$9,083.93

Invoice Reconciliation				
Description of Test/Repair	Size of Meter	Cost per Test	Quantity	Total
Class A Repair	Domestic	\$ 24.82	24	\$ 595.68
Class A Repair	Class 400	\$ 24.40	2	\$ 48.80
Class A Repair	Class 700	\$ 86.43		\$ -
Class A Repair	Class 800/1000	\$ 83.48		\$ -
Class A Repair	Rotary (all sizes)	\$ 79.42		\$ -
Class B Repair	Domestic	\$ 38.50	105	\$ 4,042.50
Class B Repair	Class 400	\$ 39.53	6	\$ 237.18
Class B Repair	Class 700	\$ 171.53		\$ -
Class B Repair	Class 800/1000	\$ 170.17		\$ -
Class B Repair	Rotary 1.5M	\$ 296.72		\$ -
Class B Repair	Rotary 3M - 5M	\$ 296.72		\$ -
Class B Repair	Rotary 7M	\$ 263.80		\$ -
Class B Repair	Rotary 11M	\$ 263.80		\$ -
Class B Repair	Rotary 16M	\$ 296.72		\$ -
Class B Repair	Rotary 23M	\$ 361.79		\$ -
Class C Repair	Domestic	\$ 44.25	1	\$ 44.25
Class C Repair	Class 400	\$ 45.97		\$ -
Class C Repair	Class 700	\$ 201.42		\$ -
Class C Repair	Class 800/1000	\$ 209.29		\$ -
Class J Repair - Intest/Condemn	Domestic	\$ 12.69	17	\$ 215.73
Class J Repair - Intest/Condemn	Class 400	\$ 12.69	4	\$ 50.76
Class J Repair - Intest/Condemn	Class 700 - 1000	\$ 65.97		\$ -
Class J Repair - Intest/Condemn	Class 1400	\$ 74.28		\$ -
Class J Repair - Intest/Condemn	Class 2300	\$ 80.16		\$ -
Class J Repair - Intest/Condemn	Class 5000	\$ 87.52		\$ -
Class J Repair - Intest/Condemn	Rotary 1.5M - 7M	\$ 77.07		\$ -
Class J Repair - Intest/Condemn	Rotary 11M	\$ 80.01		\$ -
Class J Repair - Intest/Condemn	Rotary 16M	\$ 82.94		\$ -
Class J Repair - Intest/Condemn	Rotary 23M	\$ 88.83		\$ -

Special Test Domestic Meter		\$ 30.89	1	\$ 30.89
Special Test Large Capacity Meter		\$ 58.10		\$ -
Special Test Rotary Meter		\$ 51.85		\$ -
Install New Meter Badges	All Diaphragm Sizes	\$ 3.19	266	\$ 848.54
Install New Badger/Itron Endpoints	All Diaphragm Sizes	\$ 5.63	138	\$ 776.94
New Diaphragm Meter Parts	All Diaphragm Sizes	\$ 992.00	N/A	\$ 992.00
New Rotary Meter Parts	All Rotary Sizes		N/A	\$ -
Special Test Shipping	All		N/A	\$ -
DELVCHG - PU	Total Shipment	\$ 600.33	N/A	\$ 600.33
DELVCHG - DEL	Total Shipment	\$ 600.33	N/A	\$ 600.33
Invoice #	34341		Total	\$ 9,083.93
Invoice Date	11/29/2022			

Invoice Reconciliation				
Description of Test/Repair	Size of Meter	Cost per Test	Quantity	Total
Class A Repair	Domestic	\$ 24.82	8	\$ 198.56
Class A Repair	Class 400	\$ 24.40	2	\$ 48.80
Class A Repair	Class 700	\$ 86.43		\$ -
Class A Repair	Class 800/1000	\$ 83.48	15	\$ 1,252.20
Class A Repair	Rotary (all sizes)	\$ 79.42		\$ -
Class B Repair	Domestic	\$ 38.50	35	\$ 1,347.50
Class B Repair	Class 400	\$ 39.53	3	\$ 118.59
Class B Repair	Class 700	\$ 171.53		\$ -
Class B Repair	Class 800/1000	\$ 170.17	106	\$ 18,038.02
Class B Repair	Rotary 1.5M	\$ 296.72		\$ -
Class B Repair	Rotary 3M - 5M	\$ 296.72		\$ -
Class B Repair	Rotary 7M	\$ 263.80		\$ -
Class B Repair	Rotary 11M	\$ 263.80		\$ -
Class B Repair	Rotary 16M	\$ 296.72		\$ -
Class B Repair	Rotary 23M	\$ 361.79		\$ -
Class C Repair	Domestic	\$ 44.25		\$ -
Class C Repair	Class 400	\$ 45.97		\$ -
Class C Repair	Class 700	\$ 201.42		\$ -
Class C Repair	Class 800/1000	\$ 209.29		\$ -
Class J Repair - Intest/Condemn	Domestic	\$ 12.69	55	\$ 697.95
Class J Repair - Intest/Condemn	Class 400	\$ 12.69	2	\$ 25.38
Class J Repair - Intest/Condemn	Class 700 - 1000	\$ 65.97	4	\$ 263.88
Class J Repair - Intest/Condemn	Class 1400	\$ 74.28		\$ -
Class J Repair - Intest/Condemn	Class 2300	\$ 80.16		\$ -
Class J Repair - Intest/Condemn	Class 5000	\$ 87.52		\$ -
Class J Repair - Intest/Condemn	Rotary 1.5M - 7M	\$ 77.07		\$ -
Class J Repair - Intest/Condemn	Rotary 11M	\$ 80.01		\$ -
Class J Repair - Intest/Condemn	Rotary 16M	\$ 82.94		\$ -
Class J Repair - Intest/Condemn	Rotary 23M	\$ 88.83		\$ -

Special Test Domestic Meter		\$ 30.89		\$ -
Special Test Large Capacity Meter		\$ 58.10		\$ -
Special Test Rotary Meter		\$ 51.85	1	\$ 51.85
Install New Meter Badges	All Diaphragm Sizes	\$ 3.19	322	\$ 1,027.18
Install New Badger/Itron Endpoints	All Diaphragm Sizes	\$ 5.63	169	\$ 951.47
New Diaphragm Meter Parts	All Diaphragm Sizes	\$ 10,890.32	N/A	\$ 10,890.32
New Rotary Meter Parts	All Rotary Sizes		N/A	\$ -
Special Test Shipping	All		N/A	\$ -
DELVCHG - PU	Total Shipment	\$ 600.33	N/A	\$ 600.33
DELVCHG - DEL	Total Shipment	\$ 600.33	N/A	\$ 600.33
Invoice #	33945		Total	\$ 36,112.36
Invoice Date	6/30/2022			

Invoice Reconciliation				
Description of Test/Repair	Size of Meter	Cost per Test	Quantity	Total
Class A Repair	Domestic	\$ 24.82	51	\$ 1,265.82
Class A Repair	Class 400	\$ 24.40	5	\$ 122.00
Class A Repair	Class 700	\$ 86.43		\$ -
Class A Repair	Class 800/1000	\$ 83.48		\$ -
Class A Repair	Rotary (all sizes)	\$ 79.42		\$ -
Class B Repair	Domestic	\$ 38.50	147	\$ 5,659.50
Class B Repair	Class 400	\$ 39.53	11	\$ 434.83
Class B Repair	Class 700	\$ 171.53		\$ -
Class B Repair	Class 800/1000	\$ 170.17	13	\$ 2,212.21
Class B Repair	Rotary 1.5M	\$ 296.72		\$ -
Class B Repair	Rotary 3M - 5M	\$ 296.72	62	\$ 18,396.64
Class B Repair	Rotary 7M	\$ 263.80	4	\$ 1,055.20
Class B Repair	Rotary 11M	\$ 263.80	1	\$ 263.80
Class B Repair	Rotary 16M	\$ 296.72	1	\$ 296.72
Class B Repair	Rotary 23M	\$ 361.79		\$ -
Class C Repair	Domestic	\$ 44.25		\$ -
Class C Repair	Class 400	\$ 45.97		\$ -
Class C Repair	Class 700	\$ 201.42		\$ -
Class C Repair	Class 800/1000	\$ 209.29		\$ -
Class J Repair - Intest/Condemn	Domestic	\$ 12.69	24	\$ 304.56
Class J Repair - Intest/Condemn	Class 400	\$ 12.69	1	\$ 12.69
Class J Repair - Intest/Condemn	Class 700 - 1000	\$ 65.97		\$ -
Class J Repair - Intest/Condemn	Class 1400	\$ 74.28		\$ -
Class J Repair - Intest/Condemn	Class 2300	\$ 80.16		\$ -
Class J Repair - Intest/Condemn	Class 5000	\$ 87.52		\$ -
Class J Repair - Intest/Condemn	Rotary 1.5M - 7M	\$ 77.07	7	\$ 539.49
Class J Repair - Intest/Condemn	Rotary 11M	\$ 80.01	3	\$ 240.03
Class J Repair - Intest/Condemn	Rotary 16M	\$ 82.94	1	\$ 82.94
Class J Repair - Intest/Condemn	Rotary 23M	\$ 88.83		\$ -

Special Test Domestic Meter		\$ 30.89	2	\$ 61.78
Special Test Large Capacity Meter		\$ 58.10		\$ -
Special Test Rotary Meter		\$ 51.85		\$ -
Install New Meter Badges	All Diaphragm Sizes	\$ 3.19	391	\$ 1,247.29
Install New Badger/Itron Endpoints	All Diaphragm Sizes	\$ 5.63	274	\$ 1,542.62
New Diaphragm Meter Parts	All Diaphragm Sizes	\$ 2,864.27	N/A	\$ 2,864.27
New Rotary Meter Parts	All Rotary Sizes	\$ 11,704.23	N/A	\$ 11,704.23
Special Test Shipping	All		N/A	\$ -
DELVCHG - PU	Total Shipment	\$ 569.80	N/A	\$ 569.80
DELVCHG - DEL	Total Shipment	\$ 569.80	N/A	\$ 569.80
Invoice #	34150		Total	\$ 49,446.22
Invoice Date	10/5/2022			

**Unitil - Northern
Gas Meter Testing Facility Cost Analysis 2022**

Cost Analysis

The 2022 cost for Northern to outsource the testing of the 720 meters associated with its NH customers was \$23,793.91 or an average of \$33.05 per meter.

The total cost for the 2324 meters associated with Unitil’s three gas companies was \$67,415.96 or an average of \$29.01 per meter.

It is estimated that in order to bring the meter testing and servicing operation back in-house, Unitil would need to hire two full-time employees and the annual cost with benefits would be:

2 Full Time Employees w/ Benefits	\$195,546
Utility Expenses	\$3,500
Tool Replacements	\$1,000
Total	\$203,046

The estimated annual cost of \$203,046 for two employees, utilities, and tools would result in the cost per meter test for the 2324 meters tested in 2022 to be \$87.37 per meter.

Additional consideration should be taken for the start-up costs that would be incurred and depreciated over time to facilitate a meter testing laboratory are as follows:

	Location
Start-up Costs	Portsmouth
Facility Estimate	\$1,198,433
Equipment Estimate	\$361,790
Total	\$1,560,223

Conclusion

Due to the estimated annual operating costs of \$203,046 exceeding the most recent annual expenditures of \$67,415.96 paid to vendors for performing testing, it is not economical at this time for Unitil to pursue establishing a gas meter testing facility.