

STATE OF NEW HAMPSHIRE
BEFORE THE
PUBLIC UTILITIES COMMISSION

**Pennichuck Water Works, Inc., Pennichuck East Utility, Inc., and Pittsfield
Aqueduct Company, Inc. 2018 CIAC Tariff Amendments**

DW 18-189

DIRECT PREFILED TESTIMONY OF LARRY D. GOODHUE

January 31, 2019

1 **Q. What is your name and what is your position with Pennichuck Water Works, Inc.?**

2 A. My name is Larry D. Goodhue. I am the Chief Executive Officer of Pennichuck Water
3 Works, Inc. (the “Company” or “PWW”). I have been employed with the Company
4 since December 2006. I also serve as Chief Executive Officer, Chief Financial Officer,
5 and Treasurer of the Company’s parent, Pennichuck Corporation (“Pennichuck”). I am a
6 licensed Certified Public Accountant in New Hampshire; my license is currently in an
7 inactive status.

8 **Q. Please describe your educational background.**

9 A. I have a Bachelor of Science degree in Business Administration with a major in
10 Accounting from Merrimack College in North Andover, Massachusetts.

11 **Q. Please describe your professional background.**

12 A. Prior to joining the Company, I was the Vice President of Finance and Administration
13 and previously the Controller with METRObility Optical Systems, Inc. from September
14 2000 to June 2006. In my more recent role with METRObility, I was responsible for all
15 financial, accounting, treasury and administration functions for a manufacturer of optical
16 networking hardware and software. Prior to joining METRObility, I held various senior
17 management and accounting positions in several companies.

18 **Q. What are your responsibilities as Chief Executive Officer of the Company, and**
19 **Chief Executive Officer, Chief Financial Officer and Treasurer of Pennichuck?**

20 A. In my roles, including my primary responsibilities as Chief Executive Officer, with
21 ultimate responsibility for all aspects of the Company, I am responsible for the overall
22 financial management of the Company including financing, accounting, compliance and
23 budgeting. My responsibilities include issuance and repayment of debt, as well as

1 quarterly and annual financial and regulatory reporting and compliance. I work with the
2 Chief Operating Officer of the Company to determine the lowest cost alternatives
3 available to fund the capital requirements of the Company, which result from the
4 Company's annual capital expenditures and its current debt maturities.

5 **Q. Please provide an explanation of the purpose of this written pre-filed testimony.**

6 A. The purpose of this written pre-filed testimony is to provide support to the Commission
7 for the defined and absolute need to provide for a change in the Company's existing
8 tariffs, with regards to amounts that can be collected from developers and prospective
9 customers with regards to CIAC (Contributions in Aid of Construction). These tariff
10 changes have become necessary at this time, due to the enactment of the Tax Cut and Jobs
11 Act ("TCJA") by the Federal government, with respect to certain aspects of that act that
12 have come to light that have a negative impact on water utilities across the country. And
13 most importantly, this testimony is being provided to give support to the Commission that
14 the Current Effective Rate to be used in the "gross-up" calculations must be the statutory
15 tax rate, as opposed to any other effective rates at the time of the CIAC contribution.

16 **Q. What is the purpose of the requested change in the tariffs for CIAC?**

17 A. The purpose for the changes in the tariffs for CIAC is to provide the necessary cash
18 contribution from developers and other CIAC contributors, to fully and adequately fund
19 the tax liability associated with the CIAC property and/or monies being contributed to the
20 Company. Absent the ability to provide for this in the tariffs, the Company's current
21 ratepayers will bear the burden for those tax payments, even though the value of the
22 CIAC being provided has no association with them and brings no financial benefit to
23 them going forward.

1 **Q. Please describe the basis for the “gross up” calculation.**

2 A. Currently the statutory rate for the Company is 27.24%. This is comprised of the current
3 21% Federal Corporate Income Tax Rate, plus the net State BPT Rate of 6.24% (7.9%
4 NH BPT rate, net of the Federal Tax Deduction Benefit for State Income Taxes). In the
5 following formula, the statutory rate is calculated as follows, and is the rate used as the
6 Current Effective Rate for CIAC “gross up” calculations:

7 **Current Effective Tax Rate = Current BPT Rate + (Current Federal Tax Rate * (1 –**
8 **Current BPT Rate))**
9

10 Based upon this calculation, under current statutory Federal and State Income Tax rates,
11 the Current Effective Tax Rate is as follows:

12 **Current Effective Tax Rate: 27.24% = .079 + (.21*(1-.079))**

13
14 The calculation of the “gross up” cost and rate factors the Company is requesting, under
15 current effective rates, is as follows:

16
17 For plant and equipment contributed:

18 **Tax Cost = ((CIAC - [CIAC*(1/Tax Life)*.5]) / (1-Current Effective Tax Rate)) – CIAC**

19
20 This calculation allows for the “gross-up” of the value of the CIAC at the statutory rates,
21 and gives credit for ½ year of tax depreciation, in conformity with the ½ year 25-year life
22 convention rules applicable for federal tax filings for depreciable property of water
23 utilities. Under those rules, ½ year of depreciation is taken in the first year of a
24 depreciable asset’s life and is a direct offset in the year for which CIAC is includable in
25 taxable income of the water utility. This is in conformity with the rate structure of the

1 Company and its rates methodology, all being based upon cash flow coverage
2 requirements. Credit is not given for depreciation after year one, as the ownership of the
3 asset resides with the utility, and the depreciation in those subsequent years is the
4 generator of cash flows to pay for the ongoing obligations related to the CIAC assets,
5 including but not limited to: state and local property taxes, repairs and maintenance, and
6 eventual replacement of the asset, all of which become the responsibility of the Company
7 and its ratepayers after the property is contributed in that first year.

8
9 For land or cash contributed:

10 **Tax Cost = ((CIAC)/(1-Current Effective Tax Rate)) – CIAC**
11
12

13 The “Gross Up” rate derived from either calculation is calculated as follows:

14 **CIAC “Gross Up” Rate = Tax Cost/CIAC**
15

16 Under these formulas, the Tax Cost and CIAC “Gross Up” Rate for contributed plant and
17 equipment would be (based upon a pro-forma property value of \$1,000):

18 Tax Cost: **\$346.90** = (\$1,000-[\$1,000*(1/25)*.5]/(1-.2724)) – \$1,000

19 CIAC “Gross Up” Rate: **34.69%** = \$346.90/\$1,000

20 And under these formulas, the Tax Cost and CIAC “Gross Up” Rate for contributed land
21 or cash, would be (based upon a pro-forma value of \$1,000):

22 Tax Cost: **\$374.38** = (\$1,000/(1-.2724)) – \$1,000

23 CIAC “Gross Up” Rate: **37.44%** = \$374.38/\$1,000
24

1 Q. **Why is it essential that the “gross up” is based upon the statutory rates, as opposed**
2 **to any effective rates?**

3 A. First, any deviation from the statutory combined rate, to an effective rate is due to:

- 4 • Temporary differences between book and tax accounting (for example,
5 depreciable lives for assets on a tax basis is 25 years for water utility property,
6 whereas the weighted average life for book basis calculations is 40+ years). The
7 difference in the depreciable lives for utility plant is the primary driver for any
8 temporary differences for the Company. Any other temporary differences are the
9 result of variations between the tax rules and the book accounting rules for normal
10 business activities, exclusive of CIAC.
- 11 • Permanent differences between book and tax accounting (for example, the non-
12 deductibility of meals and entertainment for tax purposes, or the inclusion of
13 CIAC as income for tax purposes, both of which are handled the exact opposite
14 way for book purposes). Under the TCJA, there is also an Interest Expense
15 Deduction Limitation. If or when this limitation applies to the Company’s tax
16 reporting, any excess interest expense deductions above the IRS limitation, would
17 be a permanent difference, elevating the effective rate above the statutory rate.
18 But, this elevation in the rate would be applicable to non-CIAC tax liabilities, as
19 the interest expense deduction is not associated with the CIAC in any manner.
20 Currently, under recent IRS interpretation and code section 163j, water utilities
21 are not subject to this interest expense deduction limitation, either partially or
22 fully.

- 1 • All of the temporary or permanent differences, exclusive of CIAC, result from
2 activities paid for by either the rate payers of the Company or the shareholder of
3 the Company. The Company has the Municipal Acquisition Regulatory Asset
4 (MARA), as approved under DW 11-026, which is a deduction for book purposes,
5 but is not deductible for tax purposes, and as such, is a permanent difference for
6 tax calculations.
- 7 • As such, none of the difference between statutory and effective tax rates will be
8 the result of the CIAC contributed to the Company, and as such, all CIAC should
9 be grossed up at the statutory rate, giving credit for the first ½ year of depreciation
10 on contributed plant.

11
12 Second, CIAC assets do not have an impact on the book or tax basis income for assets,
13 with the exception of CIAC assets placed in service after the TCJA was enacted. All of
14 the other depreciable assets for both tax and book purposes were funded by ratepayers
15 and have an equivalent initial basis for tax and books, with differences over time that are
16 temporary in nature, due to the difference in depreciable lives for tax and book
17 accounting purposes. CIAC assets are includable in the valuation for both the Statewide
18 Utility Tax and local property taxes. And, as of 2018, CIAC assets are now taxable for
19 federal and state income tax purposes in the year for which they are received as cash
20 contributions or as plant placed in service as used and useful. As such, beginning in
21 2018, there is a tax liability due for the value of CIAC in a given year, based upon the
22 value of CIAC contributed. The tax liability may generate a cash payment due on the
23 CIAC assets in the current year, or will result in the consumption of Net Operating Loss

1 Carry forwards or Deferred Tax Liabilities, all of which were generated by temporary or
2 permanent differences paid for by the rate payers and/or the shareholder, and as such, are
3 not the entitlement of the CIAC contributor or developer.

4
5 Thirdly, under the TCJA, companies can only shelter 80% of their current year's tax
6 liability with NOL carryforwards from previous year (or carrybacks, as it might apply),
7 for any NOL's generated after 2017. For any NOL carryforwards generated thru 2017,
8 these can be utilized 100% to offset current year tax liability. However, any and all of
9 these NOL's were funded by ratepayers or the shareholder, based upon the temporary
10 differences described earlier in this testimony. As such, the usage of any NOL
11 carryforwards to offset tax liabilities from CIAC, to lower the value below the statutory
12 rates is not acceptable. If that were to be the case, the contributors of CIAC would be
13 benefiting from tax benefits that they are not entitled to and would cause the ratepayers to
14 be prohibited from using these benefits to their full extent in current and future tax years.

15
16 For all of these reasons, the Company absolutely feels that the CIAC "gross up"
17 calculation must be done at statutory rates in effect for any given tax year. And that the
18 payment must be received in the tax year for which land or cash is received, and/or when
19 property is transferred to the Company, or when a main extension agreement is bound.
20 This provides the cash to the Company in the year in which the tax liability is incurred.

21 **Q. Are there other factors you wish the Commission to consider with respect to the**
22 **tariff change being requested at this time?**

1 A. Yes. This matter is highly time sensitive. The Company regularly receives CIAC, and
2 any delays in the requested tariff change does not allow the Company to collect the cash
3 for the contributed CIAC, and its associated tax liability. Delays of the tariff change only
4 erode the Company's available NOL's and Deferred Tax Liabilities, to the detriment of
5 ratepayers. Further, the Company has been proactively responding to PFOA
6 contamination issues at the invitation of the NHDES and is going to be entering into
7 another major project funded by an external source, for the extension of water to affected
8 customers, resulting in a large value of CIAC being placed in service during 2019.
9 Absent the requested tariff changes, the Company cannot enter into the agreements with
10 this external entity to oversee the installation of this project, as it does not currently have
11 the tariffed right to include the CIAC "gross up" calculation for that project. Delays in
12 getting this tariff change in place, would endanger the timeline for the remediation of
13 water to these affected residents in southern NH, due to these circumstances.

14 **Q. Is there anything else that you wish to add?**

15 A. Yes. I respectfully ask the Commission to issue an Order in this docket as soon as
16 reasonably possible, as well as its overlay on the open docket under DW 18-101, as it
17 relates to the Woodmont Commons project.

18 **Q. Mr. Goodhue, does this conclude your testimony?**

19 A. Yes, it does.