## STATE OF NEW HAMPSHIRE BEFORE THE PUBLIC UTILITIES COMMISSION

## In the matter of

Aquarion Water Company of New Hampshire, Inc.

Docket No. DW 20-184

Request for Change in Rates

#### DIRECT TESTIMONY

OF

## BION C. OSTRANDER

ON BEHALF OF

## TOWNS OF HAMPTON AND NORTH HAMPTON

March 2, 2022

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# I. INTRODUCTION

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#### Q. Please state your name, business address and occupation.

A. My name is Bion C. Ostrander; I am President of Ostrander Consulting. My business
address is 1121 S.W. Chetopa Trail, Topeka, Kansas 66615-1408. I am an independent regulatory
consultant specializing in revenue requirement/accounting and policy issues related to electric,
gas, renewable energy, and telecommunication industries.

7 Q. What is your role in this proceeding?

A. The Towns of Hampton and North Hampton ("Joint Towns" or "Hampton and North
Hampton") asked me to conduct an independent review and provide recommendations to the New
Hampshire Public Utilities Commission ("PUC" or "Commission") regarding the proposed
revenue requirements of Aquarion Water Company of New Hampshire, Inc. ("Aquarion" or the
"Company"). This testimony and the supporting schedules provide the results of my independent
review and recommendations to the Commission.

14 Q. Please describe your formal education and professional experience.

A. Please see Attachment BCO-1 for my curriculum vitae and Attachment BCO-2 for a list of regulatory proceedings (by jurisdiction/docket/client) where I have participated. I am an independent regulatory consultant with a specialization in regulatory utility issues, and particularly revenue requirement/accounting issues. I have forty-three years of regulatory and accounting experience, including thirty-one years with my firm Ostrander Consulting.

I started my current consulting practice in 1990 after leaving the Kansas Corporation
 Commission ("KCC"). I previously served as the Chief of Telecommunications for the KCC from

1986 to 1990, and I served as the lead witness on most major telecom issues, while still assisting
 with electric/gas utility issues on a periodic basis. I served as Chief Auditor for the KCC from
 1983 to 1986, addressing issues regarding the telecom, gas, electric, and transportation industries.

- In addition, I have worked for international and regional certified public accounting firms,
  including Deloitte, Haskin and Sells (now Deloitte) and Mize, Houser, Mehlinger and Kimes (now
  Mize Houser and Company P.A.). I previously held a permit to practice as a CPA in Kansas up
  until recent years, but I no longer perform any CPA-type services requiring a permit to practice. I
  remain a member of the American Institute of CPAs and the Kansas Society of CPAs. I received
  a Bachelor of Science degree in Business Administration with a major in Accounting from the
  University of Kansas in 1978.
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I have addressed many regulatory issues for various state regulatory agencies and for 13 international regulatory and other governmental entities. My experience includes addressing issues 14 related to rate cases under traditional rate of return regulation, alternative regulation/price cap 15 plans, management audits, specialized accounting and regulatory issues and other matters. I have 16 addressed a broad range of regulatory issues in my career, including the levelized cost of renewable 17 energy alternatives, specialized accounting matters, affiliate transactions/Cost Allocation Manual, 18 income taxes (including net operating loss carryback), sale/leaseback, compensation, cross-19 subsidization, depreciation, retail and wholesale cost studies for telecom, competition, affordable 20 rates/universal service, service quality, infrastructure/modernization, rate design for telecom, 21 22 sales/acquisitions and many other matters.

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- 1 Below is a high-level summary of clients I have consulted with in various jurisdictions:
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Client Summary	
Consumer Advocates/Attorney General	Public Service Commissions
District of Columbia - OPC	Arizona
Indiana UCC	Georgia
Florida OPC	Kansas
Kansas CURB	Maryland
Kentucky AG	Minnesota
Michigan AG	North Dakota
Maine OPA	Oklahoma
Maine AARP	Other
Maryland OPC	Alaska Competitive Local Exchange Carrier
Michigan AG	Maryland - Montgomery County
Minnesota DPS	Cities of Hampton & North Hampton - New Hampshire
Nevada AG	Virginia - CWA
New Hampshire OCA	Kansas Counties (911 implementation issues)
Ohio OPA	International
Oklahoma AG	Fair Trading Commission - Barbados
Utah OCS	Eastern Caribbean Telecomm. Authority (ECTEL -
Vermont DPS	St. Lucia, St. Kitts/Nevis, St. Vincent, Grenada, Dominica)
Washington AG	Armenia - USAID
Wyoming	Russia/Ukraine Energy Utility Training
	Saudi Arabia

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## 4 Q. Have you previously provided testimony before this Commission?

A. Yes. I have provided testimony for the New Hampshire Office of the Consumer Advocate
on December 6, 2019, regarding the rate case of Liberty Utilities (Granite State Electric) Corp. in
Docket No. DE 19-064. This matter was resolved by Settlement Agreement dated May 22, 2020,
and approved by the Commission on June 30, 2020.

9 Q. Have you ever provided testimony or performed regulatory consulting services for
10 other U.S. or international regulatory agencies, other international governments, or other
11 entities?

A. Yes. Please see Attachment BCO-2 which summarizes major cases/engagements from
 1986 to current, by regulatory agency/client, jurisdiction, utility company, and docket/case
 number.

4 Q. What i

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#### What is the purpose of your testimony?

A. The purpose of my testimony is to present my independent analysis and recommendations
regarding Aquarion's revenue requirements, including addressing related accounting and
regulatory issues.

- 8 Q. Please discuss how your testimony is organized.
- 9 A. My testimony consists of three sections:
- I. Introduction Addresses various background information, my qualifications, and a summary of my adjustments and recommendations.
- 13 II. Revenue Requirement Approach and Justification
- 15
  16 III. Other Adjustments to Revenue Requirements Addresses revisions to Aquarion's adjustments, and additional adjustments that I have identified.
- 19 Attachments BCO-1 and BCO-2 address my credentials and a list of cases/proceedings that
- 20 I have addressed. I am referring to my credentials and qualifications information as "Attachments"
- to this testimony and referring to my proposed revenue requirement and documentation supporting
- 22 my proposed adjustments as "Exhibits" to this testimony.
- Attachment BCO-1 is my curriculum vitae and Attachment BCO-2 is list of regulatoryproceedings where I have participated.
- Exhibit BCO-1 is the Ostrander/Joint Town's proposed revenue requirement and related adjustments to rate base, operations, and capital structure of Aquarion. Exhibit BCO-2 and all

subsequent exhibits include supporting documentation for my proposed adjustments, such as
 Aquarion's responses to data requests and other documentation as applicable.

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#### Q. Please summarize Aquarion's current rate case filing?

A. On November 18, 2020, Aquarion filed a Request for Change in Rates and Request for
Waiver for Certain Filing Requirements, including a proposed increase to permanent rates that if
approved, would yield an annual revenue increase of \$1,373,351 to be effective February 1, 2021,
based on an adjusted 2019 test period. In its original filing, Aquarion requested temporary rates
in the same amount, also effective as of February 1, 2021. Aquarion's filing include an adjusted
rate base of \$36,091,050, adjusted operating net income of \$1,940,736, a proposed return on equity
("ROE") of 10.25 percent, and an overall rate of return ("ROR") of 8.1507 percent.

#### 11 Q. Please explain the subsequent Settlement Agreement regarding temporary rates?

A. On June 3, 2021, a Settlement Agreement ("Agreement") was entered into between Aquarion, the Office of Consumer Advocate ("OCA"), Staff of the Commission ("Staff"), and the Joint Towns (collectively, the "Settling Parties") in order to set temporary rates for Aquarion pursuant to RSA 378:27.The Commission subsequently approved the Agreement on June 21, 2021.<sup>1</sup> The Settling Parties agreed to the following primary terms:

Aquarion's temporary rates will be set at the level of its current rates pending resolution of
 the permanent rates phase of this proceeding, subject to reconciliation to an effective date
 of February 1, 2021.

- 21 2) Aquarion's current Water Infrastructure and Conservation Adjustment ("WICA") charge
  22 will not be folded into the Company's rate base at this time, but shall remain as a separate
  23 surcharge. The ultimate disposition of the WICA and surcharge shall be addressed in the
  24 permanent rates phase of the proceeding.
- 24 25

<sup>&</sup>lt;sup>1</sup> Commission Order No. 26,488.

- 3) The customers in Wiggin Way subdivision of the Town of Strathan will continue to pay seasonal rates as they are presently in effect, and these rates will be adjusted and reconciled in the permanent phase of this proceeding and upon resolution of the pending petition in Docket No. DW 21-093.
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4) The Settling Parties reserve all rights as to whether the Company in fact under-earned during the test year when taking into account all appropriate factors with respect to just and reasonable permanent rates, subject to RSA 378:27 – 29.

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Q. Please summarize your recommendations concerning Aquarion's proposed

10 permanent rates and revenue deficiency?

A. Based on my analysis and review of Aquarion's permanent rate filing, responses to
discovery requests and other information, I do not agree that Aquarion's proposed revenue
requirement and proposed permanent rates are just and reasonable under NH RSA 378:7. I
recommend that the Commission adjust Aquarion's proposed revenue deficiency of \$1,372,716
to my recommendation of \$410,199 as shown in Table 1 (Exhibit BCO-1, Schedule 1).

## 16 Table 1 – Comparison of Aquarion and Ostrander Revenue Deficiency

Α	В		С		D
		Aquarion			Ostrander
Line	Description	Proposed		Proposed	
1	Rate Base	\$	36,091,050	\$	36,091,050
2	Ostrander Adjs.			\$	919,326
3	Adjusted Rate Base (Sch. 3)	\$	36,091,050	\$	37,010,376
4	ROR (Sch. 2)		8.1507%		7.6119%
5	Required Return	\$	2,941,679	\$	2,817,199
6	Operating Net Income	\$	1,940,736	\$	1,940,736
7	Ostrander Adjs.			\$	577,358
8	Adjusted Operating Net Income (Sch. 4)	\$	1,940,736	\$	2,518,094
9	Return Deficiency (Surplus)	\$	1,000,943	\$	299,105
10	TaxEffect		72.9170%		72.917%
11	Required Revenue Increase/Deficiency	\$	1,372,716	\$	410,199
12					
13	Aquarion Required Increase per Filing	\$	1,373,351		
14	Difference - Immaterial (rounding ROR)	\$	(635)		

As shown at Table 1 (Exhibit BCO-1 (Schedules 1 to 4), I recommend that the Commission adjust all revenues, expenses, taxes, rate base components, and capital structure based on Aquarion's 2020 Annual Report balances (Exhibit BCO-2), subject to the five additional adjustments summarized below in order to arrive at a rate that is just and reasonable and better reflects known and measurable changes during the 12-month period subsequent to the 2019 test

- 6 year:
- JT-1 Adjustment (Exhibit BCO-1, Schedules 2, 3, and 4) I have adjusted all revenues, expenses, taxes, rate base components, and capital structure components to Aquarion's December 31, 2020 Annual Report balances via this adjustment. This adjustment increases net operating income by \$536,175 (Exhibit BCO-1, line 24, column G).
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- 12 2) JT-2 Adjustment (Exhibit BCO-1, Schedule 5) – I have revised Aquarion's depreciation expense adjustment, which decreases net operating income by \$82,553 net of income taxes. 13 When I adjusted operating accounts to Aquarion's 2020 Annual Report balances, this 14 effectively removed the Company's adjustment to increase depreciation expense related to 15 the annualization of depreciation on year-end rate base at proposed new depreciation rates. 16 I have proposed a revised adjustment to increase depreciation expense by \$113,215 for the 17 impact of annualized proposed new depreciation rates in my revenue requirement 18 calculation. 19 20
- 3) JT-3 Adjustment (Exhibit BCO-1, Schedules 1 and 4) When I adjusted operating accounts to Aquarion's 2020 Annual Report balances, this effectively removed the Company's adjustment to increase rate case amortization expense by \$19,798 net of income taxes. I have made an adjustment to reflect the same amount of rate case expense in my revenue requirement calculation.
- 4) JT-4 Adjustment (Exhibit BCO-1, Schedules 1 and 4) When I adjusted operating accounts to Aquarion's 2020 Annual Report balances, this effectively removed the Company's adjustment to decrease income tax expense by \$143,534 related to the amortization of excess deferred taxes related to the Tax Cut and Jobs Act ("TCJA"). I have made an adjustment to reflect the same amount of in both the operating income and rate base of my revenue requirement calculation.
- JT-5 Adjustment (Exhibit BCO-1, Schedule 2) Capital structure. Although I do not agree
  with Aquarion's proposed Return on Equity ("ROR") of 10.25 percent, I have used this as
  a placeholder in my capital structure for calculating the Rate of Return ("ROR). I adjusted
  the capital structure to Aquarion's 2020 Annual Report balances and then made one
  adjustment to reverse the Company's accounting entry, and I transferred short-term debt to

- back to paid in capital. This caused the ROR to decrease from Aquarion's proposed 8.1507
   percent to my recommended ROR of 7.6119 percent.
- **3 Q.** Please summarize the reasons for your recommended changes.
- 4 A. The primary reasons that support my approach to adjust to the 2020 Annual Report
- 5 balances, and which also support my contention this approach does not constitute a "2020 test
- 6 period" are summarized below:
- My initial analysis began with the same December 31, 2019 test period used by Aquarion.
   However, based on my review of actual 2020 results, I concluded that Aquarion's proposed adjustments were not a reasonable or accurate representation of its revenue requirement on a going-forward basis.
- 12 2) Traditional ratemaking principles in New Hampshire support adjustment of test-year results based on actual known and measurable changes during the twelve month period subsequent to the test year "for the sake of furnishing the most accurate possible prediction of the utility's fortunes in the period following the rate order."<sup>2</sup> There is no Commission or general regulatory principle that prohibits or restricts the number of 2020-related adjustments to be included in a 2019 test period rate case.
- Aquarion opened the door to my 2020-related adjustments because it proposed only
   selective 2020 and 2021-related adjustments that increase the revenue requirement (and
   Aquarion did not include any 2020 and 2021-related adjustments that decrease the revenue
   requirement) although such adjustments exist as shown by my 2020-related adjustments.
  - Aquarion's nineteen rate case adjustments recognize that 2019 results do not reasonably reflect a going-forward more current revenue requirement. However, it is more reasonable, accurate, and objective to use the "actual" 2020 adjusted balances instead of Aquarion's estimates.
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<sup>&</sup>lt;sup>2</sup> See e.g. Appeal of Public Serv. Co., 130 N.H. 748, 758 (1988) ("Often enough, even before the ratemaking proceeding has begun, elements of income and expense are known to have changed from their levels in the test year, and the commission must then decide whether to modify the test year data in order to obtain a more accurate prediction. One commentator has observed that ""[p]hilosophically, the strict test year assumes the past relationship among revenues, costs, and net investment during the test year will continue into the future.' To the extent that these relationships are not constant, the actual rate of return earned by a utility may be quite different from the rate allowed by the commission. For many years, commissions have adjusted test-year data for 'known changes,' i.e., a change that actually took place during or after the test period . . . ." C. Phillips, Jr., *The Regulation of Public Utilities* 182 (1985) (footnotes omitted) (emphasis in original); *see Appeal of Manchester Gas Co.*, 129 N.H. 800, 806, 533 A.2d 366, 370 (1987) (commission may limit recognition of changes to those occurring within twelve months of test year's end, in order to conform to matching principle that adjustments should include both revenue and expense changes). *Thus, the test year data are modified to conform to actual experience, for the sake of furnishing the most accurate possible prediction of the utility's fortunes in the period following the rate order.*") (emphasis added).

- 5) My 2020-related adjustments are within twelve months of the 2019 test period and are not a violation of the Commission Order No. 20,776<sup>3</sup> (Exhibit BCO-3) that opposes adjustments more than twelve months following the test period. In contrast, Aquarion proposes certain 2021-related payroll/medical cost adjustments that occur more than twelve months following the test period and should be rejected because it violates the principle of matching.<sup>4</sup>
  - 6) The June 3, 2021, Settlement Agreement between parties does not prevent Joint Towns from incorporating 2020-related adjustments in the rate case. It expressly reserved the right to make recommendations as to whether permanent rates are just and reasonable.
- 7) My 2020-related adjustments and revenue deficiency calculation are conservative, and I could have incorporated other traditional and acceptable ratemaking adjustments to arrive at a reduced revenue deficiency but that is not my recommendation.<sup>5</sup> If I would have adopted a pure 2020 test period, then I would have made numerous other adjustments to this 2020 test period (similar to Aquarion's numerous adjustments to its 2019 test period). But I have not made any other adjustments except to incorporate several Aquarion adjustments that were removed in the process of adjusting to 2020 Annual Report balances (along with a revision of Aquarion's depreciation expense adjustment as part of this process).
- 8) Aquarion's 2019, 2020, and 2021 adjustments result in a mismatch of various period adjustments that are not consistent with the matching regulatory principle. My adjustments consistently reflect known 2020 amounts that are properly matched with all other revenue requirement components in the same time period. The Commission's Order No. 20,776 (pages 119 and 120) supports the matching principle.

<sup>&</sup>lt;sup>3</sup> Re EnergyNorth Natural Gas, Inc., DR 91-212, Order No. 20,776, pages 119 and 120, 78 NH PUC 117, New Hampshire Public Utilities Commission, Order dated March 1, 1993.

<sup>&</sup>lt;sup>4</sup> See e.g. Appeal of Manchester Gas Co., 129 N.H. 800, 806 (1987) ("In this instance, the PUC reasonably could create a twelve-month limitation for adjustments to test-year operating expenses. At some point, a cutoff is necessary to preserve the integrity of the matching principle.").

<sup>&</sup>lt;sup>5</sup> Although, these other potential adjustments could be used to offset any claims that some of my 2020-related adjusted amounts are not reasonable or require further revision.

# **IV.** Revenue Requirement Approach and Justification

# ADJUSTMENT JOINT TOWNS ("JT-1") - OPERATING INCOME <u>ACCOUNTS</u>

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# 5 Q. Please explain Adjustment JT-1 to operating income accounts (revenues, expenses, 6 depreciation, and taxes)?

A. Table 2 below shows Aquarion and my proposed adjustments at a high level, by primary
account. Column C shows unadjusted 2019 amounts per books with operating income of
\$1,942,412, column D shows Aquarion's proposed adjustments that reduce operating income by
\$1,676, and column E shows Aquarion's proposed adjusted pro forma operating income of
\$1,940,736.

Table 2 also shows the Ostrander Adjustment JT-1 in column F which adjusts all accounts 12 to the Aquarion December 31, 2020, Annual Report balances and which increases operating 13 income by \$536,175. Column G shows the adjusted balances for all accounts per the December 14 31, 2020, Annual Report, which results in operating income of \$2,476,911. Column H shows 15 16 Ostrander Adjustment JT-2 which increases depreciation expense by \$113,215 (gross of taxes), 17 Adjustment JT-3 which increases rate case expense by \$27,151 (gross of taxes), and Adjustment JT-4 which reduces income tax expense by \$143,534, and these combined adjustments increase 18 operating income by \$41,183 (net of taxes). Column I shows the Ostrander final adjusted balances 19 for each account, resulting in adjusted operating income of \$2,518,094 (line 11, column I). 20

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## 1 Table 2 – Summary of Aquarion and Ostrander/Joint Towns Adjustments (Exhibit BCO-1,

2 Sch. 4)

Α	В	С	D	Е	F	G	Н	Ι
			AQUARION		OSTRA	ANDER		
		Per		Adjusted	Adust to	Dec. 31, 2020	Adjs.	Adjusted
		Books	Proposed	Pro Forma	Dec. 31, 2020	Annual Report	JT-2, JT-3	Pro Forma
Line	Description	Dec. 31, 2019	Adjustments	Balance	Annual Report	Balances	JT-4	Balance
1	Total Revenues	7,226,513	390,280	7,616,793	4,813	7,621,606		7,621,606
2								
3	O&M expenses	3,346,040	(64,899)	3,281,141	(287,133)	2,994,008	27,151	3,021,159
4	Depreciation exp.	1,024,230	286,177	1,310,407	(268,001)	1,042,406	113,215	1,155,621
5	Property tax	677,193	183,522	860,715	(52,561)	808,154		808,154
6	Payroll tax	75,824	12,152	87,976	(11,610)	76,366		76,366
7	Other	(48,792)	106	(48,686)	1,565	(47,121)		(47,121)
8	Nonreg. Income	-		-	40,039	40,039		40,039
9	Income tax	209,606	(25,102)	184,504	46,339	230,843	(38,015)	192,828
	TCJA tax						(143,534)	(143,534)
10	Total Expenses	5,284,101	391,956	5,676,057	(531,362)	5,144,695	(41,183)	5,103,512
11	Oper. Income	1,942,412	(1,676)	1,940,736	536,175	2,476,911	41,183	2,518,094
12	Total Adjustment		(1,676)		536,175		41,183	577,358
13			Note 1		Adj. JT-1	J	T-2, 3, and 4	4
14					Note 2		Note 2	Note 3
15								
16	Note 1:	Aquarion's tot	al adjustments	of (\$1,676) a	re shown in mor	e detail at Exhibi	t BCO-1, Sc	hedule 4.
17	Note 2:	Ostrander Adj	ustment JT-1 a	djusts to Dec	cember 31, 2020	balances (\$536,1	75),	
18		Adjustment J	Adjustment JT-2 adjusts depreciation expense (\$113,215 gross of taxes), Adjustment JT-3					
19		adjusts rate ca	ise expense (\$2	27,151 gross o	of taxes), Adjust	ment JT-4 decrea	ases income	taxes for the
20		impact of TCL	A (\$143,534), a	nd this result	s in total adjustr	mentsof \$577,358	8 per	
21		Exhibit BCO-1	, Schedules 1 a	nd 4.				
22	Note 3:	Total Ostrand	er adjustments	of \$577,358,	per Exhibit BCO-	1, Schedules 1 a	ind 4.	

<sup>3</sup> 

#### 4 Q. Please summarize some of the problems with Aquarion's approach to adjustments

#### 5 and determining its revenue deficiency?

A. For income statement amounts (revenues, expenses, depreciation, and taxes) Aquarion
begins with its December 31, 2019, balances per books and proposes certain annualization
adjustments to the 2019 test period, along with several other adjustments related to the 2020 and
2021 post-test periods, to arrive at its recommended revenue deficiency of \$1,372,716. For rate
base amounts, Aquarion begins with December 31, 2019, balances for plant in service and
accumulated depreciation and adds some post-test period 2020 plant additions, but uses average

balances for all other rate base components (such as Materials & Supplies, Prepayments,
 Contributions in Aid, and other components).

Aquarion's operating income adjustments include some post-test period adjustments that 3 occur in (or overlap to) the 2020 and 2021 periods, such as employee payroll raises<sup>6</sup> and benefit 4 5 costs.<sup>7</sup> However, Aquarion only selectively includes 2020 and 2021-related adjustments that cause 6 an increase in costs and the revenue requirement. In doing this, Aquarion did not offset its 7 increases in costs with other decreases in costs (and decreases in the revenue requirement) that also occurred in 2020 and 2021 (Exhibit BCO-1, Schedule 6). Thus, Aquarion's proposed revenue 8 requirement does not reasonably or accurately represent forward-looking costs and related 9 10 impacts, and this will result in an excessive revenue requirement and customer rates.

Aquarion does not rely on a strict 2019 test period because of its proposed adjustments related to the 2020 and 2021 test periods. For the 2019 financial amounts that Aquarion does rely upon, or the 2019 amounts that it relies upon as a starting point to calculate the estimated impact of cost increases in 2020 and 2021, much of this data is stale, outdated, and over two years old now.

My approach to calculating the revenue deficiency is superior to the method used by Aquarion. I begin with Aquarion's adjusted pro forma net operating income, rate base, and capital structure, and make certain adjustments to reflect these amounts at Aquarion's December 31, 2020 Annual Report balances - which means that my adjustments and related pro forma balances are

<sup>&</sup>lt;sup>6</sup> Aquarion Schedule No. 1C regarding 2020 and 2021 pay raise adjustments related to Aquarion Salaries and Wages, Schedule No. 1P regarding 2020 and 2021 pay raise adjustments related to AWC-CT Shared Customer Service/Collections, and Schedule No. 1Q regarding 2020 and 2021 pay raise adjustments related to IT Shared Technology.

<sup>&</sup>lt;sup>7</sup> Aquarion Schedule No. 1D regarding medical/dental, life insurance, and long-term disability on the 2020/2021 pay raises addressed in previous footnote.

1	based of	on actual amounts that are more accurate, objective, <sup>8</sup> known and measurable, supported by
2	an exis	ting documented source (the Annual Report), and based on more current data, instead of
3	Aquari	on's stale 2019 data that is now over two years old.
4	Q.	Please summarize the reasons and regulatory principles that support your approach
5	to adju	stments and determining the revenue deficiency?
6	A.	The reasons, benefits, and regulatory principles that support my approach, are also the
7	same re	easons and regulatory principles that Aquarion's approach violates to some degree. Some
8	of the p	primary reasons supporting my approach are summarized below:
9 10 11	1)	Accurate, reliable, and based on an existing documented source – Aquarion's Annual Report.
12 13 14	2)	Consistent with the generally accepted and long-standing regulatory principle of "known and measurable."
15 16 17 18	3)	Consistent with the generally accepted and long-standing regulatory principle of "matching", which matches all revenues and expenses in the operating statement, along with plant in service and other components in rate base.
19 20 21	4)	Objective and removes the ability to selectively include or exclude adjustments that are beneficial to any particular party's interests.
22 23 24 25	5)	Uses <u>actual</u> results from the "2020" period, instead of using <u>estimated</u> adjustments based on 2019 or other data that is intended to approximate the same 2020 and forward-looking amounts.
26 27 28	6)	Reduces regulatory lag because it uses forward-looking information instead of backward-looking stale information.
29 30 31	7)	It is conservative and does not include additional adjustments that are justified – although these additional adjustment could be used to offset any claims that the 2020 period includes unreasonable amounts.

<sup>&</sup>lt;sup>8</sup> The amounts are based on a reliable documented source, so adjustments and amounts are not arbitrary and cannot be manipulated, and are not subject to any party selectively including or excluding certain adjustments that are beneficial to their interests.

# Q. Please explain in more detail the reasons and regulatory principles that support your approach to adjustments and determining the revenue deficiency?

A. I have adjusted to Aquarion's 2020 Annual Report balances. These amounts are accurate,
reliable, objective, and based on the existing documented source (Annual Report). This eliminates
the use of subjective or estimated adjustments for various periods 2019, 2020, and 2021.

6 By using actual known and measurable data, this results in my proposed revenue requirement being reflected at the most recently known and available current amounts<sup>9</sup> which also 7 8 greatly reduces any negative impact of regulatory lag – which utility companies commonly argue 9 is a negative result of using old stale data and not using most recent accurate financial data. In 10 addition, because I have adjusted the revenue requirement to the most recent 2020 Annual Report 11 amounts, this effectively eliminates the necessity for some of Aquarion's adjustments that are intended to be surrogates or estimates of 2020/going-forward amounts (that are already included 12 in the 2020 period that I propose). 13

For example, Aquarion proposes an adjustment to "estimate" and annualize the impact of certain employee pay raises that occur in 2020 and 2021. However, most of the "actual" 2020 pay raises are already reflected in the 2020 Annual Report financial data that I used, thus it is not necessary to reflect Aquarion's estimates of these pay raises in the 2020 adjusted revenue requirement that I used.

Because I have adjusted to amounts at the 2020 Annual Report, this means that my adjustments are consistent with the generally accepted regulatory principles of "known and measurable and "matching." The adjustments that I propose can all be easily verified and traced

<sup>&</sup>lt;sup>9</sup> The 2020 Aquarion book amounts reflect the most recent financial results available, and 2021 financial amounts will not likely be available until the books are closed and subject to audit sometime later in the first quarter of 2022.

to the 2020 Annual Report, so the amounts are known and measurable. Also, all of the adjustments
that I propose are within the 2020 period, so I have properly "matched" all revenues and expenses
in the operating statement, along with matching of plant in service and other relevant components
in rate base. In contrast, Aquarion proposes revenues, expenses, and rate base components from a
combination of periods 2019, 2020, and 2021 via its adjustments – and not all components are
properly matched. It would have been more accurate to use "actual" 2020 data instead of
Aquarion's estimates and surrogates of forward-looking 2020 data.

I have removed subjectivity and bias from the ratemaking process because I have used known and actual 2020 Annual Report balances, regardless of whether these amounts increased or decreased from the same types of 2019 balances. However, Aquarion selectively only includes <u>increases</u> in costs for payroll raises (and benefits) in the post test periods 2020 and 2021, but Aquarion did not propose any other offsetting decreases in costs for 2020 and 2021 (although I have documented cost decreases for 2020 in my testimony and per my revenue requirement adjustments, and also see Exhibit BCO-1, Schedule 6).

Finally, the following few examples show how my approach to adjusting the revenue requirement using actual 2020 financial data results in a conservative<sup>10</sup> and unbiased revenue deficiency that is beneficial to the interests of Aquarion in many respects, and helps reduce regulatory lag (compared to Aquarion's approach), as shown below:

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Aquarion proposes an adjusted net plant in service of \$42,462,993 (Exhibit BCO-1, Sch. 3, line 3, column F). I have proposed a larger net plant in service balance of \$43,554,814 (Exhibit BCO-1, Sch. 3, line 3, column I), based on actual December 31,

<sup>&</sup>lt;sup>10</sup> By conservative, I mean that my proposed revenue deficiency is somewhat overstated to the benefit of Aquarion due to: 1) including certain 2020 financial balances that exceed 2019 financial balances; and 2) not proposing any including other rate case type adjustments (other than the true-up or incorporation of three other adjustments proposed by Aquarion in its filing for depreciation, rate case expense, and the TCJA tax impact).

2020, balances from the Annual Report. Thus, I have proposed a larger rate base than Aquarion,<sup>11</sup> and this results in a greater revenue deficiency impact that is beneficial to Aquarion. Also, by using a larger net plant in service balance this means that a greater number of plant addition projects will earn a rate of return, and this helps eliminate regulatory lag. Utility companies favor the use of forecasted plant additions or other approaches to maximize the timely recovery of a return on their capital investment, and my approach of using 2020 plant in service financial data achieves this end result better than Aquarion's approach of using 2019 plant in service data, plus selective 2020 plant additions.

- Although my revenue deficiency calculation is based on actual December 31, 2020,
   Annual Report balances, I am not proposing to reduce the revenue deficiency by
   additional traditional adjustments (and these adjustments would be justified for
   Aquarion's 2019 pro forma test period), per the following examples:
- 16 a) Remove lobbying costs.
- b) Remove a percent of long and short-term incentive driven by financial performance
  related goals (which are not beneficial to customers).
  - c) Remove Supplemental Executive Retirement Plan ("SERP") expenses.
  - d) Remove a portion of D&O liability insurance, to share these costs between shareholders and ratepayers.
  - e) Remove amortization costs of the Eversource Aquarion merger impact (that has not been ruled upon by the Commission).
    - f) Remove excessive or nonrecurring legal expenses.
    - g) Remove excessive or nonrecurring levels of customer assistance program costs.

## I do not propose to directly incorporate any of the above-mentioned adjustments in its

- 27 revenue deficiency calculation, which would typically be made if 2020 was the actual test period.
- However, these potential adjustments could be used as justification for offsetting any adjustments
- to address understated expenses in the 2020 period that might be proposed by Aquarion.

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<sup>&</sup>lt;sup>11</sup> Aquarion proposes an adjusted rate base of \$36,091,050 and I propose an adjusted rate base of \$37,010,376 (Exhibit BCO-1, Schedule 3).

# Q. Is your approach of adjusting to the 2020 Annual Report balances considered reasonable in this case because of the stale 2019 test period?

A. Yes. It is reasonable to use my approach of adjusting to the 2020 Annual Report balances because the 2019 test period is stale, outdated, and more than two years old. In my experience it is highly unusual to use a test period that is more than two years old, especially when more recent results are readily available. In cases where this occurs, it is often required to update forecasted data when actual results become available for the subsequent period.

8 Q. Did you attempt to perform reasonable due diligence on the 2020 Annual Report data 9 and determine if there were any operating income or rate base balances or events that 10 required additional annualization, normalization, or other adjustments?

Yes. Joint Towns 4-5 and 4-6 data requests (Exhibits BCO-4 and BCO-5, respectively) 11 A. 12 were issued to Aquarion on October 19, 2021, in an attempt to determine why it would not be reasonable to adjust operating income (revenues, expenses, depreciation, and taxes) and rate base 13 balances to the December 31, 2020, Annual Report balances. These data requests also asked why 14 15 certain December 31, 2020, revenues, expenses, taxes, and rate base balances had changed from the related December 31, 2019, balances, if there were any 2020 balances that required additional 16 annualization, normalization, or other adjustments, and if certain 2020 balances were recurring or 17 nonrecurring. These data requests sought objective information about increases and decreases in 18 19 2020 balances, and no bias was intended in the data that was sought.

Aquarion provided its response to Joint Towns 4-5 and 4-6 data requests on November 12, 2021. Joint Towns 4-5 data request included eleven questions, subparts (a) to (k). Joint Towns 4-6 data request included eight questions, subparts (a) to (h). Aquarion did not provide responsive information to any of the Joint Towns questions in both of these data requests or provide any
meaningful explanation of information showing why the known and measurable changes in 2020
should not be considered and used to adjust the test year amounts.<sup>12</sup> Instead, Aquarion provided
the same response to both data requests, as summarized below:

- 1) The 2019 test year in Aquarion's filing is adjusted for appropriate known and measurable changes.
- 8 2) Responding to the data request would require Aquarion to undertake the onerous task of 9 recreating essentially all of its schedules and materials assuming 2020 was used as a test 10 year rather than 2019, a position the Towns has already rejected. The use of a 2020 test 11 period would still require identification of and adjustments for known and measurable 12 changes. Aquarion states it is unreasonable and unduly burdensome to recreate the 13 referenced materials based on a different test year.
- Aquarion also claimed that "the Towns rejected" a delay in filing which would have allowed for a test period later than 2019. It is my understanding from the Towns that this statement is not accurate and occurred during an appellate mediation that is strictly confidential under the rules of the Supreme Court Rule 12-A(11). I will therefore not respond except to note that post test year adjustments are proper within twelve months of the test period.
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22 Q. Did Joint Towns subsequently issue data request TS 3-1 and 3-2, and did Aquarion's

23 response provide information that it previously failed to provide in its response to Joint

- 24 **Towns 4-5 and 4-6**?
- A. As a result of the Technical Session on December 6, 2021, Joint Towns issued data request
- TS 3-1 and 3-2 (Exhibit BCO-6 and 7, respectively) to Aquarion on December 7, 2021, and these
- 27 data requests asked essentially the same questions as previous Joint Towns data requests 4-5 and

<sup>&</sup>lt;sup>12</sup> Although I have addressed Aquarion's failure to provide information requested in Joint Towns data requests 4-5 and 4-6 above, Aquarion did provide other helpful financial information in response to other data requests in the fourth series of data requests, including Joint Towns 4-7, 4-8, 4-10, 4-15, 4-22, and others.

1	4-6. Aquarion's December 14, 2021, response to TS 3-1 and 3-2 included the same type of overall
2	objections and claims as 4-5 and 4-6. I believe that Aquarion performed a fairly thorough review
3	of 2020 financial data, and I am not arguing with their level of review. However, I strongly
4	disagree with Aquarion's findings and statements in its response to 4-5, 4-6 and TS 3-1 and 3-2,
5	regarding:
6 7 8 9 10	<ol> <li>The information that Joint Towns seeks regarding 2020 financial data is onerous, burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis; and</li> <li>Joint Towns is attempting to use a 2020 test period.</li> </ol>
10 11	2) Joint Towns is attempting to use a 2020 test period.
12 13 14 15	3) The 2020 period would require certain adjustments to revenues and expenses to decrease the operating income for purposes of using this data for ratemaking purposes and calculating a revenue deficiency (and this Aquarion finding conflicts with other Company documents, including 2020 management/variance reports).
	Q. Why do you disagree that consideration of the 2020 financial data is onerous,
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	burdensome, and would require the Company to recreate all the same 2019 data in this rate
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16 17 18 19	burdensome, and would require the Company to recreate all the same 2019 data in this rate
17 18	burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis?
17 18 19 20	<ul><li>burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis?</li><li>A. Aquarion's response to Joint Towns data request TS 3-1 does mostly provide the</li></ul>
17 18 19	<ul><li>burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis?</li><li>A. Aquarion's response to Joint Towns data request TS 3-1 does mostly provide the information that Joint Towns originally requested in data requests 4-5 and 4-6, and which Aquarion</li></ul>
17 18 19 20 21	<ul> <li>burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis?</li> <li>A. Aquarion's response to Joint Towns data request TS 3-1 does mostly provide the information that Joint Towns originally requested in data requests 4-5 and 4-6, and which Aquarion originally failed to provide in its responses to these data requests. The response to TS 3-1 and 3-</li> </ul>
17 18 19 20 21 22	<ul> <li>burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis?</li> <li>A. Aquarion's response to Joint Towns data request TS 3-1 does mostly provide the information that Joint Towns originally requested in data requests 4-5 and 4-6, and which Aquarion originally failed to provide in its responses to these data requests. The response to TS 3-1 and 3-2 provides an analysis of certain 2020 account balances, reasons for change in accounts, and certain</li> </ul>
17 18 19 20 21 22 23	<ul> <li>burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis?</li> <li>A. Aquarion's response to Joint Towns data request TS 3-1 does mostly provide the information that Joint Towns originally requested in data requests 4-5 and 4-6, and which Aquarion originally failed to provide in its responses to these data requests. The response to TS 3-1 and 3-2 provides an analysis of certain 2020 account balances, reasons for change in accounts, and certain events or conditions that contributed to impacts on the 2020 account balances. However, I do not</li> </ul>
17 18 19 20 21 22 23 24	<ul> <li>burdensome, and would require the Company to recreate all the same 2019 data in this rate case on a 2020 basis?</li> <li>A. Aquarion's response to Joint Towns data request TS 3-1 does mostly provide the information that Joint Towns originally requested in data requests 4-5 and 4-6, and which Aquarion originally failed to provide in its responses to these data requests. The response to TS 3-1 and 3-2 provides an analysis of certain 2020 account balances, reasons for change in accounts, and certain events or conditions that contributed to impacts on the 2020 account balances. However, I do not agree with Aquarion's findings and statements, because these conflict with other information in</li> </ul>

Aquarion's response to TS 3-1 and 3-2 was about seven pages in total.<sup>13</sup> This is clearly 1 not onerous, burdensome, and did not require the Company to recreate all of its 2019 rate case data 2 on a 2020 basis. This information is important to consider because the Company proposed 3 adjustments based on projections of 2020 and 2021 expenses that served to increase the revenue 4 requirement. It was reasonable for me to conduct due diligence to try and determine if there were 5 any other changes in 2020 costs or revenues that might offset the 2020 cost increases proposed by 6 7 Therefore, it was reasonable for Joint Towns to consider whether known and Aquarion. 8 measurable changes in 2020 should be considered for purposes of setting going-forward rates.

9 It is very common in rate cases to test the accuracy of a utility's estimates of forwardlooking revenues and costs by comparing those to actual amounts in the subsequent test period. 10 Because Aquarion proposed increases in costs via thirteen of its nineteen adjustments for the 2019, 11 2020 and 2021 periods, it is reasonable to attempt to review the subsequent actual costs, to test the 12 13 accuracy of Aquarion's original estimated costs. For example, Aquarion proposed increases in payroll costs (for the 2020 and 2021 time periods), and also proposed increases in affiliate allocated 14 costs. However, a subsequent review of these costs in 2020 indicated that these costs had actually 15 16 decreased, and not increased. Please see Exhibit BCO-1, Schedule 6 for this information. Thus, if I would not have reviewed the 2020-related data, then I would not have discovered that these 17 costs had actually decreased instead of increasing. The review of actual 2020-related data in this 18 19 case was justified and is a reasonable and common audit procedure to determine the reasonableness 20 of Aquarion's 2019, 2020, and 2021 related adjustments.

<sup>&</sup>lt;sup>13</sup> Plus, Attachment 1 that is seven pages.

1 Q. Do you disagree with Aquarion's assertion in its response to Joint Towns data

2 requests 4-5, 4-6, TS-1, and TS-2 that Joint Towns is attempting to use a "2020 test period"

3 for this rate case?

4 A. No, I do not agree with Aquarion's statement that Joint Towns is attempting to use a "2020

5 test period" and I believe the use of 2020 data is reasonable. I will summarize some of the primary

6 reasons why my approach does not constitute a "2020 test period", and why the use of 2020-related

7 data is reasonable:

My initial analysis began with the same December 31, 2019 test period used by Aquarion.
 However, based on my review of actual 2020 results, I concluded that Aquarion's proposed adjustments were not a reasonable or accurate representation of its revenue requirement on a going-forward basis.

- 13 2) Traditional ratemaking principles in New Hampshire support adjustment of test-year
  14 results based on actual known and measurable changes during the twelve month period
  15 subsequent to the test year "for the sake of furnishing the most accurate possible prediction
  16 of the utility's fortunes in the period following the rate order." There is no Commission or
  17 general regulatory principle that prohibits or restricts the number of 2020-related
  18 adjustments to be included in a 2019 test period rate case.
- 3) Aquarion opened the door to my 2020-related adjustments because it proposed only selective 2020 and 2021-related adjustments that increase the revenue requirement (and Aquarion did not include any 2020 and 2021-related adjustments that decrease the revenue requirement) although such adjustments exist as shown by my 2020-related adjustments.
- 4) Aquarion's nineteen rate case adjustments recognize that 2019 results do not reasonably reflect a going-forward more current revenue requirement. However, it is more reasonable, accurate, and objective to use the "actual" 2020 adjusted balances instead of Aquarion's estimates.
- 5) My 2020-related adjustments are within twelve months of the 2019 test period and are not a violation of the Commission Order No. 20,776 (Exhibit BCO-3) that opposes adjustments more than twelve months following the test period. In contrast, Aquarion proposes certain 2021-related payroll/medical cost adjustments that occur more than twelve months following the test period and should be rejected because it violates the principle of matching.
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6) The June 3, 2021 Settlement Agreement between parties does not prevent Joint Towns from incorporating 2020-related adjustments in the rate case. It expressly reserved the right to make recommendations as to whether permanent rates are just and reasonable.

7) My 2020-related adjustments and revenue deficiency calculation are conservative, and I 5 could have incorporated other traditional and acceptable ratemaking adjustments to arrive 6 7 at a reduced revenue deficiency – but that is not my recommendation. If I would have 8 adopted a pure 2020 test period, then I would have made numerous other adjustments to this 2020 test period (similar to Aquarion's numerous adjustments to its 2019 test period), 9 10 but I have not made any other adjustments except to incorporate several Aquarion adjustments that were removed in the process of adjusting to 2020 Annual Report balances 11 (along with a revision of Aquarion's depreciation expense adjustment as part of this 12 13 process).

- 8) Aquarion's 2019, 2020, and 2021 adjustments result in a mismatch of various period adjustments that are not consistent with the matching regulatory principle. My adjustments consistently reflect known 2020 amounts that are properly matched with all other revenue requirement components in the same time period. The Commission's Order No. 20,776 (pages 119 and 120) supports the matching principle.
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Q. Aquarion's response to Joint Towns data request TS 3-1 and TS 3-2 attempts to
degrade the use of 2020 financial results for ratemaking purposes, please explain how the
Company's 2020 internal management reports fail to support this contention?

A. Aquarion's response to Joint Towns data request 4-17 (Exhibit BCO-9) provided copies of monthly internal financial management/variance reports for certain years, including 2020.<sup>14</sup> The purpose of these management/variance reports is to summarize the monthly and year-to-date financial status, by showing how actual financial results for the current year vary from budget and prior year results in terms of revenues, expenses, taxes, ROE, and the capital budget. In addition, these reports identify those reasons and events that are causing significant or important variances from budget and prior year results. The Company uses the term "favorable" or "unfavorable" to

<sup>&</sup>lt;sup>14</sup> Joint Towns data request 4-22 asked for copies of management variance reports, and the response referred to the Company's response to 4-17.

explain how the Company is performing on a monthly basis in regards to budget and prior yearresults.

The Company's response to TS 3-1 and TS 3-2 claims that revenues were overstated and certain costs were understated in 2020 due to certain events or reasons, and provide the impression that 2020 results were not as positive as they appear. This would lead one to believe it is not reasonable to rely on 2020 financial results for regulatory purposes without making certain ratecase type adjustments to decrease the otherwise favorable earnings.

I do not agree with Aquarion's conclusions regarding the 2020 financial results, and no significant rate case adjustments are necessary to reflect 2020 results on a reasonable regulatory basis (other than Adjustments JT-2, JT-3, JT-4 and JT-5 that I incorporated from Aquarion's filing). I reviewed the monthly variance reports for 2020 and did not find any mention of significant overstated revenues or significant understated expenses that Aquarion identifies as cause for adjustment in response to TS 3-1 and 3-2.<sup>15</sup> There are several important points of emphasis from the 2020 variance reports:

First, Aquarion's variance reports do not identify or focus on any single significant factor or event that caused 2020 earnings to be overstated, excessive, or unusual. Most importantly, the reports do not focus on any negative financial reasons identified in Aquarion's response to TS 3-1 and 3-2. The reports do state that revenues were favorable due to hot dry weather in certain months, but 2020 revenues were only \$4,800 greater than Aquarion's pro forma adjusted test period revenues, so this was not a material factor. The reports do identify some "unfavorable" increases in certain expenses for 2020, but these cause the Company's 2020 earnings to be

<sup>&</sup>lt;sup>15</sup> Most of the revenues and expenses that Aquarion identifies as outliers or requiring adjustment in TS 3-1 and 3-2 are not significant, and many are not even related to the 2020 period (they are related to the 2019 period).

understated and not overstated – so these 2020 financial results are not unreasonable to use for
regulatory purposes.

Second, the bottom line is that Aquarion's 2020 variance reports do not support the Company's
response to TS 3-1 and TS 3-2 that attempt to paint the 2020 test period as an outlier that requires
regulatory adjustments to significantly reduce earnings to a normalized basis for regulatory
purposes.

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# 8 Q. Do you agree with Aquarion's response to Joint Towns data request TS 3-1 and TS 9 3-2 that addresses concerns with certain amounts in the 2020 financial statements?

10 A. No, for the most part I do not agree with Aquarion's responses to TS 3-1 and TS 3-2. Joint Towns issued TS 3-1 and TS 3-2 to perform due diligence on the 2020 revenue, expense and rate 11 base components, to determine if these amounts were reasonable and reliable for use in this rate 12 13 case, and to determine if there were any significant adjustments that needed to be made to these 2020 amounts. Joint Towns TS 3-1 and TS 3-2 included comprehensive questions to determine if 14 these 2020 revenues, expenses, and rate base components were overstated, understated, included 15 16 nonrecurring or extraordinary items or events that impacted amounts, and to determine if any other 17 annualization/normalization adjustments were necessary.

Aquarion provided the same objections to TS 3-1 and TS 3-2 that it did in response to previous Joint Towns data requests 4-5 and 4-6 (which included the same questions), but Aquarion did provide some comments expressing concerns with certain 2020 revenue and expense amounts. I am relying on Aquarion's responses to TS 3-1 and TS 3-2 to have been a fairly thorough evaluation and due diligence review of the 2020 period, to identify any potential concerns with revenues and expenses – although I do not agree with Aquarion's conclusions. I will now address
 the concerns raised by Aquarion regarding 2020 revenues and expenses, and indicate if I agree or
 disagree for each of the issues that I consider to be significant or necessary to address.

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#### 1) TS 3-1(b) – Impact of COVID on Revenues:

Aquarion states that due to COVID, residential consumers are spending more time at home 6 and this caused residential consumption to increase and commercial/public authority 7 consumption to decrease. Although Aquarion provided this change in terms of consumption 8 volumes (thousand gallons), the Company did not provide this impact on actual revenues. 9 First, the total increase from Aquarion's pro forma adjusted revenues to 2020 revenues was 10 only \$4,813 (Exhibit BCO-1, Sch. 4, line 4, column H), so it does not appear that revenues 11 increased significantly due to COVID (or the impact is masked by other factors). Also, my 12 adjustment for 2020 revenues is the same as this \$4,813 revenue increase, and this amount is 13 not material. 14

Second, a review of Aquarion's financial variance reports for all of the months in 2020 did 15 not identify any significant impacts on revenues due to the stated reason of "COVID" in these 16 17 reports. In fact, the December 2020 variance report notes that revenues exceeded budget by \$43,000 due to dry, hot weather, and not due to COVID. Third, Witness Donald J. Morrissey<sup>16</sup> 18 states that in 2020, the Company implemented a Customer Assistance Program to provide a 19 20 \$50 credit to certain customer's bills that are struggling with making ends meet. This customer 21 credit would cause a reduction in 2020 revenues compared to 2019 revenues, so 2020 revenues are actually understated in regards to this issue. 22

<sup>&</sup>lt;sup>16</sup> Direct testimony, Morrissey, page 12, lines 10-13.

In conclusion, Aquarion has not provided adequate documentation to show that 2020 revenues have increased significantly from 2019 to 2020 due to COVID or any other unusual reasons that require any adjustment. Aquarion has not provided any meaningful justification or documentation to explain why 2020 revenues are not reasonable to use in my revenue requirement calculation.

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#### 2) <u>TS 3-1(c) – Impact on Customer Accounting Expenses:</u>

Aquarion states that 2020 O&M expenses are \$352,034 less than the 2019 O&M expenses, 9 10 and the 2020 expenses are not reasonable because they do not include: a) 2019 related customer 11 goodwill credits of \$179,160 (issued in response to a boil water alert in 2019 per Staff data 12 request 2-58); b) and do not include 2019 customer program expenses of \$23,886. First, the 2019 customer goodwill credits of \$179,160 are a nonrecurring event and expense in 2019 that 13 14 caused the 2019 O&M expenses to be greater than normal, and these nonrecurring expense amounts should be removed from the 2019 period as a rate case adjustment. However, these 15 goodwill credit expenses related to the boil water alert of \$179,160 should not be included as 16 17 an adjustment to increase 2020 expenses as proposed by Aquarion. Besides, if the goodwill credit expenses were recurring, they would have already been reflected in the 2020 expenses, 18 and they were not. Aquarion's argument is not justified, and it further supports an adjustment 19 20 to reduce 2019 test period expenses and does not support an increase to 2020 expenses.

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Similar to the same argument I propose for the customer goodwill credits, the customer program expenses of \$23,886 incurred in 2019 appear to be a nonrecurring expense that should be removed from the 2019 test period, and this does not impact the 2020 expenses. Also, if these expenses were recurring, they would have been included in the 2020 expenses, and they were not. Aquarion's argument is not justified, and it supports an adjustment to reduce 2019
test period expenses by \$23,886 and not an increase to 2020 expenses. Aquarion has not
provided any meaningful justification or documentation to explain why 2020 Customer
Accounting expenses are not reasonable to use in my revenue requirement calculation.

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#### 3) <u>TS 3-1(c) – Impact on Other Operating Expenses:</u>

Aquarion's explanation is disjointed and difficult to understand. It appears Aquarion is arguing that its 2019 labor costs were \$65,000 greater than 2020 labor costs, but Aquarion does not explain why it believes the 2020 labor costs are unusually or unreasonably understated on its books, if that is the argument. Also, Aquarion appears to state that its payroll adjustment in the rate case includes increased expenses reflecting the impact of 3 percent pay raises that occur in both April 2020 and April 2021, and the 2020 period only reflects nine months of the 2020 pay raise.

First, the 2021 pay raise expenses do not belong in Aquarion's 2019 test period adjusted payroll costs (and should not be included in 2020 book costs), because these expenses are a violation of Commission Order No. 20,766 that disallows expenses more than twelve months beyond the test period. Second, although the 2020 test period may not include three months of 2020 pay raises, these expenses are relatively immaterial and do not significantly impact a revenue requirement relying upon 2020 expenses.

Third, the information in the table below shows that 2020 payroll costs were less than 2019 payroll costs, and Aquarion has not explained why 2019 payroll expenses were overstated or why 2020 payroll expenses were understated (Aquarion provides no explanation for adjusting these payroll costs related to unusual or nonrecurring events), thus the 2020 payroll costs appear reasonable for use in my revenue requirement. Finally, Aquarion states that the 2020 expense to capital ratio is 89.1 percent, and I'm not sure if Aquarion is claiming that this causes
2020 payroll expenses to be understated, but that argument is incorrect. Per the payroll
information in the table below (from the Annual Reports), both 2019 and 2020 have a similar
expense to capital ratio of 90.85 percent and 90.45 percent, so this issue of the capital to
expense ratio is not impacting payroll amounts between the two periods.

Α	В	С	D
			Amount
Source: F-58 Annual Reports	2019	2020	Change
Payroll expensed	858,695	850,443	(8,252)
Payroll capitalized	86,511	89,786	3,275
Total Payroll Costs	945,206	940,229	(4,977)
Percent expensed	90.85%	90.45%	
Percent capitalized	9.15%	9.55%	
Total	100.00%	100.00%	

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Aquarion states that 2020 outside expenses were curtailed by the pandemic, but does not
support this statement with any specific dollar impact or calculations. Aquarion has not
provided any meaningful justification or documentation to explain why 2020 payroll expenses
and other expenses are not reasonable to use in my revenue requirement calculation.

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## 4) <u>TS 3-1(c) – Impact on Administrative and General ("A&G") Expenses:</u>

Aquarion provides a list of expenses (and reduction in expenses) that are included in 2019 and not 2020, to explain why 2020 expenses are understated, and I will address the larger amounts. First, Aquarion states that 2020 does not include a reduction in income tax expense related to the amortization of the Tax Cuts and Job Act ("TCJA"), although the Company included this adjustment in its rate case for its 2019 pro forma expenses. I am not sure why the Company is not recording the proper impact of the TCJA on its financial books for each year, but that is a separate issue. However, I have included the Aquarion's TCJA income tax
 expense amortization adjustment (reduction of income taxes) of \$143,534 as one of the five
 adjustments that I propose in this rate case.

Second, the remaining list of expenses that Aquarion claims should be included in 2020
financial results are either relatively immaterial (change to self insured liability, change to
internal legal, Next Gen champion award), they are nonrecurring costs that do not belong in
any test period, they have not been approved by the Commission (amortization of merger
expenses), I have previously addressed (greater wages/benefits), or I have already adjusted for
in the revenue requirement (rate case expense, amortization of TCJA).

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#### 5) <u>TS 3-1(d) – Impact on Property Tax Expense:</u>

Although Aquarion's information shows that 2020 property taxes are \$130,961 greater than 2019 property taxes, the Company states it still needs to recover additional property taxes of \$52,562 per its property tax annualization adjustment. I do not entirely oppose reflecting the additional \$52,562 in my revenue requirement calculation. However, if this adjustment were to be made, there are other corresponding adjustments that should be implemented to reduce 2020 costs using traditional ratemaking principles, such as the following:

19	• Remove lobbying costs.
20	• Remove a percent of long and short-term incentive driven by financial performance
21	related goals (which are not beneficial to customers).
22	• Remove Supplemental Executive Retirement Plan ("SERP") expenses.
23	• Remove a portion of D&O liability insurance, to share these costs between shareholders
24	and ratepayers.
25	• Remove amortization costs of the Eversource Aquarion merger impact (that has not
26	been ruled upon by the Commission).
27	• Remove excessive affiliate allocations (Exhibit BCO-10).

Remove excessive or nonrecurring legal expenses.
Remove excessive or nonrecurring levels of customer assistance program costs.
Bottom line, I am not convinced by Aquarion's response to TS 3-1 and TS 3-2 that any
other significant adjustments are necessary to reflect 2020 financial results on a reasonable basis
for regulatory ratemaking purposes.

# **III.** Other Revenue Requirement Adjustments

6

# **ADJUSTMENT JT-2 – DEPRECIATION EXPENSE**

7

8 Q. Please explain Aquarion's depreciation expense adjustment at Schedule 1R of its 9 filing to annualize depreciation expense at the Company's proposed new depreciation rates? A. Aquarion proposed an adjustment to annualize depreciation expense at its proposed new 10 depreciation rates. Aquarion begins with its adjusted pro forma gross plant in service of 11 \$56.033.346<sup>17</sup> and applies its proposed new depreciation rates to each of the respective accounts, 12 to arrive at annualized depreciation expense (at proposed new depreciation rates) of \$1,310,407.<sup>18</sup> 13 Aquarion then adjusted the 2019 depreciation expense per books to its annualized depreciation 14 expense of \$1,310,407, resulting in an adjustment (and increase) to depreciation expense of 15 16 \$286,177. Aquarion provides calculations at its Schedule 1R, to break out the \$286,177 depreciation expense adjustment between depreciation expense annualized at existing depreciation 17 rates of \$157,798, and incremental depreciation expense annualized at proposed new depreciation 18 19 rates of 128,379 (157,798 + 128,379 = 286,177). The adjustment is shown in Table 3 below:

<sup>&</sup>lt;sup>17</sup> Aquarion's adjusted plant in service is calculated as the 2019 gross plant in service per books, and adds \$6,695,500 of post test period 2021 plant additions, equaling an adjusted pro form balance of \$5,033,346.

<sup>&</sup>lt;sup>18</sup> The depreciation expense of \$1,310,407 is net of \$24,975 of reserve deficiency amortization.

# 1 Table 3– Summary of Aquarion Depreciation Expense Adjustment

Α	В	С
		Aquarion
Line	Description	Adjustment
1	2019 depreciation expense per books	1,024,230
2	Increase in deprec. expense - annualized at existing deprec. rates	157,798
3	Increase in deprec. expense - annualized at proposed deprec. rates	128,379
4	Proposed adjustment	286,177
5	Adjusted depreciation expense rate case	1,310,407

## 3 Q. Will you explain your revision to Aquarion's depreciation expense adjustment, which

## 4 also reflects depreciation expense at Aquarion's proposed new depreciation rates?

- 5 A. This is explained after Table 4 below.

1	Table 4 – Summary	of Ostrander/Joint	<b>Towns Depreciation</b>	Expense Adjustment
---	-------------------	--------------------	---------------------------	--------------------

A	В	С	D	Е
_		Depreciation	Depreciation	
	Aquarion Adjustment:	Expense	Expense	Source
1	2019 depreciation expense per books		1,024,230	Note 1
2	Aquarion adj annualize deprec. expense at existing deprec. rates	157,798		Note 1
3	Aquarion adj annualize deprec. expense at proposed new deprec. rates	128,379		Note 1
4	Proposed adjustment	286,177	286,177	Note 1
5	Aquarion adjusted depreciation expense in rate case		1,310,407	Note 1
6				
7	Ostrander Adjustment - Adjust to December 31, 2021 Balance:			
8	Adjust Aquarion deprec. expense to Dec. 31, 2021 deprec. expense		(268,001)	
9	Depreciation expense at December 31, 2020		1,042,406	Note 2
10	Ostrander Adjustment - Revise Aquarion Deprec. Expense Adjustment:			
11	Include deprec. expense at Aquarion's proposed new depreciation rates		113,215	
12	Ostrander adjusted deprec. expense		1,155,621	
13				
14	Reconciliation of Ostrander Depreciation Expense Adjustment:			
15	2019 depreciation expense per books	1,024,230	1,024,230	
16	2020 Annualize depreciation expense at existing deprec. rates	18,176	18,176	
17	2020 depreciation expense per books	1,042,406		
18	Ostrander adj annualize deprec. expense at proposed new deprec. rates	113,215	113,215	
19	Ostrander adjusted deprec. expense at proposed new deprec. rates	1,155,621	1,155,621	
20				
21	Sources:			
22	Note 1 - Aquarion filing, Schedule (Adjustment) 1R.			
23	Note 2 - Depreciation expense per 2020 Annual Report			

2

Per above Table 4, I started with Aquarion's adjusted pro forma depreciation expense of \$1,310,407 (line 5, column D), and then I reduced depreciation expense by \$268,001 (line 8, column D) to adjust to the December 31, 2020 depreciation expense balance of \$1,042,406 (line 9, column D). By adjusting to the December 31, 2020 balance, this effectively removed Aquarion's pro forma adjustment to depreciation expense. However, I believe that a pro forma depreciation expense adjustment is reasonable within certain boundaries, and so I added my revised adjustment to reflect depreciation expense at annualized levels, including Aquarion's proposed new depreciation rates. Although I do not necessarily agree with Aquarion's proposed new depreciation rates, I have included an allowance for this in my calculated revenue deficiency at this time – although I am continuing to evaluate this issue. Therefore, I increased the December 31, 2020 depreciation expense by \$113,215 (line11, column D, and line 18, columns C and D) to allow for increased depreciation expense at proposed new depreciation rates. Therefore, my depreciation expense adjustment consists of two components, similar to Aquarion's approach.

8 First, I have allowed an annualized increase in depreciation expense at existing 9 depreciation rate levels, and this is an amount of \$18,176 (line 16, columns C and D), which is the 10 difference between the 2019 depreciation expense per books of \$1,024,230 and the 2020 11 depreciation expense per books of \$1,042,406.

Second, I have allowed an annualized increase in depreciation expense at proposed new depreciation rate levels, and this is an amount of \$113,215 that I previously addressed. The reconciliation (lines 14 to 19, columns C and D) shows the beginning 2019 depreciation expense of \$1,024,230, adding \$18,176 for depreciation expense annualized at existing depreciation rates, plus adding \$113,215 for depreciation expense annualized at proposed new depreciation rates, equals my adjusted forward-looking depreciation expense of \$1,155,621.

Q. Does Aquarion's annualized depreciation expense at existing depreciation rates
appear to be unusually high compared to actual 2020 depreciation expense, and how did you
address this?

A. Yes. This is explained by information in Table 5 below. Aquarion's adjusted depreciation
expense at existing depreciation rate levels is \$1,182,028 (line 3, column C), based on adjusted

pro forma gross plant in service of \$56,033,346 (including \$6.7 m of 2020 plant additions). The 1 actual 2020 depreciation expense is \$1,024,230 based on 2020 gross plant in service of 2 \$57,573,255. It appears unusual that Aquarion's adjusted depreciation expense at existing 3 depreciation rate levels of \$1,182,028 (based on adjusted plant of \$56,033,346) is \$157,798 greater 4 than actual 2020 depreciation expense of \$1,024,230 (based on December 31, 2020, plant of 5 \$57,573,255).<sup>19</sup> 6 Aquarion's adjusted plant of \$56.0 million and related forward-looking 7 depreciation expense of \$1,182,028, should be reasonable surrogates for actual depreciation 8 expense incurred in 2020, although Aquarion's calculation produces depreciation expense that is \$157,798 greater than the actual 2020 depreciation expense. Therefore, I have used the actual 9 increase from 2019 depreciation expense to 2020 depreciation expense of \$18,176 as the increase 10 11 annualized increase in depreciation expense at existing depreciation levels (as shown in prior Table 7). 12

**13** Table 5 – Aquarion Depreciation Expense at Existing Depreciation Rate Levels

Α	В	С
Line	Aquarion Depreciation Expense Adjustment - Schedule 1R	Deprec. Expense
1	2019 depreciation expense per books	1,024,230
2	Deprec. expense annualized at existing deprec. rates	157,798
3	Adjusted depreciation expense	1,182,028
4	Deprec. expense annualized at new proposed deprec. rates	128,379
5	Aquarion adjusted pro forma depreciation expense	1,310,407

14

# 15 Q. How did you adjust Aquarion's depreciation expense to reflect the impact of proposed

16 new depreciation rates?

A. First, per Table 6 below, I calculated a ratio of: a) Aquarion's incremental increase in
depreciation expense related to the Company's proposed new depreciation rates (\$128,379, see

<sup>&</sup>lt;sup>19</sup> Although increase in this plant balance occur throughout the 2020 period.

prior Table 8); to the b) amount of Aquarion's adjusted depreciation expense at existing
depreciation rates (\$1,182,028, see prior Table 8), and this ratio is 10.86 percent. This ratio/percent
is intended to show how much Aquarion's depreciation expense at proposed new depreciation rates
exceeds its depreciation expense at existing depreciation rate levels.

Second, per Table 7 below, I increased the actual 2020 depreciation expense of \$1,042,406
(which I previously explained is my surrogate for Aquarion's depreciation expense at existing
depreciation rates), by the 10.86 percent (ratio of depreciation expense at proposed new
depreciation rate levels), to arrive at my depreciation expense increase (and adjustment) of
\$113,215 related to reflect depreciation expense at proposed new depreciation rate levels.

Third, per Table 8 below, this shows a comparison, and the difference, between Aquarion's
 proposed depreciation expense adjustment and the depreciation expense adjustment that I propose.

### **13** Table 6 – Ratio of Depreciation Expense at Proposed New Rates

Ratio of Proposed Deprec. Rates to Deprec. Expense at Existing Rates Annualized:				
Increase in deprec. expense - annualized at proposed new deprec. rates	128,379			
Aquarion adjusted deprec. expense - annualized at existing deprec. rates	1,182,028	10.86%		

15

14

# 16 Table 7 – Apply Ratio to Ostrander Proposed Depreciation Expense

Ostrander Depreciation Adjustment at Aquarion's Proposed Depreciation Rates:			
Actual 2020 depreciation expense per Annual Report	1,042,406		
Ratio of Aquarion proposed deprec. rates to deprec. rates/expense	10.86%		
Joint Towns allowed adjustment for new proposed deprec. rates	113,215		

18

- 19
- 20
- 20
- 21

Α	В	С	D	Е
			Joint	Joint
		Aquarion	Towns	Towns Adjusted
ine	Description	Adjustment	Adjustment	Deprec. Expense
1	2019 depreciation expense per books	1,024,230		1,024,230
2	Increase in deprec. expense - annualized at existing deprec. rates	157,798	(139,622)	18,176
3	Increase in deprec. expense - annualized at proposed deprec. rates	128,379	(15,164)	113,215
4	Proposed adjustment	286,177		131,391
5	Adjusted depreciation expense rate case	1,310,407	(154,786)	1,155,621

# **1** Table 8 – Summary of Aquarion and Ostrander Depreciation Expense Adjustments

2

### 3 Q. Did you perform additional analysis to determine if your adjusted depreciation

### 4 expense is within in a range of reasonableness?

5 A. Yes. Per Table 9 below, I compared the ratio of actual depreciation expense to actual gross plant in service for the periods 2018 to 2020 (including average balances for gross plant also), to 6 7 see if my adjusted depreciation expense falls within a range of reasonableness. The information shows that the ratio of depreciation expense to gross plant in service typically falls in a range of 8 9 1.81 percent for 2020 year-end data (line 5, column F) to an upward range of 2.10 percent for 2018 vear-end data.<sup>20</sup> My proposed depreciation expense (at annualized depreciation proposed new rate 10 levels) of \$1,155,621 (related to corresponding 2020 gross plant of \$57,572,255) is at 2.01 percent, 11 and this falls within the range of 1.81 percent to 2.10 percent that I previously identified, so my 12 13 adjustment is reasonable.

14

<sup>&</sup>lt;sup>20</sup> I did not include Aquarion's adjusted depreciation expense in this range, because I was testing my calculation against "actual" amounts per books from prior years, and not against Aquarion's "estimated" depreciation expense adjustment for which I had concerns.

### Exhibit 21 DW 20-184 Aquarion Water Company Direct Testimony of Bion C. Ostrander

Α	В	С	D	Е	F			
				Gross	Ratio of			
			Depreciation	Plant	Deprec.			
Line	Party	Description	Expense	in Service	Exp. To Plant			
1	Aquarion	2018 Year-End	968,602	46,103,736	2.10%			
2	Aquarion	2019 Year-End	1,024,230	49,337,846	2.08%			
3	Aquarion	2018/2019 Average	996,416	47,720,791	2.09%			
4	Aquarion	Aquarion 2019 Adjusted Pro Forma Amounts	1,310,407	56,033,346	2.34%			
5	Aquarion	2020 Year-End	1,042,406	57,573,255	1.81%			
6	Aquarion	2019/2020 Average	1,033,318	53,455,551	1.93%			
7	Aquarion	Depreciation expense - annualized at current rates	1,182,028	56,033,346	2.11%			
8	Aquarion	Depreciation expense - annualized at proposed rates	1,310,407	56,033,346	2.34%			
9	Ostrander	Adjusted depreciation expense - at proposed rates	1,155,621	57,573,255	2.01%			
10	Ostrander	Adjusted depreciation expense - at proposed rates	1,155,621	56,033,346	2.06%			
11								
12		Note 1: Plant balances from Sch. No. 3 or Annual Rep	port for respectiv	ve year.				
13		Note 2: Depreciation expense from Sch. No. 1 or Ann	Note 2: Depreciation expense from Sch. No. 1 or Annual Report for repective year.					

### 1 Table 9 – Reasonableness Test of Depreciation Expense Adjustment

2

# 3

4

# ADJUSTMENT JT-3 – RATE CASE EXPENSE

5

6

# Q. Please explain your adjustment to include Aquarion's rate case expense adjustment

7 in your revenue requirement calculations?

A. When I made adjustments to operating expenses to reflect amounts at December 31, 2020,
balances, this effectively removed Aquarion's proposed rate case expense amortization adjustment
of \$27,151. I have made a separate adjustment to add this rate case adjustment back into my
proposed revenue requirement because I am not opposed to this adjustment, and it is reasonable
for Aquarion to recover these costs (along with any reasonable trued-up amounts).

13

1

### **ADJUSTMENT JT-4 – TCJA Income Tax Expense**

2

# Q. Please explain your adjustment to include Aquarion's TCJA income tax expense adjustment in your revenue requirement calculations?

A. Aquarion's response to Joint Towns data request TS 3-1(c) states that the impact of TCJA upon income tax expense has not been reflected in the 2020 period. Therefore, I have made an adjustment to include this impact in my revenue requirement, at the same amount that Aquarion used in its revenue requirement. This results in a decrease to income tax expense of \$143,534 for the effect of the amortization of excess deferred income taxes per the TCJA. I have also made a corresponding adjustment to reduce accumulated deferred income taxes in rate base by the same amount.

12

# 13

# <u>ADJUSTMENT JT-5 – CAPITAL STRUCTURE ADJUSTMENT</u>

14

15

### Q. Please explain your adjustment to Aquarion's capital structure?

A. I will explain this adjustment using Tables 10, 11, and 12 below. Table 10 is Aquarion's
proposed capital structure with the related 10.25 percent ROE and overall ROR of 8.1507 percent.
The focus of my adjustment will be on Table 11, which is the 2020 capital structure per books,
and Table 12, which is my proposed capital structure that includes Aquarion's 10.25 percent ROE
and a revised ROR of 7.6119 percent based on the adjustment that I propose to the capital structure.

First, consistent with operating and rate base accounts, I have made an adjustment to reflect the capital structure at December 31, 2020, balances per Aquarion's Annual Report. Table 11 shows that the 2020 capital structure includes "Paid in Capital" in the Total Equity balance of

\$4,080,250 (line 5, column C) and also includes "Short-Term Debt" of \$2,833,281 (line 11, 1 column C) at a cost of .78 percent (weighted cost of \$.0604 percent). 2

Second, Aquarion's response to Joint Towns data request 4-10 (Exhibit BCO-8) on 3 November 2, 2021 states that the Company transferred Short-Term Debt of \$1,600,000 to the Paid 4 5 in Capital account on December 30, 2020, and this increased the Paid in Capital (equity) account from its 2019 balance of \$2,480,250 (Table 10) at 2019 to its 2020 balance of \$4,080,250 (Table 6 11), and also decreased the Short-Term Debt balance by the same amount. Aquarion states that it 7 8 transferred the Short-Term Debt to the Paid in Capital account so the Company's capital structure remained at a reasonable level within the industry range,<sup>21</sup> and this caused the Equity/Debt ratio 9 to change from 52/48 percent in 2019 to 54/46 percent in 2020, increasing the equity ratio by about 10 2 percent. I would also note that the timing of this transaction appears somewhat odd or unusual, 11 to transfer \$1.6 million of Short-Term Debt to Paid in Capital on December 30, 2020, right before 12 13 the beginning of the 2021 calendar year. This transaction had the impact of increasing equity balances by \$1.6 million and reducing the Company's reported ROE in its December 31, 2020, 14 Annual Report, to an ROE of 7.98 percent – the ROE would have been 8.47 percent without this 15 16 \$1.6 million increase in equity.

17 Third, as Table 12 shows that I reversed the Aquarion transaction and removed the \$1,600,000 from Paid in Capital account (line 5, column C) and placed it back in the Short-Term 18 Debt balance (line 10, column C) at the prior 2019 cost of 2.42 percent, and this results in an 19 Equity/Debt ratio of 50/50 percent for the adjusted 2020 period. 20

<sup>&</sup>lt;sup>21</sup> Per Aquarion's response to Joint Towns data request 4-10.

1 I do not believe it was reasonable for Aquarion to transfer Short-Term Debt amounts to Paid in Capital amounts, because these are two different types of original capital sources. Also, 2 3 Aquarion states the purpose of this transfer was to keep the capital structure remained in line with the industry range, but Aquarion did not provide any supporting documentation for the "industry 4 5 range", of which they supported an Equity/Debt ratio of 54/46 percent. In prior years, Aquarion's Equity/Debt ratio was about 40/60 percent, and now the Company's capital structure has almost 6 reversed to the proposed 54/46 percent. I do not believe that a further increase in the Equity balance 7 is warranted via the Company's paper accounting entry to achieve this result. Also, by reversing 8 9 this transaction, I have maintained the Paid in Capital balance at \$2,480,250, which is the same amount proposed by Aquarion in the capital structure of this rate case (Table X8, line 5, column 10 11 C).

### 12 Table 10 – Aquarion's Capital Structure

Α	В	С	D	Е	F		
		Schedu	le 4 and 4A o	of Filing			
		Aquarion Pro	Aquarion Proposed Capital Structu				
					Weighted		
Line	Description	Amount	%	Cost	Cost		
1	Preferred Stock	2,300	0.01%	6%	0.0%		
2							
3	Common Stock	2,187,075					
4	Premium on capital stock	3,557,940					
5	Other paid in capital	2,480,250					
6	Retained earnings	8,373,058					
7	Total Equity	16,598,323	52.36%	10.25%	5.3669%		
8							
9	Long-Term Debt - Bonds	13,900,000	43.85%	6.14%	2.6922%		
10	Short-Term Debt Transferred to	Paid in Capita	1 in 2020				
11	Short-Term Debt/Note Payable	1,200,000	3.79%	2.42%	0.0916%		
12	Total Debt	15,100,000	47.63%				
13							
14	Rate of Return	31,700,623	100.00%		8.1507%		

Α	В	C	D	Е	F
		Joint Towns - D	ecember 31,	2020 Capita	al Structure
				~	Weighted
Line	Description	Amount	%	Cost	Cost
1	Preferred Stock	2,300	0.01%		0.0%
2					
3	Common Stock	2,187,075			
4	Premium on capital stock	3,557,940			
5	Other paid in capital	4,080,250			
6	Retained earnings	10,023,211			
7	Total Equity	19,848,476	54.25%	10.25%	5.5611%
8					
9	Long-Term Debt - Bonds	13,900,000	37.99%	6.14%	2.3329%
10	Short-Term Debt Transferred to	Paid in Capital in	2020		
11	Short-Term Debt/Note Payable	2,833,281	7.74%	0.78%	0.0604%
12	Total Debt	16,733,281	45.74%		
13					
14	Rate of Return	36,584,057	100.00%		7.9544%

# 1 Table 11 – Ostrander's December 31, 2020 Capital Structure per Books

2

# 3 Table 12 – Ostrander's Adjusted December 31, 2020 Capital Structure

Α	В	С	D	Е	F
		Note 2 (with J	oint Towns	adjustment)	
		Joint Towns	December	30, 2020 Adj	usted
					Weighted
Line	Description	Amount	%	Cost	Cost
1	Preferred Stock	2,300	0.01%		0.0%
2					
3	Common Stock	2,187,075			
4	Premium on capital stock	3,557,940			
5	Other paid in capital	2,480,250			
6	Retained earnings	10,023,211			
7	Total Equity	18,248,476	49.88%	10.25%	5.1128%
8					
9	Long-Term Debt - Bonds	13,900,000	37.99%	6.14%	2.3329%
10	Short-Term Debt Transferred to Paid in Capital in 2020	1,600,000	4.37%	2.42%	0.1058%
11	Short-Term Debt/Note Payable	2,833,281	7.74%	0.78%	0.0604%
12	Total Debt	18,333,281	50.11%		2.4991%
13					
14	Rate of Return	36,584,057	100.00%		7.6119%

Exhibit 21 DW 20-184 Aquarion Water Company Direct Testimony of Bion C. Ostrander

# 1 Q. Does this conclude your direct testimony?

2 A. Yes.

Exhibit 21 Attachment BCO-1 Docket No. DE 20-184 Bion C. Ostrander – Curriculum Vitae Joint Towns Aquarion Water Company of New Hampshire, Inc.

# Bion C. Ostrander - Curriculum Vitae

Mr. Ostrander is an independent regulatory consultant with forty-three years of total regulatory and accounting experience working for Certified Public Accounting (CPA) firms, regulatory agencies, and his regulatory consulting business (including thirty-one years as an independent consultant with his own firm). Mr. Ostrander has been providing continuous consulting services since 1990 and has addressed more than 250 cases in numerous U.S. and international jurisdictions.<sup>1</sup>

Mr. Ostrander has addressed a broad range of telecom and energy accounting and policy issues in his career, including rate case/revenue requirement accounting adjustments, CAM/EAM reviews, capital asset infrastructure/modernization, affordable rates/universal service, tariff design, models that calculate the levelized cost of electricity for renewable energy options (PV solar, wind, biogas, etc.) for purposes of setting feed-in/renewable energy rider tariffs, compensation, affiliate transactions, depreciation, merger/acquisitions, cross-subsidization, complex income tax issues, service quality, retail and wholesale cost studies, competition, and many others.

Mr. Ostrander's experience is summarized below:

- ✓ Bion C. Ostrander (dba Ostrander Consulting): Principal/Owner October 1990 to current.
- ✓ Kansas Corporation Commission: Chief of Telecommunications 1986-1990.
- ✓ Kansas Corporation Commission: Chief Auditor (gas, electric, telephone & transport.) 1983-1986.
- ✓ Mize Houser Mehlinger & Kimes: Auditor in audit section of regional CPA firm 1981-1983.
- ✓ Deloitte Haskins and Sells (now Deloitte or Deloitte Touche Tohmatsu Limited): Auditor for international CPA firm 1978-1981.

<sup>&</sup>lt;sup>1</sup> Mr. Ostrander maintained a permit to practice as a CPA for most years he was providing consulting services, the permit was maintained primarily for credential purposes. However, because he no longer provides any attestation or related services that require a permit to practice, he no longer maintains the permit - - although he retains membership in CPA organizations.

Exhibit 21 Attachment BCO-1 Docket No. DE 20-184 Bion C. Ostrander – Curriculum Vitae Joint Towns Aquarion Water Company of New Hampshire, Inc.

A client summary is included in the table below:

Client Summary	
Consumer Advocates/Attorney General	Public Service Commissions
District of Columbia - OPC	Arizona
Indiana UCC	Georgia
Florida OPC	Kansas
Kansas CURB	Maryland
Kentucky AG	Minnesota
Michigan AG	North Dakota
Maine OPA	Oklahoma
Maine AARP	Other
Maryland OPC	Alaska Competitive Local Exchange Carrier
Michigan AG	Maryland - Montgomery County
Minnesota DPS	Cities of Hampton & North Hampton - New Hampshire
Nevada AG	Virginia - CWA
New Hampshire OCA	Kansas Counties (911 implementation issues)
Ohio OPA	International
Oklahoma AG	Fair Trading Commission - Barbados
Utah OCS	Eastern Caribbean Telecomm. Authority (ECTEL -
Vermont DPS	St. Lucia, St. Kitts/Nevis, St. Vincent, Grenada, Dominica)
Washington AG	Armenia - USAID
Wyoming	Russia/Ukraine Energy Utility Training
	Saudi Arabia

### Work History - Ostrander:

# Bion C. Ostrander - Consulting Firm (1990 to present):

### **Principal**

Mr. Ostrander principally addresses regulatory issues on behalf of governments and regulatory agencies, including U.S. and international regulatory agencies. Services include those related to revenue requirement issues, price caps or alternative regulation plans, competition assessment, costing/pricing, interconnection/local loop unbundling, universal service, management audits and other matters.

### Kansas Corporation Commission (1983 - 1990):

### Chief of Telecommunications

Supervised staff and directed all telecommunications-related matters including assessment of rate cases of SWBT, United/Sprint and rural LECs. Also, directed actions regarding alternative regulation

Exhibit 21 Attachment BCO-1 Docket No. DE 20-184 Bion C. Ostrander – Curriculum Vitae Joint Towns Aquarion Water Company of New Hampshire, Inc.

plans, establishing access charge policy, transition to intrastate competition, depreciation filings, establishment of the Kansas Relay Center for speech and hearing impaired citizens in Kansas, filings with the FCC, billing standards, quality of service, consumer complaints, staff training and over one hundred docketed regulatory matters per year. Mr. Ostrander was the lead witness on all major telecommunications matters.

### Chief Auditor

Directed rate cases of gas, electric and telecom companies prior to promotion to Chief of Telecommunications.

Mize, Houser, Mehlinger and Kimes (now Mize Houser & Company Professional Association):

# Auditor - CPA firm

Performed auditing, tax and special projects for various industries.

Deloitte, Haskins and Sells (now Deloitte & Touche) - (International CPA/Audit Firm):

# Auditor - CPA firm

Performed auditing, tax and special projects in industries such as utilities, savings and loan, manufacturing, retail, construction, real estate, insurance, banking and not-for-profit.

# **Education:**

University of Kansas - B.S. Business Administration with a Major in Accounting, 1978.

# **Affiliations:**

- Member American Institute of CPAs (AICPA)
- Member Kansas Society of CPAs (KSCPA)

# Joint Towns

Utility	State	Client/Agency	Docket/Case	Product	Summary of Issues
Aquarion Water Company	NH.	Hampton & North Hampton	Docket No. DW 20-184	Testimony	Revenue requirement issues
Columbia Gas of Ohio	OH.	Office of the Ohio Consumers' Counsel	Case No. 21-637-GA-AIR	In progress	Revenue requirement issues
Delta Natural Gas Company	KY.	Kentucky Office of Attorney General	Case No. 2021-00185	Testimony	Revenue requirement issues
Renewable Energy Plan	MD.	Fair Trading Commission	N/A	Formal Report	Prepare levelized cost of electricity (LCOE) models to propose
					feed-in tariffs for all renewable energy options (solar centr.
					and distributed, wind on-shore, wind off-shore, WTE)
					and determine the potential impact on customer rates
Liberty Utilities	MD.	New Hampshire OCA	Docket No. DE 19-064	In progress	Revenue requirement
Washington Gas Light Company	MD.	Maryland Commission Staff	Case No. 9481	Testimony	Revenue requirement and CAM
Potomac Electric Power Co.	MD.	Maryland Commission Staff	Case No. 9418	Testimony	Revenue requirement, rate base and operating expenses
None - operational audit	OK.	Oklahoma Commission Staff	No docket	Report	Operational audit of Oklahoma Universal Service Fund
Carbon Emery Tel. Co.	UT.	Utah Office of Consumer Services	Dkt. No. 15-2302-01	Testimony	Revenue requirement/CAM
Emery Tel. Co.	UT.	Utah Office of Consumer Services	Dkt. No. 15-042-01	Testimony	Revenue requirement/CAM - case settled
Strata Tel. Co.	UT.	Utah Office of Consumer Services	Dkt. No. 15-053-01	Testimony	Revenue requirement/CAM - case settled
Beehive Tel. Co.	UT.	Utah Office of Consumer Services	Dkt. No. 14-051-01	Testimony	Revenue requirement/CAM - case withdrawn
FairPoint Comm., Inc.	MN.	Maine Office of Public Advocate	2013-00340	Testimony	Revenue requirement/CAM
Bangor Gas Company	MN.	Maine Office of Public Advocate	2012-00598	Testimony	Revenue requirement/CAM and evaluate a new Alt. Reg.
Potomac Electric Power Co.	MD.	Montgomery County	Case No. 9336	Testimony	Revenue requirement, rate base and operating expenses
Hanksville Telecom, Inc.	Utah	Utah Office of Consumer Services	Dkt. No. 14-2303-01	Consultation	Request for Univ. Service Funding, revenue requirement/CAM
Big Rivers Electric Corp.	KY	Kentucky Office of Attorney General	CN 2013-00199	Testimony	TIER rev. req., operating expenses, payroll and policy
ng havers Electric corp.	K1	Kentucky Office of Attorney General	2013 001//	resumony	This rate case was filed while the prior rate case was still
					pending.
Atmos Energy Corp.	KY	Kentucky Office of Attorney General	CN 2013-00148	Testimony	Revenue requirement/rate case
••• ·	UT.	Utah Office of Consumer Services	Dkt. No. 13-046-01	Consultation	
Manti Telephone Company Delmarva Power & Light Co.	MD.	Maryland Office of People's Counsel	Case No. 9317	Multiple testimonies	Phase II issues, revenue requirement/CAM Revenue requirement, rate base, and operating expenses
U	KS	· ·	13-GIMT-473-MIS	Assist with negotation	
Century Link		Citizen's Utility Ratepayer Board		U	Review of price cap plan renewal and CAM
Generic Dia Divers Floatuia Com	KS KY	Citizen's Utility Ratepayer Board	13-GIMT-597-GIT CN 2012-00535	Comments	Address Kansas Lifeline issues
Big Rivers Electric Corp.		Kentucky Office of Attorney General		Testimony	TIER rev. req., operating expenses, payroll and policy
Potomac Electric Power Co.	MD.	Montgomery County	Case No. 9311	Multiple testimonies	Revenue requirement, rate base and operating expenses
Cable & Wireless - Caribbean	Note 1	Eastern Caribbean Telecomm. Authority	(EC not applicable	Report	Review EAM/CAM telecom cost study and evaluate
	100		G N 0200	34323	profitability by service and revise EAM allocations
Baltimore Gas & Electric Co.	MD.	Maryland Office of People's Counsel	Case No. 9299	Multiple testimonies	Revenue requirement, rate base, and operating expenses
Annual Ks. USF review	KS	Citizen's Utility Ratepayer Board	13-GIMT-130-GIT	Review/monitor	Annual review of Ks. USF funding and assessment.
					Mr. Ostrander has reviewed these filings
					for the past 15 years of the Ks. USF existence
Manti Telephone Company	UT.	Utah Office of Consumer Services	Dkt. No. 08-046-01	Testimony	Revenue requirements/CAM and
				D	and policy on universal service fund.
Generic review	UT.	Utah Office of Consumer Services	No docket	Report	Review and assessment of Utah telephone companies
Potomac Electric Power Co.	MD.	Maryland Office of People's Counsel	Case No. 9286	Multiple testimonies	Overall revenue requirement and operating expenses
Delmarva Power & Light Co.	MD.	Maryland Office of People's Counsel	Case No. 9285	Multiple testimonies	Overall revenue requirement and operating expenses
Annual Ks. USF review	KS	Citizen's Utility Ratepayer Board	12-GIMT-168-GIT	Review/monitor	Annual review of Ks. USF funding, assessment, policies
Felecom industry	KS	Citizen's Utility Ratepayer Board	12-GIMT-170-GIT	Comments and	Address implications of FCC changes/policy
				Reply Comments	regarding ICC, Broadband, FUSF policies and other
					upon changes to policy for Ks. USF and carriers
PacifiCorp - Pacific Power	WA.	Washington Attorney General -	Dkt. UE-111190	Testimony	Rate case - rate base, revenues, expenses, affiliate
		Public Counsel Section			transactions, MEHC affiliate management fee,

# Joint Towns

Washington Gas Light	MD. M	Maryland Office of People's Counsel	Case No. 9267	Multiple testimonies	outsourcing of services to Adecco, Rate case - rate base, revenues, expenses, affiliate transactions, complex issues regarding outsourcing of
Telecom industry	KS (	Citizen's Utility Ratepayer Board	11-GIMT-420-GIT	Client advice/review No testimony	services to Accenture, compensation issues, other General proceeding to address changes in policy and review of cost studies/CAM to determine cost-based
Washington Elec. Coop.	Vt. V	Vt. Dept. of Public Service	Dkt. No. 7691	schedule released yet Draft testimony & negotiate settlement	Ks. Univ. Service Fund support for price capped telcos. Rate case - rate base, revenues, expenses, affiliate transactions, other matters.
Telecom industry	KS (	Citizen's Utility Ratepayer Board	11-GIMT-842-GIT	Client advice/review	Method to identify and report prepaid wireless revenue for Ks. USF.
Cable & Wireless	Note 1 E	Eastern Caribbean Telecom Authority (ECTEL)	There is no Docket No.	Reports & Consultation Papers	Review earnings, EAM/CAM, competition, cost studies, assessment of duopoly market, implement new
Pioneer Tel. Assoc.	KS (	Citizen's Utility Ratepayer Board	Dkt. 11-PNRT-315-KSF	Review/monitor	price caps plan. Monitored this case regarding Pioneer's request for increased Ks. USF support, reviewed rate case issues
Telecom industry	KS (	Citizen's Utility Ratepayer Board	08-GIMT-1023-GIT	Testimony	and monitored settlement of issues. Address Sprint's petition to reduce access charges of CenturyLink, statute issues, policy and calculations.
Rural Telcos	KS (	Citizen's Utility Ratepayer Board	10-GIMT-188-GIT	Review - no hearings held	Review update of rural telco update of intrastate access charges requires every 2 years by statute
Annual Ks. USF review	KS (	Citizen's Utility Ratepayer Board	11-GIMT-201-GIT	Review/monitor	Annual review of Ks. USF funding, assessment, policies and carrier data
Telecom industry		USAID and AED - Armenia assessment of Dept. of Public Services Armenia	not applicable	Report	Telecom sector strategic analysis - legal/regulatory assessment, human & institutional capacity, govt. plan for IT sector development, market structure, performance gaps, telecom law, and other universal service and compliance.
Kansas City Power & Light	KS (	Citizen's Utility Ratepayer Board	09-KCPE-246-RTS	Review	How to treat common plant costs for CWIP for major upgrades to coal-fired energy plant
Annual Ks. USF review	KS (	Citizen's Utility Ratepayer Board	09-GIMT-272-GIT	Review/monitor	Annual review of Ks. USF funding, assessment, policies and carrier data
Michigan - Verizon	MI N	Michigan Attorney General	Dkt. 15210	Testimony	Address CAM, TSLRIC & TELRIC cost studies of Verizon
Maryland - Verizon		Maryland Office of People's Counsel	Case No. 9133	Testimony	Address price caps, competition service quality, and CAM
Maryland - Verizon	MD N	Maryland Office of People's Counsel	Case No. 9121	Open	Address expanded local calling for Verizon customers
Cable & Wireless		Fair Trading Commission of Barbados	No docket	Consulting	Address C&W EAM/CAM costs/profits for regulated & deregulated services, and address 2nd price caps plan
Generic	KS. C	Citizen's Utility Ratepayer Board	Dkt. No. 07-GIMT-1353	Comments	Address Lifeline hold harmless plan
Generic		Citizen's Utility Ratepayer Board	Dkt. 06-SCCC-200-MIS	Consulting	Address on-going compliance of Embarq with requirements of spin-off stipulation
Annual Ks. USF review	KS (	Citizen's Utility Ratepayer Board	08-GIMT-315-GIT	Review/monitor	Annual review of Ks. USF funding, assessment, policies and carrier data
Virginia - Verizon	VA. C	CWA	PUC-2007-0008	Testimony	Competition/deregulation/detariffing and CAM
Embarq - Nevada	NV B	BCP of Attorney General - Nevada	Dkt. 06-11016	Stipulated	Address UNEs, CAM, and competition related to Embarq
Embarq - Nevada	NV B	BCP of Attorney General - Nevada	Dkt. 06-11016	Consulting	Competition/deregulation/flexibility legislation
Embarq - Ks. &	KS. C	Citizens' Utility Ratepayers Board	Dkt. 07-GIMT-782-MIS	Stipulated	Address price cap factors and CAM
AT&T - Kansas	(	Citizens' Utility Ratepayers Board	Dkt. 07-GIMT-782-MIS	Stipulated	Address price cap factors for AT&T and CAM

# Joint Towns

# Exhibit 21 Attachment BCO-2 Docket No. DW 20-184

Verizon - Michigan	MI.	Michigan Attorney General	Dkt. 15312	Consulting	Address reasonableness of Verizon local rates, plus CAM review
Generic	KS.	Citizen's Utility Ratepayer Board	Dkt. 08-GIMT-315-GIT	Consulting	12th Year assessment Ks. Universal Serv. Fund
AT&T	KS.	Citizens' Utility Ratepayers Board	not docketed	Consulting	Assist with advice on 2007 legislative session
Generic	KS.	Citizen's Utility Ratepayer Board		Consulting	11th Year assessment Ks. Universal Serv. Fund
Generic	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-GIMT-332-GIT	Consulting	10th Year assessment Ks. Universal Serv. Fund
Generic	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-GIMT-446-GIT	Comments	Addressing requirements for ETCs
AT&T	KS.	Citizen's Utility Ratepayer Board	Dkt. 07-SWBT-277-MIS	Consulting	AT&T/SWBT annual price cap filing and CAM review
Generic	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-GIMT-332-GIT	Consulting	10th Year assessment Ks. Universal Serv. Fund
Generic	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-GIMT-390-GIT	Consulting	Ks. Univ. Service neutrality issues
Rural Tel Kansas	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-RRLT-963-COC	Stipulation	Rural Tel. purchase of exchanges from Embarq
Embarq - Kansas	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-SCCC-200-MIS	Consulting	Monitor dividends and EQ spin-off
Embarq - Kansas	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-UTDT-962-CCS	Stipulation	Embarq sale of exchanges to Rural Tel.
Generic	KS.	Citizens' Utility Ratepayers Board	Dkt. 06-GIMT-943-GIT	Consulting	
Maine - Verizon	ME.	AARP	Dkt. 2005-155	Testimony	Yellow Pages, affiliate transactions, AFOR
Sprint - Nevada	NV.	Bureau of Consumer Protection	Dkt. 05-8032	Settlement	Sprint/Nextel change of control/LTD spin-off
Sprint - Kansas	KS.	Citizen's Utility Ratepayer Board	Dkt. 06-SCCC-200-MIS	In progress	Sprint/Nextel change of control/LTD spin-off
SWBT-Kansas	KS.	Citizen's Utility Ratepayer Board	Dkt. 05-SWBT-907-PDR	Consulting	SWBT application for deregulation
Sprint - Kansas	KS.	Citizen's Utility Ratepayer Board	06-UTDT-115-CCS	Stipulation	Sprint/United sale of exchanges to Twin Valley
Twin Valley - Kansas	KS.	Citizen's Utility Ratepayer Board	06-TWVT-116-COC	Stipulation	Sprint/United sale of exchanges to Twin Valley
Saudi Telecom		Saudi Arabia Communications &	No docket	Report	Report on Accounting Separation and recommendations for
		Information Technology Commission			changes to CAM
SWBT-Ks.	KS.	Citizens' Utility Ratepayer Board	01-SWBT-1099-IAT	Comments	Address SWBT/Sage interconn. Agreement
Sprint/United &	KS.	Citizens' Utility Ratepayer Board	04-UTDT-781-CCS	Stipulation	Sale of exchanges from Sprint/United to
Blue Valley			04-BVTT-780-COC	-	Blue Valley Tel.
Generic	KS.	Citizens' Utility Ratepayer Board	04-GIMT-653-GIT	Comments	Address lifeline payment policy
Generic	KS.	Citizens' Utility Ratepayer Board	04-GIMT-1080-GIT	Comments	Policy on KUSF audits/tariff filings
Verizon, Bell South	FL.	Florida Office of Public Counsel	Dockets 030867-TL,	Testimony	Impact of access rate rebalancing, rate design,
& Sprint			030869-TL, 030961-TL		and universal service, plus review of CAM
SWBT-Ks.	Ks.	Citizens' Utility Ratepayer Board	98-SWBT-677-GIT	Testimony	SWBT's failure to comply with provision of DSL
Generic	KS.	Citizens' Utility Ratepayer Board	03-GIMT-932-GIT	Comments	Ks. Universal Service Fund policies
Kansas - generic	KS.	Citizens' Utility Ratepayer Board	03-GIMT-284-GIT	Testimony	Review KUSF assessment
Maryland Verizon	MD.	Maryland People's Counsel	Case No. 8918	Testimony	Review of earnings, price cap & deregulation issues.
Verizon Maine	ME.	Maine Office of Public Advoc.	2000-849	Testimony	Verizon's 271 filing
Ameritech	MI.	Michigan Attorney General	Case No. 12320	Comments	Ameritech's 271 filing
Verizon Vermont	VT	Dept. of Public Service	Docket 6533	Testimony	Verizon's 271 filing
Sprint Nevada	NV.	Nevada Attorney General	Docket 01-12047	Testimony	Review of earnings, CAM, rate design and affiliate issues
Western/KP&L	KS.	Citizens' Utility Ratepayer Board	01-WSRE-436-RTS	Testimony	Review allocation of costs between regulated
					& nonregulated operations/CAM, review of aircraft logs,
					and analysis of compensation benefits.
Southern Ks.	KS.	Citizens' Utility Ratepayer Board	02-SNKT-1014-EAS	Testimony	Review of Southern Ks. EAS applic.
SWBT, Sprint/United	KS.	Citizens' Utility Ratepayer Board	02-GIMT-272-MIS	Testimony	Price cap formula of LECs, plus CAM
Gen. Invest.	KS.	Citizens' Utility Ratepayer Board	01-GIMT-082-GIT	Testimony	Access charges, afford. rates and misc.
Verizon	MI.	Michigan Attorney General	U-12682	Comments	Review earnings, CAM, universal service regarding
		- ·			Verizon's request to restructure basic local rates
Ks. Rural LECs	KS.	Citizens' Utility Ratepayer Board	02-GIMT-068-KSF	Testimony	Rural LECs KUSF, affordable rates & access
Ameritech	MI.	Michigan Attorney General	U-12622	Briefs	Review policy for use of shared transport for

intraLATA toll traffic over AM's network

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Generic	KS.	Citizens' Utility Ratepayer Board	00-GIMT-910-GIT	Comments	Methods to improve Lifeline
Ameritech	MI.	Michigan Attorney General	U-12598	Testimony	Evaluate Ameritech's service quality problems,
					service quality standards and customer credits
					to be paid to customers
Ameritech & Verizon	MI.	Michigan Attorney General	U-12528	Testimony	Evaluate earnings of Ameritech and Verizon
					in regards to expanded local calling and removal
Bell Atlantic	VT.	Vermont Department of	Docket No. 6167	Testimony	Addressing earnings of Bell Atlantic, CAM, rate
		Public Service			design and alternative regulation plan
Sprint	NV.	Nevada Attorney General - Bureau of	Docket No. 99-2024	Testimony	Address earnings of Sprint Nevada, CAM and related
		Consumer Protection			policy issues
Ameritech	MI.	Michigan Attorney General	U-12287	Testimony	Review of Ameritech's earnings and CAM in regards to
					addressing access charges and in-state EUCL
Verizon	MI.	Michigan Attorney General	U-12321	Testimony	Review of Verizon's earnings and CAM in regards to
					addressing access charges and in-state EUCL
Generic	KS.	Citizens' Utility Ratepayer Board	99-GIMT-326-GIT	Filed comments	Address generic universal service costing
				and testimony	methods, adjustment of Kansas Universal
				Phase I	Service Fund, geographic deaveraging, etc.
GTE	MI.	Michigan Attorney General	U-11759	Comments/	Address GTE's request for intrastate PICC
				Testimony	charge and address related cost study issues
Southwestern Bell	KS.	Citizens' Utility Ratepayer Board	98-SWBT-677-GIT	Testimony on	Address SWBT's cost of local service, KUSF
Telephone				Stipulation	levels and policy issues, plus CAM review
					Universal Service Fund
ILEC's	MI.	Michigan Attorney General	U-11899	Briefs	Address universal service fund for ILECs
Ameritech	MI.	Michigan Attorney General	U-11660	Comments/	Address Ameritech's request for intrastate
				Testimony	PICC charge and related cost study issues
Generic Investigation	KS.	Citizens' Utility Ratepayer Board	94-GIMT-478-GIT	Testimony/	Performed the first audit of the KUSF, reviewing
				Comments	first two years of actual operations and third
					year projections, addressing cellular issues,
					excessive assessment and per line charges
Ameritech	MI.	Michigan Attorney General	U-11635	Comments	Address Ameritech cost studies for
UNEs				briefs	deaveraging issues
Generic Investigation	KS.	Citizens' Utility Ratepayer Board	96-LEGT-670-LEG	Comments	Address increased Lifeline Support measures
Generic Investigation	KS.	Citizens' Utility Ratepayer Board	194, 734-U	Comments	Address industry billing standards
Ameritech	MI.	Michigan Attorney General	U-11743	Testimony	Address problems with Ameritech's position on
					intraLATA dialing parity and 55% access
					discount and previous Court case
Southwestern Bell	KS.	Citizens' Utility Ratepayer Board	98-SWBT-380-MIS	Comments	Address problems with SWBT's price cap plan
					and various components/calculations
Southwestern Bell	KS.	Citizens' Utility Ratepayer Board	97-SCCC-411-GIT	Testimony	Address SWBT's 271 application in Kansas
					and level of competition, Track A and B,
					long distance rates, joint marketing, FCC issues
BellSouth	GA.	Georgia Public Service Commission	7061-U	Assistance on	Address BellSouth and Hatfield cost studies
				case	for unbundled elements and policy issues
Generic Investigation	KS.	Citizens' Utility Ratepayer Board	194,734-U	Comments	Deregulation/detariffing of CLECs/LECs
Generic Investigation	KS.	Citizens' Utility Ratepayer Board	97-SCCC-149-GIT	Testimony,	Review of cost study methodology of Hatfield,
-				along with	BCPM (Sprint) and Southwestern Bell for

# Joint Towns

				comments	unbundled elements
AT&T, Sprint &	ND.	North Dakota Public Service Comm.	PU-453-96-82	Case assistance	Address proposed deregulation of AT&T,
U S WEST			and PU-987-96-389		Sprint and U S WEST
Rulemaking into	WY.	Wyoming Public Service Commission	Gen. Order No. 76	Comments	Comments supporting proposed rules for
Interconnection &					interconnection, dialing parity, pricing,
Unbundling					privacy and other competition issues
SWBT/Generic	KS.	Citizens' Utility Ratepayer Board	Cases before Ks.	Assistance	Address issues regarding non-cost basis of
			Court of Appeals &		Kansas Universal Service Fund and problems
			Supreme Court		with revenue neutrality end user charges
Ameritech	MI.	Michigan Attorney General	Case No. U-11155,	Comments and	Review retail/wholesale cost studies of
			U-11156 and U-11280	assistance	Ameritech
GTE	MI.	Michigan Attorney General	Case No. U-11207	Comments and	Review cost studies of GTE
				assistance	
Generic	GA.	Georgia Public Service Commission	Various	Assistance and	Assisted GPSC with various rulemakings on
Rulemakings			dockets	analysis	competition, universal service and
General	KS.	Citizens' Utility Ratepayer Board	190.492-U	Testimony	conducted workshop for number portability Address SWBT retail cost study for local
Investigation	кэ.	Chizens Othity Ratepayer Board	94-GIMT-478-GIT	resumony	service, universal service fund, universal
into			)4-0iwi1-478-0i1		service policy issues, alternative regulation
Competition					and other matters
General Presentation	N/A	Russian/Ukrainian Regulatory	Misc.	Presentations/	Provide presentations and analysis for Russian/
	1.011	Agency and Utilities		analysis	Ukrainian executives in Moscow and Kansas
U S WEST	WY.	0.	70000-TR-95-238	Testimony	Address USW's rate/price plan, competition
		Staff		2	issues, rate design for access charges, and CAM
Generic Invest.	KS.	Citizens' Utility Ratepayer Board	190,383-U	Testimony	Address access charge plan for Kansas and
into Access Charges				•	related issues
General	KS.	Citizens' Utility Ratepayer Board	190,492-U	Testimony,	Address competition issues, alternative
Investigation into			94-GIMT-478-GIT	Suppl. and	regulation, universal service issues,
Competition				Rebuttal	costing methods and related issues
United Tel. of	KS.	Citizens' Utility Ratepayer Board	189-150-U	Testimony/	Review quality of service via show-
Kansas				report	cause and address service standards,
					modernization schedule and customer
					complaints
U S WEST	MN.	Minnesota Dept. of Public	P421/EI-89-860	Address	Key issues include management salaries,
		Service		revenue req. for	fringe benefits, short/long-term
				alternative reg.	incentive compensation plans, work force
				plan for period 1990 - 1993	reduction issues, space-utilization,
				1990 - 1993	Bellcore expenses, software expense, CAM, rent expense and affiliate transactions
Southwestern	KS.	Citizen's Utility Ratepayer Board	183,522-U	Testimony	FASB 106 and issues related to alternative
Bell Tel.	KJ.	(CURB)	185,522-0	resumony	rate plan
Michigan	MI.	Michigan Dept. of Attorney	U-10138	Testimony	IntraLATA equal access competition
Northern States	N.D.	North Dakota Public	PU-400-92-399	Oversight	Compensation issues (salaries, wages
Power Company	1	Service Commission		and Review	and incentive compensation)
U.S. WEST	MN.	Minnesota Dept. of Public	P421/DI-92-168	Formal report	Management salaries, fringe benefits, CAM,
		Service		on various	force reduction and costs, pensions,
				regulatory	training, maintenance expense,
				- •	- *

# Joint Towns

				issues	leasing and affiliate relations
Southwestern	KS.	Kansas Counties/Cities - Harvey,	92-SWBT-143-TAR	Comments	911 service issues - recurring and
Bell Telephone		Douglas, Butler, Riley,			nonrecurring rates for trunk/circuit and
		Crawford, Dodge City,			ALI/ANI, data base unbundling, cost
		Jackson and Pottawatomie			studies and dedicated/public provision
Michigan	MI.	Michigan Dept. of Attorney	U-10063	Comments	Establishment of quality of service
LECs and IXCs		General			standards for LECs/IXCs
Michigan	MI.	Michigan Dept. of Attorney	U-10064	Comments	Establishment of the procedures and format
LECs and IXCs		General			for the filing of tariffs
Southwestern	KS.	City of Wichita - subcontracting	90-1342-C U.S.	Affidavit	Lawsuit by City of Wichita vs. SWBT
Bell Telephone		with law firm of Woodard, Blaylock	District Court for		regarding violation of franchise agreement
		Hernandez, Pilgreen & Roth	the District of Ks.		
U.S. WEST	AZ.	Arizona Corporation Commission	E-1051-91-004	Rate case	Toll/access revenues, income taxes
				subcontract	and misc., plus CAM
Indiana Bell	IN.	Indiana Utility Consumer	Cause No. 39017	Rate case	Rate base, operations, affiliate
Telephone		Counselor		subcontract	transactions & misc.
Southwestern	OK.	Oklahoma Attorney General	PUD 000662	Rate case	Royalty fee, affiliate transactions
Bell Telephone				subcontract	and misc.
JBN Telephone	KS.	Kansas Corporation Commission	171,826-U	Rate case	Rate base, operations, capital structure
Co., Inc.					acquisition issues, rate design and CAM
AT&T Comm. of	KS.	Citizens' Utility Ratepayers	91-AT&T-90	Comments	Directory assistance rates and call
the Southwest		Board			allowances, costs studies and misc.
Kansas LECs and	KS.#	Kansas Corporation Commission	127,140-U	Testimony -	Generic investigation into access charges-
IXCs				Access policy	access charge policy, rate design and
				witness	revenue requirements
Kansas LECs and	KS. #	Kansas Corporation Commission	148,200-U	Formal	Initiated generic investigation into
IXCs				recomm.	affiliated transactions and established
				to Comm.	policies
Kansas LECs and	KS. #	Kansas Corporation Commission	168,334-U	Formal	Initiated generic docket and established
IXCs				recomm.	policies to implement Dual Party Relay
				to Comm.	Service for persons whom are hearing and
					speech impaired. The Center opened in 1990.
AT&T Comm. of	KS. #	Kansas Corporation Commission	167,493-U	Testimony -	Rate case/regulatory flexibility -
the Southwest				Chief witness	Competition, policy, regulatory flexibility,
					rate design and CAM
Southwestern	KS. #	Kansas Corporation Commission	166,856-U	Testimony -	Rate case/regulatory flexibility -
Bell Telephone				Chief witness	Rate base, operations, capital structure, CAM,
					rate design, policy, regulatory flexibility,
					affiliated transactions, modernization
	IZO #	K C C C	00 DUDT 250 COM	<b>F</b> 1	issues, depreciation and misc.
Pioneer Tel. Co.	KS. #	Kansas Corporation Commission	89-PNRT-350-CON	Formal	Promoted introduction of two-way
				recomm.	interactive video services in rural areas
United Talankana	<b>VC</b> "	Kanada Camandian Camainia	162.044.11	to Comm.	by introduction of economic develop, rates
United Telephone	KS. #	Kansas Corporation Commission	162,044-U	Testimony -	Rate case - Yellow pages, royalty fee, rate base, CAM,
Company				Chief witness	operations, capital structure, rate design,
					policy, penalties, affiliated transactions
					revenue adjustments, misc.

# Joint Towns

United Telephone Long Distance	OH. # Office of the Consumers' Counsel	86-2173-TP-ACE	Testimony	Royalty fee, Part X, affiliate transactions, cross-subsidization
Continental Tel. Co.	KS. # Kansas Corporation Commission	157,053-U	Formal recomm. to Comm.	Reserve deficiency - settled reserve deficiency issue with protections for local ratepayers
Continental Tel. Co.	KS. # Kansas Corporation Commission	157,052-U	Formal recomm. to Comm.	Tax Reform Act - Reduced rates permanently and collected refunds
AT&T Comm. of the Southwest	KS. # Kansas Corporation Commission	156,655-U	Formal recomm. to Comm.	Tax Reform Act - Obtained rate reductions and rate refunds
Southwestern Bell Telephone	KS. # Kansas Corporation Commission	156,655-U	Formal recomm. to Comm.	Tax Reform Act - Obtained rate refunds. Offset Comm. approved dollar shift to local rates from access charges with TRA savings to avoid increases in local rates
United Telephone Long Distance	KS. # Kansas Corporation Commission	154,728-U	Formal recomm. to Comm.	UTLD/United required to make a formal request for affiliate loan per statutes per findings in Docket 153,655-U
United Tel. Co.	KS. # Kansas Corporation Commission	154,610-U	Formal recomm. to Comm.	Reserve deficiency - set precedent requiring deficiencies resulting from uneconomic plant placement go below the line
United Tel. Co.	KS. # Kansas Corporation Commission	153,662-U	Formal recomm. to Comm.	Request by United to deregulate billing and collection is denied upon recommendation
United Tel. Long Distance	KS. # Kansas Corporation Commission	153, 655-U	Testimony - Chief witness	Royalty fee, affiliate transactions, cross-subsidization and affiliate loans
Southwestern Bell Telephone	KS. # Kansas Corporation Commission	151,488-U	Formal recomm. to Comm.	Reserve deficiency - settled deficiency with protections for local ratepayers
Kansas Gas & Electric Company	KS. # Kansas Corporation Commission	142,098-U	Testimony - Chief witness	Company Regulatory Plan - Gross-of-tax/net-of-tax deferred carrying costs analysis, FAS 71 and 90 - impact on imprudence disallowance and physical/ economic excess capacity, life insurance financing and policy issues
Kansas Electric Power Coop, Inc.	KS. # Kansas Corporation Commission	151,191-U	Testimony - Chief witness	Rate case - deferred carrying charges, present value depreciation, FAS 71 implications, operations and misc.
United Tel. Co.	KS. # Kansas Corporation Commission	149,685-U	Motion - Chief auditor	Rate case - United withdrew rate case as a result of findings regarding significant overstatement of payroll expenses and understatement of lease revenues due from other affiliates
Kansas State Tel. Co. of Ks.	KS. # Kansas Corporation Commission	147,585-U	Testimony	Rate case - excess plant capacity, rate base, operations, capital structure and misc.
AT&T Comm. of the Southwest	KS. # Kansas Corporation Commission	145,718-U	Testimony	Rate case - rate base and operations
Elkhart Tel. Co.	KS. # Kansas Corporation Commission	144,087-U	Testimony	Rate case - rate base, operations, capital structure and loans
Continental Tel. Co. of Ks.	KS. # Kansas Corporation Commission	143, 565-U	Testimony	Rate case - rate base, operations and capital structure

# Joint Towns

### Exhibit 21 Attachment BCO-2 Docket No. DW 20-184

KS. # Kansas Corporation Commission	144,299-U Test	stimony General investigation - intraLATA operator services, duplication of services and misc.
KS. # Kansas Corporation Commission	140,015-U Test	stimony Rate case - revenue/sales annualization,
		purchased gas cost, nonrecurring expenses
		unfunded deferred taxes and misc.
KS. # Kansas Corporation Commission	138,500-U Test	stimony Rate case - rate base and operations, plus CAM
KS. # Kansas Corporation Commission	137,873-U Test	stimony Rate case - rate base and operations
KS. # Kansas Corporation Commission	137, 534-U Test	stimony Rate case - rate base and operating income, plus CAM review
KS. # Kansas Corporation Commission	136, 850-U Test	stimony Rate case - revenue annualization/weather
		normalization, purchased gas cost, rate
		base, operations and capital structure
KS. # Kansas Corporation Commission	136,381-U Test	stimony Rate case - review of Jeffrey Energy #3
		construction costs and contracts, rate base
		and misc.
KS. # Kansas Corporation Commission	136,249-U Test	stimony Rate case - rate base, operations
		and capital structure
	<ul> <li>KS. # Kansas Corporation Commission</li> </ul>	KS. #Kansas Corporation Commission140,015-UTestKS. #Kansas Corporation Commission138,500-UTestKS. #Kansas Corporation Commission137,873-UTestKS. #Kansas Corporation Commission137, 534-UTestKS. #Kansas Corporation Commission136, 850-UTestKS. #Kansas Corporation Commission136, 850-UTestKS. #Kansas Corporation Commission136, 851-UTest

# Work performed while employed by the Kansas Corporation Commission.

Note 1: ECTEL - Performed for island nations of St. Lucia, Dominica, St. Kitts & Nevis, Grenada, and St. Vincent & the Grenadines.

Ostrander Revenue Requirement Summary and Adjustments

Aquarion Water Company of New Hampshire, Inc.

### Docket No. DW 20-184 Exhibit BCO-1 Schedule 1

Case No. DW 20-184 Test Period December 31, 2019

	Test Period December 31, 2019										
А	В		С		D	Е	F	G	Н		Ι
								Operating	g Income Impa	ct	
								JT-1 Adj.	JT-2 - JT-4		Total
			Aquarion	(	Ostrander		Ostrander	Adjust to Dec. 31, 2021	Other		Ostrander
Line	Description		Proposed		Proposed	Towns	Adjustments	Aquarion Ann. Report	Adjustments		Adjustments
1	Rate Base	\$	36,091,050	\$	36,091,050	Adj.	Ostrander Operation Adjustments:				
2	Ostrander Adjs.			\$	919,326	No.	Revenues - Adj. to Dec. 31, 2020	\$ 4,813		9	4,813
3	Adjusted Rate Base (Sch. 3)	\$	36,091,050	\$	37,010,376		O&M Expenses - Adj. to Dec. 31, 2020	287,133			287,133
4	ROR (Sch. 2)		8.1507%		7.6119%	JT 1.1	Depreciation - Adj. to Dec. 31, 2020 plus revision	268,001	(113,215	j)	154,786
5	Required Return	\$	2,941,679	\$	2,817,199	JT 1.2	Taxes Other - Adj. to Dec. 31, 2020	64,171			64,171
6	Operating Net Income	\$	1,940,736	\$	1,940,736	JT 1.3 & 2	Other Income & Exp Adj. to Dec. 31, 2020	(1,565)			(1,565)
7	Ostrander Adjs.			\$	577,358	JT 1.4	Nonreg. Other Inc Adj. to Dec. 31, 2020	(40,039)			(40,039)
8	Adjusted Operating Net Income (Sch. 4)	\$	1,940,736	\$	2,518,094	JT 1.5	Rate case expense amortization		(27,151	)	(27,151)
9	Return Deficiency (Surplus)	\$	1,000,943	\$	299,105	JT 1.6	(same as Aquarion's rate case adjustment)				
10	Tax Effect		72.9170%		72.917%	JT 3					
11	<b>Required Revenue Increase/Deficiency</b>	\$	1,372,716	\$	410,199	_					
12						-	Adjustments to Operations before Taxes	582,514	(140,366	<u>(</u> )	442,148
13	Aquarion Required Increase per Filing	\$	1,373,351								
14	Difference - Immaterial (rounding ROR)	\$	(635)				Ostrander Income Tax Adjustments:				
15							Income Taxes	50,235			50,235
16	<b>Revenue Conversion Factor</b>		1.371553971				Tax Allocated to Non-Utility	(3,896)			(3,896)
17	Revenue Deficiency	\$	1,372,848			JT 1.7	State Tax rate		7.709	6	0
18						JT 1.8	State Income Taxes		(10,808	3)	(10,808)
19							Federal Tax rate (Szabo, p. 6)		219	6	0
20							Federal Income Taxes		(27,207	')	(27,207)
21							Subtotal Income Taxes	46,339	(38,015	5)	8,324
22	Estimate of Company Revenue Conversion	Facto	or:				Amortization of TCJA (Note 1) - Adj. JT-4		(143,534		(143,534)
23	State Income Tax Rate		7.70000%		7.70000%		Total Income Taxes		\$ (181,549	) ) {	
24	Federal Income Tax Rate		21.00000%		21.00000%		Total Adjustments to Net Operating Income	\$ 536,175	\$ 41,183	<u> </u>	
25	Composite Tax Rate		28.70000%		28.70000%	-	Test of Amounts				
26	Complement of Composite		71.30000%		71.30000%		Ostrander Rate Base Adjustments:				
27	Composite Tax Factor		140.25245%	I	140.25245%		5				
28	Company Factor		1.371553971		.371553971		Plant in service - Adjust to Dec. 31, 2020	1,539,909			
29							Accumulated depreciation - Adjust to Dec. 31, 2020	(448,088)			
30						JT 1.9	Materials & supplies - Adjust to Dec. 31, 2020 avg.	(2,722)			
31	Note 1: Aquarion's response to Joint Town	s data	a request TS 3-1			JT 1.10	Prepayments - Adjust to Dec. 31, 2020 avg.	136,748			
32	states that the impact of the amortization of				1	JT 1.11	Deferred tank painting - Adjust to Dec. 31, 2020	(17,710)			
33	in 2020 operations, so an adjustment is refl					JT 1.12	Working capital allowance - Adjust to Dec. 31, 2020	62,213			
34	<b>.</b>					JT 1.13	Customer advances - Adjust to Dec. 31, 2020 avg.	(380,026)			
35						JT 1.14	Contributions in aid - Adjust to Dec. 31, 2020 avg.	8,727			
36						JT 1.15	Reserved for deferred taxes - Adjust to Dec. 31, 2020				
37						JT 1.16	Deferred tax impact of TCJA	143,534			
38						JT 1.17	Total Adjustments to Rate Base	919,326			
							•				57

### Ostrander Capital Structure Adjustments

Aquarion Water Company of New Hampshire, Inc.

Case No. DW 20-184

Test Period December 31, 2019

Α	В	С	D	Е	F	G	Н	Ι	J	K	L	М	Ν
		Schedu	le 4 and 4A o	of Filing		Note 2				Note 2 (with J	oint Towns	adjustment)	
		Aquarion Prop	osed Capital	Structure		Joint Towns - De	cember 31,	2020 Cap. Si	tructure	Joint Towns -	December 3	30, 2020 Ad	ljusted
					Weighted			v	Veighted				Weighted
Line	e Description	Amount	%	Cost	Cost	Amount	%	Cost	Cost	Amount	%	Cost	Cost
1	Preferred Stock	2,300	0.01%	6%	0.0%	2,300	0.01%		0.0%	2,300	0.01%		0.0%
2													
3	Common Stock	2,187,075				2,187,075				2,187,075			
4	Premium on capital stock	3,557,940				3,557,940				3,557,940			
5	Other paid in capital	2,480,250				4,080,250				2,480,250			
6	Retained earnings	8,373,058				10,023,211				10,023,211			
7	Total Equity	16,598,323	52.36%	10.25%	5.3669%	19,848,476	54.25%	10.25%	5.5611%	18,248,476	49.88%	10.25%	5.1128%
8													
9	Long-Term Debt - Bonds	13,900,000	43.85%	6.14%	2.6922%	13,900,000	37.99%	6.14%	2.3329%	13,900,000	37.99%	6.14%	2.3329%
10	Short-Term Debt Transferred to Paid in Capital in 2020									1,600,000	4.37%	2.42%	0.1058%
11	Short-Term Debt/Note Payable	1,200,000	3.79%	2.42%	<ul> <li><a href="https://doi.org/10.0916%">0.0916%</a></li> </ul>	2,833,281	7.74%	0.78%	0.0604%	2,833,281	7.74%	0.78%	0.0604%
12	Total Debt	15,100,000	47.63%			16,733,281	45.74%			18,333,281	50.11%		2.4991%
13													
14	Rate of Return	31,700,623	100.00%		8.1507%	36,584,057	100.00%		7.9544%	36,584,057	100.00%		7.6119%

Docket No. DW 20-184

Exhibit BCO-1

Schedule 2

15

16 Note 1: Aquarion uses zero weighted cost for Preferred Stock, so Ostrander used this same approach.

17 Note 2: December 31, 2020 Annual Report schedule titled, "Return on Equity for the Twelve Months Ended December 31, 2020."

18 Note 3: Schedule 4 and 4A of filing.

19 Note 4: Per Aquarion's response to Joint Towns data request 4-10, the Company transferred \$1.6 million of ST Debt to Paid in Capital (Equity) in 2020 so that the

20 Company's capital structure remained at a reasonable level within the industry range. However, Ostrander is treating the \$1.6 m as ST-Debt at the same cost as 2019, because the

21 transfer to Paid in Capital is not reasonable and produces an Equity balance of 54.25% (line 7, column H). In prior years, including the prior rate case, the Company's Equity balance was

22 about 40% (and 60% Debt), and with the transfer to Paid in Capital, the Company is trending towards a "reversed" capital structure approaching 60% Equity and 40% Debt.

#### Ostrander Rate Base Adjustments Docket No. DW 20-184 Aquarion Water Company of New Hampshire, Inc. Exhibit BCO-1 Case No. DW 20-184 Schedule 3 Test Period December 31, 2019 В С D Е F G Η I Κ А Aquarion Aquarion Adjustments Joint Towns Adjustments Adjustments to December 31, 2019 -JT-4 Pro Forma Joint Reconcile to Sch. No. 3 (other rate Adjusted from December 31, Decrease Joint Towns Towns December 31, base does not agree 13-Month Average -Pro Forma December 31, 2020 Annual 2020 Annual Def. Tax for Adjusted Rate Adj. Line Description with Annual Report) Sch. No. 3 Adjustments 2019 No. Report Report Balances TCJA Base Plant in Service \$ 49,337,846 \$ 46,801,074 \$ 6,695,500 \$56,033,346 JT 1.9 1,539,909 \$ 57,573,255 \$57,573,255 2 Accumulated Deprec. (13, 570, 353)(13,098,049)(13, 570, 353)JT 1.10 (448,088)(14,018,441)(14,018,441)35,767,493 33.703.025 6,695,500 42,462,993 1.091.821 43.554.814 43.554.814 3 Net Plant in Service 4 Add: 5 Material & Supplies 160.694 160.694 157.783 163.416 163.416 JT 1.11 (2,722)6 Prepayments 166.586 89.815 89.815 JT 1.12 136,748 226.563 226.563 7 \_ Deferred Tank Painting 17,699 17,710 17,710 JT 1.13 (17,710)8 239,520 Working Capital 267,683 255,615 (78, 308)177,307 JT 1.14 62,213 239,520 9 Total Additions 609,751 526,556 (78, 308)448,248 178,529 626,777 626,777 10 11 12 Less: Customer Advances (727, 819)(652,006)(652,006)JT 1.15 (380,026)(1,032,032)(1,032,032)13 Contribs. in Aid of Con. (2,412,895)(2,431,613)(2,431,613)JT 1.16 8,727 (2, 422, 886)(2, 422, 886)14 15 Deferred Taxes (3, 821, 719)(3,736,572)(3,736,572)JT 1.17 (123, 259)(3,859,831)143,534 (3,716,297)\_ 16 Total Deductions (6,962,433)(6, 820, 191)(6, 820, 191)(494, 558)(7, 314, 749)(7, 171, 215)17 \$36,091,050 775,792 Total Rate Base 29,414,811 \$ 27,409,390 \$ 6,617,192 \$ 36,866,842 143,534 \$37,010,376 18 \$ 19 Note 1 Sch. 1 Note 2 Note 3 20

21

22 There is no CWIP included in above balances

23 Note 1: Plant in service and accumulated depreciation are December 31, 2019 year-end balances per Sch. No. 3, page 1 of filing (and agree to Annual

24 Report Schedule F-6 and Return on Equity Schedule).

25 M&S use December 2019 and December 2018 average per Sch. No. 3B of filing.

26 Prepayments, Deferred Tank Painting, Customer Advances, Contributions in Aid, and Deferred Taxes use December 31, 2019 balances per Sch. No. 3B,

27 and amounts agree to December 31, 2019 Annual Report except Deferred Taxes is \$4,535,087 at Annual Report.

28

29 Note 2: Plant in service and accumulated depreciation at December 31, 2019 year-end balances plus \$6,695,000 in plant additions, and

30 remaining rate base components are at 13-month average per Sch. No. 3 of filing.

31

32 Note 3: Balances are all from December 31, 2020 Annual Report Return on Equity Schedule, and plant in service and accumulated depreciation

33 are at year-end amounts. Plant in service agrees with Schedule F-6, but accumulated depreciation at F-6 is \$14,017,910, which is \$510 less

34 than amount of \$14,018,441 at Return on Equity Schedule. Difference is immaterial, pass.

Ostrander Operating Income Adjustments

#### Aquarion Water Company of New Hampshire, Inc.

#### Docket No. DW 20-184 Exhibit BCO-1 Schedule 4

Test Period December 31, 2019

Case No. DW 20-184

Α	B	<u>C</u>	D	E	F	G	Н	T	T	K	L	М
	D	-	Proposed Adj	_	1		Joint Town A	diustments	3	11	Ľ	101
		Note 1				L	JT-1 Adj.	Note 2	JT-2 Adj.	JT-3 Adj.	JT-4 Adj.	
		Aquarion December 31, 2019 Per	Aquarion	Aquarion Pro Forma	Aquarion Pro Forma	Joint Towns Adj.	Adjust to December 31, 2020 Annual	December 31, 2020 Annual Report	Deprec.	Rate Case	TCJA - Deferred	Joint Towns Adjusted Income
Line	Description	Books	Adj. No.	Adjs.	Adjusted	No.	Report	Balances	Expense	Expense	Tax Amort.	Statement
1	Operating Revenues:											
2	Revenues - Water	\$ 7,023,197		\$ 371,669	\$7,394,866		\$ 39,664					\$ 7,434,530
3	Revenues - Other	203,316		18,611	221,927		(34,851					187,076
4	Total Revenues	7,226,513		390,280	7,616,793	JT 1.1	4,813	\$ 7,621,606				\$ 7,621,606
5												
6	Operating Expenses:											
7	Source of supply	133,637	1C	1,332	134,969		106	,				135,075
8	Pumping	394,142	1C, 1H	29,662	423,804		10,262	,				434,066
9	Treatment	171,854	1C, 1G	19,943	191,797		(7,325					184,472
10	Trans. & Distrib.	529,529	1C	22,294	551,823		(68,240	· · ·				483,583
11	Customer accounts	376,031	1C, 1M, 1P	22,802	398,833		(207,183	6) 191,650				191,650
12	Info. Technology	263,000	1C, 1Q	(80,662)	182,338		10,119					192,457
13	Admin. & General	1,477,847	Note 5	(80,270)	1,397,577		(24,872			27,151		1,399,856
14	Depreciation	1,024,230	1R	286,177	1,310,407	JT 1.3	(268,001		113,215			1,155,621
15	Taxes - Property	677,193	1T	183,522	860,715		(52,561	) 808,154				808,154
16	Taxes - Payroll	75,824	1S	12,152	87,976		(11,610	) 76,366				76,366
17	Total Expenses	5,123,287		416,952	5,540,239		(619,305		113,215	27,151		5,061,300
18	Operating Income	2,103,226		(26,672)	2,076,554		624,118	2,700,672	(113,215)	(27,151)		2,560,306
19	Other Income & Expense	48,792	1C	(106)	48,686	JT 1.5	(1,565	6) 47,121				47,121
20	Deduct: Nonreg. Income				-	JT 1.6	(40,039					(40,039)
21	Total Other Income	48,792		(106)	48,686	-	(41,604	7,082				7,082
22												
23	State - Current	24,990	1 V	(3,170)	21,820							
24	Federal - Current	99,289	1W	(21,932)	77,357							
25	State - Deferred	29,366			29,366							
26	Federal - Deferred	62,909			62,909							
27	Total Income Taxes	216,554		(25,102)	191,452	JT 1.7	50,235		(30,662)	(7,353)	(143,534)	60,138
28	Taxes on Nonreg. Income	(6,948)			(6,948)	JT 1.8	(3,896					(10,844)
29	Net Income Taxes	209,606		(25,102)	184,504		46,339	,	(30,662)	(7,353)	(143,534)	49,294
30	Adjusted Operating Income	\$ 1,942,412		\$ (1,676)	\$1,940,736		\$ 536,175	\$ 2,476,911	\$ (82,553)	\$ (19,798)	\$ 143,534	\$ 2,518,094
31	Total Adjustments			\$ (1,676)			\$ 536,175		\$ (82,553)	\$ (19,798)	143,534	\$ 577,358
32	U U							n. 1, line 22, colun				Exh. BCO-1, Sci
32							LAII. DCO-1, 50	1. 1, IIIC 22, COIUI				LAII. DCO-1, 50
34						Adjusto	d Income above	\$ 2,476,911				
35							Operating Income	\$ 2,477,942	Note 3			
36							ifference	\$ 1,031	Note 4			
50						initia u		φ 1,051				

37 Note 1 - Aquarion application, Schedule No. 1, pages 1 and 2

38 Note 2 - Source: Balances are from December 31, 2020 Annual Report Table F-2, Schedule F-47 for Revenues, and

39 Schedule F-48 for detailed O&M expenses.

40 Note 3 - The Operating Income used is the amount of \$2,477,942 from the Annual Report schedule titled "Return on Equity for the Twelve Months Ended December 31, 2020",

41 and not from Table F-2 (which includes expenses such as interest expense that are not included in the revenue requirement)

42 Note 4 - The minor difference of \$1,031 is due to Table F2 showing Interest Expense of \$855,817 and the "Return on Equity" schedule showing

43 Interest Expense of \$856,845, and the difference is \$1,031.

44 Note 5 - Aquarion adjustments 1C, 1D, 1E, 1F, 1I, 1J, 1K, 1L, 1N, 1O, and 1X

Ostrander Depreciation Expense Adjustment Aquarion Water Company of New Hampshire, Inc. Case No. DW 20-184

Test Period December 31, 2019

			-	
Α	В	С	D	E
				Ostrander
		Aquarion	Ostrander	Adjusted
Line	Description	Adjustment	Adjustment	Deprec. Expe
1	2019 depreciation expense per books	1,024,230		1,024,230
2	Increase in deprec. expense - annualized at existing deprec. rates	157,798	(139,622)	18,176
3	Increase in deprec. expense - annualized at proposed deprec. rates	128,379	(15,164)	/ 113,215
4	Proposed adjustment	286,177		131,391
5	Adjusted depreciation expense rate case	1,310,407	(154,786)	1,155,621
6				/
7	Ostrander Adjust from Depreciation Expense per 2020 Annual Report:			
8	Deprec. expense per 2020 Annual Report	1,042,406		
9	Ostrander adjusted depreciation expense	1,155,621		
10	Ostrander adjustment	113,215		
11				
12		Depreciation		
13		Expense	/	
14	2019 depreciation expense per books	1,024,230	/	
15	2020 depreciation expense per books	1,042,406		
16	Actual increase in depreciation expense from 2019 to 2020	18,176		
17				
18	Aquarion increase in deprec. expense - annualized at existing deprec. rates	157,798		
19	Actual increase in deprec. expense from 2019 to 2020	18,176		
20		(139,622)		
21				
22	Aquarion's adjusted deprec. expense - annualized at existing deprec. rates	1,182,028		
23	Actual 2020 depreciation expense per Annual Report	1,042,406		
24	Joint Towns reduction to depreciation expense at existing deprec. rates	(139,622)		
25		(		
26	Ostrander Depreciation Adjustment at Aquarion's Proposed Depreciation	n Rates.		
27	Actual 2020 depreciation expense per Annual Report	1,042,406		
	Ratio of Aquarion proposed deprec. rates to deprec. rates/expense	10.86%		
29	Joint Towns allowed adjustment for new proposed deprec. rates	113,215		
30	Aquarion increase in deprec. expense - annualizing at proposed deprec. rates	128,379		
31	Joint Towns reduction to deprec. expense at proposed deprec. rates	(15,164)		
	Joint Towns reduction to depree, expense at proposed depree. rates	(15,104)		
32 33			Detia	
	Datis of Dennesd Dennesd Dennesd Freedom Street		Ratio	
34 35	Ratio of Proposed Deprec. Rates to Deprec. Expense at Existing Rates A Increase in deprec. expense - annualized at proposed new deprec. rates		10.86%	
		128,379 1,182,028	10.80%	
36	Aquarion adjusted deprec. expense - annualized at existing deprec. rates	1,182,028		
А	В	С	D	
	Aquarion Depreciation Expense Adjustment - Schedule 1R	Deprec. Expense	D	1
1	2019 depreciation expense per books	1,024,230	157,798	Note 1, 2
2	Deprec. expense annualized at existing deprec. rates	157,798	107,790	Note 2
3	Adjusted depreciation expense	1,182,028	128,379	Note 1, 2
4	Deprec. expense annualized at new proposed deprec. rates	128,379	120,579	Note 2
5	Aquarion adjusted pro forma depreciation expense	1,310,407	286,177	Note 2

8 Reconciliation:

9	2019 depreciation expense per books	1,024,230	Note 2
10	Pro forma adjusted depreciation expense	1,310,407	Note 2
11	Aquarion depreciation expense adjustment	286,177	Note 2
12			

13 Note 1: Depreciation expense is annualized at existing rates and

14 at new proposed rates at Aquarion's 2019 pro forma adjusted gross

15 plant in service of \$56,033,346, which consists of December 31, 2019

16 gross plant in service of \$49,337,846 plus pro forma 2020 plant additions

17 of \$6,695,500.

18 Source: Note 2 - Aquarion depreciation expense adjustment at Schedule 1R

Docket No. DW 20-184 Exhibit BCO-1 Schedule 5

12

13

Α

21 22 23

А	В	С	D	Е	F
				Gross	Ratio of
			Depreciation	Plant	Deprec.
Line	Party	Description	Expense	in Service	Exp. To Plant
1	Aquarion	2018 Year-End	968,602	46,103,736	2.10%
2	Aquarion	2019 Year-End	1,024,230	49,337,846	2.08%
3	Aquarion	2018/2019 Average	996,416	47,720,791	2.09%
4	Aquarion	Aquarion 2019 Adjusted Pro Forma Amounts	1,310,407	56,033,346	2.34%
5	Aquarion	2020 Year-End	1,042,406	57,573,255	1.81%
6	Aquarion	2019/2020 Average	1,033,318	53,455,551	1.93%
7	Aquarion	Depreciation expense - annualized at current rates	1,182,028	56,033,346	2.11%
8	Aquarion	Depreciation expense - annualized at proposed rates	1,310,407	56,033,346	2.34%
9	Ostrander	Adjusted depreciation expense - at proposed rates	1,155,621	57,573,255	2.01%
10	Ostrander	Adjusted depreciation expense - at proposed rates	1,155,621	56,033,346	2.06%
11					

Note 1: Plant balances from Sch. No. 3 or Annual Report for respective year.

Note 2: Depreciation expense from Sch. No. 1 or Annual Report for repective year.

В	С	D	E
	Depreciation	Depreciation	
Aquarion Adjustment:	Expense	Expense	Sou
2019 depreciation expense per books		1,024,230	Not
Aquarion adj annualize deprec. expense at existing deprec. rates	157,798		Not
Aquarion adj annualize deprec. expense at proposed new deprec. rates	128,379		Not
Proposed adjustment	286,177	286,177	Not
Aquarion adjusted depreciation expense in rate case		1,310,407	Not
Ostrander Adjustment - Adjust to December 31, 2021 Balance:			
Adjust Aquarion deprec. expense to Dec. 31, 2021 deprec. expense		(268,001)	
Depreciation expense at December 31, 2020		1,042,406	Not
Ostrander Adjustment - Revise Aquarion Deprec. Expense Adjustment	:		
Include deprec. expense at Aquarion's proposed new depreciation rates		113,215	
Ostrander adjusted deprec. expense		1,155,621	
Reconciliation of Ostrander Depreciation Expense Adjustment:			
2019 depreciation expense per books	1,024,230	1,024,230	
2020 Annualize depreciation expense at existing deprec. rates	18,176	18,176	
2020 Annualize depreciation expense at existing deprec. rates	1,042,406		
2020 Annualize depreciation expense at existing deprec. rates 2020 depreciation expense per books	-,,		
	113,215	113,215	

Note 2 - Depreciation expense per 2020 Annual Report

Exhibit 21

Ostrander - Actual 2020 Expenses Less than Actual 2019 or 2019 Per Rate Case Aquarion Water Company of New Hampshire, Inc. Case No. DW 20-184 Test Period December 31, 2019

#### Summary of Other Cost Reduction from 2019 to 2020:

Item 1 - O&M expenses - Actual 2020 Less than Actual 2019 per Books

Item 2 - Labor - Actual 2020 Less than Actual 2019 per Books

Item 3 - Affiliate charges - Actual 2020 per Books Less than Aquarion Adjusted Rate Filing

Note - the above items are not intended to be added up to a sum total, because some of these amounts will overlap in the financial statements.

Item 1 - Changes in Expenses from 2019 to 2020 per Operating Statement

Α	В	С	D	Е
		Per	Per	
		Books	Books	Change from
Line	Description	Dec. 31, 2019	Dec. 31, 2020	2019 to 2020
1	Total Revenues	7,226,513	7,621,606	395,093
2				-
3	O&M expenses	3,346,040	2,994,008	(352,032)
4	Depreciation exp.	1,024,230	1,042,406	18,176
5	Property tax	677,193	808,154	130,961
6	Payroll tax	75,824	76,366	542
7	Other	(48,792)	(47,121)	1,671
8	Nonreg. Income	-	40,039	40,039
9	Income tax	209,606	230,843	21,237
				-
10	Total Expenses	5,284,101	5,144,695	(139,406)
11	Oper. Income	1,942,412	2,476,911	534,499
	-			

#### Item 2 - Reduction in Labor Costs from 2019 to 2020

А	В	С	D	Е
		Per Books	Per Books	Change from
	Source: F-58 Annual Reports	2019	2020	2019 to 20201
1	Payroll expensed	858,695	850,443	(8,252)
2	Payroll capitalized	86,511	89,786	3,275
3	Total Payroll Costs	945,206	940,229	(4,977)
4				
5	Percent expensed	90.85%	90.45%	
6	Percent capitalized	9.15%	9.55%	
7	Total	100.00%	100.00%	
8				
9	Source of supply	15,265	6,211	(9,054)
10	Pumping	149,297	167,263	17,966
11	Treatment	32,896	36,884	3,988
12	Trans. & Distrib.	260,702	233,101	(27,601)
13	Customer accounts	16,800	15,512	(1,288)
14	Sales	-		-
15	Admin. & General	383,735	391,472	7,737
16	Total payroll expense	858,695	850,443	(8,252)

#### Item 3 - Reduction in Affiliate Costs from 2019 to 2020 (Joint Towns data request 4-7)

A	В	С	D	Е	F	G
		2019	Aquarion	Aquarion	2020	2020 Actual
		Per	Rate Case	Adjusted	Per	Less Than
		Books	Adjs.	Test Period	Books	Rate Case
	Allocated from AWC-CT:					
1	Shared IT	262,527	(80,662)	363,730	192,457	(171,273)
2	Shared Customer Service	89,382	(2,550)	173,664	78,989	(94,675)
3	Shared Facilities	49,830	(3,093)	93,474	43,113	(50,361)
4	Allocated Cost	401,739	(86,305)	630,868	314,559	(316,309)
5						
6	CT Labor	128,981	7,855	136,836	96,168	(40,668)
7	Labor overcharged to NH	7,005	(7,005)	-		
8	Payroll benefit	141,825	2,241	144,066	99,313	(44,753)
9	Payroll taxes	21,792		21,792	18,886	(2,906)
10	MA labor	2,897		2,897	4,869	1,972
11	Direct labor & OH	302,500	3,091	305,591	219,236	(86,355)
12	Total	704,239	(83,214)	621,025	537,811	(83,214)

Schedule 6

Docket No. DW 20-184 Exhibit BCO-1 Ostrander - Actual 2020 Expenses Less than Actual 2019 or 2019 Per Rate Case Aquarion Water Company of New Hampshire, Inc. Case No. DW 20-184 Test Period December 31, 2019 Docket No. DW 20-184 Exhibit BCO-1 Workpaper-1

A	В	С	D	Е	F	G	Н	Ι		
			AQUARION		OSTRAN					
		Per		Adjusted	Adust to	Dec. 31, 2020	Adjs.	Adjusted		
		Books	Proposed	Pro Forma	Dec. 31, 2020	Annual Report	JT-2, JT-3	Pro Forma		
Line	Description	Dec. 31, 2019	Adjustments	Balance	Annual Report	Balances	JT-4	Balance		
1	Total Revenues	7,226,513	390,280	7,616,793	4,813	7,621,606		7,621,606		
2										
3	O&M expenses	3,346,040	(64,899)	3,281,141	(287,133)	2,994,008	27,151	3,021,159		
4	Depreciation exp.	1,024,230	286,177	1,310,407	(268,001)	1,042,406	113,215	1,155,621		
5	Property tax	677,193	183,522	860,715	(52,561)	808,154		808,154		
6	Payroll tax	75,824	12,152	87,976	(11,610)	76,366		76,366		
7	Other	(48,792)	106	(48,686)	1,565	(47,121)		(47,121)		
8	Nonreg. Income	-		-	40,039	40,039		40,039		
9	Income tax	209,606	(25,102)	184,504	46,339	230,843	(38,015)	192,828		
	TCJA tax						(143,534)	(143,534)		
10	Total Expenses	5,284,101	391,956	5,676,057	(531,362)	5,144,695	(41,183)	5,103,512		
11	Oper. Income	1,942,412	(1,676)	1,940,736	536,175	2,476,911	41,183	2,518,094		
12	Total Adjustment		(1,676)		536,175		41,183	577,358		
13			Note 1		Adj. JT-1	J	T-2, 3, and 4			
14					Note 2		Note 2	Note 3		
15										
16	Note 1:	Aquarion's total	l adjustments of	(\$1,676) are	shown in more deta	ail at Exhibit BCO-1	, Schedule 4.			
17	Note 2:	Ostrander Adju	stment JT-1 adj	usts to Decem	ber 31, 2020 balan	ces (\$536,175),				
18		Adjustment JT-	2 adjusts depre	ciation expens	e (\$113,215 gross	of taxes), Adjustmen	nt JT-3			
19		adjusts rate case	e expense (\$27,	151 gross of ta	axes), Adjustment J	T-4 decreases incom	me taxes for th	e		
20		impact of TCJA	impact of TCJA (\$143,534), and this results in total adjustments of \$577,358 per							
21		Exhibit BCO-1,	Schedules 1 ar	nd 4.						
22	Note 3:	Total Ostrander	adjustments of	\$577,358, pe	r Exhibit BCO-1, S	chedules 1 and 4.				

Exhibit 21

# **EXHIBIT BCO-2**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

Annual Report of Aquarion Water Company of New Hampshire

Year ended December 31, 2020

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

- 1. Name of utility Aquarion Water Company of New Hampshire
- 2. Officer or Individual to whom the ANNUAL REPORT should be mailed: Name Beth Elmore
  - Title Accountant
  - Street 600 Lindley Street
- City/State Bridgeport, CT

Zip Code 06606

- 3. Telephone: Area Code 203 Number 362-3015
- 4. Officers or individual to whome the N. H. UTILITY ASSESSMENT and ASSESSMENT BILLING ADDRESS should be mailed:

IT BOOK	ASSESSM	ENT BILLING ADDRESS
<u>Mike Appicelli</u>	Name	<u>Mike Appicelli</u>
Director of Taxes	Title	Director of Taxes
600 Lindley Street	Street	600 Lindley Street
Bridgeport, CT	City/State	Bridgeport, CT
<u>06606</u>	Zip Code	<u>06606</u>
203 Number <u>362-3011</u>	Telephone	: Area Code <u>203</u> Number <u>362-3011</u>
of principal officers that changed are:		
Name		Title
	Mike Appicelli Director of Taxes 600 Lindley Street Bridgeport, CT 06606 203 Number <u>362-3011</u> of principal officers that changed are:	Mike AppicelliNameDirector of TaxesTitle600 Lindley StreetStreetBridgeport, CTCity/State06606Zip Code203Number362-3011TelephoneStreet

REMARKS:

The above information is requested for our office directory.

N.H. PUBLIC UTILITES COMMISSION 21 South Fruit Street Suite 10 Concord, New Hampshire 03301 - 2429 (603) 271 - 2431

# A-2 IDENTITY OF RESPONDENT

### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

1. Give the exact name under which the utility does business:

#### Aquarion Water Company of New Hampshire

2. Full name of any other utility acquired during the year and date of acquisition:

### <u>N/A</u>

3. Location of principal office:

#### 7 Scott Road, Hampton, NH 03842

4. State whether utility is a corporation, joint stock association, a firm or partnership or an individual:

### **Corporation**

5. If a corporation or association, give date of incorporation, State under whose laws incorporated, and whether incorporated under special act or general law:

#### Incorporated August 14, 1889 under NH special law

6. If incorporated under special act, given charter and session date:

#### Chapter 24, Law 1889, amended charter laws of 1909

7. Give date when company was originally organized and date of any reorganization:

#### August 14, 1889

8. Name and address of principal offices of any corporations, trusts or associations owning, controlling or operated by the respondent:

#### Aquarion Water Company, 835 Main Street, Bridgeport, CT 06604

9. Names and addresses of principal offices of any corporations, trusts or associations owned, controlled or operated by the respondent:

### None

10. Date when respondent first began to operate as a utility\*:

#### 1907-WATER

11. If the respondent is engaged in any business not related to utility operations, give particulars:

#### <u>None</u>

12. If the status of the respondent has changed during the year in respect to any of the statements made above, give particulars, including dates:

### <u>None</u>

13. If the utility is a foreign corporation which operated in New Hampshire prior to June1, 1911, give dates on which permission was granted to operate under N.H. Rev, Stat. Ann. 374:25, **Exceptions** and N.H. Rev. Stat.Ann. 374:26 **Permission.** 

#### <u>N/A</u>

\*If engaged in operation of utilities of more than one type, give dates for each.

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

A-3 OATH AQUARION WATER COMPANY OF NEW HAMPSHIRE TO THE STATE OF NEW HAMPSHIRE PUBLIC UTILITIES COMMISSION FOR THE YEAR ENDED DECEMBER 31, 2020 State of Connecticut Fairfield County of SS We, the undersigned, Donald J. Morrissey and of the Aquarion Water Company of New Hampshire utility, on our oath do severally say that the foregoing report has been prepared, under our direction, from the original books, papers and records of said utility, that we have carefully examined the same, and declare the same to be a complete and correct statement of the business and affairs of said utility, in respect to each and every matter and thing therein set forth to the best of our knowledge, information and belief; and that the accounts and figures contained in the foregoing report embrace all of the financial operations of said utility during the period for which report is made. net President and Chief Operation Officer (or other chief officer) (or other officer in charge of accounts) Subscribed and sworn to before me this 2 day of 2021 Joy Hyde Notary Public, State of Connecticut My Commission Expires Aug 31, 2025 -3-

Annual Report of Aquarion Water Company of New Hampshire

Year ended December 31, 2020

Class A or B Utility

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

#### A-4 LIST OF OFFICERS

Line	Title of				Charged to
No.	Officer	Name	Residence	Compensation	NH
1	Chief Executive Officer	Werner J. Schweiger	23 Eisenhower Drive, Franklin, MA 02038	765,885	-
2	President and Chief Operation Officer	Donald J. Morrissey	16 Merlins Lane, Newtown, Ct 06470	530,362	10,073
3	Senior Vice President-Finance and Regulatory and	John M. Moreira	3 Tilden Commons Drive, Quincy, MA 02171	383,678	-
4	Vice President, Administration	Lucy A. Teixeira	37 Revere Lane, Trumbull, CT 06611	337,634	-
6	Vice President, Operations and Utility Innovation	John P. Walsh	5 Mullen Way Falmouth MA 02540	356,918	6,871
7	Vice President, Supply Operations and Sustainabilit	Robert J. Ulrich	21 Palmer Woods Circle, Branford, CT 06405	224,296	-
8	Vice President, Engineering and Real Estate	Daniel R. Lawrence	110 Jones Hollow Rd, Marlborough, CT 06447	225,597	-
9	Secretary and Clerk	Richard J. Morrison	60 Ashburn Ave, Wellesley, MA 02481	313,194	-
10					
11					
12					

### LIST OF DIRECTORS

				_	No. of	
Line			Length of	Term	Meetings	
No.	Name	Residence	Term	Expires	Attended	Annual Fees
14	Donald J. Morrissey	16 Merlins Ln. Newtown, CT 06470	1 yr	09/2021	2	
15	John P. Walsh	5 Mullen Way Falmouth MA 02540	1 yr	09/2021	2	
16						
17						
18						
19						
20						
21						
22						
23						
24						
25						
26						
27						
28						

Class A or B Utility

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

### A-5 SHAREHOLDERS AND VOTING POWER

Line											
No.											
1	Indicate total of voting power of security holders at close of year: 2019 Votes: N/A										
2		e total number of shareholders of record at									
2	Indicat		Common 1	ing to classes of si	JUCK.						
			Preferred								
4				NI/A							
5		Indicate the total number of votes cast a		eeting: N/A							
6		Give date and place of su	•								
		rning the ten security holders having the hig	ghest voting powers i	n the corporation, t	he officers, directors and each						
	holder of one percent of more of the										
		(Section 7, Chapter 18	32, laws of 1933)								
			No of	Num	ber of Shares Owned						
	Name	Address	Votes	Common	Preferred						
8	Aquarion Water Company	835 Main Street, Bridgeport, CT 06604	N/A	87,483	-						
9											
10											
11											
12											
13											
14											
15											
16											
17											
18											
10											
20											

### LIST OF DIRECTORS

Line No.	Name	Residence	Length of Term	Term Expires
11	Donald J. Morrissey	16 Merlins Ln. Newtown, CT 06470	1 yr	09/2021
12	John P. Walsh	5 Mullen Way Falmouth MA 02540	1 yr	09/2021
13		-	-	
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				

#### A-6 LIST OF TOWNS SERVED

List by operating divisions the towns served directly, indicating those in which franchise is for listed area by an asterisk(\*) after name. Give population of the area served and the number of customers.

Line		Population	Number of	Line		Number of
No.	Town	of Area	Customers	No.	Town	Customers
1	Hampton*	15,207	7,231	16	Sub Totals Forward	9,600
2	North Hampton*	4,582	1,594	17		
3	Rye*	5,479	774	18		
4	Stratham*	7,559	1	19		
5				20		
6				21		
7				22		
8				23		
9				24		
10				25		
11				26		
12				27		
13				28		
14				29		
15	Sub Totals Forward	32,827	9,600	30	Totals:	9,600

https://www.nh.gov/osi/data-center/population-estimates.htm

#### A-7 PAYMENTS TO INDIVIDUALS

List names of all individuals, partnerships, or corporations to whom payments totaling \$10,000 or more for services rendered were made or accrued during the year, and the amount paid or accrued to each. Where payments or accruals to the individual members of a partnership or firm together total \$10,000 or more, list each individual and the amount paid or due each.

line. No.	Name		Address			Amount
1	BARRIE MILLERS WELL & PUMP SERV.	P.O. BOX 23	HILLSBOROUGH	03244		43,700.0
2	BCK EXCAVATION, LLC	13 RICHARD ST	HAMPTON	03842		70,373.0
3	BETTERSAFE LLC	P.O. BOX 162	SCOTLANE	06264		14,950.0
4	BORDEN & REMINGTON CO.	63 WATER ST.	FALL RIVER	02722		19,733.
5	CARUS CORPORATION	15111 COLLECTIONS CENTER DR	CHICAGO	60693		29,912.4
6	CASEMO REALTY, LLC.	5 MERRILL INDUSTRIAL DRIVE	HAMPTON	03842		105,218.
7	CENTURY BANK AND TRUST CO.	P.O. BOX 9102	MEDFORD	02155		16,099.
8	CHARLES LAMIE JR	284 TOWLE FARM RD	HAMPTON	03842		12,350.
9	CORE & MAIN LP	295 HANCOCK ST	BRIDGEPORT	06606		467,247.
10	EVERSOURCE	P.O. BOX 650047	DALLAS	650047		85,251.
11	F.W. WEBB COMPANY	869 EASTERN AVE	MALDEN	02148		46,264.
12	GEOSPHERE ENVIRONMENTAL	51 PORTSMOUTH AVE	EXETER	03833		85,289.
13	GRANITE ST ANALYTICAL SERVICES	22 MANCHESTER RD	DERRY	03038		49,342.
14	GUTTERMANN INC.	55 MAINST SUITE 409	NEWMARKET	03857		72,477.
15	JAMCO EXCAVATORS LLC	84 EXETER RD	S. HAMPTON	03827		2,421,667.
16	MARTHA LEARY	128 LITTLE RIVER RD	HAMPTON	03842		81,700.
17	MCLANE MIDDLETON PROFESSION	P.O. BGOX 326	MANCHESTER	03105		25,678.
18	MONSON COMPANIES	154 PIONEER DR	LEOMINSTER	01453		22,994.
19	MPX	2301 CONGRESS ST	PORTLAND	04102		57,283.
20	NEPTUNE TECHNOLOGY GROUP INC	1600 ALABAMA HWY 329	TALLASSEE	36078		76,310.
21	NEW ENGLAND WATER DISTRIBUTION	6 HANCOCK ROAD	WINDHAM	03087		31,563
22	NEW HAMPSHIRE DEPT OF REVENUE ADMIN	PO Box 637	CONCORD	03303-0637		265,702
23	NEW HAMPSHIRE PUBLIC UTILITIES COMM	21 S. FRUIT ST. SUITE 10	CONCORD	03301		27,479.
24	NEXT GENERATION STRATEGIES, LLC.	60 STATION ST	HINGHAM	02043		46,416.
25	PORTSMOUTH CHEVROLET INC	549 US HIGHWAY 1 BYPASS	PORTSMOUTH	03801		28,629.
26	RESULTS ENGINEERING	PO Box 357	SACO	04072		232,690.
27	RICHARDSON ELECTRICAL CO INC	17 BATCHELDER ROAD	SEABROOK	03874		126,445.
28	ROBERT PIKE CONSTRUCTION INC	PO Box 5507	SALISBURY	01952		261,166.
29	RONALD MULCAHY	3 EXETER RD	N. HAMPTON	03862		13,246.
30	SHELL FLEET NAVIGATOR (WEX)	P.O. BOX 4337	CAROL STREAMS	60197		15,342.
31	SKYLINE ROOFING SERVICES	861 PAGE ST	MANCHESTER	03109		23,500.
32	TIGHE & BOND	53 SOUTHAMPTON RD	WESTFIELD	01085		977,644.
33	TOWN OF HAMPTON	100 WINNACUNNET RD	HAMPTON	03842-2119		622,835.
34	TOWN OF NORTH HAMPTON	237 ATLANTIC AVENUE	NORTH HAMPTON	03862		139,425.
35	TOWN OF RYE	10 CENTRAL ROAD	RYE	03870		16,808.
36	TOWN OF STRATHAM	10 BUNKER HILL AVENUE	STRATHAM	06885		15,969.
37	TUFTS ASSOCIATED HEALTH MAINTENANCE	705 MOUNT AUBURN STREET	WATERTOWN	02472		318,829.
38	UNDERGROUND TESTING & SERVICES	809 BACK MOUNTAIN ROAD	GOFFSTOWN	03045		24,661.
39	UNIFIRST CORPORATION	430 RIVERSIDE IND PKWY	PORTLAND	04103		21,301
40	UNITEDHEALTHCARE INSURANCE CO.	P.O. BOX 5840	CAROL STREAMS	60197		25,636.
41	UNITIL	P.O. BOX 981077	BOSTON	02298		10,815.
42	UNITIL EXETER & HAMPTON ELECTRIC CO	PO Box 981010	BOSTON	02298-1010		175,382.
43	W.L. FRENCH EXCAVATING CORP	14 STERLING ROAD	BILLERICA	01862		39,118.
44	WATERLINE INDUSTRIES	7 LONDON LANE	SEABROOK	03874		425,721.
45						
					s	7,690,174

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Year ended December 31, 2020

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

#### A-8 MANAGEMENT FEES AND EXPENSES

List all individuals associations, corporations or concerns with whom the company has any contrct or agreements covering management or supervision of its affairs such as accounting, financing, engineering, construction, purchaseing operations, etc. and show the total amount paid for the year. Designate by asterisk (\*) those organizations which are "Affiliates" as defined in Chapter 182, section 1, Laws of 1933

					Amount Paid	Distribu	tion of Accruals	or Payments
Line No. (a)	Name (b)	Date of Contract (c)	Date of Expiration (d)	Character of Services (e)	or Accrued for Each Class (f)	To Fixed Capital (g)	To Operating Expenses (h)	To Other Accounts (i)
1 2 3 4 5 6 7 8 9 10 11	Aquarion Water Company of CT Aquarion Company	4/25/2002 4/25/2002	Indefinite Indefinite	Accounting/information technology/customer service/regulatory/taxes/ water quality management/finance/ corporate communications	\$ 533,495 \$ 51,062		\$ 533,495 \$ 51,062	
				Totals	\$ 584,557	\$-	\$ 584,557	\$-

Have copies of all contracts or agreements been filed with the Commission? Yes

Detail of Distributed Charges to Operating Expenses (Column h)									
Line No	Contract/Agreement Name	Account No.		Account Title	Amount				
12 13 14 15 16 17 18 19 20 21	Aquarion Water Company of CT Aquarion Company	2310000 2310000		Various Outside Services Employed	\$	533,495 51,062			
22				Total	\$	584,557			

Year ended December 31, 2020

Class A or B Utility

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

Annual Report of Aquarion Water Company of New Hampshire

# A-9 AFFILIATION OF OFFICERS AND DIRECTORS

the officials listed on Schedule A-3 Oath, list the principle occupation or business affiliation if other than listed on Schedule A-3 oath, and all affiliations or *i*th any other business or financial organizations, firm, or partnerships. For purpose of financial organizations, firms or partnerships in which he/she is an officer, director, trustee, partner exercising similar functions.

Line No.	Name	Principal occupation of Business Affiliation	Affiliation or Connection	Name and Address of Affiliation or Connection
1	Name	Findpar occupation of Business Aniliation	Anniation of Connection	Anniation of Connection
2	NONE			
3	NONE			
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				

Year ended December 31, 2020

Class A or B Utility

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

#### A-10 BUSINESS WHICH ARE A BYPRODUCT, COPRODUCT OR JOINT PRODUCT AS A RESULT OF PROVIDING WATER SERVICE

Complete the following for any business which is conducted as a byproduct, coproduct or joint product as a result of providing water SERVICE. This would include any business which requires the use of utility land and facilities. This would not include any business for which the assets are properly included in Account 121- Nonutility Property along with the associated revenues and expenses segregated out as nonutility also.

Line		Ass	ets	Reve	enues	Expe	nses
		Book Cost of	Account	Revenues	Account	Expenses	Account
No.	Business or Service Conducted	Asset	Number	Generated	Number	Incurred	Number
1							
2							
3	NONE						
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

### A-11 BUSINESS TRANSACTIONS WITH RELATED PARTIES

List each contract, agreement, or other business transaction exceeding a cumulative amount of \$500 in any one year, entered into between the Respondent and a business or financial organization, firm, or partnership named on Schedule A3, Oath, identifying the parties, amounts, dates and product, asset or service involved.

### PART I - SERVICES AND PRODUCTS RECEIVED OR PROVIDED

List all transactions involving services and products received or provided. This would include management, legal, and accounting services; computer services; engineering & construction services; repairing and servicing of equipment; material and supplies furnished; leasing of structures, land and equipment; all rental transactions; sale, purchase or transfer of various products.

				Annual C	Charges
Line		Description of Service and/ or	Contract or Agreement	(P)urchased or	
No.	Name of Company or Related Party	Name of Product	Effective Dates	(S)old	Amount
1	Aquarion Water Company of CT	accounting/information	4/25/2002	Р	\$ 533,795
2		technology/customer			
3		service/regulatory			
4			4/05/0000	-	<b>• • • • • • • • • •</b>
	Aquarion Company	management/finance	4/25/2002	Р	\$ 51,062
6		corporate communications			
/					
8 9					
9 10					
10					
12					
13					
14					
15					
16					
17					
18					
19					
20					

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 TABLE F-1 BALANCE SHEET

Assets and Other Debits

		1		Current	Previous			Increase
		Ref.		Year End		Year End		or
Line	Account Title(Number)	Sch.						Decrease
No.		(b)		(C)		(d)		(e)
INO.	(a) UTILITY PLANT	(u)		(0)	_	(u)		(6)
1		F-6	¢	50 711 600	¢	E2 620 0E0	¢	E 092 620
	Utility Plant(101-106)	F-0 F-6	\$	58,711,689	\$	53,629,059	\$	5,082,630
	Less: Accumulated Depr. and Amort.(108-110) Net Plant	F-0	\$	14,017,910	\$	13,570,351	\$	447,559
_		<b>-</b> -	\$	44,693,779	\$	40,058,708	\$	4,635,071
4	Utility Plant Acquisition Adj.(Net)(114-115)	F-7	\$	-	\$	-	\$	-
5	Total Net Utility Plant		\$	44,693,779	\$	40,058,708	\$	4,635,071
	OTHER PROPERTY AND INVESTMENTS							
	Nonutility Property(121)	F-14		-	\$	-	\$	-
	Less: Accumulated Depr. and Amort.(122)	F-15		-	\$	-	\$	-
	Net Nonutility Property		\$	-	\$	-	\$	-
	Investment in Associated Companies(123)	F-16		-	\$	-	\$	-
	Utility Investments(124)	F-16		-	\$	-	\$	-
	Other Investments(125)	F-16		47,560	\$	42,257	\$	5,303
	Special Funds(126-128)	F-17		-	\$	-	\$	-
14	Total Other Property and Investments		\$	47,560	\$	42,257	\$	5,303
	CURRENT AND ACCRUED ASSETS							
	Cash(131)	-	\$	3,916	\$	21,834	\$	(17,918)
17	Special Deposits(132)	F-18	\$	-	\$	-	\$	-
18	Other Special Deposits(133)	F-18	\$	-	\$	-	\$	-
19	Working Funds(134)	-	\$	-	\$	-	\$	-
20	Temporary Cash Investments(135)	F-16	\$	-	\$	-	\$	-
21	Accounts and Notes Receivable - Net(141-144)	F-19	\$	251,915	\$	263,714	\$	(11,799)
22	Account Receivable from Assoc. Co.(145)	F-21	\$	-	\$	-	\$	-
23	Notes Receivable from Assoc. Co.(146)	F-21	\$	-	\$	-	\$	-
24	Materials and Supplies(151-153)	F-22	\$	161,662	\$	159,726	\$	1,936
25	Stores Expense(161)	-					\$	-
26	Prepayments - Other(162)	F-23	\$	53,404	\$	44,965	\$	8,439
	Prepaid Taxes(163) *	F-38	\$	173,159	\$	121,621	\$	51,538
	Interest and Dividends Receivable(171)	F-24	\$	-	\$	-	\$	-
	Rents Receivable(172)	F-24	\$	-	\$	-	\$	-
	Accrued Utility Revenue(173)	F-24	\$	265,622	\$	252,179	\$	13,443
	Misc. Current and Accrued Assets(174)	F-24		377,636	\$	473,984	\$	(96,348)
	Total Current and Accrued Assets		\$	1,287,314	\$	1,338,023		(50,709)
	DEFERRED DEBITS		Ľ	, ,	<u> </u>	, -,-		· · · · · · · · · · · · · · · · · · ·
32	Unamortized Debt Discount & Expense(181)	F-25	\$	81,340	\$	92,934	\$	(11,594)
	Extraordinary Property Losses(182)	F-26			\$		\$	-
	Prelim. Survey & Investigation Charges(183)	F-27	\$	_	\$	-	\$	-
	Pension Cost(165)	l	\$	_	\$	-	\$	-
	Temporary Facilities(185)	l _	\$	_	\$	-	\$	-
	Miscellaneous Deferred Debits(186)	F-28		3,866,226	\$	3,727,813	\$	138,414
	Research & Development Expenditures(187)	F-29			φ \$		\$	
	Accumulated Deferred Income Taxes(190)	F-30			φ \$	_	\$	-
	Total Deferred Debits	1-00	φ \$	3,947,567	φ \$	3,820,747	φ \$	126,820
	TOTAL ASSETS AND OTHER DEBITS		\$	49,976,220	φ \$	45,259,734	\$	4,716,485
			Ψ	40,010,220	Ψ	-+0,203,104	Ψ	+, <i>i</i> 10,400

		1	-	0	-	Description		
		Ref.		Current Year End		Previous Year End		Increase
Line	Account Title (Number)	Sch.		Balance	Balance			or Decrease
No.	Account Title(Number) (a)	(b)		(C)		(d)		(e)
INO.		(u)		(C)		(u)		(e)
1	Common Stock Issued(201)	F-31	\$	2,187,075	\$	2,187,075	\$	
2	Preferred Stock Issued(204)	F-31	э \$	2,187,075	э \$	2,187,075	э \$	-
23	Capital Stock Subscribed(202,205)	F-32	φ \$	2,300	φ \$	2,300	φ ¢	-
4	Stock Liability for Conversion(203,206)	F-32		-	φ ¢	_	Ψ \$	_
	Premium on Capital Stock(207)	F-31	\$	3,557,940	\$	3,557,940	Ψ \$	_
	,	F-32	\$		\$	- 0,007,040	\$	_
7	Other Paid-in Capital(209-211)	F-33		4,080,250	\$	2,480,250	\$	1,600,000
		F-34	\$		\$		\$	-
	Capital Stock Expense(213)	F-34	\$	-	\$	-	\$	-
	Retained Earnings(214-215)	F-3	\$	10,023,211	\$	8,373,058	\$	1,650,153
	Reacquired Capital Stock(216)	F-31		-	\$	-	\$	-
	Total Equity Capital		\$	19,850,776	\$	16,600,623	\$	3,250,153
			-	,,	Ŧ		+	-,,
13	Bonds(221)	F-35	\$	13,900,000	\$	13,900,000	\$	-
	Reacquired Bonds(222)	F-35		-	\$	-	\$	-
	Advances from Associated Companies(223)	F-35		-	\$	-	\$	_
	Other Long-Term Debt(224)	F-35		-	\$	-	\$	-
	Total Long-Term Debt		\$	13,900,000	\$	13,900,000	\$	-
	CURRENT AND ACCRUED LIABILITIES					· ·		
18	Accounts Payable(231)	-	\$	969,698	\$	1,989,335	\$	(1,019,637)
	Notes Payable(232)	F-36	\$	2,800,000	\$	1,200,000	\$	1,600,000
	Accounts Payable to Associated Companies(233)	F-37	\$	33,281	\$	22,906	\$	10,375
	Notes Payable to Associated Companies(234)	F-37	\$	-	\$	-	\$	-
22	Customer Deposits(235)	-	\$	-	\$	-	\$	-
23	Accrued Taxes(236)	F-38	\$	-	\$	-	\$	-
24	Accrued Interest(237)	-	\$	228,799	\$	228,799	\$	-
	Accrued Dividends(238)	-	\$	1,180	\$	1,180	\$	-
	Matured Long-Term Debt(239)	F-39	\$	-	\$	-	\$	-
	Matured Interest(240)	F-39	\$	-	\$	-	\$	-
	Misc. Current and Accrued Liabilities(241)	F-39	\$	948,350	\$	1,200,621	\$	(252,271)
29	Total Current and Accrued Liabilities		\$	4,981,308	\$	4,642,841	\$	338,467
	DEFERRED CREDITS							
	Unamortized Premium on Debt(251)	F-25		-	\$	-	\$	-
	Advances For Construction(252)	F-40		1,032,032	\$	727,819	\$	304,213
	Other Deferred Credits(253)	F-41		2,683,262	\$	2,283,856	\$	399,406
	Accumulated Deferred Investment Tax Credits(255)	F-42	\$	151,542	\$	157,614	\$	(6,072)
	Accumulated Deferred Income Taxes:		¢		۴		¢	
	Accelerated Amortization(281) Liberalized Depreciation(282)	F-45 F-45		- 2 707 440	\$ \$	- 2,303,284	\$ \$	-
		F-45 F-45		2,707,410		2,303,284 2,230,803	ծ \$	404,126
	Other(283) Total Deferred Credits	F-40	ֆ \$	2,247,005 8,821,251	\$ \$	2,230,803	Դ \$	16,202 1,117,875
30		1	ф Ф	0,021,201	φ	1,103,310	φ	1,117,073
30	Property Insurance Reserve(261)	F-44	\$		\$		\$	
	Injuries and Damages Reserve(262)	г-44 F-44	э \$	-	э \$	-	φ Φ	-
	Pensions and Benefits Reserves(263)	г-44 F-44		-	э \$	-	φ Φ	-
	Miscellaneous Operating Reserves	г-44 F-44	· ·	-	э \$	-	ֆ Տ	-
	Total Operating Reserves	-44	٦ \$	-	э \$	-	ֆ \$	-
43	CONTRIBUTIONS IN AID OF CONSTRUCTION	1	φ	-	φ	-	φ	-
		E AG	¢	3 167 004	¢	2 110 740	¢	17 170
	Contributions in Aid of Construction(271)	F-46		3,167,224	\$	3,119,748	\$ ¢	47,476
	Accumulated Amortization of C.I.A.C.	F-46		744,338	\$	706,854	\$	37,484
46	Total Net C.I.A.C.	1	\$	2,422,886	\$	2,412,894	\$	9,992
	TOTAL EQUITY CAPITAL AND LIABILITIES	1	\$	49,976,220	\$	45,259,734	\$	4,716,487

# Year ended December 31, 2020

Class A or B Utility

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

## NOTES TO BALANCE SHEET (F-1)

1. The space below is provided for important notes regarding the balance sheet or any account thereof.

- 2. Furnish particulars as to any significant contingent assets or liabilities existing at end of year, including brief explanation of any action initiated by the Internal Revenue Service involving possible assessment of additional income taxes of material amount or of a claim for refund of income taxes of a material amount initiated by the utility. Give also a brief explanation of any dividends in arrears on cumulative preferred stock.
- 3. Give a concise explanation of any retained earnings restriction and state the amount of retained earnings affected by such restriction.
- 4. If the notes to balance sheet relating to the respondent company appearing in the annual report to the stockholders are applicable in every respect and furnish the data required by Instructions 2 and 3 above, such notes may be attached hereto.

NONE

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 TABLE F-2 STATEMENT OF INCOME

				Current	Previous		Increase
		Ref.		Year End	Year End		or
Line	Account Title(Number)	Sch.		Balance	Balance	0	Decrease
No.	(a)	(b)		(c)	(d)		(e)
	UTILITY OPERATING INCOME						
1	Operating Revenues(400)	F-47	\$	7,621,606	\$7,226,513	\$	395,093
2	Operating Expenses:						
3	Operation and Maintenance Expense(401)	F-48	\$	2,994,007	\$ 3,346,041	\$	(352,034)
4	Depreciation Expense(403)	F-12	\$	1,080,492	\$ 1,024,230	\$	56,262
5	Amortization of Contribution in Aid of Construction(405)	F-46.4	\$	(37,484)	\$ (37,437)	\$	(47)
	Amortization of Utility Plant Acquisition Adjustment(406)	F-49	\$	-	\$-	\$	-
7	Amortization Expense - Other(407)	F-49	\$	(602)	\$-	\$	(602)
8	Taxes Other Than Income(408.1-408.13)	F-50	\$	884,520	\$ 753,018	\$	131,502
	Income Taxes(409.1,410.1,411.1,412.1)	-	\$	241,687	\$ 216,554	\$	25,133
10	Total Operating Expenses		\$	5,162,620	\$ 5,302,406	\$	(139,786)
11	Net Operating Income(Loss)		\$	2,458,986	\$ 1,924,107	\$	534,879
	Income from Utility Plant Leased to Others(413)	F-51				\$	-
13	Gains(Losses) from Disposition of Utility Property(414)	F-52	\$	-	\$-	\$	-
14	Net Water Utility Operating Income		\$	2,458,986	\$1,924,107	\$	534,879
	OTHER INCOME AND DEDUCTIONS						
15	Revenues from Merchandising, Jobbing, and Contract Work(415)	F-53	\$	26,107	\$ 38,999	\$	(12,892)
16	Costs and Expenses of Merchandising, Jobbing, and Contract Work(416)	F-53	\$	(17,396)	\$ (27,644)	\$	10,248
	Equity in Earning of Subsidiary Companies(418)	-	\$	-	\$-	\$	-
	Interest and Dividend Income(419)	F-54	\$	-	\$-	\$	-
	Allow. for Funds Used During Construction(420)	F-54	\$	-	\$-	\$	-
	Nonutility Income(421)	F-54	\$	42,553	\$ 31,708	\$	10,845
	Gains(Losses) From Disposition Nonutility Property(422)	-	\$	-	\$-	\$	-
	Miscellaneous Nonutility Expenses(426)	F-54	\$	(4,143)			3,534
23	Total Other Income and Deductions		\$	47,121	\$ 35,386	\$	11,735
	TAXES APPLICABLE TO OTHER INCOME						
	Taxes Other Than Income(408.2)	F-50	\$	-	\$-	\$	-
25	Income Taxes(409.2,410.2,411.2,412.2,412.3)	-	\$	-	\$-	\$	-
26	Total Taxes Applicable to Other Income		\$	-	\$-	\$	-
	INTEREST EXPENSE						
27	Interest Expense(427)	F-35/36	\$	837,811	\$ 847,875	\$	(10,064)
28	Amortization of Debt Discount & Expense(428)	F-25	\$	18,006	\$ 18,006	\$	0
29	Amortization of Premium on Debt(429)	F-25	\$	-	\$-	\$	-
30	Total Interest Expense		\$	855,817	\$ 865,881	\$	(10,064)
31	Income Before Extraordinary Income		\$	1,650,291	\$1,093,612	\$	556,678
	EXTRAORDINARY ITEMS						
32	Extraordinary Income(433)	F-55	\$	-	\$-	\$	-
	Extraordinary Deductions(434)	F-55	\$	-	\$-	\$	-
	Income Taxes, Extraordinary Items(409.3)	F-50	\$	-	\$ -	\$	-
	Net Extraordinary Items		\$	-	\$ -	\$	-
	NET INCOME(LOSS)		\$	1,650,291	\$1,093,612	\$	556,678
		1	- <i>*</i>	.,,	, ., <b>.</b> , <b>.</b>	"	,

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-3 STATEMENT OF RETAINED EARNINGS

Line	Account Title (Number)	_	Current Year Ind Balance		evious Year	Increase or	
	Account Title (Number)	(1)		End Balance			(Decrease)
No.	(a)		(b)		(C)		(d)
1	Unappropriated Retained Earnings (Beg of Period) (215)	\$	8,373,058	\$	7,279,584	\$	1,093,474
2	Balance Transferred from Income (435)	\$	1,650,291	\$	1,093,612	\$	556,679
3	Appropriations of Retained Earnings (436)	\$	-	\$	-	\$	-
4	Dividends Declared - Preferred Stock (437)	\$	(138)	\$	(138)	\$	-
	Dividends Declared - Common Stock (438)	\$	-	\$	-	\$	-
6	Adjustments to Retained Earnings (439)	\$	-	\$	-	\$	-
7	Net Change to Unappropriated Retained Earnings	\$	1,650,153	\$	1,093,474	\$	556,679
8	Unappropriated Retained Earnings (end of period) (215)	\$	10,023,211	\$	8,373,058	\$	1,650,153
9	Appropriated Retained Earnings (214)	\$	-	\$	-	\$	-
10	Total Retained Earnings (214, 215)	\$	10,023,211	\$	8,373,058	\$	1,650,153

## F-4 ANALYSIS OF RETAINED EARNINGS (ACCOUNT 214, 215)

Line	Item	Amount
No.	(a)	(e)
	<ul> <li>UNAPPROPRIATED RETAINED EARNINGS (ACCOUNT215)</li> <li>1. Report in detail the items included in the following accounts during the year:436 Appropriations of Retained Earnings: 436, Adjustments to Retained Earnings</li> <li>2. Show separately the income tax effect of items shown in account 439, Adjustments to Retained Earnings</li> <li>MONE</li> </ul>	
16 17 18 19	APPROPRIATED RETAINED EARNINGS (Account 214) State Balance and purpose of each appropriated Retained Earnings amount at end of year and give accounting entries for any applications of Appropriated Retained Earnings during the year. NONE	
20	Balance - end of year	

#### **TABLE F-5 STATEMENT OF CHANGES IN FINANCIAL POSITION**

Line	Sources of Funds	2020	C		2019
No.	(a)	(b)		(c)	
1	Internal Sources:				
2	Income Before Extraordinary Items	\$	1,650,291	\$	1,093,612
3	Charges (Credits) To Income not Requiring Funds:				
4	Depreciation	\$	1,080,492	\$	1,024,230
5	Amortization of CIAC	\$	(37,484)	\$	(37,437)
6	Deferred Income Taxes and Investment Tax Credit (Net)	\$	38,112	\$	92,275
7	Capitalized Allowance For Funds Used During Construction	\$	-	\$	-
8	Other (Net)	\$	1,080,077	\$	1,155,491
9	Total From Internal Sources Exclusive of Extraordinary Items	\$	3,811,488	\$	3,328,171
10	Extraordinary Items - Net of Income Taxes (A)		0		0
11	Total From Internal Sources	\$	3,811,488	\$	3,328,171
12	Less dividends - preferred	\$	(138)	\$	(138)
13	- common	\$	-	\$	-
14	Net From Internal Sources	\$	3,811,350	\$	3,328,033
15	External Sources:				
16	Long-term debt (B) (C)	\$	-	\$	-
17	Preferred Stock (C)	\$	-	\$	-
18	Common Stock (includes paid in capital) (C)	\$	-	\$	-
19	Net Increase in Short Term Debt (D)	\$	-	\$	-
20	Other (Net)_ Contributions and Advances	\$	1,904,214	\$	2,148,699
21		\$	-	\$	-
22	Total From External Sources	\$	1,904,214	\$	2,148,699
23	Other Source (E)				
24	Net Decrease in Working Capital Excluding Short-term Debt				
25	Other		0		0
26	Total Financial Resources Provided	\$	5,715,564	\$	5,476,732

#### **INSTRUCTIONS TO SCHEDULE F-5**

- 1. This statement is not restricted to those items which are noncurrent in nature. It is intended that this statement be flexible enough in nature so that latitude can be given, under the classification of "Other", to allow for disclosure of all significant changes and transactions, whether they are within or without the current asset and liability group.
- 2. If the notes to the funds statement in the respondent's annual report to stockholders are applicable in every respect to this statement, such notes should be attached hereto.
- 3. Under "Other" specify significant amounts and group others.
- 4. Enter the current year covered by this annual report in column (b), and the year prior to this report in column (c).
- 5. Codes:

(A) Any difference between the amount shown for net extraordinary items for current year in this statement and that shown on schedule F-2, line 35 of this report should be explained.

(B) Bonds, debentures and other long-term debt.

- (C) Net proceeds and payments.
- (D) Include commercial paper.

(E) Such as net increases or decreases in working capital excluding short-term debt, purchases or sale of other noncurrent assets, investments in and advances to and from associated companies and subsidiaries, and all other items not provided for elsewhere.

(F) Gross additions to common utility plant should be allocated to the applicable utility departments.

6. Clarifications and explanations should be listed on the following page.

#### Class A or B Utility SEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

### TABLE F-5 STATEMENT OF CHANGES IN FINANCIAL POSITION (Continued)

Line	Application of Funds	2020	2019
No.	(a)	(b)	(c)
27	Construction and Plant Expenditures (Inc. Inad):		
28	Gross Additions		
29	Water Plant	\$ 8,851,849	\$ 3,808,707
30	Nonutility Plant	\$ -	\$ -
31	Other	\$ (3,136,285)	\$ 1,668,025
32	Total Gross Additions	\$ 5,715,564	\$ 5,476,732
33	Less : Capitalized Allowance for Funds Used during Construction	\$ -	\$ -
34	Total Construction and Plant Expenditures	\$ 5,715,564	\$ 5,476,732
35	Retirement of Debt and Securities:		
36	Long-Term Debt (B) (C)		
37	Preferred Stock (C)	\$ -	\$ -
38	Redemption of Short Term Debt (D)	\$ -	\$ -
39	Net (increase/decrease) in Short Term Debt (D) **	\$ -	\$ -
40	Other (Net)	\$ -	\$ -
41	Dividends	\$ -	\$ -
42			
43	Total Retirement of Debt and Securities	\$ -	\$ -
44	Other Resources were used (E)		
45	Net Increse in Working Capital Excluding Short Term Debt	\$ -	\$ -
46	Other	\$ -	\$ -
47	Total Financial Resources Used	\$ 5,715,564	\$ 5,476,732

## **NOTES TO SCHEDULE F-5**

NONE \*\*

### Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-6 UTILITY PLANT(ACCOUNTS 101-106) AND ACCUMULATED DEPRECIATION AND AMORTIZATION (ACCOUNTS 108-110)

Line No.	Account (a)	Ref. Sch. (b)	Current Year End Balance (c)	Previous Year End Balance (d)	Increase or (Decrease) (e)
1	Plant Accounts:				
2	Utility Plant in Service-Accts 301-348(101)	F-8	\$57,573,255	\$49,337,847	8,235,408
3	Utility Plant Leased to Others(102)	F-9	0	0	0
4	Property Held for Future Use(103)	F-9	4,779	4,779	0
5	Utility Plant Purchased or Sold(104)	F-8	0	0	0
6	Construction Work in Progress(105)	F-10	1,133,655	4,286,434	(3,152,778)
7	Completed Construction Not Classified(106)	F-10	0	0	0
8	Total Utility Plant		\$58,711,689	\$53,629,059	5,082,630
9	Accumulated Depreciation & Amortization:				
10	Accum. DeprUtility Plant in Service(108.1)	F-11	\$14,017,910	\$13,570,351	447,559
11	Accum. DeprUtility Plant Leased to				
	Others(108.2)	F-9	0	0	0
12	Accum. DeprProperty Held for Future				
	Use(108.3)	F-9	0	0	0
13	Accum. AmortUtility Plant in Service(110.1)	F-13	0	0	0
14	Accum. AmortUtility Plant Leased to				
	Others(110.2)	F-9	0	0	0
15	Total Accumulated Depreciation & Amortization		\$14,017,910	\$13,570,351	447,559
16	Net Plant		\$44,693,779	\$40,058,708	\$4,635,071

## F-7 UTILITY PLANT ACQUISITION ADJUSTMENTS(ACCOUNTS 114-115)

Report each acquisition adjustment and related accumulated amortization separately. For any acquisition adjustment approved by the Commission, include the Order Number.

Line No.	Account (a)	Current Year End Balance (c)	Previous Year End Balance (d)	Increase or (Decrease) (e)
1 2 3 4 5	Acquisition Adjustment(114) NONE			
6 7 8 9 10 11	Total Plant Acquisition Adjustments Accumulated Amortization(115) <b>NONE</b>			
12	Total Accumulated Amortization Net Acquisition Adjustments			

## Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 TABLE F-8 UTILITY PLANT IN SERVICE

		Balance at Beginning of					Balance at End of
Line	Account	Year	Additions	Retirements	Adjustments	Transfers	Year
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)
1	INTANGIBLE PLANT 1.						
2	301 Organization	17,700	-	-	-	-	17,700
3	302 Franchises	-	-	-	-	-	-
4	339 Other Plant and Misc. Equip.	-	-	-	-	-	-
5	Total Intangible Plant	17,700	-	-	-	-	17,700
6	SOURCE OF SUPPLY AND PUMPING PLANT 2.						
7	303 Land and Land Rights	635,643	193,875	-	-	-	829,518
8	304 Structures and Improvements	2,034,938	23,565	(27,924)	-	-	2,030,579
9	305 Collecting and Impounding Reservoirs	-	-	-	-	-	-
10	306 Lake, River and Other Intakes	-	-	-	-	-	-
11	307 Wells & Springs	3,140,638	1,316,322	(65,387)	-	-	4,391,573
12	308 Infiltration Galleries & Tunnels	-	-	-	-	-	-
13	309 Supply Mains	137,490	-	-	-	-	137,490
14	310 Power Generation Equipment	-	-	-	-	-	-
15	311 Pumping Equipment	939,650	85,946	(70,957)	-	-	954,639
16	339 Miscellaneous Intangible Plant	-	-	-	-	-	-
17	339 Other Plant and Miscellaneous (317 03/31/08)	1,434,736	-	-	-	-	1,434,736
18	339 Other Plant and Miscellaneous	288,525	12,539	(72,502)	-	-	228,562
19	Total Supply and Pumping Plant	8,611,619	1,632,247	(236,770)	-	-	10,007,096
20	WATER TREATMENT PLANT 3.						
21	303 Land and Land Rights	-	-	-	-	-	-
22	304 Structures and Improvements	58,588	851,538	-	-	-	910,126
23	320 Water Treatment Equipment	231,134	2,160,063	(1,635)	-	-	2,389,562
24	339 Other Plant and Misc. Equip.	-	-	-	-	-	-
25	Total Water Treatment Plant	289,722	3,011,601	(1,635)	-	-	3,299,688

Class A or B Utility

		Balance at					Balance at End of
Line	Assount	Beginning of	A dditions	Detinencente	A diverter ente	Trenefore	
Line	Account	Year	Additions		Adjustments		Year
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)
	TRANSMISSION & DISTRIBUTION PLANT 4.	<u></u>					
	303 Land and Land Rights	314,551	-	-	-	-	314,551
	304 Structure and Improvements	32,894	8,731	-	-	-	41,625
	330 Distribution Reservoirs and Standpipes	2,708,344	5,072	-	-	-	2,713,416
	331 Transmission and Distribution Mains	26,634,036	3,689,335	(142,431)	-	-	30,180,941
	333 Services	5,731,679	172,742	-	-	-	5,904,420
32	334 Meters and Meter Installations	1,819,180	88,278	(191,153)	-	-	1,716,305
33	335 Hydrants	709,986	8,100	-	-	-	718,086
34	339 Other Plant and Misc. Equip	178,436	-	(3,741)	-	-	174,695
35	Total Transmission and Distribution	38,129,106	3,972,258	(337,325)	-	-	41,764,039
36	GENERAL PLANT 5.						
37	303 Land and Land Rights	-	-	-	-	-	-
38	304 Structure and Improvements	566,028	-	-	-	-	566,028
39	340 Office Furniture and Equipment	610,358	107,817	(238)	-	-	717,937
40	341 Transportation Equipment	644,403	43,022	(28,945)		-	658,481
41	342 Stores Equipment	331	-	-	-	-	331
42	343 Tools, Shop and Garage Equipment	87,849	1,344	(9,893)	-	-	79,301
	344 Laboratory Equipment	-	-	-	-	_	-
	345 Power Operated Equipment	109,715	-	-	-	_	109,715
	346 Communication Equipment	51,553	-	_	_	_	51,553
	347 Miscellaneous Equipment	219,461	83,560	(1,635)	-	_	301,387
	348 Other Tangible Plant	,			-	_	-
48	Total General Plant	2,289,698	235,743	(40,711)	-	-	2,484,731
49	Total(Accounts 101 and 106)	49,337,845	8,851,849	(616,441)	-	-	57,573,255
50	· · · · · · · · · · · · · · · · · · ·	-	-	-	-	-	-
51	Total Utility Plant in Service	49,337,845	8,851,849	(616,441)	-	-	57,573,255

### Class A or B Utility Y SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 TABLE F-9 MISCELLANEOUS PLANT DATA

For each of the accounts listed hereunder, provide a summary statement if balance was carried therein at any time during the year. Information required consists of a brief description and amount of transactions carried through each such account and except to the extent that the data is shown elsewhere in this report, the opening and closing balances. If any of the property involved had an income producing status during the year, the gross income and applicable expenses(suitably subdivided) should be reported.

Utility Plant Leased to Others(102) Property Held for Future Use(103) Accumulated Depreciation of Utility Plant Leased to Others(108.2) Accumulated Depreciation of Property Held for Future Use(108.3) Accumulated Amortization of Utility Plant Leased to Others(110.2)

Property Held for Future Use(103)

Detail of Account Balance:

 The Data resulting from 1997 transactions will be considered useful for the future development of a well and storage tank.

4,778.50

Balance

4,778.50

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-10 CONSTRUCTION WORK IN PROGRESS AND COMPLETES CONSTRUCTION NOT CLASSIFIED (Accounts 105 and 106)

- 1. For each department report below descriptions and balances at end of year of projects in process of construction and con pletes construction not classified for projects actually in service. For any substantial amounts of completed construction ne prescribed primary accounts for plant in service.
- 2. The information specified by this schedule for Account 106, Completed Construction Not Classified, shall be furnished eventhough this account is included in Schedule F-8, Utility Plant in Service according to a tentative classification by primary accounts
- 3. Minor projects may be grouped

Line			Completed	
		Construction Work in	Construction Not	Estimated Additional
	Description of project	Progress (Acct 105)	Classified (Acct 106)	Cost of Project
No.	(a)	(b)	(C)	(d)
1	Exeter Rd Tank Improvements - Captial	276,919		4,118,081
	Mary Batchelder Hampton, NH	247,185		-
3	Well 7/ Well 22 Treatment Improvements	146,001		5,828,999
	Well 14A Improvements	143,710		-
5	High Street, Hampton - Ph. I	48,568		1,408,400
6	Gentian / Green / Meadow Pond Main Repl	32,684		-
7	Mill Road Well 6 - PFAS Treatment	25,791		1,687,209
8	Other	212,796		
9				
10				
11				
12				
13				
14				
15				
16				
17				
18 19				
19 20				
20				
21				
23				
34				
35				
		1,133,655	-	13,042,689

### Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-11 ACCUMULATED DEPRECIATION OF UTILITY PLANT IN SERVICE (Account 108.1)

- 1. Report below the information called for concerning accumulated provision for depreciation of utility plant in service at end of year and changes during year.
- 2. Explain any important adjustments during the year.
- 3. Explain any difference between the amount for book cost of plant retired, line 4, column (b) and that reported in the schedule F-8 Utility Plant in Service, column (d) exclusive of retirements of nondepreciable property.
- 4. The provision of account 108.1 of the Uniform System of Accounts intent is that retirements of depreciable plant be recorded when such plant is removed from service. There also shall be included in this schedule the amounts of plant retired, removal expenses, and salvage on an estimated basis if necessary with respect to any significant amount of plant actually retired from service but for which appropriate entries have not benn made to the accumulated provisions for depreciation account. The inclusion of these amounts in this schedule shall be made even though it involves a journal entry in the books of account as of the end of the year recorded subsequebt to closing of respondent's books. See also note B to schedule F- 8 Utility Plant in Service
- 5. In section B show the amounts applicable to prescribed funtional classifications.

### A. Balances and Changes During Year

		Utility Plant
		In service
Line	Item	(Account 108.1)
No.	(a)	(b)
1	Balance beginning of year	13,570,351
2	Depreciation provisions for year, charged to Account 403, Depreciation Expense	1,080,492
3	Net charges for plant retired:	14,650,843
4	Book cost of plant retired	(616,441)
5	Cost of removal	(13,233)
6	Proceeds from sales(salvage value)	(3,259)
7	Net charges for plant retired	(632,933)
8	Other (debit) or credit items	
9	Accum Depr for equipment transfer	-
10		
11		
12	Balance end of year	14,017,910

#### B. Balance at End of Year According to Functional Classifications

13	Intangible Plant	9,970
14	Source of Supply and Pumping Plant	3,229,517
15	Water Treatment Plant	75,306
16	Transmission and Distribution Plant	8,941,506
17	General Plant	1,761,611
18	Other	
19	Total	14,017,910

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-12 ANNUAL DEPRECIATION CHARGE

1. Indicate cost basis upon which depreciation charges calculation were derived.

2. Show separately the rates used and the total depreciation for each class of property.

3. Depreciation charges are to be computed using the straight line method. Composite rates may be used with Commission approval.

Class	of Property		Cost Basis	Adjustments	Rate	Net Additions	Rate	Annual Depreciatior
	ly and Pumping Plant	o (o )	47 700		5.00%		0.50%	
Organization Costs	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	Source of Supply 17,700 17,700	17,700	-	5.00%	-	2.50%	88
Structures and Improvements	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	Source of Supply 642,550 641,433	642,550	-	2.75%	(1,117)	1.38%	17,65
Structures and Improvements	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	Pumping 1,392,388 1,389,146	1,392,388	-	2.75%	(3,242)	1.38%	38,2
Miscellaneous Intangible Plant	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	-	-	-	3.33%	-	1.67%	
Wells & Springs	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	3,140,638 4,391,572	3,140,638	-	3.50%	1,250,935	1.75%	131,8
Supply Mains	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	137,490 137,490	137,490	-	1.20%	-	0.60%	1,6
Pumping Equipment Pumping Equipment		Electric Diesel	907,573 -	-	3.43% 3.50%	14,989 -	1.72% 1.75%	31,3
Pumping Equipment	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	Other 939,650 954,639	32,076	-	4.40%	-	2.20%	1,4
Other Plant and Miscellaneous	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	1,434,736 1,434,736	1,434,736	-	5.00%	-	2.50%	71,7
Other Plant & Miscellaneous	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	288,525 228,561	288,525	-	5.00%	(59,964)	2.50%	12,9
Water Tr	reatment Plant							
Structures and Improvement	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	58,588 910,126	58,588	-	2.75%	851,538	1.38%	13,3
Equipment	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	231,134 2,389,562	231,134	-	3.50%	2,158,428	1.75%	45,8
Transmission a	nd Distribution Plant							
Distribution Reserviors and Standpipes	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	2,708,344 2,713,416	2,708,344	-	2.00%	5,072	1.00%	54,2
Transmission and Distribution Mains	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	26,634,035 30,180,942	26,634,035	-	1.20%	3,546,906	0.60%	340,8
Services	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	5,731,679 5,904,420	5,731,679	-	1.85%	172,742	0.93%	107,0
Meters Meter Installations	Cost Basis @ 12/31/19	1,819,180	1,620,461 198,719	-	3.80% 3.80%	(102,875) -	1.90% 1.90%	59,6 7,5
-	Cost Basis @ 12/31/19 Cost Basis @ 12/31/20	1,716,305				1		

Year ended December 31, 2020

Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

F-12 ANNUAL DEPRECIATION CHARGE

Indicate cost basis upon which depreciation charges calculation were derived.
 Show separately the rates used and the total depreciation for each class of property.
 Depreciation charges are to be computed using the straight line method. Composite rates may be used with Commission approval.

					(Continued)				
ne D.	Class of Property			Cost Basis 1/0/1900	Adjustments	Rate	Net Additions	Rate	Annual Depreciation
	Transmission and Distribution P	lant (Continued)							
2 B Hydrant	to			700.096		2 400/	8 100	1 200/	47 497
B Hydrant		s @ 12/31/19	709,986	709,986	-	2.40%	8,100	1.20%	17,137
		s @ 12/31/20	718,086						
Other T	& D Plant			178,436	_	5.00%	(3,741)	2.50%	8,828
		s @ 12/31/19	178,436	110,400		0.0070	(0,741)	2.0070	0,020
	Cost Basi	s @ 12/31/20	174,695						
	res and Improvements			32,894	-	2.75%	8,731	1.38%	1,025
	Cost Basi	s @ 12/31/19	32,894						
3	Cost Basi	s @ 12/31/20	41,625						
5	General Plant								
	res and Improvements	0 40/04/40	500.000	566,029	-	2.75%	-	1.38%	15,566
7 8		s @ 12/31/19 s @ 12/31/20	566,029 566,029						
9			000,020						
	ter Equipment			603,708	-	20.00%	105,262	10.00%	131,268 582
$\frac{1}{2}$	Office Equipment Cost Basi	s @ 12/31/19	610,358	6,650	-	7.46%	2,316	3.73%	562
3		s @ 12/31/20	717,936						
F 5 Transpo	ortation Equipment			644,403	_	11.25%	14,077	5.63%	73,28
		s @ 12/31/19	644,403	044,400	_	11.2070	14,077	0.0070	70,20
7	Cost Basi	s @ 12/31/20	658,480						
8 9 Stores I	Equipment			331	-	5.00%	_	2.50%	17
0	Cost Basi	s @ 12/31/19	331					2.0070	
1 2	Cost Basi	s @ 12/31/20	331						
	Shop and Garage Equipment			87,849	-	5.00%	(8,549)	2.50%	4,178
4		s @ 12/31/19	87,849						
5 6	Cost Basi	s @ 12/31/20	79,301						
7 Laborat	tory Equipment			-	-	6.67%	-	3.34%	
8 9		s @ 12/31/19	-						
0	COST DASI	s @ 12/31/20	-						
	Operated Equipment			109,715	-	6.67%	-	3.34%	7,318
2 3		s @ 12/31/19 s @ 12/31/20	109,715 109,715						
4			100,710						
	unication Equipment	- @ 10/01/10	54 550	51,553	-	10.00%	-	5.00%	5,15
5 7		s @ 12/31/19 s @ 12/31/20	51,553 51,553						
3			- ,						
9 Miscella 0	aneous Equipment	a @ 12/21/10	210 461	219,461	-	6.67%	81,925	3.34%	17,37
1		s @ 12/31/19 s @ 12/31/20	219,461 301,386						
2		_							<i>(</i> , <b>-</b> - , <b>,</b> ,
	es and Improvements, Computer Hardware and Softw es Equipment depreciation adjustment	are, Communications,							(138,046
5									
	e Deficiency (Docket DW 08-098)			676,460					
57 58	Other								
59									
60	Totals			49,064,112	-		8,041,533		1,080,492

(Continued)

- 31b -

Year ended December 31, 2020

Class A or B Utility

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 UTILITY PLANT IN SERVICE (Account 110.1)

- 1. Report below particulars concerning accumulated provisions for amortization of utility plant in service.
- 2. Explain and give particulars of important adjustments during the year.
- 3. Under "gain or (loss) on disposition of Property", line 17, report the excess of book cost of plant retired, less any proce realized at retirement, over the accumulated provisions for such plant.

Line	Item	Amount
No.	(a)	(b)
1	Balance beginning of year	\$
2	Amortization Accruals for year:	\$
3	(specify accounts debited)	
4		
5		
6		
7	NONE	
8		
9		
10		
11		
12	Total accruals	\$
13	Total (line 1 plus line 12)	\$
14	Net charges for retirements during year:	\$
15	Book cost of plant retired	
16	Proceeds realized (credit)	
17	Gain or (Loss) on Disposition of Property	
18		
19		
20		
21		
22	Not obergee for retiremente	¢
23 24	Net charges for retirements Other (debits) and credits (describe separately):	\$ \$
24 25	Other (debits) and credits (describe separately).	Φ
25 26		
20 27		
27		
20		
30		
31		
32	Balance end of year	\$

Year ended December 31, 2020

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-14 NONUTILITY PROPERTY (Account 121)

- 1. Give a brief description and state the location of non-utlity property included in account 121
- 2. Designate any property which is leased to another company. State name of lessee and whether lessee is an associated company.
- 3. Furnish particles concerning sales, purchases, or transfers of nonutility property during the year.
- 4. List separately all property previously devoted to public service and give date of transfer to Account 121, Nonutility Property These items are separate and distinct from those allowed to be grouped under instruction No. 5
- 5. Minor items may be grouped.

		Balance Beginning	Purchases, Sales,	Balance End of
Line	Description and Location	of Year	Transfers etc.	Year
No.	(a)	(b)	(C)	(d)
1				
2		\$-	\$-	\$-
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19	TOTAL	\$-	\$-	\$-

## F-15 ACCUMULATED DEPRECIATION AND AMORTIZATION OF NONUTILITY PROPERTY (Account 122)

Report below the information called for concerning depreciation and amortization of nonutility property.

Line No.	Account (a)	Increase or (Decrease) (e)
1	Balance beginning of year	\$-
2	Accrual for year, charged to account 426, Miscellaneous nonutility Expenses	
3	Net charges for plant retired:	
4	Book cost of plant retired	\$-
5	Cost of removal	
6	Salvage (credit)	
7	Total Net Charges	\$-
8	Other (debit) or credit items (describe)	
9	Adjustments	\$-
10	Balance, end of year	\$-

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

- F-16 INVESTMENTS (Accounts 123, 124, 125, 135)
- 1. Report below investments in Account 123, Investments in Associated Companies; 124, Utility Investments; 125, Other Investments; Temporary Cash Investments.
- 2. Provide a subheading for each account and list there under the information called for, observing the instructions below.
- Investment in Securities-List and describe each security owned, giving name of issuer. For bonds give also principal amount, date of issue, maturity and interest rate. For capital stock state number of shares, class and series of stock. Minor investments may be grouped by classes. Investments included in Account 136, Temporary Cash Investments, Also may be grouped by classes.
- 4. Investment Advances-Report separately for each person or company the amounts of loans or investment advances which are subject to repayment but which are not subject to current settlement. With respect to each advance show whether the advance is a note or open account. Each note should be listed giving date of issuance, maturity date, and specifying whether note is renewal. Designate due from officers, directors, stockholders or employees.
- 5. For any securities, notes or accounts that were pledged designate such securities, notes and in a footnote state the name of pledge and purpose of the pledge.
- 6. If Commission approval was required for any advance made or security acquired, designated such fact and in a footnote give date of authorization and case number.
- 7. Interest and dividend revenues and investments should be reported in column (g), including such revenues from securities disposed of during the year.
- 8. In column (h) report for each investment disposed of during the year the gain or loss represented by the difference between cost of investment (or the other amount at which carried in the books of account if different from cost) and the selling price therefor, not including any dividend or interest adjustment in column (g).

Line No.	Description of Investment (a)	Date Acquired (b)	Date of Maturity (c)	Book Cost* Beginning of Year (d)	Principal Amount or No. of Shares End of Year (e)	Book Cost* End of Year (f)	Revenues for Year (g)	Gain or Loss From Invest. Disposed of (h)
1	Investment in Associated			\$		\$	\$	\$
	Companies (Account 123)							
2								
3								
4	NONE							
5								
6								
7								
8								
9								
10								
11	TOTALS			\$		\$0	\$	\$

#### Class A or B Utility

#### F-16 INVESTMENTS (Accounts 123, 124, 125, 135) - Continued

				Book Cost*	Principal Amount or			Gain or Loss
		Date	Date of	-	No. of Shares	Book Cost*	Revenues	From Invest.
Line	Departmention of Investment			Beginning of Year	End of Year	End of Year	for Year	
No.	Description of Investment (a)	Acquired	Maturity	(d)		(f)		Disposed of
11	(a) Investment in Associated	(b)	(c)	(u) \$	(e)	(I) \$	(g) \$	(h) \$
12	Utility Investment - Account 124			φ		φ	φ	φ
12	Othing investment - Account 124							
13								
14	NONE							
16	NONE							
10								
18								
19	TOTALS			\$		0	\$	\$
20	Other Investments - Account 125	7/5/2012	7/5/2022			47,560	\$	\$
21				. , -		,	•	•
22								
23								
24	NONE							
25								
26								
27	TOTALS			\$ 42,257		\$ 47,560	\$	\$
28	Temporary Cash			\$		\$	\$	\$
	Investments - Account 135							
29								
30								
31	NONE							
32								
33								
34								
35	TOTALS			\$-		\$-	\$	\$

### Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-17 Special Funds (Accounts 126, 127, 128) (Sinking Funds, Depreciation Fund, Other Special Funds)

- 1. Report below the balance at end of year of each special fund maintained during the year. Identify each fund ad to account in which included. Indicate nature of any fund included in Account 128, Other Special Funds.
- 2. Explain for each fund any deductions other than withdrawals for the purpose for which the fund was created.
- 3. If the trustee of any fund is an associated company, give name of such associated company.
- 4. If assets other than cash comprise any fund, furnish a list of the securities or other assets, giving interest or dividend rate of each, cost of respondent, number of shares or principal amount, and book cost at end of year.

		Year end
Line	Name of Fund and Trustee if any	Balance
No.	(a)	(b)
1	Sinking Fund (Account 126)	
2		
3		
4	NONE	
5		
6	TOTAL	\$-
7	Depreciation Funds (Account 127)	
8		
9		
10	NONE	
11		
12	TOTAL	\$-
13	Other Special Funds (account 128)	
14		
15		
16	NONE	
17		
18	TOTAL	\$-

## F-18 Special Deposits (Accounts 132, 133)

(Special Deposits, Other Special Deposits

- 1. Report below the amount of special deposits by classes at end of year.
- 2. If any deposit consists of assets other than cash, give a brief description of such asset.
- 3. If any deposit is held by an associated company, give name of company.
- 4. Specify purpose of each other special deposit.

Line No.	Description and Purpose of Deposit	Year End Balance
	(a)	(b)
	Special Deposits (Account 132)	\$-
2		
3	NONE	
4		
5	TOTAL	\$ -
6	Other Special Deposits (Account 133)	\$ -
7		
8	NONE	
9		
10	TOTAL	\$-

### Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-19 NOTES AND ACCOUNTS RECEIVABLE (Accounts 141,142,143,144)

Show separately by footnotes the total amount of notes and accounts receivable from directors, officers, and employees included in Notes Receivable(Account 141) and Other Accounts Receivable(Account 143)

		Cu	Irrent Year	Pre	vious Year	Inc	crease or
Line	Accounts	En	d Balance	En	d Balance	D	ecrease
No.	(a)		(b)		(c)		(d)
1	Notes Receivable(Account 144)	\$	-	\$	-	\$	-
2	Customer Accounts Receivable(Account 142)	\$	281,878	\$	282,156	\$	(278)
3	General Customers					\$	-
4	Other Water Companies					\$	-
5	Public Authorities					\$	-
6	Merchandising, Jobbing and Contract Work	\$	-	\$	-	\$	-
7	Other					\$	-
8	Total	\$	281,878	\$	282,156	\$	(278)
9	Other Accounts Receivable(Account 142)	\$	-	\$	-	\$	-
10	Total Notes and Accounts Receivable	\$	281,878	\$	282,156	\$	(278)
11	Less: Accumulated Provisions for Uncollectible						
	Accounts(Account 144)	\$	29,963	\$	18,442	\$	11,521
12	Notes and Accounts Receivable - Net	\$	251,915	\$	263,714	\$	(11,799)

## F-20 ACCUMULATED PROVISION FOR UNCOLLECTIBLE ACCOUNTS - CR.(Account 143)

Line No.	ltem (a)	Amount (b)	B	Balance (c)
	Balance first of year		\$	(18,442)
	Provision for uncollectible for current year(Account 403)			
	Accounts written off	\$ 9,472		
4	Collections of accounts written off			
5	Adjustments(explain)			
6	Deterioration in account aging	\$ (20,993)		
7				
8	Net total		\$	(11,521)
9	Balance end of year		\$	(29,963)

Summarize the collection and write-off practices applied to overdue customer accounts.

- Collections Bills are issued and due upon receipt. Penalties are applied to unpaid accounts 30 days from bill date. Notice includes a date for termination(45 days from bill date). Properties are tagged after the 45th day, notifying the occupant of the pending disconnection of service for non-payment. The company allows the customer 48 hours to respond to the tag left at the property. If the company does not receive customer contact and/or pending payment, service will be terminated. Water service will not be turned on without a payment or scheduled payment agreed upon by the company.
- Write-offs Accounts are sent a final bill: 20 days a reminder final bill is sent. 45 days a letter from the office is issued indicating the unpaid balance. 75 days a final letter is issued. The letter informs the customer that the account will be turned over to our collection agency if payment is not received in our office. If payment is not made by the customer, the company will write-off the unpaid balance and submit the information to an outside collection agency.

Year ended December 31, 2020

#### Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-21 RECEIVABLES FROM ASSOCIATED COMPANIES (ACCOUNT 145, 146)

1. Report particular notes and accounts receivable from associated companies at end of year.

2. Provide separate headings and totals for Accounts 145, Notes Received from Associated Companies, and 146 Accounts Receivable fron Associated Companies, in addition to a total for the combined accounts.

3. For notes receivable list each note separately and state purpose for which received. Show also in column (a) date of note, date maturity and interest rate.

4. If any note was received in satisfaction of an open account, state period covered by such open account.

5. Include in column (f) interest recorded as income during the year, including interest on accounts and notes held any time during the year.

6. Give particulars of any notes pledged or discounted, also of any collateral held as guarantee of payment of any note or account.

		Balance Beginning	Debits During	Credits During	Balance	Interest
Line	Particulars	of Year	the Year	the Year	End of Year	for Year
No.	(a)	(b)	(c)	(d)	(e)	(f)
1	Accounts Receivable from Associated Companies (Account 145)	\$-	\$-	\$ -	\$-	\$ -
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12	TOTALS	\$-	\$-	\$-	\$-	\$-
13						
	Notes Receivable from Associated Companies (Account 146)	\$-	\$ -	\$-	\$-	\$ -
15						
16						
17						
18						
19						
20						
21						
22						
23			•			•
24	TOTALS	\$-	\$-	\$-	\$-	\$-

Year ended December 31, 2020

## Class A or B Utility

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-22 MATERIALS AND SUPPLIS (Accounts 151-153)

		Cur	rent Year	Pre	evious Year	Increase or
Line	Accounts	End	d Balance	Er	d Balance	Decrease
No.	(a)		(b)		(c)	(d)
1	Plant Material and Supplies (Account 151)	\$	-	\$	-	\$ -
2	Fuel Oil					\$ -
3						\$ -
4	General Supplies - Utility Operations	\$	145,152	\$	154,594	\$ (9,442)
5	Totals (Account 151)	\$	145,152	\$	154,594	\$ (9,442)
6	Merchandise (Account 152)					\$ -
7	Merchandise for Resale					\$ -
8	General Supplies - Merchandise Operations					\$ -
9	Totals (Account 152)	\$	-	\$	-	\$ -
10	Other Materials and Supplies (Account 153)	\$	16,510	\$	5,132	\$ 11,378
11	Total Materials and Supplies	\$	161,662	\$	159,726	\$ 1,936

## F-23 PREPAYMENTS - OTHER (Account 162)

		Curr	ent Year	Pre	evious Year	Increase or
Line	Type of Prepayment	End	Balance	En	d Balance	Decrease
No.	(a)		(b)		(c)	(d)
1	Prepaid Insurance	\$	8,059	\$	2,922	\$ 5,137
2	Prepaid Bond Trustee Fee	\$	1,724	\$	1,724	\$ -
3	Prepaid Dues and Subscriptions	\$	3,385	\$	3,323	\$ 62
4	Miscellaneous Prepayments	\$	26,509	\$	23,309	\$ 3,200
5	Prepaid DPUC Assessment	\$	13,727	\$	13,687	\$ 40
6						
7	Total prepayments	\$	53,404	\$	44,965	\$ 8,439

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-24 OTHER CURRENT AND ACCRUED ASSETS (ACCOUNTS 171-174)

–	<b>-</b>		rrent Year		vious Year		crease or
LINE	Description	En	d Balance	En	d Balance	])	Decrease)
No.	(a)		(b)		(C)		(d)
1	Accr, Interset and Dividends Receivable						
	(Account 171)						
2							
3	NONE						
4							
5							
6							
7	TOTALO	<b>*</b>		<b>^</b>		<b>^</b>	
8	TOTALS	\$	-	\$	-	\$	-
	Rents Receivable (Account 172)						
10	NONE						
11	NONE						
12							
13 14							
14							
16	TOTALS	\$	_	\$		\$	_
17	Accrued Utility Revenues (Account 173)	<b>₽</b> \$	265,622	₽ \$	252,179	<b>₽</b> \$	13,443
18	Accided Othing Revenues (Account 175)	φ	200,022	Ψ	252,179	Ψ	15,445
19							
20							
20							
22							
23							
24	TOTALS	\$	265,622	\$	252,179	\$	13,443
	Misc. Current and Accrued Assets	Ť		Ŧ	,	Ŧ	,
	(Account 174)						
26	( · · · · · · · · · · · · · · · · · · ·						
27	Misc. Accounts Receivable	\$	32,572	\$	24,450	\$	8,122
28	Amounts due From VEBA		,	\$	- , , , , , , , , , , , , , , , , , , ,	\$	-,
29	UP Under Op Lease	\$ \$	345,064	\$	449,534	\$	(104,470)
30			,		,		, , -,
31							
32							
33	TOTALS	\$	377,636	\$	473,984	\$	(96,348)

Year ended December 31, 2020

#### F-25 UNAMORTIZED DEBT DISCOUNT, PREMIUM AND EXPENSE(Account 181, 251)

- 1. Report under applicable subheading the particulars of Unamortized Debt Discount and Expense and Unamortized Premium on Debt.
- 2. Show premium amounts by enclosure in parentheses.
- 3. In column (b) show the principal amount of bonds or other long term debt original issued.
- 4. In column (c) show the expense, premium or discount with respect to the amount of bonds or other long term debt originally issued.
- 5. Furnish particulars regarding the treatment of Unamortized debt expense, premium or discount associated with issues redeemed during the year, also date of the Commission's authorization of treatment other than as specified by the Uniform System of Accounts.
- 6. Set out separately and identify indisposed amount applicable to issues which were redeemed in prior years.
- 7. Explain any debits and credits other than amortization debited to Account 428, Amortization of Debt Discount and Expense. or credited to Account 429, Amortization of Premium on Debt.

r During Year (i)	of Year (j) \$ 4,458 \$ 62,192 \$ 14,691
,	\$ 4,458 \$ 62,192
	\$ 62,192
	\$ 62,192
	\$ 62,192
	\$ 14,691
4 \$0	\$ 81,340
	\$ -
	\$-
	4 \$0

Year ended December 31, 2020

Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-26 EXTRAORDINARY PROPERTY LOSSES (Account 182)

- 1. Report below particulars concerning the accounting for extraordinary property losses.
- 2. In column (a) describe the property abandoned or extraordinary loss suffered, date of abandonment or loss, date of Commission authority of use of Account 182, and period over which amortization is being made.

				WRITTEN OFF DU	JRING YEAR	
		Total Amount	Previously	Account		Balance
Line	Description of Property Loss or Damage	of Loss	Written Off	Charged	Amount	End of Year
No.	(a)	(b)	(c)	(d)	(e)	(f)
1						
2						
3						
4	NONE					
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20		¢	¢		¢	¢
21	TOTALS	\$ -	\$-		\$-	\$-

Class A or B Utility

### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-27 PRELIMINARY SURVEY AND INVESTIGATION CHARGES (Account 183)

- 1. Report below particulars concerning the cost of plans, surveys, and investigations made for the purpose of determining the feasibility of projects under contemplation.
- 2. Minor items may be grouped by clases. Show the number of items in eash group.

				CRE	DITS	
		Balance		Account		Balance
Line	Description and Purpose of Project	Beginning of Year		Charged	Amount	End of Year
No.	(a)	(b)	(c)	(d)	(d)	(d)
1						
2		\$ (0)	\$-	183000	\$-	\$ (0)
3						
4						
5						
6						
7						
8						
9						
10 11						
12						
12						
13						
15						
16						
17						
18						
19						
20						
21	TOTAL	\$0	\$-		\$-	\$ (0)

Year ended December 31, 2020

Class A or B Utility

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-28 MISCELLANEOUS DEFERRED DEBITS(ACCOUNT 186)

- 1. Report below the particulars called for concerning miscellaneous deferred debits.
- 2. For any deferred debit being amortized show period of amortization and date of Commission authorization.
- 3. Minor items may be grouped by classes, showing number of such items.

					Credits				
			Balance		Account				Balance
Line	Description of Miscellaneous Deferred Debits	Beg	jinning of Year	Debits	Charged		Amount	E	nd of Year
No.	(a)		(b)	(c)	(d)		(e)		(f)
1	Def Program Maint	\$	-	\$ -		\$	-	\$	-
2	Reg Asset - plant flow thru	\$	2,624,800	\$ 482,885	86904,01,05,09	\$	106,741	\$	3,000,944
3	Fas158 Net(gain)/loss	\$	846,786	\$ 19,984	232004	\$	489,527	\$	377,243
4	Fas158 Prior service cost	\$	189,983	\$ 229,649	232004	\$	50,904	\$	368,728
5	Exeter Rd Tank Rehab	\$	17,699	\$ -	500012	\$	17,699	\$	-
6	Def Issue Cost	\$	38,260		428000	\$	6,412	\$	31,848
7	Def Rate Case costs	\$	10,284	\$ 75,988	500010			\$	86,272
8	Def Acquisition costs	\$	-	\$ 1,191	500010			\$	1,191
	TOTALS	\$	3,727,813	\$ 809,697	\$-	\$	671,283	\$	3,866,226

Exhibit 21

Annual Report of Aquarion Water Company of New Hampshire

Year ended December 31, 2020

## Class A or B Utility

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-29 RESEARCH AND DEVELOPMENT ACTIVITIES (Account 187)

- 1. Describe and show below costs incurred and accounts charged during the year for technological research and development projects initiated, continued or concluded during the year. Report also support to others during the year for jointly-sponsered projects. (Recipient must be identified regardless of affiliation.) For any research and development work carried on by the respondent in which there is a sharing of costs with others, show separately the respondent's cost for the year and cost chargeable to others.
- 2. In column (a) indicate the class of plant or operating function for which the project was undertaken, if payment were made in support of research by other performed outside the company, state name of person or organization to whom such payments were made.
- Show in column (c) all costs incurred for R & D performed internally and in column (d) all costs incurred for R & D performed externally during the current year. In Column (e) show the capital or expense account number charged during the year. In column (f) show the amounts related to the accounts charged in column (e). In column (g) show the undistributed costs carried in Account 187, Research and Development Expenditures.
- 4. If costs have not been segregated for research and development activities or projects, estimates may be submitted for columns (c), (d) and (f) with amounts identified by "Est".
- 5. Report separately research and related testing facilities operated by the respondent.

Line No.	Classification (a)	Description (b)	Cost Incurred Internally Current Year (c)	Cost Incurred Externally Current Year (d)	CURRENT YE Account (e)	AR CHARGES Amount (f)	Undistributed Costs (g)
1 2 3	NONE						
4 5 6 7							
8 9 10							

17	TOTALS	\$-	\$-	\$-	\$-	
16						
15						
14						
13						
12						
11						

-45-

Year ended December 31, 2020

## Class A or B Utility

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-30 ACCUMULATED DEFERRED INCOME TAXES (Account 190)

- 1. Report the information called for below concerning the respondent's account for deferred income taxes.
- 2. In the space provided furnish signitifcant explanations including the following:
  - (a) Describe the amounts for which deferred tax accounting in the classification is being followed by the respondent and the basis therefor.
    - (b) Itemized and identify each debit and credit underlying the entries in columns (c),(d),(e),(f),(h), and (j).

			CHANGES D	URING YEAR
			Amounts	Amounts
		Balance Beginning		Credited to
Line	Account Subdivisions	of Year	Account 410.1	Account 411.1
No.	(a)	(b)	(c)	(d)
1				
2				
3				
4	NONE			
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				

CHANGES D							
		Debits to Accoun	t 190	Credits to A			
Debited Account		Contra		Contra		Balance	
Account 410.2	Account 411.2	Acct No.	Amoun	Acct No.	Amount	End of Year	Line
(e)	(f)	(g)	(h)	(i)	(j)	(k)	No.
							1
							2
							3
							4
							5
							6
							7
							8
							9
							10
							11
							12
							13
							14
			÷				15
\$	\$		\$		\$	\$0	

Year ended December 31, 2020

#### Class A or B Utility

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-31 CAPITAL STOCK AND PREMIUM ON CAPITAL STOCK (Accounts 201, 204, and 207)

1. Report below the particulars called for concerning common and preferred stock at end of year, distinguishing separate series of any general class. Show totals separately for common and preferred stock.

2. Entries in column (b) should represent the number of shares authorized by the articles of incorporation as amended to end of year.

3. Give particulars concerning shares of any class and series of stock authorized to be issued by the commission which have not yet been issued.

4. The designation of each class of preferred stock should show the dividend rate and whether the dividends are cumulative or noncumulative.

The designation of each class of preferred stock should show the dividend fact and whether the dividend the dividend to canadate of the dividend to canadate

pledge. 7. For columns (g) and (h) indicate by footnote if stock held by respondent is Reacquired Stock (Account 216) or is in sinking and other funds.

		Number of	Ol	JTSTANDING F	PER	BALANCE SH	IEET	-	HELD BY F	RESIDENT	DIVIDEND D	URING YEAR
		Shares										
		Authorized by		Par or stated								
	Class and	Articles of	Number of	Value				ccount 207		<b>a</b> 1		D 11
Line	Series of Stock	Incorporation	Shares	per Share		Amount		Premium	Shares	Cost	Declared	Paid
No.	(a) Common Stock	(b)	(c) 87,483	(d) \$ 25	¢	(e) 2,187,075	¢	(f)	(g) N/A	(h) N/A	(i)	(j) \$ -
		100,000	87,483	¢ 25	\$	2,187,075	Ф	3,557,940	N/A	N/A	\$-	ъ -
2	(Account 201)											
4												
5												
6												
7												
8												
9												
	TOTALS	100,000	87,483		\$	2,187,075	\$	3,557,940	0	- \$	\$-	\$-
	Preferred Stock										\$ 138	
	(Account 204)											
13	Cumulative Preferred Stock		00		<b>^</b>	0.000	<b>~</b>		N// A	N1/A	<b>^</b>	<b>^</b>
14 15	6% Series (1)		23		\$	2,300	\$	-	N/A	N/A	\$-	\$-
15												
17												
18												
19												
20	TOTALS	0	23		\$	2,300	\$	-	0	\$	\$ 138	\$-

ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020

## F-32 CAPITAL STOCK SUBSCRIBED, CAPITAL STOCK LIABILITY FOR

## CONVERSION AND INSTALLMENTS RECEIVED ON CAPITAL STOCK (Accounts 202 and 205, 203 and 206, 208)

## 1. Show for each of the above accounts the amounts applying to each class and series of capital stock.

- 2. For Common Stock Subscribed Account 202, and Preferred Stock Subscribed, Account 205, show the subscribed | the balance due on each class at end of year.
- 3. Describe the agreement and transactions under a convention liability existed under Account 203, common stock lia for Conversion, or Account 206, Preferred Stock Liability for Conversion, at end of year.

Line	Name of account and description of Item	Number of Shares	Amount
No.	(a)		(b)
1	Capital Stock Subscribed (Accounts 202 and 205)		
2			
3			
4	NONE		
5			
6			
7			
8			
9			
10			
11	TOTAL		\$0
12	Capital Stock Liability for Conversion (Accounts 203 and 206)		
13			
14			
15	NONE		
16			
17			
18			
19			
20			
21			
22	TOTAL		\$0
23	Installments Received on Capital Stock (Account 208)		
24			
25			
26	NONE		
27			
28			
29			
30			
31			
32			
33			<b>A</b> A
34	TOTAL		\$0

## ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-33 OTHER PAID-IN CAPITAL (Account 209-211)

- 1. Report below balance at end of year and the information specified in the instructions below for the respective other paid-in capital accounts. Provide a total for the account for reconciliation with the balance sheet. Explain the change in any account during the year and give the accounting entries effecting such change.
- Reduction in Par or Stated Value of Capital Stock (Account 209) -state amount and give brief explanation of the capital changes which gave rise to amounts reported under this caption including identification with the class and series of stock to which related.
- Gain or Resale or Cancellation of Required Capital Stock (account 210) -Report balance at beginning of year, credits, debits, and balance at end of year with a succinct designation of the mature of each credit and debit identified as to class and series of stock to which related
- 4. Other Paid-In Capital (Account 211) Classify amounts in this account at end of year according to captions which together with brief explanations, disclose the general nature of transaction which give rise to the reported amounts.

L in a	14	A
Line	ltem	Amount
No.		(b)
1	Reduction in Par or Stated Value of Capital Stock (Account 209)	
2		
3		
4	NONE	
5		
6		
7		
8		
9	TOTAL	\$ -
10	Gain on Resale or Cancellation of Reacquired Capital Stock (Account 210)	
11		
12		
13	NONE	
14		
15		
16		
17		
18		
	TOTAL	¢
19	TOTAL	\$ -
20	Other Paid-In Capital (Account 211)	\$ 4,080,250
21		
22		
23		
24		
25		
26		
27		
28		
29	TOTAL	\$ 4,080,250

Year ended December 31, 2020

## Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-34 DISCOUNT ON CAPITAL STOCK and CAPITAL STOCK EXPENSES (Accounts 212 and 213)

- 1. Report under applicable subheading the balance at end of year of discount on capital stock and capital stock expenses for each class and series of capital stock.
- 2. If any change occurred suring the year in the balance with respect to any class or series of stock, attach a atatement giving particulars of the change. State the reason for any charge-off of discount on capital stock or capital stock expense and specify the account charged.

Line	Class and Series of Stock	Year End Balance
No.	(a)	(b)
1	Discount on Capital Stock (Account 212)	
2		
3		
4	NONE	
5		
6		
7		
8 11		
12		
13		
14	TOTAL	\$-
15	Capital Stock Expense (Account 213)	¥
16		
17		
18	NONE	
19		
20		
21		
22		
23		
24		
25		
26		
27		
28	TOTAL	\$ -

Year ended December 31, 2020

Annual Report of Aquarion Water Company of New Hampshire

Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-35 LONG TERM DEBT (Accounts 221, 222, 223, 224)

- 1. Report by balance sheet accounts particulars concerning long-term debt included in Accounts 221, Bonds: 222 Reacquired Bonds; 223, Advances from Associated Companies; and 224, Other Long-term Debt.
- 2. For bonds assumed by the respondent, Column (a) should include name of the issuing company as well as the description of the bonds.
- 3. Advances from Associated Companies should be reported separately for advances on notes and advances on open accounts. Demand notes shall be designed as such. Names of associated companies from which advances were received shall be shown in col. (a).
- In an insert schedule give explanatory particulars for accounts 223 and 224 of net changes during the year. With respect to long-term advances show for each company
- (a) principal advances during year, (b) interest added to principal amount, and (c) principal repaid during year. Give Commission authorized case numbers and dates.
   If the respondent has pledged any of its long-term debt securities, give particulars in a footnote, including name of pledge and purpose of pledge.
- If the respondent has any long-term debt securities which have been nominally issued and are nominally outstanding at end of year, describe such securities in a footnote.
- If interest expense was incurred during the year on any obligation retired or reacquired before end of year, include such interest expense in column (f). Explain any
- difference between the total of column (f) and the total of Account 427, Interest on Long-term Debt, and Account 430, Interest on Debt to Associated Companies.
- 8. Give particulars concerning any long-term debt authorized by the commission but yet issued.

					INTEREST	FOR YEAR	HELD BY RE	ESPONDENT	
	Class and Series of	Date of	Date of				Reacquired Bonds	Cipling and	Redemption
1.500.00	-			Outstandin a	Data	A		Sinking and	Price per \$100
Line	Obligation	lssue	Maturity	Outstanding	Rate	Amount	(Acct 222)	Other Funds	End of Year
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Bonds (Account 221)								
2	GM								
3	7.71% Series	11/1993	06/2023	\$ 3,000,000	7.71%		\$-	\$-	\$-
-	6.21% Series	8/26/2005	8/01/2035	\$ 5,900,000	6.21%				
6	4.45% Series	7/5/2012	7/5/2022	\$ 5,000,000	4.45%	\$ 226,208			
7									
8	TOTALS			\$ 13,900,000	18.37%	\$823,898	\$-	\$-	\$-
9	Advances from Associated								
	Companies (Account 223)								
10									
11	NONE								
12	TOTALS			\$-		\$-	\$-	\$-	\$-
13	Other Long Term Debt								
	(Account 224)								
14									
15	NONE								
16	TOTALS			\$-	0.00%	\$-	\$-	\$-	\$-

Year ended December 31, 2020

#### Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-36 NOTES PAYABLE (Account 233)

- 1. Report the particulars indicated concerning notes payable at end year.
- 2. Give particulars of collateral pledged, if any.
- 3. Furnish particulars for any formal or informal compensating balance agreements covering open lines of credit.
- 4. Any demand notes should be designated as such in (c).
- 5. Minor amounts may be grouped by classes, showing the number of such amounts.
- 6. Report in total, all other interest accrued and paid on notes discharged during the year.

				Outstanding at	INTEREST	FOR YEAR
Line	Payee and Interest Rate	Date of Note	Date of Maturity		Accrued	Paid
No.	(a)	(b)	(c)	(d) *	(e)	(f)
1						
	Aquarion		N/A	\$ 2,800,000	\$ 13,913	
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20			TOTALS	\$ 2,800,000	\$13,913	\$-

#### Class A or B Utility done ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-37 PAYABLES TO ASSOCIATED COMPANIES (Accounts 223, 234)

1. Report particulars of notes and accounts payable to associated companies at end of year.

2. Provide separate totals for Accounts 223, Notes Payable to Associated Companies and 234, Accounts Payable to Associated Companies.

3. List each note separately and state the purpose for which issued. Show also in Column (a) date of note, maturity and interest rate.

4. Include in Column (f) the amount of any interest expense during the year on notes or accounts that were paid before the end of the year.

5. If collateral has been pledged as security to the payment of any note or account, describe such collateral.

		Bala	ince Beginning		Totals	for `	Year		Balance	Interest
Line	Particulars		of Year		Debits		Credits		End of Year	for Year
No.	(a)		(b)		(c)		(d)		(e)	(f)
1	Accounts Payable to Associated Companies (Account 233)	\$	22,906	\$	-	\$	10,375	\$	33,281	
2										
3										
4										
5										
6										
7										
8										
9 10										
10	TOTALS	\$	22,906	¢		6	10,375	¢	33,281	\$-
12		Þ	22,900	φ	-	\$	10,375	\$ \$	33,201	<b>р</b> -
12	Notes Payable to Associated Companies (Account 234)							φ	-	
13		\$	1,200,000	¢	900,000	\$	2,500,000	\$	2,800,000	
14		φ	1,200,000	φ	900,000	φ	2,300,000	φ	2,000,000	
16										
17										
18										
19										
20										
21										
22	TOTALS	\$	1,200,000	\$	900,000	\$	2,500,000	\$	2,800,000	\$-

### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-38 ACCRUED AND PREPAID TAXES(ACCOUNTS 236,163)

- 1. This schedule is intended to give particulars of the combined prepaid and accrued tax accounts and to show the total taxes charged to operations and other accounts during the year.
- 2. Taxes paid during the year and charged direct to final accounts, that is, not charged to prepaid or accrued taxes, should be included in column (c) and (d). The balancing of the schedule is not affected by the inclusion of these taxes.
- 3. Taxes charged during the year, column (d), include taxes charged to operations and other accounts through (i) accruals credited to taxes accrued, (ii) amounts credited to prepaid taxes for proportions of prepaid taxes chargeable to current year, and (iii) taxes paid and charged direct to operations of accounts other than accrued and prepaid tax accounts.
- 4. The aggregate of each kind of tax should be listed under the appropriate heading of "Federal,", "State," and "Local" in such manner that the total tax for each can readily be ascertained.
- 5. If any tax covers more than one year, the required information of all columns should be shown separately for each year.
- 6. Enter all adjustments of the accrued and prepaid tax accounts in column (f) and explain each adjustment. Designate debit adjustments by parentheses.
  7. Do not include in this schedule entries with respect to deterred income taxes or taxes collected through payroll deductions or otherwise
- /. Do not include in this schedule entries with respect to deterred income taxes or taxes collected through payroll deductions or otherwise pending transmittal of such taxes to the taxing authority.

		Palanaa Pa	ainning of Voor	Taxes	Taxes		Balance End o	fVoor
			ginning of Year	<b>.</b>				
			Prepaid Taxes	Charged	Paid		Taxes Accrued	
Line	Type of Tax		(Account 163)	-	-	-	· ,	
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
1	FEDERAL-							
2	FEDERAL INCOME TAX	\$-					\$-	
3	PAYROLL TAXES (FICA/FUTA)	\$-		\$ 83,048	\$ 83,048	\$-	\$-	
4	CAPITALIZE PAYROLL TAXES			\$ (6,682)	\$ -			
5		\$-	\$-	\$ 76,366	\$ 83,048	\$-	\$-	\$-
6								
7								
8	STATE-							
9	STATE INCOME TAX	\$-		\$-	\$-	\$ -	\$-	
10	STATE UNEMPLOYMENT TAX	\$ -		\$ -	\$ -	\$ -	\$ -	
11		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-
12								
13	LOCAL-							
14	PROPERTY	\$-	\$ 121,621	\$ 808,154	\$ 859,692	\$ -	\$-	\$ 173,159
15			. ,	. ,	. ,			. ,
16		\$-	\$ 121,621	\$ 808,154	\$ 859,692	\$-	\$-	\$ 173,159
17		•	* ,-	,, .	,,	*	•	, .,
18								
19								
20								
20	TOTALS	\$ -	\$ 121,621	\$ 884,520	\$ 942,740	\$-	\$ -	\$ 173,159

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-39 OTHER CURRENT AND ACCRUED LIABILITIES (Accounts 239-241)

- 1. Give a description and the amount of the principal items carried at the end of the year in each of the accounts listed below.
- 2. Minor items may be grouped by classes, showing the number of items in each group.

Line	Item	Amount
No.	(a)	(b)
1	Matured Long-Term Debt (Account 239)	
2		
3		
4	NONE	
5		
6		
7		
8		
9		
10		
11	TOTAL	\$-
12	Matured Interest (Account 240)	
13		
14		
15	NONE	
16		
17		
18		
19		
20		
21		
22	TOTAL	\$-
23	Misc. Current and Accrued Liabilities (Account 241)	
24	Accrued Pension	\$ 739,862
25	Accrued Payroll	\$ 13,152
26	Accrued Bonus	\$ 12,167
27	Accrued Trustee Fees	\$ 314
28	Accrued Audit fee	\$ 21,486
29	Accrued Bill postage	\$ 6,000
30	Accrue rent expense	\$ 1,618
31	Accrued purchase power	\$ 12,316
32	Accrued payroll taxes	\$ 720
33	Accrued general liability	\$ 50,004
34	Leases-Current	\$ 90,711
35		<b>A</b>
36	TOTAL	\$ 948,350

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-40 CUSTOMER ADVANCES FOR CONSTRUCTION (Account 252)

- 1. Report below balances at end of year and the particulars for customer advances for construction.
- 2. Minor items may be grouped

Line No.	Description (a)	Balance end of Year (b)
1		
	Balance at beginning of Year	\$ 727,819
3	Deposits	\$ 304,213
4	Refunds	
5	Expired balances transferred to contributions	\$ -
6		
7		
8		
9		
10	TOTAL	\$1,032,032

# F-41 MISCELLANEOUS DEFERRED CREDITS (Account 253)

- 1. Report below the particulars called for concerning other deferred credits.
- 2. For any deferred credit being amortized show the period of amortization.
- 3. Minor items may be grouped by classes showing the number of items in each class.

					Crec	lits			
	Description of Other	E	Balance		Contra			Bala	ince
Line	Deferred Credits	Begin	ning of Year	Debits	Account	A	Amount	End of	f Year
No.	(a)		(b)	(C)	(d)		(e)	(f	i)
1									
2									
3	Fed Tax adj due RP	\$	514,000		416001-464001	\$	366,000	\$88	30,000
4	Excess deferred income taxes	\$	1,754,818		282003/283020	\$	-	\$ 1,75	
5	CIAC Tax Gross-UP	\$	15,039		252000	\$	33,405	\$4	8,444
6									
7									
8									
9									
10	TOTALS	\$	2,283,857	\$-	0	\$	399,405	\$ 2,68	3,262

Year ended December 31, 2020

Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-42 ACCUMULATED DEFERRED INVESTMENT TAX CREDIT (ACCOUNT 255)

- Report as specified below information applicable to the balance in Account 255, and the transactions therein. Where appropriate, segregate the balances and transactions by utility and non utility operations. Explain by footnote any correcting adjustments to the account balance, shown in column (g). Include in column (i) the weighted-average.
- 2. State below the option selected for the investment tax credit, (1) reduction of rate base, or (2) reduction of cost of service for rate purposes in accordance with section 46(f) of the Internal Revenue Code.

		Balance	Deferred	for Year		ions to ars Income			Average Period of
Line	Account Subdivisions	Beginning Of Year	Account No.	Amount	Account No.	Amount	Adjustments	Balance End of Year	Allocation to Income
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
	Water Utility	()	(-/	(=)	<u> </u>			()	
2									
3	Unamortized ITC	157,614			283019		(6,072)	151,542	
4									
5									
6									
7 8									
9									
10									
11	Total Water Utility	157,614		\$0		\$0	(6,072)	\$151,542	
12	Other (list separately.)								
13									
14									
15									
16 17	NONE								
18									
19									
20									
21									
	Total Other	0		\$0		\$0		\$0	
23	Total	157,614		\$0		\$0	(6,072)	\$151,542	

Year ended December 31, 2020

Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-44 OPERATING RESERVES (ACCOUNTS 261,262,263 AND 265)

- 1. Report below an analysis of the changes during the year for each of the reserves listed below.
- 2. Show title of reserve, account number, description of the general nature of the entry and the contra account debited or credited. Combine the amounts of monthly accounting entries of the same general nature. If respondent has more than one utility department, contra accounts debited or credited should indicate the utility department affected
- 3. For Accounts 261, Property Insurance Reserve and 262, Injury and Damages Reserve, explain the nature of the risks covered by the reserve.
- 4. For Account 265, Miscellaneous Operating Reserves report separately each reserve comprising the account and explain briefly its purpose.

		Balance	DEE	BITS	CRE	DITS	Balance at
		Beginning of	Contra		Contra		End of
Line	Item	Year	Account	Amount	Account	Amount	Year
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)
1	Property Insurance Reserve (Account 261)						
2							
3							
4	NONE						
5							
6							
7	TOTALS						
8	Injuries and Damages Reserve (Account 262)						
9							
10							
11	NONE						
12							
13							
	TOTALS						
15	Pensions and Benefits Reserve (Account 263)						
16							
17							
18							
19							
20							
	TOTALS						
22	Miscellaneous Operating Reserves (Account 265	5)					
23							
	NONE						
24 25 26 27 28							¢

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-45 ACCUMULATED DEFERRED INCOME TAXES (ACCOUNTS 281, 282 AND 283)

- 1. Report the information called for below concerning the respondent's accounting for deferred income taxes.
- 2. In the space provided furnish significant explanations, including the following:
  - (a) Accelerated Amortization- State for each certification number a brief description of property, total and amortizable cost of such property, date amortization for tax purposes commenced, "normal" depreciation rate used in computing deferred tax deferrals.
  - (b) Liberalized Depreciation- State the general method or methods of liberalized depreciation being used (sum-of-years digits, declining balance, etc.), estimated lives i.e. useful life, guideline life, guideline class life, etc., and classes of plant to which each method is being applied and date method was adopted. Furnish a table showing for each year, 1954 to date of this report the annual amount of tax deferrals, and with respect to each year;s tax deferral, the total debits thereto which have

		CHANGES DURING YEA		URING YEAR
		Balance Beginning	Amounts Debited	Amounts Credited
Line	Account Subdivision	of Year	to Account 410.1	to Account 411.1
No.	(a)	(b)	(C)	(d)
1	Accelerated Amortization (Account 281)			
2	Water:			
3	Pollution Control			
4	Defense Facilities	\$ -		\$ -
5	Total Water		\$-	
6	Other (Specify)		\$-	
7	TOTALS	\$ -	\$ -	\$ -
8	Liberalized Depreciation (Account 282)			
9	Water	\$ 2,303,284		\$ -
10	Other (Specify)	\$-		
11	TOTALS	\$ 2,303,284	\$ -	\$ -
12	Other (Account 283)	\$-		
13	Water	\$ 2,230,803	\$-	
14	Other	\$ -		
15	TOTALS	\$ 2,230,803	\$-	\$-
16	Total (Accounts 281, 282, 283)			
17	Water	\$ 4,534,087	\$ -	\$-
18	Other (Specify)	\$	\$ -	\$ -
19	TOTALS	\$ 4,534,087	\$ -	\$ -

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 (Accounts 281, 282, 283) - Continued

been accounted for as credits to Accounts 411.1. Provisions for Deferred Income Taxes-Cr. Utility Operations Income and 411.2 Provisions for Deferred Income Taxes-Cr., Other Income and Deductions, or comparable account of previous system of accounts. Also explain the basis used to defer amounts for the latest year (straight-line tax rate to liberalized tax rate, etc.) Give references to the order action of the Commission authorizing or directing such accounting.

- (c) Other Describe the amounts for which deferred tax accounting in the classification in being followed by the respondent and the basis therefor, and give reference to the order action of the Commission authorizing or directing such accounting.
- (d) Other (Specify) Include deferred taxes relating to Other Income and Deductions at lines 6,10, 14 and 18 as appropriate.

CHANGES D	URING YEAR		Adjust	ments			
		Debits Cred			edits		
	Amounts Credited	Credit		Debit		Balance	
to Account 410.2		Account No.	Amount	Account No.	Amount	End of Year	Line
(c)	(d)	(c)					No.
						\$0	
						\$0	
						\$0	
0	0		0		0	\$0	
						\$0	
	0					\$0	
0	0		0		0	\$0	
2	404 400	202	0	100		\$0	
-3	404,129	282	0	186		\$ 2,707,410	9
-3	404,129		0		0	\$0 2,707,410	
-3	404,129		0		0	2,707,410	
-72,800	89,002	253	0			ەر \$2,247,005	
-72,000	09,002	200	0			¢2,247,005 \$0	
-72,800	89,002		0		0	2,247,005	
-12,000	00,002		0			2,247,000	16
-72,803	493,131				0	4,954,415	
12,000	0		0		0	1,001,110	18
-72,803	493,131		0		0	4,954,415	

Year ended December 31, 2020

# Class A or B Utility

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-46 CONTRIBUTIONS IN AID OF CONSTRUCTION (Account 271)

- 1. Report below an analysis of changes during the year for the respondent's contribution in aid of construction.
- 2. Detail contributions received during year from main extension charges and customer connection charges; developers or contractors agreement in supplementary schedules F-46.2 and F46.3
- 3. Detail Charges in a footnote.

Line	Item	Amount			
No.	(a)		(b)		
1	Balance beginning of year (Account 271)	\$	3,119,748		
2	Credits during year:				
3	Contributions received from Main Extension and Customer Charges (Sch. F-46.2)		-		
4	Contributions received from Developer or Contractor Agreements (Sch. F-46.3)	\$	47,476		
5	Total Credits	\$	47,476		
6	Changes during year:				
7	Balance end of year (Account 271)	\$	3,167,224		

# F-46.1 ACCUMULATED AMORTIZATION OF C.I.A.C. (Account 272)

- 1. Report below the information called for concerning accumulated provision for amortization of contribution in aid of construction at end of year and changes during the year.
- 2. Explain any important adjustment during the year.

	an any important adjustment during the year.	ŀ	American
Line	Item		Amount
No.	(a)		(e)
1	Balance beginning of year	\$	706,854
2	Amortization provision for year, credit to:		
3	(405) Amortization of Contribution in Aid of Construction		\$37,484
4	Credit for plant retirement	\$	744,338
5	Other (debit) or credit items		
6			
7			
8	Balance end of year	\$	744,338

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-46.2 ADDITIONS TO CONTRIBUTIONS IN AID OF CONSTRUCTION

# FROM MAIN EXTENSION CHARGES AND CUSTOMER CONNECTIONS CHARGES RECEIVED DURING THE YEAR

Report as specified below information applicable to credits added to Contributions in Aid of Construction received from main extension charges and customer connection charges.

2. Total Credits amount reported on line 14 should agree with Schedule F-46, line3.

		Number of	Charges per	
Line	Item	Connections	Connection	Amount
No.	(a)	(b)	(c)	(d)
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				
33 34				
34 35	Total credits from main extension charges and			
35	customer connection charges			\$-
				Ψ -

### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-46.3 ADDITIONS TO CONTRIBUTIONS IN AID OF CONSTRUCTION RECEIVED

## FROM ALL DEVELOPERS OR CONTRACTORS AGREEMENTS FROM WHICH CASH OR PROPERTY WAS RECEIVED DURING THE YEAR

- 1. Report as specified below information applicable to credits added to Contributions in Aid of Construction received from developer or contractor agreements.
- 2. Indicate in column (B) form of contribution received.
- 2. Total Credits amount reported on line 14 should agree with Schedule F-46, line4.

		Cash or	
Line	Description	Property	Amount
No.	(a)	(b)	(C)
1	Robertson Drive		\$ 47,476
2			
3			
4			
5			
6			
7			
8 9			
10 11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
32 33			
33 34			
34 35	Total credits from main extension charges and		\$47,476
55	customer connection charges		ψ+1,410

# Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-46.4 AMORTIZATION OF CONTRIBUTION IN AID OF CONSTRUCTION (Account 405)

- 1. Report below the particulars concerning the amortization of contribution in aid of construction received from developer or contractor agreements and from main extension and customer charges.
- 2. Indicate basis upon which the total credit for the year was derived, straight line rate and the computed amount for each class of property.
- 3. Total annual amortization credit for contribution in aid of construction should agree with schedule F-46.1 line 3 Amortization provision for year, charged to Account 405, Amortization of Contribution in Aid of Construction>

Line	Class of Property	Cost Basis	Rate	Amount
No.	(a)	(b)	(c)	(d)
1				
2	Expired main extension agreements, unrefunded	3,119,749	1.20%	\$34,317
3	developer deposits Jan - Nov			
4	December	3,167,225	1.20%	\$3,167
5				
6				
7				
8				
9				
10				
11				
12				
13				
14 15				
15				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				
33				
34				
35	TOTALS			\$37,484

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-47 OPERATING REVENUES (ACCOUNTS 400)

- 1. Report below the amount of operating revenue for the year for each prescribed account and the amount of increase or decrease over the preceding year.
- 2. If increases or decreases are not derived from previously reported figures explain any inconsistencies.
- 3. Number of customers should be reported on the basis of number of meters, plus number of flat rate accounts, except that where separate meter readings are added for billing purposes, one customer shall be counted for each group of meters so added. The average number of customers means the average of the 12 figures at the close of each month.
- 4. Total Water Operating Revenue, line 14 should agree with schedule F-2, Income Statement, line 1.

		OPERATIN	G REVENUES	-	OF THOUSAND ONS SOLD		NO. OF CUSTOMERS PER MONTH
Line	Account	Amount for	Increase or Decrease from	Amount for	Increase or Decrease from	Amount for	Increase or Decrease from
Line No.	Account (a)	Year (b)	Preceding Year (c)	Year (d)	Preceding Year (e)	Year (f)	Preceding Year (g)
	SALES OF WATER						(6)
1	460 Unmetered Sales to General Customers	\$ 3,232	(5,622)	0	0	0	0
2	461 Metered Sales to General Customers	6,140,827	431,989	646,894	63,294	9,222	55
3	462 Fire Protection Revenue	1,290,471	(24,254)	0	0	378	4
4	466 Sales for Resale	-	-	0	0	0	0
5	467 Interdepartmental Sales	-	-	0	0	0	0
6	Total Sales of Water	\$ 7,434,530	\$ 402,113	646,894	63,294	9,600	59
7	OTHER OPERATING REVENUES						
8	470 Forfeited Discounts	-	-				
9	471 Miscellaneous Service Revenues	35,519	(12,117)				
	472 Rents from Water Property	151,557	5,097				
	473 Interdepartmental Rents	-	-				
12	474 Other Water Revenues	-	-				
13	· · ···· • · · · · • · · · · · · · · ·	\$ 187,076					
14	400 Total Water Operating Revenues	\$ 7,621,606	\$ 395,093				

# BILLING ROUTINE

Report the following information in days for Accounts 460 and 461:

1. The period for which bills are rendered. monthly and semi annual

2. The period between the date meters are read and the date customers are billed.

3. The period between the billing date and the date on which discounts are forfeited.

the penalties are applied 30 days from billing date

not more than 6 days

(See schedule A-13 Important Changes During the Year, for important new territory added and important rate increases or decreases)

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-48 OPERATION AND MAINTENANCE EXPENSE (Accounts 401)

1. Enter in the space provided the operation and maintenance expenses for the year.

If two or more water systems are operated, the statement of operation and maintenance accounts should be subdivided to show separately the expense of each such system in cols. (d) (e) (f)

3. If the increases are not derived previously reported figures please explain in footnotes.

		To	tal Amount		ncrease or crease from			
Line	Account		for Year		eceding Year			
				FIG	0	(4)	(a)	(f)
No.	(a)		(b)		(c)	 (d)	 (e)	 (f)
1	1. SOURCE OF SUPPLY							
2	Operations							
3	601 Operation Labor and Expenses	\$	-	\$	(120)			
4	603 Miscellaneous Expense	\$	89,059	\$	18,791			
5	604 Rents	\$	23,952	\$	1,302			
6	Total Operation	\$	113,011	\$	19,973	\$ -	\$ -	\$ -
7	Maintenance							
9	611 Maintenance of Structures and Improvement	\$	669	\$	(37)			
10	612 Maintenance of Collecting and Impounding Reservoirs	\$	18,711	\$	(16,295)			
10	614 Maintenance of Wells and Springs	\$	2,684	\$	(2,203)			
11	Total Maintenance	\$	22,064	\$	(18,535)	\$ -	\$ -	\$ -
12	Total Source of Supply	\$	135,075	\$	1,438	\$ -	\$ -	\$ -
13	2. PUMPING EXPENSES							
14	Operations							
15	620 Operation Supervision and Engineering	\$	-	\$	(871)			
	623 Fuel or Power Purchased for Pumping	\$	232,790	\$	16,963			
17	624 Pumping Labor and Expenses	\$	135,672	\$	7,955			
18	626 Miscellaneous Expenses	\$	9,365	\$	(2,291)			
19	Total Operations	\$	377,827	\$	21,756	\$ -	\$ -	\$ -

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#### Class A or B Utility

#### F-48 OPERATION AND MAINTENANCE EXPENSE(Accounts 401) - Continued

<b></b>		1			Increase or		T			
		Tot	al Amount		ecrease from					
Line	Account		for Year		eceding Year					
No.	(a)		(b)	· ·	(C)	(d)		(e)	(	(f)
20	2.PUMPING EXPENSES(Cont'd)		()		(-)	(-)		(-)	,	./
21	Maintenance									
22	631 Maintenance of Structures and Improvement	\$	28,943	\$	13,094					
23	632 Maintenance of Power Production Equipment	\$	10.299	\$	2,443					
-	633 Maintenance of Pumping Equipment	\$	16,996	\$	2,631					
25	Total Maintenance	\$	56,238	\$	18,168	\$ -	\$	-	\$	-
26	Total Pumping Expenses	\$	434,065	\$	39,924	\$ -	\$	-	\$	-
27	3. WATER TREATMENT EXPENSES		,		,					
28	Operations									
29	640 Operation Supervision and Engineering	\$	7.888	\$	3,499					
30	641 Chemicals	\$	61,666	\$	21,349					
31	642 Operation Labor and Expenses	\$	78,011	\$	(5,484)					
32	643 Miscellaneous Expenses	\$	14,431	\$	1,773					
34	Total Operation	\$	161,996	\$	21,137	\$ -	\$	-	\$	-
35	Maintenance									
36	651 Maintenance of Structures and Improvements	\$	6,017	\$	729					
37	652 Maintenance of Water Treatment Equipment	\$	16,459	\$	(9,249)					
38	Total Maintenance	\$	22,476	\$	(8,520)	\$ -	\$	-	\$	-
39	Total Water Treatment Expenses	\$	184,472	\$	12,617	\$ -	\$	-	\$	-
40	4.TRANSMISSION AND DISTRIBUTION EXPENSES									
41	Operation									
43	662 Transmission & Distribution Lines Expense	\$	50,809	\$	15,897		1			
	663 Meter Expenses	\$	22,105	\$	(13,776)					
	664 Customer Installations Expenses	\$	35,959	\$	6,320		1			
46	665 Miscellaneous Expenses	\$	27,568	\$	(74,585)		1			

- Enter in the space provided the operation and maintenance expenses for the year.
   If two or more water systems are operated, the statement of operation and maintenance accounts should be subdivided to show separately the expense of each such system in cols. (d) (e) (f)
   If the increases are not derived previously reported figures please explain in footnotes.

#### F-48 OPERATION AND MAINTENANCE EXPENSE(Accounts 401) - Continued

				lr	crease or			
		Tot	tal Amount	Dee	crease from			
Line	Account	1	for Year	Pre	ceding Year			
No.	(a)		(b)		(c)	(d)	(e)	(f)
47	TRANSMISSION & DISTRIBUTION EXPENSES(Cont'd)							
48	Operations							
-	666 Rents	\$	-	\$	(600)			
50	Total Operation	\$	136,441	\$	(66,744)	\$ -	\$ -	\$ -
51	Maintenance							
52	671 Maintenance of Structures and Improvements	\$	58,775	\$	3,315			
53	672 Maintenance of Distribution Reservoirs and Standpipes	\$	86,377	\$	84,955			
54	673 Maintenance of Transmission and Distribution Mains	\$	52,598	\$	(27,881)			
55	675 Maintenance of Services	\$	94,882	\$	(41,252)			
	676 Maintenance of Meters	\$	27,371	\$	8,906			
	677 Maintenance of Hydrants	\$	14,612	\$	563			
	678 Maintenance of Miscellaneous Equipment	\$	12,527	\$	(7,809)			
59	Total Maintenance	\$	347,142	\$	20,797	\$ -	\$ -	\$ -
60	Total Transmission and Distribution Expense	\$	483,583	\$	(45,947)	\$ -	\$ -	\$ -
61	5. Customer Accounts Expenses							
62	Operation							
	902 Meter Reading Expenses	\$	15,615	\$	(1,386)			
	903 Customer Records and Collections Expenses	\$	77,610	\$	(181,058)			
65	904 Uncollectible Accounts	\$	19,327	\$	8,452			
	905 Miscellaneous Customer Accounts Expenses	\$	79,098	\$	(10,389)			
67	Total Customer Accounts Expenses	\$	191,650	\$	(184,381)	\$ -	\$ -	\$ -
68	6. Information Technology							
69	Operations							
70	906 Information Technology Expense	\$	192,457	\$	(70,543)	\$ -	\$ -	\$ -

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#### Class A or B Utility

### F-48 OPERATION AND MAINTENANCE EXPENSE(Accounts 401) - Continued

_		[	la sus sus s				
			Increase				
		Total Amount					
Line	Account	for Year	Preceding \	rear			(5)
No.	(a)	(b)	(c)		(d)	(e)	(f)
71	7. ADMINISTRATIVE AND GENERAL EXPENSES						
72	Operations						
	920 Administrative and General Salaries	\$ 410,711	• ,	880			
	921 Office Supplies and Other Expenses	\$ 60,095		528)			
	923 Outside Services Employeed	\$ 279,923	\$ 3,3	339			
76	924 Property Insurance	\$ 1,197	\$ (*	120)			
77	925 Injuries and Damages	\$ 81,819	\$ (33,	112)			
78	926 Employee Pension and Benefits	\$ 290,101	\$ (81,	939)			
79	928 Regulatory Commission Expenses	\$ 27,414	\$	344			
80	930 Miscellaneous General Expenses	\$ 15,812	\$ (10,4	450)			
81	931 General Rents	\$ 106,056	\$	376			
82	932 Main of office equiptment	\$ 99,577	\$ 18,	068			
83	Total Operation	\$ 1,372,705	\$ (105,	142)	\$-	\$-	\$-
86	Total Administrative and General Expenses	\$ 1,372,705	\$ (105,	142)	\$-	\$-	\$-
87	Total Operation and Maintenance Expenses	\$ 2,994,007	\$ (352,	034)	\$-	\$-	\$-
	SUMMARY OF OPER	RATION AND I	AINTENAN	CE			
	Functional Classification				Operation	Maintenance	Total
	(a)				(b)	(b)	
88	Source of Supply Expenses			Ī	\$ 113,011	\$ 22,064	\$ 135,075
89	Pumping Expenses				\$ 377,827	\$ 56,238	\$ 434,065
	Water Treatment Expenses				\$ 161,996	\$ 22,476	\$ 184,472
91	Transmission and Distribution Expenses				\$ 136,441	\$ 347,142	\$ 483,583
92	Customer Accounts Expenses				\$ 191,650	\$ -	\$ 191,650
93	Information Technology Expenses				\$ 192,457	\$ -	\$ 192,457
	Administrative and General Expenses				\$ 1,372,705	\$ -	\$ 1,372,705
95					\$ -		\$ -
96	Total			ſ	\$ 2,546,087	\$ 447,920	\$ 2,994,007

# Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-49 AMORTIZATION OF UTILITY PLANT ACQUISITION ADJUSTMENT (Account 406) AMORTIZATION EXPENSE - OTHER (Account 407)

- 1. Report below the particulars concerning the amortization of utility plant acquisition adjustment and other amortization debits or credits which relate to utility operations and are not provided for elsewhere.
- 2. Indicate cost basis upon which debit/credit amortization amount was derived.
- 3. Total amortization amount for accounts 406 and 407 should agree with schedule F-2, line 6 and line 7 respectively and applicable balance sheet account schedules.

Line				
No.	Item	Basis	Rate	Amount
1	Amortization of Utility Plant Acquisition Adjustment			
2	Account 406			
3				
4				
5	NONE			
6				
7				
8				
9	TOTAL			\$-
	AMORTIZATION EXPENSE - OTHER			
10				
11	Amortize 2019 CIAC tax gross up over 25 years	15,038.00		\$ (602)
12				. , ,
13				
14				
15				
16				
17				
18	TOTAL			\$ (602)
19	Amortization of Property Losses -Account 407.2			
20				
21				
22	NONE			
23				
24				
25				
26				
27	TOTAL			\$-
28	Amortization of Other Utility Charges - Account 407.3			
29				
30				
31				
32	NONE			
33				
34				
35				
36	TOTAL			\$-
37	TOTAL - Account 407			\$ (602)

Year ended December 31, 2020

Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-50 TAXES CHARGED DURING YEAR (ACCOUNT 408,409)

1. This schedule is intended to give the account distribution of total taxes charged to operations and other final accounts during the year.

2. The aggregate of each kind of tax should be listed under the appropriate heading of "Federal," "State," and "Local".

3. The accounts to which taxes charged were distributed should be shown in columns (c) to (g).

4. For any tax which it was necessary to apportion more then one account, state in a footnote the basis of apportioning such tax.

5. The total taxes charges as shown in column (b) should agree with amounts shown by column (d) of schedule F-38 entitled "Accrued and Prepaid Taxes".

6. Do not include in this schedule entries with respect to deferred income taxes, or taxes collected through payroll deductions or otherwise pending

transmittal of such taxes to the taxing authority.

				DISTRIBUT	ION OF TAXES CH	HARGED	
			Operating Income		Other Income		Extraordinary
		Total Taxes	Taxes Other Than	Operating Income	Taxes Other	Other Income	Items
		Charged During	Income	Income Taxes	Than Income	Income Taxes	Income Taxes
Line	Class of Tax	Year	(Account 408.1)	(Account 409.1)	(Account 408.2)	(Account 409.2)	(Account 409.3)
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)
1	FEDERAL						
2	FEDERAL INCOME TAX	\$-			\$-		
3	PAYROLL TAXES	\$ 83,048					
4	TAXES CAPITALIZE TO UTILITY PLAN	(6,682)	\$ (6,682)				
5							
6	STATE						
7	STATE INCOME TAX	\$-		\$-			
8							
9							
10	LOCAL						
11	PROPERTY	\$ 808,154	\$ 808,154				
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24	TOTALS	\$ 884,520	\$884,520	\$-	\$-	\$-	\$-

Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-51 INCOME FROM UTILITY PLANT LEASED TO OTHERS (ACCOUNT 413)

1. Report below the revenues, expenses and income for year from lease to others of utility property constituting a distinct operating unit or systems.

2. For each lease show: (1) name of lessee and description and location of the leased property; (2) revenues; (3) operating expenses classified as to to operation, depreciation and amortization, and (4) income from lease for year.

3. If the property is leased on a basis other than that of a fixed annual rental, give particulars of the method of determining the annual rental.

4. Designate associated companies.

Line No.	Name of Lessee Description and Location (a)	Revenues (b)	Operation Expenses (c)	Depreciation Expenses (d)	Amortization Expenses (e)	Total Operating Expenses (f)	Income from Lease Account 413 (g)
1							
2	NONE						
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14 15							
15							
17							
18							
19							
20							
21							
22	TOTALS	\$-	\$-	\$-	\$-	\$-	\$-

Year ended December 31, 2020

Class A or B Utility

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-52 GAINS OR LOSSES ON DISPOSITION OF UTILITY PROPERTY (ACCOUNT 414)

- 1. Give a brief description of property creating the gain or loss. Include name of party acquiring the property (when acquired by another utility or associated company) and the date transaction was completed. Identify property by type; Leased or Held for Future Use.Give the date of Commission approval of journal entries in column (b), when approval is required. Where approval is required but has not been received, give
- explanation following the item in column (a). (See Account 104, Utility Plant Purchased or Sold).

Line No.	Description of Property (a)	Original Cost of Related Property (b)	Date Journal Entry Approved (When Required) (c)	Amount Charged to Account 414 (d)
1	Gain on disposition of property:	\$ -		\$ -
2 3				
4				
5	NONE			
6 7				
8				
9				
10				
11 12	Total Gain			\$ -
12	Loss on disposition of property:			
14				
15	NONE			
16 17				
18				
19				
20 21	Total Loss			\$-
21	NET GAIN OR LOSS			ъ - \$ -

#### Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-53 INCOME FROM MERCHANDISING, JOBBING, AND CONTRACT WORK (Accounts 415 and 416)

Report by utility departments the revenues, costs, expenses, and net income from merchandising, jobbing and contract work during year. Report also applicable taxes included in Accounts 408 and 409 and income after such taxes. Give the basis of any allocation of expenses between utility and merchandising, jobbing and contract work activities.

		Water			
Line	Item	Department			Total
No.	(a)	(b)	(c)	(d)	(e)
1	Revenues:				
2	Merchandise sales, less discount				
3	allowance and returns				
4	Contract work	26,107			26,107
5	Commissions				
6	Other (list major classes)				
7					
8					
9					
10	Total Revenues (account 415)	26,107			26,107
11	Costs and Expenses:				
12	Cost of sales (list major classes of cost)				
13					
14					
15					
16					
17					
18					
19					
20 21					
21					
22					
23 24					
24					
26	Sales expenses				
27	Customer account expenses	17,396			17,396
28	Administrative and general expenses	,			,
29	Depreciation				
30	Total Costs and Expenses (Account 416)	17,396			17,396
31	· · · · /				
32	Net Income (before taxes)	8,711			8,711
33	Taxes (Account 408,409)				
34	Federal				
35	State				
36	Total Taxes				
37	Net Income(after taxes)				

#### Class A or B Utility ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-54 OTHER INCOME AND DEDUCTION ACCOUNTS ANALYSIS (Account 419, 421 AND 426)

- 1. Report in this schedule the information specified in the instructions below for the respective other income and deductions accounts.
- 2. Interest and Dividend Income (Account 419). Report Interest and dividend income, before taxes, identified as to the asset account or group of accounts in which are included the assets from which the interest or dividend income was derived. Income derived from investments, Accounts 123, 124, 125 and 135 may be shown in total. Income from sinking and other funds should be identified with related special funds.
- 3. Non utility Income (account 421). Describe each non utility operation and indicate the gross income earned from each. Indicate the net gain on any sale received of non utility property.
- 4. Miscellaneous Non utility Expense (426). Report the nature, payee, and amount of miscellaneous non utility expenses.

Line		
No.	Item	Amount
1	Interest and Dividend Income (Account 419)	-
2		
3	AFUDC Interest (Account 420)	-
4	Other Interest Income	-
5		
6		
7		
8		
9		
10		
11		
12	TOTAL	-
13	Non-Utility Income (Account 421)	
14		
15	Miscellaneous Non-Utility Income	-
16	Non - Operating Rental Income	-
17	Qual Patr Dst	42,553
18		
19		
20		
21		
22		
23		
24	TOTAL	42,553
25	Miscellaneous Non-Utility Expense (account 426)	-
26		
28	Charitable Donations	2,069
33	Customer Asst.	1,047
34	Interest on Tax Assessments	1,027
35		
36	TOTAL	4,143

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-56 RECONCILIATION OF REPORTED NET INCOME WITH TAXABLE INCOME FOR FEDERAL INCOME TAXES

- 1. Report hereunder a reconciliation of reported net income for the year with taxable income used in computing Federal income tax accruals and show computations of such tax accruals. The reconciliation shall be submitted even though there is no taxable income for the year. Descriptions should clearly indicate the nature of each reconciling amount.
- 2. If the utility is a member of group which files a consolidated Federal tax return, reconciling reported net income with taxable net income as if a separate return were to be filed, indicating however, intercompany amounts to be eliminated in such consolidated return. State names of group members, tax assigned to each group member, and basis of allocation, assignment, or sharing of the consolidated tax amount group members

Line			
No.	Particulars		Amount
1			
2	Net Income per Books	\$	1,650,291
3	Federal Income Tax Accrual		180,641
4	State Income Tax Accural		61,046
5			
6	Pretax Book Income		1,891,978
7	Patronage distributions		7,447
8	Business meals		442
9	Tangible property deduction		(1,170,765)
10	Excess flowthrough depreciation		82,383
11	Normalized depreciation		(260,794)
12	Proceeds from sale of equipment		(3,261)
13	Cost of removal		(13,233)
14	Loss on disposals of fixed assets		(211,637)
15	Bad debt expense		11,521
16	Deferred debits		(59,479)
16	FAS 106 expense and VEBA funding		(101,669)
17	Misc accrued expenses		(4,906)
18	Pension expense and contributions		(277,513)
20	Accrued bonus		(66)
21	Taxable contributed property		496,837
19	Federal tax revenue adjjustment due rate payer		366,000
20	CIAC tax gross-up		33,406
21	State Taxes		(48,569)
22	Federal Taxable Income	\$	738,122
23		<u> </u>	
24	Tax @ 21%	\$	155,006
25	Federal effect of State PTR	Ψ	
26	Provision to Return Adjustments		_
27	FIT Due to Rate Payer (R&M)		-
28	Federal taxes payable		155,006
29		-	100,000
30	Deferred Federal tax expense		2,285
31	Deferred tax adjustment		2,200
32	American Flowthrough depreciation		23,350
33	Total deferred Federal taxes		25,635
34			20,000
35	Total Federal book tax expense		180,641
36		⊢	100,041
36 37			
-			
38			
39			
		<u> </u>	

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-57 DONATIONS AND GIFTS

Report for each donation and gift given, the name of recipient, purpose of transaction, account number charged and amount.

			Account No.		Amount of
Line	Name of Recipient	Purpose	Charged		Payment
No.	(a)	(b)	(c)		(d)
1	Toys for Tots	Donation	426.1	\$	119.00
	World Ocean Day	Donation	426.1	\$	500.00
3	Water is Essential Seminar Sponsorship	Donation	426.1	\$	250.00
4	Wreaths Across America	Donation	426.1	\$	250.00
5	Rye Beach Garden Club	Donation	426.1	\$	250.00
6	Town of Hampton Victory Garden	Donation	426.1	\$	250.00
	North Hampton Youth Assoc.	Donation	426.1		450.00
8	•				
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					
26					
27					
28					
29					
30					
31					
32					
33					
34		Total		\$	2,069
		1014		Ψ	2,000

Year ended December 31, 2020

# Annual Report of Aquarion Water Company of New Hampshire Class A or B Utility

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 F-58 DISTRIBUTION OF SALARIES AND WAGES

Report below the distribution of total salaries and wages for the year. Segregate amounts originally charges to clearing account to Utility Departments, Construction, Plant Removals, and Other Accounts, and enter such amounts in the appropriate lines and columns provided. In determining this segregation of salaries and wages originally charged to clearing accounts a method of approximation giving substantially correct results may be used.

		Direct Payroll	Allocation of Payroll Charged to		
Line	Classification	Distribution	Clearing Accounts		Total
No.	(a)	(b)	(c)		(d)
1	Operation (a)	(5)	(0)		(u)
2	Source of Supply	\$-		\$	_
3	Pumping Operations	μ 135,672		Ψ	135,672
4	Water Treatment	25,500			25,500
5	Transmission and Distribution	89,148			89,148
6	Customer Accounts	15,512			15,512
8	Administration and General	391,472			391,472
9	Total Operation	\$ 657,304		\$	657,304
	Maintenance			Ф	057,304
		¢ 0.044		¢	0.011
	Source of Supply	\$ 6,211		\$	6,211
12	Pumping	31,591			31,591
	Water Treatment	11,384			11,384
14	Transmission and Distribution	143,953			143,953
15	Administration and General	-			-
16	Total Maintenance	\$ 193,139		\$	193,139
17	Total Operation and Maintenance				
18	Source of Supply(Lines 2 and 11)	\$ 6,211		\$	6,211
	Pumping(Lines 3 and 12)	167,263			167,263
20	Water Treatment(Lines 4 and 13)	36,884			36,884
21	Transmission and Distribution(Lines 5 & 14)	233,101			233,101
22	Customer Accounts(Line 6)	15,512			15,512
23	Sales(Line7)	-			-
24	Administration and General(Lines 8 and 15)	391,472			391,472
25	Total Operation and Maintenance(Lines 18-24)	\$ 850,443	\$-	\$	850,443
26	Utility Plant				
27	Construction(by utility departments)	\$ 88,859	\$-	\$	88,859
28	Plant Removal(by utility departments)	\$ -	\$-	\$	-
29	Other Accounts(Cross company charge)	\$-	\$-	\$	_
30	Jobbing	\$	\$-	\$	927
31	oobbing	\$ -	Ψ -	↓ \$	521
32		Ψ -		Ψ	
33					
34					
35					
36					
37	Total Other Accounts				
38	Total Salaries and Wages	\$ 940,229	\$-	\$	940,229

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 S-1 REVENUE BY RATES

- 1. Report below, for each rate schedule in effect during the year, the thousand gallons sold, revenue, average number of customers, average thousand gallons of sales per customer, and average revenue per thousand gallons sold.
- 2. Provide a subheading and total for each prescribed operating revenue account in the sequence followed in schedule F-47 "Water Operating Revenues". If the sales under any rate schedule are classified in more than one revenue account, list the rate schedule and sales data under each applicable revenue account subheading.
- 3. Where the same customers are served under more than one rate schedule in the same revenue account classification, the entries in column (d) for the special schedule should denote the duplication in number of reported customers.
- 4. Number of customers should be reported on the basis of number of meters, plus number of flate rate amounts, except that where separate meter readings are added for billing purposes, one customer shall be counted for each group of meters added. The average number of customers means the average of the twelve figures at the close of each month.

Line No.	Number and Title of Rate Schedule (a)	Thousand Gallons Sold (b)	Revenue (c)	Average Number of Customers (d)	Thousand Gals. Sales per Customer (e)	Revenue per Thousand Gals. Sold (f)
-	Unmeteter Sales- General Unmetered Sales - Hydrant Use		\$ (519) \$ 3,751			
6	Totals, Account 460 Unmetered Sales to General Customers	-	\$ 3,232	0	0	0
7	Residential	486,361	\$4,757,185	8,464	57	9.78
8	Commercial	148,223	\$1,256,326	693	214	8.48
9	Industrial	637	\$6,347	2	319	9.96
10 11	Public Authority	11,673	\$120,969	63	185	10.36
12	Totals, Account 461 Metered Sales to General Customers	646,894	\$6,140,827	9,222	70	9.49
13	Totals, Account 462 Fire Protection Revenue	0	\$1,290,471	378	0	
14	Totals, Account 466 Sales for Resale					
15	Totals, Account 467 Interdepartmental Sales					
16	TOTALS(Account 460-467)	646,894	\$7,434,530	9,600	67	11.49

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 S-2 WATER PRODUCED AND PURCHASED

		V	VATER PURCHA	SED (in 1000 gal	s)		
	Total Water	Name of Seller:	Name of Seller:	Name of Seller:	Name of Seller:	Total Produced an	d
	Produced					Purchases	
	(in 1000 gals)					(In 1000 gals)	
Jan	47,330						47,330
Feb	44,796						44,796
Mar	46,343						46,343
Apr	46,606						46,606
May	67,806						67,806
Jun	93,939						93,939
Jul	98,455						98,455
Aug	98,692						98,692
Sep	77,528						77,528
Oct	57,594						57,594
Nov	45,149						45,149
Dec	47,626						47,626
TOTAL	771,864	-	-	-	-		771,864

Max. Day Flow (in 1000 gals): 4,265 Date: 6/21/2020

# S-3 SURFACE SUPPLIES, SPRINGS, OTHER SOURCES

Name/ I.D.	Туре	Elev.	Drainage Area (s.q. ml.)	Protective Land Owned (acres)	Treatment	Safe Yield (GPD)	Installed Protection Capacity (GPD)	Total Production For Year (in 1000 gals)
N/A								

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 S-4 WATER TREATMENT FACILITIES

Name/I.D.	). Туре (		Year Rated Constructed Capacity (MGD)		Total Production For Year (in 1000 gals)

				Treatment				
				If Separate		Installed	HP of	Total Production
			Year	From Pump	Safe Yield	motanou		For Year
Name/I.D.	Туре	Depth (fl)	Installed	Station	(GPD)	(GPD)	Pump	(gals)
Cable Road, Well 5A	Gravel Pkd	21	1937	А	144,000	144,000	5 '	19,313,304
Mill Road, Well 6	Gravel Pkd	50	1937	В	432,000	432,000	40	19,087,363
Little River Rd, Well 7	Gravel Pkd	45	1950	С	504,000	504,000	60	98,761,810
Mill Road, Well 8A	Gravel Pkd	44	2002	В	180,000	180,000	15	59,730,121
Mill Road, Well 9	Gravel Pkd	50	1957	В	423,360	423,360	50	139,413,031
Winnicut Rd, Well 10	Gravel Pkd	55	1963	D	504,000	504,000	60	129,053,098
Sicard St, Well 11	Gravel Pkd	63	1966	В	720,000	720,000	75	119,599,827
Winnicut Rd, Well 12	Gravel Pkd	55	1978	D	241,920	241,920	20	36,491,081
Winnicut Rd, Well 13B	Bedrock	703	2005	D	324,000	324,000	60	9,502,555
Route 101D, Well 14	Gravel Pkd	31	1989	С	144,000	144,000	30	1,226,149
Winnicut Rd, Well 16	Gravel Pkd	57	1997	D	348,480	348,480	30	36,577,862
Woods Road, Well 17	Bedrock	456	1998	D	171,360	171,360	20	7,076,537
Woods Road, Well 18	Bedrock	565	1998	D	216,000	216,000	20	16,846,177
Woods Road, Well 19	Bedrock	435	1998	D	288,000	288,000	30	10,217,286
Mill Road, Well 20	Bedrock	600	2002	В	246,240	246,240	40	75,096
Mill Road, Well 21	Bedrock	647	2002	В	273,600	273,600	50	27,283,609
Little River Rd, Well 22*	Bedrock	560	2012	С	1,065,600	1,065,600	100	41,609,094
Total		Ĭ		Ĭ	Ī		ſ	771,864,000
								1

#### S-5 WELLS

Treatment

А

С

Chlorine & Caustic (at pump station)

B Caustic, Chlorine & Phosphate (centralized at Mill Rd)

Chlorine, Caustic & Phosphate (at pump station)

D Chlorine & Phosphate (centralized at Winnicut Road)

E Chlorine & Phosphate (centralized at Winnicut Road)

Year ended December 31, 2020

Class A or B Utility

### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 S-6 PUMP STATION

				Total	Total	Total	Total	
			HP of	Installed	pumpage	Atmospheric	Pressure	
		Number of	Largest	Capacity	For Year	Storage	Storage	Type of
Name/I.D.	Area Served	Pumps	Pump	(GPD)	(gals)	(gals)	(gals)	Treatment
Cable Road, Well 5A	Rye, NH	1	5	100	19,313,304	0.5 MG	None	А
Mill Road, Booster 1	Hampton, NH	1	15	150	not measured	1.0 MG	None	None
Mill Road, Well 6	Hampton, NH	1	40	300	19,087,363	None	None	В
Little River Rd, Well 7	Hampton, NH	1	60	350	98,761,810	None	None	С
Mill Road, Well 8A	North Hampton, NH	1	15	294	59,730,121	None	None	В
Mill Road, Well 9	Hampton, NH	1	50	125	139,413,031	None	None	В
Winnicut Rd, Well 10	North Hampton, NH	1	60	350	129,053,098	None	None	D
Sicard Rd, Well 11	Hampton, NH	1	75	500	119,599,827	None	None	В
Winnicut Rd, Well 12	North Hampton, NH	1	20	168	36,491,081	None	None	D
Winnicut Rd, Well13B	North Hampton, NH	1	60	225	9,502,555	None	None	D
Route 101D, Well 14	North Hampton, NH	1	30	100	1,226,149	None	None	С
Winnicut Rd, Well 16	Stratham, NH	1	30	242	36,577,862	None	None	D
Woods Road, Well 17	North Hampton, NH	1	20	119	7,076,537	None	None	D
Woods Road, Well 18	North Hampton, NH	1	20	150	16,846,177	None	None	D
Woods Road, Well 19	North Hampton, NH	1	30	200	10,217,286	None	None	D
Mill Road, Well 20	North Hampton, NH	1	40	175	75,096	None	None	В
Mill Road, Well 21	North Hampton, NH	1	50	190	27,283,609	None	None	В
Little River Rd, Well 22	Hampton, NH	1	100	740	41,609,094	None	None	С
	TOTAL				771,864,000			

Treatment

А Chlorine & Caustic (at pump station) В

Caustic, Chlorine & Phosphate (centralized at Mill Rd)

Chlorine, Caustic & Phosphate (at pump station) С

Chlorine & Phosphate (centralized at Winnicut Road) D

Year ended December 31, 2020

Annual Report of Aquarion Water Company of New Hampshire

#### Class A or B Utility

# ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 S-7 TANKS, STANDPIPES, RESERVOIRS

-/ TANKS,STANDPIPES, RESERVOIRS	٥
(Exclude tanks inside pump stations)	

Name/I.D.	Туре	Material	Size (gals)	Yr. Installed	Open/Covered	Overflow Elev	A	rea Served
Exeter Road Tank	Elevated Tank	Steel	750,000	1982	Covered	249	Hampton, N.	Hampton, Rye, NH
Glade Path Beach Tank	Elevated Tank	Steel	500,000	1953	Covered	171	Hampton	Beach,NH
Jenness Beach, Rye	Standpipe	Steel	500,000	1966	Covered	70	Rye, NH	
Mill Road Tank	Standpipe	Steel	1,000,000	2008	Covered	172	Hampton,	NH

#### S-8 ACTIVE SERVICE, METERS AND HYDRANTS (Include Only Property Owned by the Utility)

	5/8"	3/4"	1"	1 1/2"	2"	3"	4"	6"	8"	10"	12"	Total
Non-Fire Service												0
Fire Service						112	98	147	18		3	378
Meters <sup>1</sup>	8,682		315	65	160							9,222
Hydrants	Public:	495		Private:								495

<sup>1</sup> meters in service as of year end

#### S-9 NUMBER AND TYPE OF CUSTOMER (active and inactive accounts)

Residential	Commercial	Industrial	Municipal	Total	Year-Round	Seasonal
8,464	693	2	63	9,222	8,458	764

#### ANY SUBSEQUENT CHANGES SHOULD BE REPORTED TO THIS COMMISSION INFORMATION SHEET 2020 S-10 TRANSMISSION AND DISTRIBUTION MAINS

		J-	IV INANON				0				
		(Length of Mains in Feet))									
	Ductile Iron	Cast Iron	PVC	Non-PVC Plastic	Transite	Cement	Galv Steel	Copper	HDPE	Other	Total
3/4"	lion	lion	1.40	1 10300	Tanoite	Cement	Oleel	422	TIDI L	Other	422
1"			702	178				975	133		1,987
2"		7,124	555				2,193	221	4,901	508	15,502
3"			455								455
4"	4,402	2,454			680				3,372	1,443	12,351
6"	19,993	72,400			38,376				104		130,873
8"	173,638	160,674	2,322	972	30,488				2,011	599	370,704
10"		1,096			7,001						8,097
12"	105,383	30,981	1,987		10,213				14,158		162,722
16"	10,270	181	2,936			97			4,039		17,523
20"											-
24'	639								127		766
30"											
36"	363										363
42"											
48"											
Total	314,688	274,909	8,958	1,150	86,758	97	2,193	1,617	28,845	2,550	721,766

Aquarion Water Company of New Hampshire
Return on Equity for the Twelve Months Ended December 31, 2020

	December 31, 2020
UTILITY PLANT	
Gross Utility Plant	57,573,255
Accumulated Depreciation	(14,018,441)
Net Utility Plant in Service	43,554,814
ADDITIONS	
Working Capital Allowance	239,520
Average Materials & Supplies	160,694
Deferred Tank Painting	-
Prepayments	226,563
DEDUCTIONS	
Contribution in Aid of Construction	(2,422,886)
Customer Advances	(1,032,032)
Deferred Taxes	(3,859,831)
TOTAL RATE BASE	36,866,842
	Twelve Months
	Ending December 31, 2020
NET INCOME	1,650,292
ADD: Interest Expense	856,845
LESS: Non-regulated Other Income	(40,039)
ADD: Income Taxes on Non-regulated Other Income	10,844
UTILITY OPERATING INCOME	2,477,942
RETURN ON RATE BASE	6.72%

# Aquarion Water Company of New Hampshire Return on Equity for the Twelve Months Ended December 31, 2020

	December 31, 2020
APITAL STRUCTURE	Actual Structure
Equity	19,850,776
Long Term Debt	13,900,000
Short Term Debt	2,833,281
Total	36,584,057
Equity %	54.26%
Long Term Debt %	37.99%
Short Term Debt %	7.74%
Total	100.0%
Cost of Long Term Debt	6.14%
Weighted Cost of Long Term Debt	2.33%
Cost of Short Term Debt	0.78%
Weighted Cost of Short Term Debt	0.06%
Return on Rate Base ("RORB")	6.72%
LESS: WACD - Long Term Debt	-2.33%
LESS: WACD - Short Term Debt	-0.06%
Weighted Cost of Equity	4.33%
ETURN ON EQUITY ("ROE")	7.98%

#### AWC of NH Lost Water Report 2020

Lost Water	
Lost Water	
Month (Million Gallons) Lost Water Explana	ation
	1
JAN 12.49 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
FEB 10.00 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
MAR 11.10 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
Water Consumption vs. Water Production Q/1 total 33.59	
APRIL 10.72 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
<u>Qtr</u> <u>Consumption</u> <u>Production</u> <u>Difference</u> MAY 25.11 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
JUNE 23.89 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
1st         103         137         34         B         Q/2 total         59.73	
2nd 148 208 60 <sup>B</sup> JULY 10.55 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
AUG 7.82 <sup>B</sup> Leaks; flushing; fire flow tests, public w	
3rd 256 269 14 <sup>B</sup> SEPT (4.80) <sup>B</sup> Leaks; flushing; fire flow tests, public w	
Q/3 total 13.56	
4th 139 148 9 <sup>B</sup>	
OCT (5.68) <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
NOV 7.83 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
Total 647 763 116 DEC 6.71 <sup>B</sup> Leaks; flushing; fire flow tests, public w	orks & fire dept use.
Q/4 total 8.86	
% of unaccounted water <sup>A</sup> 15.2% TOTAL 115.74	

647 Billable consumption + Non Billable known water

PRODUCTION (million gallons)									
JAN	47	APR	46	JULY	97	OCT	56		
FEB	44	MAY	67	AUGUST	97	NOV	44		
MARCH	46	JUN	95	SEPT	76	DEC	47		
	137		208		269		148		

Exhibit 21

# **EXHIBIT BCO-3**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

PURbase

before March 12, 1993;

2) pursuant to RSA 541-a:22, providing a copy of this order to the town clerk, by first class U.S. Mail, postmarked on or before March 12, 1993;

3) providing a copy of this order to each current District customer *and* each former customer on the Passaconway line who had an individual or shared well installed on his/her property, by

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first class U.S. Mail, postmarked on or before March 12, 1993; and

4) documenting compliance with these notice provisions by filing affidavit(s) with the commission on or before March 29, 1993; and it is

FURTHER ORDERED, that any interested party may file written comments or request an opportunity to be heard in this matter no later than March 29, 1993; and it is

FURTHER ORDERED, that this Order be effective on March 30, 1993 unless the commission provides otherwise in a supplemental order issued prior to the effective date.

By order of the New Hampshire Public Utilities Commission this first day of March, 1993.

NH.PUC\*03/01/93\*[75014]\*78 NH PUC 117\*EnergyNorth Natural Gas, Inc.

[Go to End of 75014]

# Re EnergyNorth Natural Gas, Inc.

DR 91-212

Order No. 20,776

# 78 NH PUC 117

New Hampshire Public Utilities Commission

March 1, 1993

Report Addressing Petition to Increase Rates.

Appearances: McLane, Graf, Raulerson and Middleton by Steven V. Camerino, Esq. on behalf of EnergyNorth Natural Gas, Inc.; Office of Consumer Advocate by Michael W. Holmes, Esq. on behalf of residential ratepayers; and Eugene F. Sullivan, III, Esq. on behalf of the New Hampshire Public Utilities Commission.

BY THE COMMISSION:

# REPORT

I. PROCEDURAL HISTORY

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On January 31, 1992, EnergyNorth Natural Gas, Inc. (ENGI or the Company) filed a request with the New Hampshire Public Utilities Commission (Commission) to increase base rates by \$2,234,813 or 3.2%, pursuant to RSA chapter 378. On February 22, 1992, the Commission issued Order No. 20,402, dated February 27, 1992, suspending the proposed rate increase for investigation pursuant to RSA 378:6. On March 3, 1992, the Company filed a request for temporary rates pursuant to RSA 378:27. On March 19, 1992, the Commission issued an Order of Notice scheduling a hearing on the Company's request for temporary rates and to establish a procedural schedule to govern the Commission's investigation into the Company's requested increase in rates.

On May 13, 1992, the Commission issued Report and Order No. 20,480 denying the Company's request for temporary rates and establishing a procedural schedule. On November 1, 1992, the company placed the requested rate increase into effect, under bond, pursuant to RSA 378:6.

After eight months of investigation, and the filing of testimony by the Parties and the Commission Staff (Staff) the Commission held nine days of public hearings on October 23, 26, 27, 28 and 29, 1992, and December 7, 8, 9 and 21, 1992.

# II. POSITIONS OF THE PARTIES AND STAFF.

The Company's, Staff's, and the Office of Consumer Advocate's (OCA) prefiled testimony brought into issue a number of disagreements over the methodologies for establishing the Company's appropriate revenue requirement. Those issues included: test year methodology, pro forma revenues and costs (280 day service, telephone expenses, Hadco, Londonderry/Derry Line, PUC assessment), affiliate contracts, a consultant contract, attrition allowances ("step adjustments"), capitalization of sales staff salaries, legal fees, vehicle related expenses, luncheon expenses, the booking of certain costs expended in previous years in an attempt to encourage former customers to reactivate service and the cost of capital.

# A. ENGI.

The Company requested that the Commission adopt a modified methodology for computing a gas utility's revenue requirement that included capital additions outside of the twelve month test year and annualized all known and

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measurable changes in expenses in the twelve months following the test year (rate year) as a means of accurately measuring a gas utility's revenue requirement into the future. In support of this position, the Company pointed out that the current methodology historically applied by the Commission and applied by Staff in this case resulted in the Company's filing of three rate cases in four years in order to sustain sufficient earnings. The Company also suggested the use of an attrition allowance, such as a "step adjustment", for the same reason.

In its initial filing and its testimony the Company did not include pro forma revenues for customers that had converted from interruptible service to a new type of service known as "280 day" service. The Company supported its position by pointing out that under the traditional test year methodology applied by the Commission and put forward by Staff in this case, it would be

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inappropriate and inconsistent to pro form its revenues outside the twelve month test year.

Following the same reasoning, the Company also did not make a pro forma adjustment to revenues for its Londonderry/Derry line or Hadco.

In its brief, the Company changed its adjustment to the PUC assessment to include the total assessment for the State's 1993 fiscal year (July 1, 1992 through June 30, 1993); i.e., \$208,599. However, the Company's witness previously testified that the assessment expense should be \$196,033 and should be based on accrual accounting.

The Company objected to a revenue adjustment made by Staff that allocated a higher proportion of joint and common affiliate costs to ENGI from its parent company, EnergyNorth, Inc. (ENI). The Company supported its allocation of joint and common costs between itself and its unregulated affiliates based on its experience, annual time surveys and a contract on file with the Commission, which the Company contends allows it to allocate costs between itself and its affiliates in the manner it sees fit if all of the affiliates agree that a modification to a set formula is justified.

The Company also objected to a Staff modification to a consultant contract with the Company's recently retired Chief Executive Officer. The Company justified the expenditure as appropriate to provide for a smooth transition, and to take advantage of the former CEO's significant expertise in the gas industry.

The Company also took issue with a number of expense adjustments to the Company's filing recommended by Staff including sales staff salaries, legal expenses, vehicle expenses and luncheon expenses.

In regard to sales staff salaries, the Company argued that they should be capitalized to reflect the fact that the salesman is not only in charge of obtaining new accounts, but also responsible for the general oversight of the provision of gas to the new customer.

In regard to legal expenses, the Company argued that it should be allowed an expense allowance over and above the salary of its general counsel to reflect certain proceedings such as rulemakings which required the Company to retain outside counsel.

In regard to vehicle expenses, the Company objected to Staff's removal of the cost of providing automobiles to its executive officers and "grossing up" their salaries to reflect the tax consequences of the personal use of a company vehicle. The Company contends that it is part of the overall compensation package it offers to attract and retain qualified management personnel.

In regard to luncheon expenses, the Company explained that although the luncheons were held at the Manchester Country Club the meals were only \$7.00 per person, and the country club provided the Company with a private room giving Company executives time together each week, away from their daily duties, to discuss larger issues.

Another issue raised by Staff was the Company's failure to properly book costs (as agreed in a previous rate proceeding) incurred in attempting to reactivate services. The Company explained that this was an oversight on its part, and that all expenses incurred for this purpose in the future would be booked appropriately.

Finally, the Company contended that it was entitled to a return on equity of 13%. The

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Company based its position on the testimony of its expert witness that the "zone of reasonableness" for the Company is between 12% and 13.25%, and that the "particular" risk of this

### **Page** 118

Company justified a return on equity at the high end of this zone or its requested rate of return on equity of 13%. The Company also contended that exclusive reliance on the DCF method is inappropriate, and relied on several alternative methods in calculating the "zone of reasonableness".

### B. Staff.

The Staff took the position that there was no need, or justification, to modify the traditional test year methodology in this case or for this particular industry to include "out of time" investments and expenses. Staff came to this conclusion based on the fact that the current methodology properly matches revenues and expenses; whereas, the modifications suggested by the Company would skew the matching formula resulting in unjust rates to consumers. The Staff also objected to the institution of attrition allowances for the same reasons put forth above; because attrition allowances would remove any incentive on the part of the Company to reduce costs in periods of economic downturn, and because the Company was unwilling to accept automatic rate reductions if its returns ever exceeded the established cost of equity.

However, Staff recommended that pro forma adjustments be made to the Company's revenues, outside of the twelve month parameter established in the traditional test year methodology, to reflect certain extraordinary events. Specifically, Staff recommended that a pro forma adjustment be made to include revenues the Company derived outside the test year from 280 day service, Hadco and new customers on the Londonderry/Derry Line. Staff contended revenues from certain customers that had converted from interruptible service to a new service offering, 280 day service, outside the test year should be included in the Company's revenues because the revenues from interruptible service are passed through to customers in biannual cost of gas adjustments while the revenues from 280 day service are retained by the Company and applied to its bottom line, and the total capital cost to serve these customers was in place during the entire test year. Staff contended that additional revenues obtained from a significant customer, Hadco, which was not fully on line in the test year should be included in revenues to balance the fact that the major portion of the capital investment required to serve Hadco was put in place during the test year. Finally, Staff argued that revenues outside the test year from customers being served off the Londonderry/Derry line should be included in the Company's revenue calculation because the line, although greatly underutilized, was fully included in ratebase.

Staff took the position that during the period from July 1, 1992, through September 30, 1992, the Company was not required to pay any assessment because the previous fiscal year had resulted in an overcollection, which is reconciled in the first quarter of the next fiscal year. Staff's adjustment would result in a decrease of \$5,698 to the annual assessment to \$170,860. Staff contended that the Company had inflated the amount of the actual PUC assessment assessed to the Company in the test year, and, therefore, recommended a reduction in this

expense item.

Staff recommended that the allocable joint and common costs assessed to ENGI from its parent, ENI, should be 90%, based on the allocation formula set forth in an affiliates agreement filed with the Commission. Staff further objected to ENGI's interpretation of this agreement in a manner that allowed the affiliates to modify the allocation formula without Commission review, as required under RSA 366:3, Filing of Contracts.

Staff objected to a \$60,000 consulting contract with the Company's former CEO as an unnecessary expense, (due to the fact that the Company employed competent gas procurement personnel).

Staff objected to the capitalization of salesmen's salaries related to serving new customers because the activities of the salesmen relative to the installation of new assets to serve these customers was far too attenuated to justify capitalizing their salaries under the Commission's Chart of Accounts for Gas Utilities.

Staff also objected to a number of expense items included by the Company in the calculation of its revenue deficiency. These items included weekly luncheons for management

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personnel at the Manchester Country Club, the provision of automobiles to executive officers and the subsequent "grossing up" of their salaries to compensate them for the tax consequences of the personal use of a Company vehicle, and the cost of retaining outside counsel to represent the Company at a rulemaking hearing because the Company included the salary of its General Counsel in its expenses, and the rulemaking proceeding was a "non-recurring" expense.

Finally, the Staff recommended a return on equity of 10.39% based on the traditional Discounted Cash Flow (DCF) methodology employed by the Commission. This was supported by the use of a risk premium method as a "sanity check", and a review of current capital market conditions.

# C. OCA

The OCA generally supported the position of the Staff, but proffered its own testimony on the issue of cost of capital. The OCA supported a return on equity of 10.2% also based on the DCF methodology with minor variations from Staff to certain inputs into the model.

### III. COMMISSION ANALYSIS.

The issue before the Commission is the establishment of just and reasonable rates for the Company. RSA 378:28. The disputed elements of that issue are sufficiently set forth above. As is generally the case, the Company bears the burden of establishing each of the elements of its requested revenues. RSA 378:8. We will address each of the disputed elements seriatim.

In computing the Company's required revenues we will apply our traditional historical "test year" methodology. That is, we will establish the Company's revenue requirement through an examination of a thirteen point average of the Company's rate base during the twelve month test year with pro rata modifications to operation and maintenance expenses for "known and measurable" changes in the twelve months following the test year. While we acknowledge that

this methodology is neither statutorily nor constitutionally required (*Cf.*, RSA 378:30-a), and that no methodology for setting rates into the future is perfect, we have found that this methodology has resulted in just and reasonable rates to both utilities and their customers absent extraordinary circumstances. In this particular case we find no such extraordinary circumstances to justify a modification to our traditional methodology.

An attrition allowance, as requested by the Company, is one means by which the Commission deals with extraordinary circumstances to justify a modification to the traditional test year methodology applied by this Commission. For example, in the last rate proceeding involving Northern Utilities, Inc., New Hampshire's only other natural gas local distribution company (LDC), the Commission granted it an annual step adjustment, a type of attrition allowance, to address a multi-million dollar safety program to replace, over the course of the next two to ten years, bare steel distribution mains that are at risk of corrosion failure. The magnitude of these known expenses relative to the book value of the assets of Northern established the extraordinary event justifying a modification to standard test year ratemaking. There is no such "emergency" in this case justifying an attrition allowance. Furthermore, an automatic attrition allowance, absent extraordinary circumstances, would serve as a disincentive to utilities to cut costs or streamline operations prior to seeking rate relief.

Following this reasoning we should not, and will not, make any modifications to the Company's test year revenues for the Londonderry/Derry Line or Hadco.

We have not adopted staff's position relative to annualizing related to the Londonderry/Derry Line, Hadco, or the new 280 day customers. Our reasoning is consistent with our decision to use the matching principles for rate base and the adjustment for known and measurable changes to expenses and revenues in the twelve month period following the end of the test year. Therefore, we have included a net margin of \$98,438 related to 280 day customers who converted from interruptible service. This adjustment is consistent with the testimony of Witness Chicoine (Exhibit 20B).

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The Commission is aware that Staff's testimony would make further adjustments to revenue to annualize changed circumstances and to more fully recognize that the Londonderry/Derry Line is being more fully utilized as the customer base grows. However, in order to remain consistent with our matching principle, we have only accepted an adjustment for increased revenues for test year interruptible customers who converted to 280 day service to reflect only increased revenues from those customers in the twelve months after the test year.

In regard to the PUC assessment the Commission agrees that the expense should be based upon an accrual accounting basis. We have, however, arrived at a different amount based upon our methodology of using only known and measurable changes when comparing test year expenses to the twelve month period immediately following the test year. We have arrived at the amount of \$200,611 for the twelve month period based upon actual costs for nine months ending June 30 and an accrual of one quarter of the 1993 assessment, thus resulting in a pro forma adjustment of \$24,053.

We adopt Staff's calculation of those ENI expenses which should be allocated to ENGI.

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Under the contract on file with the Commission, ENI's affiliates may have been free to modify the allocations established in the formula contained therein; however, pursuant to RSA 366:3 any such modification had to be filed with the Commission. The Company did not file the modifications with the Commission, and, furthermore, it failed to meet its burden of persuasion in this proceeding that the modifications it did make were just and reasonable.

We reject Staff's position relative to the Company's consulting contract with its former CEO. It is a usual and customary practice for a business entity to retain the consulting services of its former CEO or other critical positions during the transition to a new CEO. Furthermore, the consulting contract negated the need to fill a vacant position in the test year, thereby reducing overall costs.

In regard to the capitalization of sales staff salaries, the evidence in this case did not support the type of relationship between the sales staff and the installation of new assets justifying the capitalization of any portion of their salaries. Thus, these salaries shall be computed, totally, as an expense item.

As Staff pointed out in its testimony and we confirm, the Uniform System of Accounts for Gas Utilities provides an expense account for sales salaries, Account 1786. In calculating the revenue requirement the sales salary expense has been included in pro forma expenses in the amount of \$127,715.

In regard to vehicle expenses, any costs associated with the use of a Company vehicle for on-call safety reasons are appropriate and should be included in rates. However, the grossing up of certain officer salaries to offset the tax consequences of their personal use of a Company vehicle is not an appropriate expense to pass on to ratepayers and will not be considered in the setting of rates.

In regard to weekly officers' luncheons, we find that the expenses requested by the Company, which include the use of a private room to allow for private business discussions, and the cost of the meals (\$7.00) are reasonable.

We will adopt the Company position related to the cost of retaining outside counsel to represent the Company at rulemaking hearings because our dockets contain continuing rulemakings which require company participation.

The last expense item was the so-called \$13,000 known and measurable reduction in telephone expenses. We believe there was a misunderstanding between the Staff and the Company relative to this item, which was clarified in the Company's brief. Although the Company reported a \$13,000 "savings" in telephone expenses, the actual cost of telephone service rose to \$349,000 in the twelve months following the test year. As this is a known and measurable change, the full amount will be included in the computation of a revenue deficiency.

In reviewing the records included in Staff's audit, it was determined that the sales expense to reactivate services was actually booked as an expense in September 1991. Therefore, the costs have already been included in the test year income statement.

Finally, we will address the cost of capital. The only outstanding issue in this area is the rate of return on equity. We adopt Staff's

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recommended 10.39% as the appropriate return on equity.

As was cited and accepted by both Parties and the Staff, a utility is constitutionally entitled to an opportunity to realize a return on its investment equivalent to firms of similar risk and sufficient to attract capital in the prevailing markets, but not so high as to be speculative. *Bluefield Water Works and Improvement v. Public Service Commission*, 26 U.S. 679, 672 (1923); *Federal Power Commission v. Hope*, 320 U.S. 591 (1944).

Initially, we will address the Company's assertion that it is subject to peculiar risks not experienced by similar natural gas LDCs. The Company contends that the Federal Energy Regulatory Commission's Order No. 636 (Order 636), regulatory risk, New Hampshire's weather and the Company's size present particular risks that should be used to adjust its return on equity to the upper end of the "zone of reasonableness".

We are not persuaded that Order 636 subjects the Company to any greater risk than other LDCs by Order 636. In fact, the record evidence establishes that all LDCs will be subject to similar advantages and risks that result from Order 636.

The Company's argument relative to regulatory risk is also unpersuasive. The only evidence presented to the Commission relative to investor perception of regulatory risk was Exhibit 6, which placed New Hampshire squarely in the "middle of the road" relative to investor perceptions of regulatory risk. The suggestion that the Company suffers greater regulatory risk than other New Hampshire utilities, i.e., they are singled out for harsher treatment by the Commission and its Staff, is probably a misperception shared by the other utilities under our regulation. It is without merit.

The Company also contends that its size, relative to the other utilities analyzed in computing a return on equity, makes it a riskier investment. We are not persuaded. The record indicates that the Company has adequate access to the capital markets and its stock is freely traded on the NASDAQ exchange.

Finally, the Company presented evidence that its geographical service area had the highest heating degree days of any of the sample companies used by any of the witnesses in computing a cost of capital. This fact was contested by the OCA. Assuming the Company is correct, higher heating degree days in and of themselves do not constitute a measure of greater risk. It is the volatility of degree days from year to year that affects risk, not the absolute level of degree days. Thus, the record does not support the Company's position.

The next substantive issue of dispute between the experts was the computation of a growth rate for the DCF model. The Company relied solely on earnings projections in its computation of a growth rate, while the OCA and the Staff used weighted combinations of forecasted and historical earnings and dividends to compute a growth rate. The OCA also gave minimal weight to book value in calculating the DCF growth rate. We decline to accept a DCF analysis using only forecasted earnings to compute a growth rate.

All three expert witnesses testified that the DCF methodology relies on projecting dividends into perpetuity to determine a discounted cost of equity for the sample in question. All three experts also testified that dividends are a function of earnings. While the two are equal in the

long run, we believe the so-called long run is beyond the average investor's investment horizon. Thus, retained earnings and a utility's desire to maintain steady dividend growth over time lead us to the conclusion that the use of only earnings forecasts in computing a growth rate do not provide an accurate return on equity. Indeed, the use of any one measure of growth alone excludes information we believe investors consider in making their investment decisions.

Furthermore, using the same "judgment" factor applied by the Company in choosing a methodology for deriving a growth rate, the capital market, we believe both the Staff's and the OCA's return on equity more accurately reflect a just and reasonable rate of return.<sup>1(14)</sup> The Company's requested rate of return on equity is simply not consistent with the current low level of interest rates.

Finally, we see no reason to abandon the DCF method, and continue to view it as the most appropriate method for estimating the rate of return on equity. Other methods may serve as a useful "sanity check", but will not be

#### **Page** 122

accepted as a primary method for determining a utility's allowed rate of return. We do not agree that exclusive reliance on the DCF method is inappropriate.

### IV. REVENUE REQUIREMENT

Based upon the findings in this report, the Company's revenue requirement is calculated as follows:

[Graphic(s) below may extend beyond	l size of screen or	contain distortions.]
Rate Base	\$68,515,478	
<sup>2(15)</sup> Rate of Return		9.83%
Required Net Operating Adjusted Net Operating		\$6,735,071 6,472,948

Required Increase Tax Effect (x .515152)

Required Increase

The following is the pro forma income statement which results from the approved adjustments:

### **Page** 123

262,123

135,033

\$ 397,157

[Graphic(s) below may extend beyond size of screen or contain distortions.]

	12 Mos.		
	Ended	Pro Forma	Pro Forma
Operating Revenues	9/30/91	Adj.	Test Yr.
Revenues - Firm	59,987,663	5,788,144	65,775,807

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#### PURbase

Revenues - Wholesale Revenues - Other Interruptible Revenues Unbilled Revenues Recoupment	1,472,975 1,931,931		1,472,975 1,931,931
Unbilled Revenues - Meter Read Cycle (Current) Special Contract	310,144 89,194 122,744		310,144 89,194 122,744
Total Revenues	63,914,651	5,788,144	69,702,795
Operating Expenses Cost of Gas - Firm Cost of Gas - Other Other Production Distribution Customer Accounting Sales and New Business Administrative and General Interest on Customer Deposits Taxes:	33,058,838 1,931,931 1,620,490 5,309,672 3,871,210 444,106 6,235,935 124,055	(39,266) 141,917 201,657 71,519	36,228,117 1,931,931 1,581,224 5,451,589 4,072,867 515,625 6,123,213 98,251
Federal Income Tax Property and Payroll State Other Depreciation Amortization	453,857 2,136,417 626,713 184,380 3,167,183 193,552	849,039 (48,612) 135,549 (18,909)	1,302,896 2,087,805 626,713 184,380 3,302,732 174,643
Total Revenue Deductions	59,358,339	4,323,647	63,681,986
Net Operating Income	4,556,312	1,464,497	6,020,809
Operating Rents - Net Other Utility Income	452,050 89		452,050 89
Net Gas Operating Income	5,008,451	1,464,497	6,472,948

### **Page** 124

Because the Company placed its filed rates into effect on November 1, 1992, under bond, a refund will be required to be made for those revenues that have been collected at rates higher than are approved by this report. RSA 378:6 III. The Company shall file compliance tariffs to reflect the allowed increase and a proposed plan for refunds. Due to the fact that a surcharge tariff has been filed to collect rate case expenses in the Company's previous rate filing, docket DR 90-183, effective April 1, 1993, the Commission will allow the Company to offset the refund amount by the outstanding uncollected rate case expenses, \$159,543. In addition, to avoid or reduce another surcharge or to reduce any refund the Company will be required to make, we will allow the Company to offset the refund amount by the amount of rate case expenses incurred in this docket and we would therefore ask the Company to submit an accounting of those rate case expenses as expeditiously as possible.

Based on our review of the record, we find the revenue requirement, the rate of return detailed above, and the rates that derive therefor to be just and reasonable.

Our order will issue accordingly.

Concurring: March 1, 1993

#### ORDER

In consideration of the foregoing report which is made a part hereof; it is hereby

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### PURbase

ORDERED, that EnergyNorth Natural Gas, Inc. is granted a rate increase of \$397,157; and it is

FURTHER ORDERED, that the above granted rate increase be effective for bills rendered on or after the date of this order because the company placed its full rate request into effect, under bond, pursuant to RSA 378:6 III and placing the rates effect on a bills rendered basis is the only manner to equitably compute the customer's refund; and it is

FURTHER ORDERED, that the Company shall also provide us with an accounting of the revenues overcollected under bond compared to the permanent rates granted herein, along with a plan for refunding the overcollection; and it is

FURTHER ORDERED, that EnergyNorth Natural Gas, Inc. file tariff pages reflecting this report and order. Compliance tariffs shall be filed by March 15, 1993 for effect with all bills rendered on or after April 1, 1993.

By order of the Public Utilities Commission of New Hampshire this first day of March, 1993.

### FOOTNOTES

<sup>1</sup> The following is a calculation of the overall cost of capital:

[Graphic(s) below may extend beyond size of screen or contain distortions.]

	Total	Component Ratio	Cost Rate	Wt'd Avg. Cost of Capital
Common Equity Long Term Debt	\$35,361,660	46.96%	10.39% 9.55%	5.13% 4.48%
Short Term Debt	\$2,798,734	3.72%	6.00%	0.22%
Total	\$75,305,929	100.01%		9.83%

This capital structure reflects an adjustment to Staff's calculation by adding the \$935,000 from the so called New Hampshire Supreme Court's take-or-pay decision to retained earnings.

<sup>2</sup> Rate base is calculated as follows:

[Graphic(s) below may extend beyond size of screen or contain distortions.]

Gross Plant	\$103,730,024
Less: Construction Work in Progress	183,452
Plant in Service	\$103,546,572
Less: Accumulated Depreciation	28,197,252
Contribution in Aid of Constr.	1,923,855
Capitalized Leases	381,819
Net Plant in Service	73,043,646
Add: Working Capital	(4,528,168)
Rate Base	\$68,515,478

NH.PUC\*03/08/93\*[75015]\*— NH PUC —\*Pennichuck Water Works, Inc.

### [Go to End of 75015]

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Exhibit 21

# **EXHIBIT BCO-4**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

### DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests—Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-5 Date of Response: November 12, 2021 Witness: D. Szabo

- REQUEST: Aquarion witness Donald J. Morrissey states this rate filling is in accordance with Commission Order No. 26,245 dated May 2, 2019 in Docket Nos. DW 18-161 and DW 18-054 which requires a full rate proceeding to be filed no later than 2020 and utilizing the prior year as its test year, although the Company had pursued a delay in the filing but was unsuccessful (p. 5, lines 10-15). In addition, at the time Aquarion filed its November 18, 2020 "Notice of Intent to File Rate Schedules", the calendar year 2019 test period (and related revenue requirement) were already almost eleven months old, and a potential calendar year 2020 test period (and related revenue requirement) was less than forty-five days away. Address the following:
  - a) Explain why it would it not be reasonable to use the more recent calendar year December 31, 2020 financial results (based on the 2020 Annual Reports filed with the Commission) as a revenue requirement in this rate case for establishing going-forward rates to be effective March 31, 2021, including (at the minimum) Operating Revenues of \$7,621,606, O&M Expenses of \$2,994,007, and related thirteen-month average balances for Plant in Service and other rate base components (based on the December 31, 2020 underlying amounts and prior twelve month balances). In addition, December 31, 2020 Other Taxes (such as Property Taxes) would be subject to pro forma adjustments to synchronize with the related underlying Plant in Service and December 31, 2020 Income Taxes would be subject to pro forma adjustments to properly reflect the Tax Cut and Jobs Act ("TCJA") impact, and the impact of any other changes to the revenue requirement. Provide all reasons why the above would not be reasonable, and provide related documentation and calculations to support Aquarion's response.
  - b) Regarding (a) above, explain why December 31, 2020 Operating Revenues of \$7,621,606 would not be reasonable to use for going-forward revenue requirement amounts in this rate case, given the amounts approximate Aquarion's 2019 adjusted pro forma Operating Revenues of \$7,616,793 (\$7,226,513 unadjusted per 2019 books) in this rate case. Provide all reasons why December 31, 2020 Operating Revenues are not reasonable for use as normalized/annualized revenues in this rate case, and identify all 2020 Operating Revenue components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized revenues for ratemaking purposes - and identify adjustments that would be necessary to reflect December 31, 2020

### DW 20-184

### Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-5 Date of Response: November 12, 2021 Witness: D. Szabo

Operating Revenues on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response.

- c) Regarding (a) above, explain why December 31, 2020 O&M Expenses of \$2,994,007 would not be reasonable to use for going-forward revenue requirement amounts in this rate case, although the amounts are less than Aquarion's 2019 adjusted pro forma O&M Expenses of \$3,281,140 (\$3,346,040 unadjusted per 2019 books) in this rate case. Provide all reasons why December 31, 2020 O&M Expenses are not reasonable for use as normalized/annualized O&M Expenses in this rate case, and identify all 2020 O&M Expense components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized O&M Expenses for ratemaking purposes and identify adjustments that would be necessary to reflect December 31, 2020 O&M Expenses on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response.
- d) Regarding (a) above, explain why December 31, 2020 Other Taxes of \$884,520 would not be reasonable to use for going-forward revenue requirement amounts in this rate case, although the amounts are less than Aquarion's 2019 adjusted pro forma Other Taxes of \$948,692 (\$753,018 unadjusted per 2019 books) in this rate case. Provide all reasons why December 31, 2020 Other Taxes are not reasonable for use as normalized/annualized Other Taxes in this rate case, and identify all 2020 Other Taxes components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized O&M Expenses for ratemaking purposes - and identify adjustments that would be necessary to reflect December 31, 2020 Other Taxes on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response.
- e) Regarding (a) above, explain why December 31, 2020 Income Taxes of \$241,687 would not be reasonable to use for going-forward revenue requirement amounts in this rate case, although the amounts are more than Aquarion's 2019 adjusted pro forma Income Taxes of \$184,503 (\$209,606 unadjusted per 2019 books) in this rate case. Provide all reasons why December 31, 2020 Income Taxes are not

### DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-5 Date of Response: November 12, 2021 Witness: D. Szabo

reasonable for use as normalized/annualized Income Taxes in this rate case, and identify all 2020 Income Tax components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized Income Taxes for ratemaking purposes - - and identify adjustments that would be Income necessarv to reflect December 31. 2020 Taxes on a normalized/annualized basis for going-forward revenue requirement/ratemaking Provide documentation and calculations to support Aquarion's purposes. response.

- f) Regarding (a) above, explain why December 31, 2020 Net Plant of \$44,693,779 (adjusted for a thirteen month average) would not be reasonable to use for goingforward revenue requirement amounts in this rate case, although the 2020 adjusted thirteen-month average amounts are likely more than Aquarion's 2019 adjusted pro forma thirteen-month average Net Plant of \$42,462,993 in this rate case. Provide all reasons why the December 31, 2020 Net Plant (adjusted for a thirteen month average) is not reasonable for use as normalized/annualized Net Plant in this rate case, and identify all 2020 Plant components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized Net Plant for ratemaking purposes - - and identify adjustments that would be necessary to reflect December 31, 2020 Net Plant on a normalized/annualized basis for going-forward revenue requirement/ratemaking Provide documentation and calculations to support Aquarion's purposes. response.
- g) Regarding (e) above, identify all other December 31, 2020 other Rate Base components (adjusted for a thirteen month average) that would not be reasonable to use for going-forward revenue requirement amounts in this rate case. Provide all reasons why these other Rate Base components (adjusted for a thirteen month average) are not reasonable for use as normalized/annualized other Rate Base components in this rate case, and identify all 2020 other Rate Base components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized other Rate Base components for ratemaking purposes - and identify adjustments that would be necessary to reflect these amounts on a normalized/annualized basis for going-forward revenue

# DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-5 Date of Response: November 12, 2021 Witness: D. Szabo

requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response.

- h) Explain why a more recent and updated December 31, 2020 revenue requirement would, or would not, address regulatory lag concerns of Aquarion, or explain if Aquarion is not concerned with regulatory lag in this rate case (and explain why).
- i) Explain why Aquarion's December 31, 2019 adjusted revenue requirement is better at addressing regulatory lag concerns versus a more recent and updated revenue requirement period such as December 31, 2020.
- j) Explain the time period that Aquarion's 2019 adjusted test period is intended to represent for establishing going-forward rates, and explain why Aquarion's 2019 adjusted results are better than 2020 adjusted results in setting rates to be effective March 31, 2021.
- k) Explain why Aquarion's projected pro forma Plant in Service adjustments of \$6,695,500 are more accurate and reasonable than using actual December 31, 2020 Plant in Service amounts for purposes of establishing going-forward rates, and provide documentation and calculations to support Aquarion's response.
- RESPONSE: Aquarion was required to file a rate case as referenced above based upon the April 15, 2019 settlement in Docket Nos. DW 18-161 and DW 18-054, to which the Town of Hampton is a signatory, and approved in Order No. 26,245 (May 2, 2019) and which required a 2019 test year be used. Moreover, despite the request to delay the case as noted in the referenced section of Mr. Morrissey's testimony, the Towns rejected the delay in filing that would have allowed for the use of a test year later than 2019.

The test year used in this case was, consistent with other filings, adjusted for appropriate known and measurable changes as part of Aquarion's initial filing. Responding to the request would require Aquarion to undertake the onerous task of recreating essentially all of its schedules and other materials assuming 2020 was used as a test year rather than 2019, a position the Towns have already rejected. The use of a 2020 test year would still require identification of and adjustments for known and measurable changes. While Aquarion has, and will, update relevant schedules to account for necessary adjustments identified in

# DW 20-184

# Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-5 Date of Response: November 12, 2021 Witness: D. Szabo

discovery, it is unreasonable and unduly burdensome to recreate the referenced materials based on a different test year.

Exhibit 21

# **EXHIBIT BCO-5**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

### DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests—Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-6 Date of Response: November 12, 2021 Witness: D. Szabo

- REQUEST: Aquarion's unadjusted O&M expenses per books (Annual Reports) declined from \$3,346,040 in 2019 to \$2,994,007 in 2020, a reduction of \$352,033. Also, Aquarion proposes a small decrease of \$64,900 in O&M expenses in this rate case, from \$3,346,040 per 2019 books to \$3,281,140 per 2019 pro forma adjusted per rate case. Address the following:
  - a) Explain the reason for the significant reduction in O&M expenses from 2019 to 2020 per books by subaccount and type of expense (payroll, pension, outside services, lease/rent, affiliate charges, advertising, etc.). Or explain why there appears to be a significant reduction in expense from 2019 to 2020, but after considering the impact of normalizing and annualizing the related O&M expenses, there is actually little change in O&M expenses from 2019 to 2020, or there is an increase in the O&M expenses for 2020. Provide all supporting documentation and calculations.
  - b) Explain why there was a significant actual reduction of \$352,033 in O&M expenses per books from 2019 to 2020, yet Aquarion only reduced per book 2019 O&M expenses by \$64,900 (Schedule No. 1, page 1) in this rate case when adjusting O&M expenses on a going forward basis for ratemaking purposes, and provide supporting documentation and calculations.
  - c) Identify all O&M expenses in 2019 and 2020 that are not recurring or are extraordinary and will not fully recur in subsequent years (by account number, description, and vendor if applicable), and provide documentation to show that these amounts are not recurring (by showing that such amounts were not fully incurred in the subsequent year/period). Provide supporting documentation and calculations.
  - d) Identify all O&M expense reductions (or contra expenses/credit amounts) in 2019 and 2020 that are not recurring or are extraordinary and will not fully recur in subsequent years (by account number, description, and vendor if applicable), and provide documentation to show that these amounts are not recurring (by showing that such contra expenses/credit amounts were not fully incurred in the subsequent year/period). Provide supporting documentation and calculations.
  - e) For each of Aquarion's rate case adjustments to 2019 O&M expenses, provide the adjusted pro forma expense (by account number) and compare this to the actual

### DW 20-184

### Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-6 Date of Response: November 12, 2021 Witness: D. Szabo

amount incurred for this same type of expense (by account number) in 2020, and explain the reason for the subsequent increase or decrease in this O&M expense (and provide supporting documentation and calculations).

- f) Explain all changes in O&M expenses related to legal and non-legal outside services (by account number, description, vendor and related services) from 2019 to 2020, and explain the reason for the change from 2019 to 2020: and i) provide a list of all vendors (and their related expenses by account number) in 2019 that will not be providing services in 2020; ii) provide a list of all new vendors (and their related expenses by account number) in 2019 that will not be providing services in 2020; ii) provide a list of all new vendors (and their related expenses by account number) in 2020 that did not provide services in 2019; and iii) provide a list of all vendors (and their related expenses by account number) in 2020 that will not be providing services in 2021.
- g) Explain all changes in O&M expenses from 2019 to 2020 related to allocations or direct assignment from affiliates (by account number, description and type of service), and provide supporting documentation and calculations for these related affiliate charges.
- h) Explain all changes in O&M expenses from 2019 to 2020 related to payroll costs (by account number and description), including for straight-time payroll, overtime, incentives, bonus/awards, severance pay, payroll taxes, and other payroll costs, and provide supporting documentation and calculations for these payroll costs. In all cases, provide the total amount of payroll costs (expensed plus capitalized by account number), and show the amount and percent assigned between expensed and capitalized.

### RESPONSE: A

Aquarion was required to file a rate case as referenced above based upon the April 15, 2019 settlement in Docket Nos. DW 18-161 and DW 18-054, to which the Town of Hampton is a signatory, and approved in Order No. 26,245 (May 2, 2019) and which required a 2019 test year be used. Moreover, despite the request to delay the case as noted in the referenced section of Mr. Morrissey's testimony, the Towns rejected the delay in filing that would have allowed for the use of a test year later than 2019.

The test year used in this case was, consistent with other filings, adjusted for appropriate known and measurable changes as part of Aquarion's initial filing.

Exhibit 21

# AQUARION WATER COMPANY OF NEW HAMPSHIRE

DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-6 Date of Response: November 12, 2021 Witness: D. Szabo

Responding to the request would require Aquarion to undertake the onerous task of recreating essentially all of its schedules and other materials assuming 2020 was used as a test year rather than 2019, a position the Towns have already rejected. The use of a 2020 test year would still require identification of and adjustments for known and measurable changes. While Aquarion has, and will, update relevant schedules to account for necessary adjustments identified in discovery, it is unreasonable and unduly burdensome to recreate the referenced materials based on a different test year.

Exhibit 21

# **EXHIBIT BCO-6**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

### DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: December 7, 2021 Request No.: Joint Town TS 3-1 Date of Response: December 14, 2021 Witness: D. Szabo

REQUEST: Reference the Town's Request 4-5. Aquarion's Response contained a general objection to the request and did not provide any detailed information and referenced an alleged response to an offer made during a confidential appellate mediation in violation of Supreme Court Rule 12-A (11) and which is therefore inadmissible.<sup>1</sup>

Please provide a response to each of the following items requested in Town Request 4-5 based on Aquarion's Annual Report to the Commission as of December 31, 2020.

(a) [Omitted]

(b) "Provide all reasons why December 31, 2020 Operating Revenues are not reasonable for use as normalized/annualized revenues in this rate case, and identify all 2020 Operating Revenue components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized revenues for ratemaking purposes - - and identify adjustments that would be necessary to reflect December 31, 2020 Operating Revenues on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response."

(c) "Provide all reasons why December 31, 2020 O&M Expenses are not reasonable for use as normalized/annualized O&M Expenses in this rate case, and identify all 2020 O&M Expense components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized O&M Expenses for ratemaking purposes - - and identify adjustments that would be

<sup>&</sup>lt;sup>1</sup> Supreme Court Rule 12-A (11) states: "Mediation proceedings and information relating to those proceedings shall be confidential. Information submitted or discussed during mediation shall not be disclosed or used in any subsequent proceeding. Statements made and documents prepared by a party, attorney, or other participant in aid of such proceeding shall be privileged and shall not be disclosed to any court or arbitrator or construed for any purpose as an admission against interest. Mediation proceedings under this rule are deemed settlement conferences consistent with the Rules of Evidence. Parties shall not introduce into evidence, in any subsequent proceeding, the fact that there was a mediation or any other material concerning the conduct of the mediation except as required by the Rules of Professional Conduct or the Mediator Standards of Conduct. Evidence that would otherwise be admissible in another proceeding shall not be rendered inadmissible as a result of its use in mediation."

### DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: December 7, 2021 Request No.: Joint Town TS 3-1 Date of Response: December 14, 2021 Witness: D. Szabo

necessary to reflect December 31, 2020 O&M Expenses on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response."

(d) "Provide all reasons why December 31, 2020 Other Taxes are not reasonable for use as normalized/annualized Other Taxes in this rate case, and identify all 2020 Other Taxes components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized O&M Expenses for ratemaking purposes - - and identify adjustments that would be necessary to reflect December 31, 2020 Other Taxes on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response."

(e) "Provide all reasons why December 31, 2020 Income Taxes are not reasonable for use as normalized/annualized Income Taxes in this rate case, and identify all 2020 Income Tax components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized Income Taxes for ratemaking purposes - - and identify adjustments that would be reflect December 2020 Income Taxes necessary to 31. on а normalized/annualized basis for going-forward revenue requirement/ratemaking Provide documentation and calculations to support Aquarion's purposes. response."

(f) "Provide all reasons why the December 31, 2020 Net Plant (adjusted for a thirteen month average) is not reasonable for use as normalized/annualized Net Plant in this rate case, and identify all 2020 Plant components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized Net Plant for ratemaking purposes - - and identify adjustments that would be necessary to reflect December 31, 2020 Net Plant on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response."

### DW 20-184

### Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: December 7, 2021 Request No.: Joint Town TS 3-1 Date of Response: December 14, 2021 Witness: D. Szabo

(g) "Provide all reasons why these other Rate Base components (adjusted for a thirteen month average) are not reasonable for use as normalized/annualized other Rate Base components in this rate case, and identify all 2020 other Rate Base components (by account number and description) that are understated, overstated, reflect nonrecurring or extraordinary amounts, and are not otherwise reasonable or reflective of normalized/annualized other Rate Base components for ratemaking purposes - - and identify adjustments that would be necessary to reflect these amounts on a normalized/annualized basis for going-forward revenue requirement/ratemaking purposes. Provide documentation and calculations to support Aquarion's response."

- (h) to (k) [Omitted]
- RESPONSE: In general, the Company points out, as it did in the prior response, that it was required to use 2019 as a test year in this proceeding. Consistent with Commission practice and precedent, that historic test year was adjusted for known and measureable changes following the test year. Rather than rely upon this practice and precedent, and while willfully ignoring the requirement of referenced settlement agreement and related Commission order, the Towns' request essentially seeks to have the Company recast the calendar year 2020 as the test year. Accordingly, the Towns' request is inherently unreasonable, and requires extensive additional analysis that is not justified or appropriate. Nevertheless, in the interest of being responsive, the Company provides the following:
  - (b) As stated in the Company's response to Joint Town 4-5, the Company was required to use 2019 as the test year in this instant rate proceeding. Therefore, it would not be reasonable to use 2020 Operating Revenues as the basis for calculating normalized/annualized revenues.

In addition, the year 2020 would be more of an anomalous test year due to the COVID pandemic than 2019. Refer to the table below for annual consumptions by customer class for years 2017 through 2020. The 2020 increase in residential consumption and the decrease in consumption by other customer classes were due mostly to businesses and offices closing and people working from home in 2020. The Company observed similar changes in consumption patterns in other states. Therefore, using year 2020 as the basis would skew the real consumption behavior post-COVID shutdown due to the state of emergency.

### DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: December 7, 2021 Request No.: Joint Town TS 3-1 Date of Response: December 14, 2021 Witness: D. Szabo

<u>Annual Consun</u>	<u>nption by C</u>	<u>ustomer Cla</u>	ass in Thou	sand Gallon	<u>S</u>
					Year 2020
					vs.
	Year 2017	Year 2018	Year 2019	Year 2020	Year 2019
Residential	420,987	425,335	409,211	486,364	19%
Commercial	160,534	156,699	159,048	148,223	-7%
Industrial	5 <i>,</i> 873	5,572	1,186	636	-46%
Public Authority	11,444	12,947	14,155	11,673	-18%
Seasonal	598,838	600,553	583,600	646,896	11%

# Annual Consumption by Customer Class in Thousand Gallons

(c) As stated in the Company's response to Joint Town 4-5, the Company was required to use 2019 as the test year in this instant rate proceeding. Therefore, it would not be reasonable to use 2020 O&M expenses as the basis for calculating normalized/annualized O&M expenses.

In the spirit of responding to the Town's request, the Company points out that the pro forma O&M expenses as shown in the Company's initial filing show an increase of \$287,133 in 2019 as compared to Year 2020 O&M expenses, as shown in the summary table below:

Accounts and Descriptions	FY 2020	FY 2019	FY 2020 vs. FY 2019	Pro Forma Per Initial Filing	FY 2020 vs. Pro Forma 2019
* Source of Supply	135,075	133,637	1,438	134,969	106
* Pumping	434,065	394,142	39,923	423,804	10,261
* Treatment	184,473	171,854	12,619	191,796	(7,324)
* Transmission and Distribution	483,584	529,529	(45,945)	551,823	(68,239)
* Customer Accounting	191,650	376,031	(184,380)	398,833	(207,182)
* Information Technology	192,457	263,000	(70,543)	182,338	10,120
* Administration and General	1,372,702	1,477,847	(105,145)	1,397,576	(24,874)
** Operating Expenses	2,994,006	3,346,040	(352,034)	3,281,139	(287,133)

The primary drivers contributing to the \$287,133 higher pro forma expenses compared with actual Year 2020 O&M expenses are as follows:

 <u>\$207K Customer accounting</u> – the proforma expense includes \$179,160 associated with customer goodwill credits issued in response to a boil water alert in 2019 (refer to Staff 2-58) and \$23,886 related to customer programs as reported on Schedule M. 2020 expenses are not reasonable for use as normalized/annualized

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admin & general O&M expenses because they do not include these costs.

<u>\$65K other operating expenses (source of supply, pump in, treatment, transmission & distribution</u>) – these costs are primarily comprised of company labor, outside services and materials. The proforma and 2020 company labor both reflect an expense to capital ratio of 89.1%. The proforma wages and benefits reflect annualized wages in effect as of April 2020 as well as a 3% increase effective April 1, 2021. In comparison, the 2020 actual wages as reported in the Annual Report (F-58) reflect only 9 months of the wage increase that was effective on April 1, 2020. Refer also to Schedule C.

Outside services and materials reflect the 2019 test year costs adjusted for known increases to purchased power (refer to Schedule H) and chemicals (refer to Schedule G). No other adjustments were made to 2019 test year costs. For all other outside services and material 2020 costs are not reasonable for use as normalized/annualized O&M Expenses because during the Pandemic many of the outside service activities were curtailed thereby understating 2020 expense.

- <u>\$25K Admin & General</u> 2020 expenses are not reasonable for use as normalized/annualized admin & general O&M expenses because they fail to address the following:
  - \$ 143,534 Amort of TCJA (schedule K )
    - (24,967) Amort of merger expenses (Schedule X)
    - (27,151) Amort of rate case expenses (Schedule L)
    - 17,004 Change to self insured liability
    - 9,345 Change to internal legal
    - (39,360) Medical costs correction<sup>(1)</sup>
    - (89,217) Higher wages and associated benefits
    - (14,059) Next Gen environmental champion award (audit issue #8)
  - \$ (24,871)

<sup>(1)</sup> During the 2021 renewal process, it was discovered that Tufts has been charging rates in 2020 8.8% below the agreed upon rates for 2020. Tufts accepted that this was their mistake and did not attempt to recoup the difference.

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(d) As stated in the Company's response to Joint Town 4-5, the Company was required to use 2019 as the test year in this instant rate proceeding. Taxes are primarily composed of payroll taxes and property taxes. Please refer to the table below for detailed accounts of Other Taxes and the comparison:

			FY 2020	Pro Forma	FY 2020 vs.
Accounts and Descriptions	FY 2020	FY 2019	vs.	Per	Pro Forma
			FY 2019	<b>Initial Filing</b>	2019
408001 Payroll Taxes	64,162	60,856	3,306	73,008	(8,846)
408004 Property Taxes - Utility	808,154	677,193	130,961	860,716	(52,561)
408011 PR OH - PR Taxes	18,886	21,792	(2,906)	21,792	(2,906)
408500 PR OH - Cap PR Taxes	(6,682)	(6,824)	142	(6,824)	142
* Taxes Other Than Income	884,520	753,018	131,503	948,692	(64,171)

Pro forma payroll taxes were calculated using the pro forma payroll expenses and the existing payroll tax rates (refer to Schedule S). To use the 2020 actual payroll taxes would simply be erroneous. The 2020 actual property tax reflects estimates and an adjustment to record approximately \$25K of property tax understated in 2019.Whereas pro forma property taxes reported on Schedule T were based on the actual property tax bills the Company received for the year 2020 plus the estimated property tax expense for the pro forma plant additions based on actual mill rates (refer to Schedule T).

- (e) As stated in the Company's response to Joint Town 4-5, the Company was required to use 2019 as the test year in this instant rate proceeding. Income Taxes are calculated based upon taxable income and tax rates. All the adjustments and revisions discussed in (b) through (d) above will flow through the calculation of Income Taxes. It would be erroneous to simply use 2020 Income Taxes as normalized/annualized Income Taxes. Please refer to Schedules V and W for the calculation of state income taxes and federal income taxes.
- (f) As stated above, the Company was required to use 2019 as the test year in this instant rate proceeding. Therefore, the Company used net plant as of 12/31/2019, but included four major capital projects that were used and useful in year 2020 as pro forma additions in its initial filing. The year end 2020 net plant balance would include all plant additions that were used and useful as of end of the year 2020 and would contradict using 2019 as the test year. During the December 6, 2021 technical session, the DOE requested that the Company move the pro forma plant additions to the Step Adjustment indicating its understanding of how post-test year additions should be addressed.

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(g) As stated in the Company's response to Joint Town 4-5, the Company was required to use 2019 as the test year in this instant rate proceeding. Refer to (f) above. Also, refer to table below for a comparison of rate base as of end of the years 2020 and 2019. As shown in the table, net plant constitutes the majority of the increase in rate base.

	December 31, 2020	December 31, 2019	Change
UTILITY PLANT			
Gross Utility Plant	57,573,255	49,337,847	8,235,408
Accumulated Depreciation	(14,018,441)	(13,570,454)	(447,987)
Net Utility Plant in Service	43,554,814	35,767,393	7,787,421
ADDITIONS			
Working Capital Allowance	239,520	267,683	(28,163)
Average Materials & Supplies	160,694	157,782	2,912
Deferred Tank Painting	-	17,699	(17,699)
Prepayments	226,563	166,585	59,978
DEDUCTIONS			
Contribution in Aid of Construction	(2,422,886)	(2,412,894)	(9,992)
Customer Advances	(1,032,032)	(727,819)	(304,213)
Deferred Taxes	(3,859,831)	(3,821,719)	(38,112)
TOTAL RATE BASE	36,866,842	29,414,710	7,452,132

Exhibit 21

# **EXHIBIT BCO-7**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

### DW 20-184

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REQUEST: Reference the Town's Request 4-6. Aquarion's Response contained a general objection to the request and did not provide any detailed information and referenced an alleged response to an offer made during a confidential appellate mediation in violation of Supreme Court Rule 12-A (11) and which is therefore inadmissible.<sup>1</sup>

Please provide a response to each of the following items requested in Town Request 4-6 based on Aquarion's Annual Report to the Commission as of December 31, 2020, as follows:

Aquarion's unadjusted O&M expenses per books (Annual Reports) declined from \$3,346,040 in 2019 to \$2,994,007 in 2020, a reduction of \$352,033. Also, Aquarion proposes a small decrease of \$64,900 in O&M expenses in this rate case, from \$3,346,040 per 2019 books to \$3,281,140 per 2019 pro forma adjusted per rate case. Address the following:

- a) Explain the reason for the significant reduction in O&M expenses from 2019 to 2020 per books by subaccount and type of expense (payroll, pension, outside services, lease/rent, affiliate charges, advertising, etc.). Or explain why there appears to be a significant reduction in expense from 2019 to 2020, but after considering the impact of normalizing and annualizing the related O&M expenses, there is actually little change in O&M expenses from 2019 to 2020. Provide all supporting documentation and calculations.
- b) Explain why there was a significant actual reduction of \$352,033 in O&M expenses per books from 2019 to 2020, yet Aquarion only reduced per book 2019 O&M expenses by \$64,900 (Schedule No. 1, page 1) in this rate case when adjusting O&M expenses on a going forward basis for ratemaking purposes, and provide supporting documentation and calculations.
- c) Identify all O&M expenses in 2019 and 2020 that are not recurring or are extraordinary and will not fully recur in subsequent years (by account

<sup>&</sup>lt;sup>1</sup> See Footnote 1, above.

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number, description, and vendor if applicable), and provide documentation to show that these amounts are not recurring (by showing that such amounts were not fully incurred in the subsequent year/period). Provide supporting documentation and calculations.

- d) Identify all O&M expense reductions (or contra expenses/credit amounts) in 2019 and 2020 that are not recurring or are extraordinary and will not fully recur in subsequent years (by account number, description, and vendor if applicable), and provide documentation to show that these amounts are not recurring (by showing that such contra expenses/credit amounts were not fully incurred in the subsequent year/period). Provide supporting documentation and calculations.
- e) For each of Aquarion's rate case adjustments to 2019 O&M expenses, provide the adjusted pro forma expense (by account number) and compare this to the actual amount incurred for this same type of expense (by account number) in 2020, and explain the reason for the subsequent increase or decrease in this O&M expense (and provide supporting documentation and calculations).
- f) Explain all changes in O&M expenses related to legal and non-legal outside services (by account number, description, vendor and related services) from 2019 to 2020, and explain the reason for the change from 2019 to 2020: and i) provide a list of all vendors (and their related expenses by account number) in 2019 that will not be providing services in 2020; ii) provide a list of all new vendors (and their related expenses by account number) in 2020 that did not provide services in 2019; and iii) provide a list of all vendors (and their related expenses by account number) in 2020 that did not provide services in 2019; and iii) provide a list of all vendors (and their related expenses by account number) in 2020 that will not be providing services in 2021.
- g) Explain all changes in O&M expenses from 2019 to 2020 related to allocations or direct assignment from affiliates (by account number, description and type of service), and provide supporting documentation and calculations for these related affiliate charges.
- h) Explain all changes in O&M expenses from 2019 to 2020 related to payroll costs (by account number and description), including for straight-time payroll, overtime, incentives, bonus/awards, severance pay, payroll

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taxes, and other payroll costs, and provide supporting documentation and calculations for these payroll costs. In all cases, provide the total amount of payroll costs (expensed plus capitalized by account number), and show the amount and percent assigned between expensed and capitalized.

### **RESPONSE:**

- (a), (b) Please refer to Company response to Joint Town TS 3-1 (c) which provides the comparison between reported O&M expenses for 2019 and 2020 and the comparison between normalized/annualized 2019 and reported 2020 by subaccounts and type of expenses.
- (c) Refer to Company response to Staff 1-3 regarding year 2019. The Company has not identified any non-recurring, one time, transactions or expenses in 2020 that fits the definition of "non-recurring, one-time transactions" as defined in the Company's response to Staff 1-3. Accordingly, there are no adjustments to be made to account for those events.
- (d) Refer to (c) above and response to Joint Town TS 3-1 which details adjustments required to normalize/annualize 2019 and 2020 O&M expenses.
- (e) Refer to Company response to Joint Town TS 3-1 (c).
- (f) Please refer to Joint Town TS 3-2 Attachment 1 for outside services, legal and non-legal, included in O&M expenses for year 2019. This report was generated from the Company's BOBJ system, a data warehouse where data from the SAP system was downloaded into. However, the Company realized that data for years 2020 and 2021 was not copied into the BOBJ system. The Company has put in a request to its IT consulting firm and reports for years 2020 and 2021 will be provided subsequently.

Refer to the Company's response to Energy TS 2-8 for legal expenses for 2019 and 2020 by vendor, amount and account. The Company switched legal services from external to Eversource in year 2020.

The Company switched public relations service from external to internal in 2021.

### Exhibit 21

# AQUARION WATER COMPANY OF NEW HAMPSHIRE

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Please note that there may still be services provided by external vendors that were not included in the report in Joint Town TS 3-2 Attachment 1. The Company provides water services to its customers through either internal or external resources in the best cost-effective manner. The selection of vendors are based on the Company's Procurement Policies and Procedures. Contracts over \$5,000 require bidding.

- (g) Please refer to Company response to Joint Town 4-38 and Joint Town 4-38 Attachment 1.
- (h) Please refer to Company response to Joint Town 4-8 and Joint Town 4-8 Attachment 1. Refer also to Schedule C.

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Account	Account Description	Vendor	Vendor Name	Document TXT	\$
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	760
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	400
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	770
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	733
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	360
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	770
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	464
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	830
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	470
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	54
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	89
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	5641-12210	1,23
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	5640-02112	95
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	1,23
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	1,72
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	78
603002	-	303346		#	78
	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL		
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	1,14
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	43
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	32
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	69
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	90
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	69
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	90
603002	Outside Services - SOS Operation		GEOSPHERE ENVIRONMENTAL	#	68
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	29
603002	Outside Services - SOS Operation	303346	GEOSPHERE ENVIRONMENTAL	#	2,38
612002	Maint of Reservoirs O/S Services	100945	BCK EXCAVATION, LLC.	#	34
612002	Maint of Reservoirs O/S Services	101341	CHARLES LAMIE JR	8023	3,25
612002	Maint of Reservoirs O/S Services		SUNBELT RENTALS, INC.	#	22
612002	Maint of Reservoirs O/S Services		CHARLES LAMIE JR	8349	1,26
612002	Maint of Reservoirs O/S Services		CHARLES LAMIE JR	8723	1,09
612002	Maint of Reservoirs O/S Services		CHARLES LAMIE JR	9144	1,05
612002	Maint of Reservoirs O/S Services		CHARLES LAMIE JR	9144	65
612002	Maint of Reservoirs O/S Services		CHARLES LAMIE JR	9493	1,09
612002	Maint of Reservoirs O/S Services		BCK EXCAVATION, LLC.	#	67
612002	Maint of Reservoirs O/S Services		CHARLES LAMIE JR	9767	60
612002	Maint of Reservoirs O/S Services		CHARLES LAMIE JR	9821	1,20
612002	Maint of Reservoirs O/S Services	101341	CHARLES LAMIE JR	10050	82
612002	Maint of Reservoirs O/S Services	305408	KNOWLES TREE SERVICE, INC.	13562	1,00
612002	Maint of Reservoirs O/S Services	303346	GEOSPHERE ENVIRONMENTAL	#	4,50
612002	Maint of Reservoirs O/S Services	303346	GEOSPHERE ENVIRONMENTAL	#	1,59
612002	Maint of Reservoirs O/S Services	303346	GEOSPHERE ENVIRONMENTAL	#	4,99
612002	Maint of Reservoirs O/S Services	303346	GEOSPHERE ENVIRONMENTAL	#	10,17
612002	Maint of Reservoirs O/S Services	303346	GEOSPHERE ENVIRONMENTAL	#	48
614002	Mainenance of Wells O/S Services	303480	RICHARDSON ELECTRICAL CO INC	#	31
632002	Maint of Power Prod O/S Services		J & D POWER EQUIPMENT, INC.	24681	62
632002	Maint of Power Prod O/S Services	303805	PURCHASING CARD AWC CT	GLENN DODDS	32
632002	Maint of Power Prod O/S Services	303805	PURCHASING CARD AWC CT	GLENN DODDS	32
			J & D POWER EQUIPMENT, INC.		
632002	Maint of Power Prod O/S Services			26047	60
632002	Maint of Power Prod O/S Services		J & D POWER EQUIPMENT, INC.	26302	61
642202	Contract Lab Work		GEOSPHERE ENVIRONMENTAL	#	95
642202	Contract Lab Work	303346	GEOSPHERE ENVIRONMENTAL	#	1,01
642202	Contract Lab Work	303346	GEOSPHERE ENVIRONMENTAL	#	1,32
642202	Contract Lab Work		GEOSPHERE ENVIRONMENTAL	#	2,30
643002	Outside Serv - Treat	303346	GEOSPHERE ENVIRONMENTAL	#	1,25
643002	Outside Serv - Treat	303346	GEOSPHERE ENVIRONMENTAL	#	74
643002	Outside Serv - Treat	303346	GEOSPHERE ENVIRONMENTAL	#	3,08
643002	Outside Serv - Treat	303346	GEOSPHERE ENVIRONMENTAL	#	1,37
643002	Outside Serv - Treat		GEOSPHERE ENVIRONMENTAL	#	58
662002	T&D Lines Outside Services		TOWN OF HAMPTON	11572	2,23
662002	T&D Lines Outside Services		TOWN OF NORTH HAMPTON	19-1-DV	3,46
662002	T&D Lines Outside Services		TOWN OF NORTH HAMPTON	#	2,10
	T&D Lines Outside Services		TOWN OF NORTH HAMPTON	#	2,10
662002					
662002	T&D Lines Outside Services	303456		#	92
662002	T&D Lines Outside Services	303456		#	1,40
662002	T&D Lines Outside Services		WHITE'S WELDING CO INC	#	16
665002	Outside Services - T&D Operation	303327	EASTERN ANALYTICAL, INC.	199922	50
665002	Outside Services - T&D Operation	100945	BCK EXCAVATION, LLC.	#	36
665002	Outside Services - T&D Operation	303327	EASTERN ANALYTICAL, INC.	#	42
	-		EASTERN ANALYTICAL, INC.	#	16
665002	Outside Services - T&D Operation	505527			
665002 665002	Outside Services - T&D Operation Outside Services - T&D Operation	303327		#	4

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Account	Account Description	Vendor	Vendor Name	Document TXT	\$
665002	Outside Services - T&D Operation	303327		#	36.
665002	Outside Services - T&D Operation		EASTERN ANALYTICAL, INC.	#	36.
665002	Outside Services - T&D Operation	303327	,	#	336.
665002	Outside Services - T&D Operation	303327	EASTERN ANALYTICAL, INC.	#	280.
665002	Outside Services - T&D Operation	306489	JAMCO EXCAVATORS LLC	1011	3,535.
665002	Outside Services - T&D Operation	100690	NEXT GENERATION STRATEGIES, LLC.	20060125	15,792.
665002	Outside Services - T&D Operation	303805	PURCHASING CARD AWC CT	MARK C ROSSO	294.
665002	Outside Services - T&D Operation	303805	PURCHASING CARD AWC CT	MARK C ROSSO	643.
665002	Outside Services - T&D Operation	303805	PURCHASING CARD AWC CT	MARK C ROSSO	643.
665002	Outside Services - T&D Operation	100690	NEXT GENERATION STRATEGIES, LLC.	20060132	10,939.
665002	Outside Services - T&D Operation	303268	BENCH MARK COMMUNICATIONS INC	4548	459.
665002	Outside Services - T&D Operation	303855	One Time Vendor	#	2,662.
665002	Outside Services - T&D Operation		TOWN OF HAMPTON	43565	4,000.
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	4,000.
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	218.
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	488
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	488.
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	488.
671002	Mnt Struct Serv - T&	302912	DIG SAFE SYSTEM INC	#	488.
671002	Mnt Struct Serv - T&	303805	PURCHASING CARD AWC CT	DONNA HARDARDT	77.
671002	Mnt Struct Serv - T&	302912	DIG SAFE SYSTEM INC	#	488.
671002	Mnt Struct Serv - T&	302912	DIG SAFE SYSTEM INC	#	488
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	488
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	488
671002	Mnt Struct Serv - T&		DIG SAFE SYSTEM INC	#	488
672002	Maint of Tanks O/S Services	306532		82841	12
			DIG SAFE SYSTEM INC	#	
672002	Maint of Tanks O/S Services				488
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1102	990
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1102	1,720
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1102	1,720
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	1358	1,725
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,670
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,573
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	2,380
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	1,725
673002	Maint of Mains O/S Services	303538	TOWN OF NORTH HAMPTON	#	405
673002	Maint of Mains O/S Services	303539	TOWN OF HAMPTON	#	366
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	325
673002	Maint of Mains O/S Services	303539	TOWN OF HAMPTON	#	467
		303539	TOWN OF HAMPTON	#	668
673002	Maint of Mains O/S Services				
673002	Maint of Mains O/S Services	303805	PURCHASING CARD AWC CT	MICHAEL BERNIER	174
673002	Maint of Mains O/S Services	304349	GREENLAND POLICE DEPARTMENT	#	324
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	2,670
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	217
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	2,932
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	3,970
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,530
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,120
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	437
673002	Maint of Mains O/S Services	303456		#	272
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,311
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,087
		303456			
673002	Maint of Mains O/S Services		ROBERT PIKE CONSTRUCTION INC	#	1,421
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,423
673002	Maint of Mains O/S Services	303539	TOWN OF HAMPTON	#	669
673002	Maint of Mains O/S Services	303805	PURCHASING CARD AWC CT	MICHAEL BERNIER	192
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	437
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	717
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,220
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	932
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	875
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	272
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	243
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	645
	·				
673002	Maint of Mains O/S Services	303539		#	149
673002	Maint of Mains O/S Services	303539	TOWN OF HAMPTON	#	934
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	545
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	875
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,080
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	967
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	690
	,				
673002	Maint of Mains O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	690

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Account	Account Description	Vendor	Vendor Name	Document TXT	\$
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	295.00
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	750.00
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	250.00
673002	Maint of Mains O/S Services		JCR CONSTRUCTION COMPANY, INC.	11693	1,984.20
673002	Maint of Mains O/S Services		BCK EXCAVATION, LLC.	#	250.00
673002	Maint of Mains O/S Services	100945	BCK EXCAVATION, LLC.	#	340.00
673002	Maint of Mains O/S Services	303578	WHITE'S WELDING CO INC	#	15.00
673002	Maint of Mains O/S Services	101494	SCOTT BLOOD EXCAVATION LLC	43785	750.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1102	1,620.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1102	860.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1102	1,620.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1102	760.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,075.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	,
				#	1,720.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC		1,290.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	860.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	860.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,965.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,325.00
675002	Maint of Services O/S Services	303539	TOWN OF HAMPTON	#	267.40
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	900.00
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	675.00
675002	Maint of Services O/S Services	303539		#	367.50
675002		303456		#	995.00
	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC		
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,020.00
675002	Maint of Services O/S Services	303539	TOWN OF HAMPTON	#	240.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	270.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	540.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	473.75
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	523.75
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	523.75
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,075.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	645.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	932.72
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	860.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	860.00
675002	Maint of Services O/S Services	304667	ROCKINGHAM COUNTY SHERIFF'S DEPT	#	374.00
675002	Maint of Services O/S Services	304349	GREENLAND POLICE DEPARTMENT	#	324.00
675002	Maint of Services O/S Services	101363	HAMPTON CONCRETE CONSTRUCTION LLC	#	320.00
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	1,170.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	243.8
		303456		#	
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC		256.2
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	875.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	305.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	231.16
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	710.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	256.25
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	710.00
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	243.7
				#	
675002	Maint of Services O/S Services	303456			437.50
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	860.0
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	900.00
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	900.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	330.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	545.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,712.72
675002	Maint of Services O/S Services		One Time Vendor	#	150.0
675002	Maint of Services O/S Services	303539	TOWN OF HAMPTON	#	297.4
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	460.0
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	920.0
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	920.0
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	2,612.5
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,207.5
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	920.0
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	900.0
675002	Maint of Services O/S Services	303449	NORTH HAMPTON POLICE DEPARTMENT	#	435.0
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1184	920.0
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1184	920.0
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1184	1,265.00
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	1184	632.50
	Maint of Consideration O/C Consideration	400045	BCK EXCAVATION, LLC.		000.0
675002	Maint of Services O/S Services	100945	BER EACAVATION, LEC.	#	900.00
	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	900.00 700.00

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Account	Account Description	Vendor	Vendor Name	Document TXT	\$
575002	Maint of Services O/S Services	303539	TOWN OF HAMPTON	#	240.
575002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	225.
575002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	950.
575002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	920.
575002	Maint of Services O/S Services	303456		#	920.
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	460.
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	488.
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	1,092.
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	460.
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	920.
675002	Maint of Services O/S Services	100945		#	945.
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	1,150.
675002	Maint of Services O/S Services		TOWN OF HAMPTON	#	338
675002	Maint of Services O/S Services		EVERSOURCE	#	303
675002	Maint of Services O/S Services		EVERSOURCE	#	(303
675002	Maint of Services O/S Services	303449	NORTH HAMPTON POLICE DEPARTMENT	#	303
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	1,437
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	1,610.
675002	Maint of Services O/S Services		TOWN OF HAMPTON	#	446.
675002	Maint of Services O/S Services		TOWN OF HAMPTON	#	380.
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	230.
675002	Maint of Services O/S Services	303456		#	2,715
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	945.
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	690
675002	Maint of Services O/S Services		ROBERT PIKE CONSTRUCTION INC	#	1,175
675002	Maint of Services O/S Services	303456		#	690
675002	Maint of Services O/S Services	303456		#	920
675002	Maint of Services O/S Services	303456		#	460
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	690
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	690
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	345.
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	345
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	690
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	920
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	295
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	750
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	250
675002	Maint of Services O/S Services	303578	WHITE'S WELDING CO INC	#	189
675002	Maint of Services O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	215
675002	Maint of Services O/S Services	303578	WHITE'S WELDING CO INC	#	189
675002	Maint of Services O/S Services	303247	ARNY'S PLUMBING AND HEATING	#	45
675002	Maint of Services O/S Services	303082	POLLARD WATER	140861	34
675002	Maint of Services O/S Services	303578	WHITE'S WELDING CO INC	#	264
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	250
675002	Maint of Services O/S Services	306700	APH - ARAKELIAN PLUMBING & HEATING	#	248
675002	Maint of Services O/S Services	303578	WHITE'S WELDING CO INC	#	207
675002	Maint of Services O/S Services	100945	BCK EXCAVATION, LLC.	#	340
675002	Maint of Services O/S Services	305641	F. W. WEBB COMPANY	#	223
675002	Maint of Services O/S Services	305641	F. W. WEBB COMPANY	#	14
676002	Maint of Meters O/S Services	303479	REGAN SUPPLY AND TESTING SERVICE	7176	2,850
676002	Maint of Meters O/S Services	303578	WHITE'S WELDING CO INC	#	40
676002	Maint of Meters O/S Services	303479	REGAN SUPPLY AND TESTING SERVICE	7176	950
677002	Maint of Hydrants O/S Services	304072	EJ PRESCOTT	#	23
677002	Maint of Hydrants O/S Services	304072	EJ PRESCOTT	#	17
677002	Maint of Hydrants O/S Services	304072	EJ PRESCOTT	#	22
678002	Maint of Valves O/S Services	303539	TOWN OF HAMPTON	#	594
678002	Maint of Valves O/S Services		ROBERT PIKE CONSTRUCTION INC	#	1,720
678002	Maint of Valves O/S Services		TOWN OF HAMPTON	#	450
678002	Maint of Valves O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	1,840
678002	Maint of Valves O/S Services	303456	ROBERT PIKE CONSTRUCTION INC	#	920
678002	Maint of Valves O/S Services	304487		754410	1,594
678002	Maint of Valves O/S Services	304429	E.H. WACHS COMPANY	#	184
903202	Bill Printing Services	305564		#	20
903202	Bill Printing Services	305564		#	1,309
903202	Bill Printing Services	305564		#	1,505
903202	Bill Printing Services	305564	MPX	#	1,496
903202	Bill Printing Services	305564		#	1,490
903202	Bill Printing Services	305564		#	1,101
903202	Bill Printing Services	305564		#	15
903202 903202		305564		#	
202202	Bill Printing Services	305564 305564	MPX MPX	# #	1,284 23
002202			INICA	-	/3
903202 903202	Bill Printing Services Bill Printing Services	305564		#	2,635

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Account	Account Description	Vendor	Vendor Name	Document TXT	\$
903202	Bill Printing Services	305564	MPX	#	23.01
903202	Bill Printing Services	305564	MPX	#	30.79
903202	Bill Printing Services	305564	MPX	#	1,943.36
903202	Bill Printing Services	305564	MPX	#	2,193.96
903202	Bill Printing Services	305564	MPX	#	24.22
903202 903202	Bill Printing Services Bill Printing Services	305564 305564	MPX	#	22.49 1,821.36
903202		305564	MPX	#	26.82
903202	Bill Printing Services Bill Printing Services	305564	MPX	#	1,842.69
903202	Bill Printing Services	305564	MPX	#	26.30
903202	Bill Printing Services	305564	MPX	# #	1,779.44
903202	Bill Printing Services	305564	MPX	#	1,506.14
903202	Bill Printing Services	305564	MPX	#	21.97
903202	Bill Printing Services	305564	MPX	#	1,291.90
903202	Bill Printing Services	305564	MPX	#	525.20
923000	Outside Services	304930	RESULTS ENGINEERING	#	765.00
923002	Outside Services	303805	PURCHASING CARD AWC CT	GLENN DODDS	43.24
923002	Outside Services	303805	PURCHASING CARD AWC CT	GLENN DODDS	200.00
923002	Outside Services	301116	WEX BANK	#	163.85
923202	Outside Services - Legal	101177	NH BROWN LAW, PLLC	#	5,599.66
923202	Outside Services - Legal	101177	NH BROWN LAW, PLLC	#	1,072.50
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	110.00
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	2,897.80
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	825.00
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	2,392.50
923202	Outside Services - Legal	101177	NH BROWN LAW, PLLC	#	1,485.00
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	1,705.00
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	3,520.00
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	2,777.50
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	1,347.50
923202 923202	Outside Services - Legal		NH BROWN LAW, PLLC NH BROWN LAW, PLLC	#	330.00
923202	Outside Services - Legal Outside Services - Legal		NH BROWN LAW, PLLC	#	1,485.00 3,767.50
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	3,707.30
923202	Outside Services - Legal	101177	NH BROWN LAW, PLLC	#	2,502.50
923202	Outside Services - Legal		NH BROWN LAW, PLLC	#	3,437.50
923202	Outside Services - Legal	305565	ROCKINGHAM COUNTY REGISTRY OF DEEDS	#	440.00
923202	Outside Services - Legal	305565	ROCKINGHAM COUNTY REGISTRY OF DEEDS	#	275.00
923203	Outside Services - Pension	303422		#	74.33
923203	Outside Services - Pension	303422	UNITIL	#	206.84
923203	Outside Services - Pension	303422	UNITIL	#	(206.84)
923203	Outside Services - Pension	303422	UNITIL	#	(74.33)
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	159.03
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	484.60
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	258.98
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	298.68
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	306.99
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	291.95
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	368.76
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	421.23
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	223.95
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	4548	337.58
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	273.77
923208	Outside Services	303268	BENCH MARK COMMUNICATIONS INC	#	457.00
923208	Outside Services		BENCH MARK COMMUNICATIONS INC	#	306.50
923214	Outside Services-CC Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	4,821.50
923214	Outside Services-CC		NEXT GENERATION STRATEGIES, LLC.	#	5,152.25
923214		100690	NEXT GENERATION STRATEGIES, LLC.		6,327.50
923214	Outside Services-CC Outside Services-CC	100690 300249	NEXT GENERATION STRATEGIES, LLC. AD-MERICA	#	6,000.00 674.72
923214	Outside Services-CC		AD-MERICA AD-MERICA	#	145.93
923214 923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	145.93
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	(14,058.75)
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	14,058.75
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	8,261.00
923214	Outside Services-CC		NEXT GENERATION STRATEGIES, LLC.	#	5,620.50
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	831.25
	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	3,192.50
		1000000			
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES. LLC.	#	1.70.3.00
923214 923214	Outside Services-CC Outside Services-CC	100690 100690	NEXT GENERATION STRATEGIES, LLC. NEXT GENERATION STRATEGIES, LLC.		1,765.00 1,707.00
923214 923214 923214	Outside Services-CC Outside Services-CC Outside Services-CC	100690 100690 100690	NEXT GENERATION STRATEGIES, LLC.	# # #	1,707.00
923214 923214	Outside Services-CC	100690		#	

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Account	Account Description	Vendor	Vendor Name	Document TXT	\$
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	2,988.
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	2,856.
923214	Outside Services-CC	100690	NEXT GENERATION STRATEGIES, LLC.	#	2,926.
932002	Outside Services - G&A Maintenance	304930		12211	525.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	12229	367.
932002	Outside Services - G&A Maintenance	304930		12219	3,307.
932002	Outside Services - G&A Maintenance	304930		12213	735.
932002	Outside Services - G&A Maintenance	304930		12227	840.
932002	Outside Services - G&A Maintenance	304930		12206	577.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	210.
932002	Outside Services - G&A Maintenance	304930		#	140.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	210.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	210.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	210.
932002	Outside Services - G&A Maintenance	304930		#	458.
932002	Outside Services - G&A Maintenance	304930		#	459.
932002	Outside Services - G&A Maintenance	304930		#	765.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	612.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	1,224.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	2,142.
932002	Outside Services - G&A Maintenance	304930		#	306.
932002	Outside Services - G&A Maintenance	304930		#	1,224.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	765.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	2,371.
932002	Outside Services - G&A Maintenance	304930		#	1,683.
932002	Outside Services - G&A Maintenance	304930		#	153.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	76.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	382.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	3,978.
932002	Outside Services - G&A Maintenance	304930		#	306.
932002	Outside Services - G&A Maintenance	304930		#	76.
932002	Outside Services - G&A Maintenance	304930		#	150.
932002	Outside Services - G&A Maintenance	304930		#	153.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	1,606
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	4,819
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	918.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	459
932002	Outside Services - G&A Maintenance	304930		#	459
932002	Outside Services - G&A Maintenance	304930		#	765
932002	Outside Services - G&A Maintenance	304930		#	688.
932002	Outside Services - G&A Maintenance	304930		#	3,519
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	2,720
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	2,754
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	153.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	153.
932002	Outside Services - G&A Maintenance	304930		#	918.
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	841.
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	(841
932002	Outside Services - G&A Maintenance	304930		#	841
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	765
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	306
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	306
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	765
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	405
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	54
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	612
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	1,955
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	1,841
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	1,071
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	306
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	3,366
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	612
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	1,224
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	688
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	1,224
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	612
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	459
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	841
932002	Outside Services - G&A Maintenance		RICHARDSON ELECTRICAL CO INC	#	274
932002	Outside Services - G&A Maintenance	303480	RICHARDSON ELECTRICAL CO INC	#	274
932002	Outside Services - G&A Maintenance	300661	COM-TRONICS	31090	538
552002					

# DW 20-184 Joint Town TS 3-2 Attachment 1 Page 7 of 7

Account	Account Description	Vendor	Vendor Name	Document TXT	\$
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	382.50
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	382.50
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	1,300.50
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	840.50
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	76.50
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	382.50
932002	Outside Services - G&A Maintenance	304930		#	688.50
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930		#	1,062.00
932002 932002	Outside Services - G&A Maintenance Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING RESULTS ENGINEERING	#	153.00 1,200.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	1,759.50
932002	Outside Services - G&A Maintenance		CENTRAL COMMUNICATIONS CORP.	# 31090	538.00
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	1,988.00
932002	Outside Services - G&A Maintenance	304930		#	1,588.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	1,377.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	918.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	765.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	1,071.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	459.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	762.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	1,071.00
932002	Outside Services - G&A Maintenance	304930 304930	RESULTS ENGINEERING	#	918.00
932002 932002	Outside Services - G&A Maintenance Outside Services - G&A Maintenance		RESULTS ENGINEERING RESULTS ENGINEERING	#	612.00 612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	459.00
932002	Outside Services - G&A Maintenance	304930		#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	163.59
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance		ALLARD SERVICE AND SALES, INC.	#	200.00
932002	Outside Services - G&A Maintenance		ALLARD SERVICE AND SALES, INC.	#	300.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	1,071.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	918.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	306.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	459.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	612.00
932002	Outside Services - G&A Maintenance	304930	RESULTS ENGINEERING	#	163.59
932002	Outside Services - G&A Maintenance		RESULTS ENGINEERING	#	153.00
932002	Outside Services - G&A Maintenance		ALLARD SERVICE AND SALES, INC. ALLARD SERVICE AND SALES, INC.	#	200.00
932002	Outside Services - G&A Maintenance	2023922	ALLAND SERVICE AND SALES, INC.	#	300.00

Exhibit 21

# **EXHIBIT BCO-8**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

# AQUARION WATER COMPANY OF NEW HAMPSHIRE

# DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-10 Date of Response: November 2, 2021 Witness: D.Szabo

- REQUEST: A review of Aquarion's Annual Reports from 2013 to 2020 shows the amount of dividends paid each year, per the table below. Average dividends of \$992,913 was paid from 2013 to 2017, and then dividends stopped being paid Aquarion's response to Joint Towns of Hampton and North Hampton DR 1-2, states that the Company has historically maintained a relatively low level of short term debt (\$0 from 2014-2017, \$300,000 at 2018, and \$1.2 million at end of 2019), but prior to the end of 2020, Aquarion had \$4.4 million of short term intercompany debt (an increase of \$3.2 million over the prior year). Thus, Aquarion's parent elected to transfer \$1.6 million of the inter-company debit to capital contributions (an increase of 64.5% in Paid in Capital) to achieve a more reasonable level of inter-company debt of \$2.8 million at December 31, 2020 (\$4.4 million less \$1.6 million transfer). Address the following:
  - a) Explain how the paper transaction described above actually caused in increase in Aquarion's cost of capital, by shifting the lower "cost" of intercompany short term debt (on \$1.6 million) to a higher "cost" of equity (Paid in Capital), and provide all documentation that shows Aquarion's true cost of capital and financing actually increased via this transaction.
  - b) Provide a copy of Board of Direct Minutes and other documents that authorized the shift from intercompany short term debt to Paid in Capital, and which also explained the rationale for this transaction.
  - c) Explain if Eversource/parent has previously shifted short-term debt to Paid in Capital for Aquarion, and provide the date of the transaction, the reason for the transaction, and provide authorization for the transaction.
  - d) Explain if Eversource/parent has previously shifted intercompany short-term debt to Paid in Capital for another affiliate from 2016 to 2020, and cite to and explain this transaction (and identify the affiliate and related amounts shifted from short term debt to Paid in Capital).
  - e) Explain why the amount of intercompany short term debit increased significantly from \$1.2 million at 2019 to \$4.4 million prior to the end of 2020, and explain and how this increased level of intercompany short term debt was used by Aquarion (explain and provide all uses of these funds, such as capital expenditures, operating expenses, dividends, and other uses).

# AQUARION WATER COMPANY OF NEW HAMPSHIRE

# DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021	Date of Response: November 2, 2021
Request No.: Joint Town 4-10	Witness: D.Szabo

# **RESPONSE**:

- a) The \$1.6m capital contribution increased equity and reduced short-term debt so that the Company's capital structure remained at a reasonable level and in line with industry range.
- b) Please refer to Joint Town 4-10 Attachment 1 for the Board of Directors Minutes that authorized the capital contribution. There are no other documents.
- c) This is the first capital contribution since Aquarion was acquired by Eversource in 2018, and the first since Aquarion Water Company acquired the Company in 2002. The Company has been able to adequately reduce its short-term debt in the past by reducing dividend payments alone.
- d) Yes, AWC-CT has received capital contributions of \$8.8m in 2018, \$35m in 2019 and \$15m in 2020). The contributions were made to reduce short-term debt.
- e) The main driver of the \$3.2 million increase in short-term debt from \$1.2 million in 2019 to \$4.4 million in 2020 has been capital expenditures. The Company's capital expenditures were \$5.3 million while the net cash provided from operations was \$2.1 million. The short-term debt increase was mitigated by suspending dividend payments.

# CONSENT TO ACTION IN LIEU OF A MEETING OF THE BOARD OF DIRECTORS OF AQUARION WATER COMPANY

The undersigned, being all of the directors (the **"Board"**) of Aquarion Water Company, a Connecticut corporation (the **"Company"**), acting pursuant to the Company's By-Laws and the Section 33-749 of the Connecticut Business Corporation Act, which allows actions to be taken with the same force and effect as if they had been unanimously adopted at a duly convened meeting of the Board.

WHEREAS, the Company is the sole shareholder of Aquarion Water Company of New Hampshire ("AWC-NH"); and

WHEREAS, the Company proposes to contribute \$1,600,000 to AWC-NH;

# NOW, THEREFORE, BE IT

**RESOLVED:** That the Company be, and hereby is, authorized to provide a capital contribution to AWC-NH in the amount of \$1,600,000;

and further

**RESOLVED**: That any and all prior actions of any officer of the Company in connection with the matters contemplated by the foregoing resolution are approved, ratified and adopted in all respects as fully as if such actions had been presented to the Board for its approval prior to such actions being taken;

and further

**RESOLVED:** That any officer of the Company and such other employees of the Company as any one of them shall designate be, and each of them hereby is, authorized, empowered and directed, in the name and on behalf of the Company, as applicable, to take such additional action and to execute and deliver such additional agreements, documents and instruments, and do and perform all such acts and things as any of them may deem necessary or advisable to implement the provisions of the resolutions listed above, and the intent and purpose of the resolutions adopted hereby and related hereto, and to carry out the terms of the aforesaid agreements and the execution and delivery of such agreements, documents and instruments;

and further

**RESOLVED:** That this consent be kept with the records of the Company with the records of meetings of the Board.

[Signature Page Follows]

**IN WITNESS WHEREOF,** the undersigned have executed this consent as of the 30th day of December, 2020 and hereby waive all notice of a meeting and the holding of a meeting to act upon the foregoing resolutions.

Donald J. Morrissey

1 1/1/1

John P. Walsh

Exhibit 21

# **EXHIBIT BCO-9**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

# Exhibit 21

# AQUARION WATER COMPANY OF NEW HAMPSHIRE

# DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

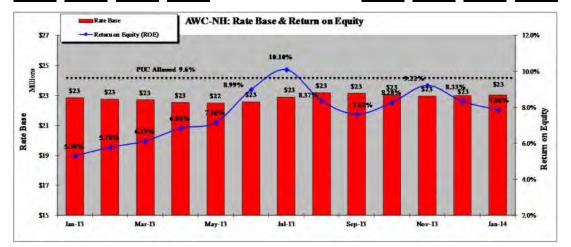
Data Request Received: October 19, 2021 Request No.: Joint Town 4-17 Date of Response: November 12, 2021 Witness: D. Szabo

- REQUEST: Provide a copy of all Aquarion internal management reports that calculate the Company's revenue requirement, earned return on equity, earned return on rate base, and other ratemaking or revenue requirement-related statistics and information. Provide this information on a monthly basis (or for each period the information is prepared) for the calendar years 2014 through 2021 year-to-date.
- RESPONSE: Please refer to Joint Town 4-17 Attachment 1 for the monthly Aquarion internal management reports related to the Aquarion Water Company of New Hampshire from 2014 through year-to-date 2021. These comprehensive monthly reports provide a month and year-to-date comparison of actual financial performance as compared to budget and prior year. They also provide capital expenditures for the month and year-to-date periods as compared to budget and prior year and explanations for the variances.

Please note that the Company does not calculate revenue requirement or revenue requirement-related statistics and information outside of a rate case.

# **Aquarion Water Company of New Hampshire Financial Results** January 31, 2014 (Dollars in thousands)

	Mor	nth			Year To Date				
2014	Budget	2013	Variance 14 vs Budg		2014	Budget	2013	Variance 14 vs Budg	
\$508	\$504	\$462	\$4	Revenue	\$508	\$504	\$462	\$4	
69	73	77	4	Labor	69	73	77	4	
63	59	56	(4)	Other Taxes	63	59	56	(4)	
19	18	24	(1)	Purchased Power	19	18	24	(1)	
16	16	12	-	Pension	16	16	12	-	
17	17	17	-	Retiree Medical	17	17	17	-	
14	15	17	1	Medical	14	15	17	1	
3	2	2	(1)	Chemicals	3	2	2	(1)	
2	4	5	2	Main Break Costs	2	4	5	2	
133	138	114	5	All other - operating expenses	133	138	114	5	
336	342	324	6	Total Expenses, net of other income	336	342	324	6	
\$172	\$162	\$138	\$10	EBITDA	\$172	\$162	\$138	\$10	
79	80	86	1	Depreciation and Amortization	79	80	86	1	
-	-	-	-	AFUDC	-	-	-	-	
\$93	\$82	\$52	\$11	EBIT	\$93	\$82	\$52	\$11	
65	65	69	-	Interest - Operating Company	65	65	69	-	
65	65	69	-	Total Interest	65	65	69	-	
\$28	\$17	(\$17)	\$11	EBT	\$28	\$17	(\$17)	\$11	
8	5	(6)	(3)	Income Taxes	8	5	(6)	(3)	
\$20	\$12	(\$11)	\$8	Net Income	\$20	\$12	(\$11)	\$8	



Return on Equity

 January NH ROE is 7.86%, target for the month was 9.05%. ROE reflects higher than budgeted equity percentage of total capitalization.

#### Regulatory Facts:

On May 14, 2012, AWC-NH filed its rate application with the NH PUC for a \$1,100, or 18.3%, increase in annual water service revenues. On September 18, 2012, the NH PUC approved a temporary rate increase of 8.8%, retroactive back to July 1, 2012. On June 6, 2013, a final decision was issued with an increase of \$925K, or 15.3%, retroactive back to July 1, 2012.

On January 17, 2013, in compliance with the established requirements set forth by the NH PUC water infrastructure and conservation adjustment ("WICA"), AWC-NI received permission to increase the surcharge to 5.27% for all services rendered on or after January 1, 2013. This cumulative surcharge reflects \$2,492 of WICA related capital investment. Effective with the June 6, 2013 rate case decision, the WICA surcharge was reset to 0% and revenue amounts were incorporated into base rates.

# Revenues

January Revenues are favorable by \$4K.

### xpenses

January Labor is favorable by \$4K. Variance is due to 23 actual days worked vs. 25 days in the budget.

- January Other Taxes are unfavorable by \$4K. Variance is due to actual bills received are higher than budget.

 January All Other Operating Expenses are favorable by \$5K. Variance is due to lower Maintenance costs offset by higher Consulting and Legal expenses.

# DW 20-184 Joint Town 4-17 Attachment 1 Page 2 of 186

# **Capital Expenditures Comparison to Budget** January 31, 2014 (Dollars in thousands)

	Month			(		YTD		
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>
5	-	1	(5) 1	Mains	5	-	1	(5)
-	-	-	- 1	Dams	-	-	-	-
4	-	3	(4)	Transmission & Distribution	4	-	3	(4)
3	8	7	5 1	IT	3	8	7	5
10	6	7	(4) 1	Meters	10	6	7	(4)
-	-	19	- 5	Source of Supply	-	-	19	-
-	-	1	- 1	Pumping	-	-	1	-
-	-	-	-	Treatment	-	-	-	-
4	3	2	(1) (	General Plant	4	3	2	(1)
26	17	40	(9)		26	17	40	(9)

•Mains - The variance is primarily due to the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets. •Transmission & Distribution – The variance is primarily due to new service connections. Year-end actuals are expected to meet targets.

• IT - The variance is primarily due to the SCADA Recurring project. Year-end actuals are expected to meet targets.

•Meters – Meter replacements for the month of January were higher than anticipated. Year-end actuals are expected to meet targets.

•Source of Supply – Year-end actuals are expected to meet targets.

•Pumping – Year-end actuals are expected to meet target.

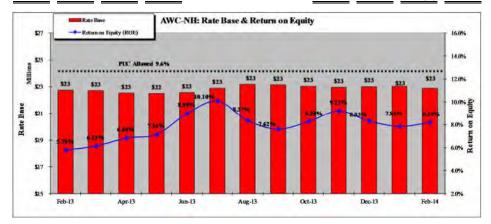
•Treatment - Year-end actuals are expected to meet targets.

•General & Other - The variance is primarily due to Mill Road Booster Telemetry project. Year-end actuals are expected to meet targets.

# Exhibit 21 DW 20-184 Joint Town 4-17 Attachment 1 Page 3 of 186

#### Aquarion Water Company of New Hampshire **Financial Results** February 28, 2014 (Dollars in thousands)

	Mor	ıth				Year To	o Date	
2014	Budget	2013	Variance 14 vs Budg		2014	Budget	2013	Variance 14 vs Budg
\$492	\$494	\$449	(\$2)	Revenue	\$1,000	\$998	\$911	\$2
53	60	65	7	Labor	122	133	142	11
61	58	54	(3)	Other Taxes	124	117	110	(7)
19	17	19	(2)	Purchased Power	38	35	43	(3)
(5)	5	12	10	Pension	11	11	24	-
(16)	1	18	17	Retiree Medical	1	1	35	-
15	15	17	-	Medical	29	30	34	1
2	2	3	-	Chemicals	5	4	5	(1)
10	3	1	(7)	Main Break Costs	12	7	6	(5)
117	144	101	27	All other - operating expenses	250	284	215	34
256	305	290	49	Total Expenses, net of other income	592	622	614	30
\$236	\$189	\$159	\$47	EBITDA	\$408	\$376	\$297	\$32
80	79	86	(1)	Depreciation and Amortization	159	159	172	-
-	-	-	-	AFUDC	-	-	-	-
\$156	\$110	\$73	\$46	EBIT	\$249	\$217	\$125	\$32
63	65	68	2	Interest - Operating Company	128	130	137	2
63	65	68	2	Total Interest	128	130	137	2
\$93	\$45	\$5	\$48	EBT	\$121	\$87	(\$12)	\$34
25	11	1	(14)	Income Taxes	33	24	(5)	(9)
\$68	\$34	\$4	\$34	Net Income	\$88	\$63	(\$7)	\$25



Return on Equity February NH ROE is 8.19%, target for the month was 8.17%.

Regulatory Facts: On May 14, 2012, AWC-NH filed its rate application with the NH PUC for a \$1,100, or 18.3%, increase in annual water service revenues. On September On May 14, 2012, AW C-NH flied its rate application with the NH PUC for a \$1,100, or 18.5%, increase in annual water service revenues. On September 18,2012, the NH PUC approved a temporary rate increase of 8.8%, retroactive back to July 1, 2012. On June 6, 2013, a final decision was issued with an increase of \$925K, or 15.2%, retroactive back to July 1, 2012. On January 17, 2013, in compliance with the established requirements set forth by the NH PUC water infrastructure and conservation adjustment ("WICA"), AWC-NH received permission to increase the surcharge to 5.27% for all services rendered on or after January 1, 2013. This cumulative surcharge reflects \$2,492 of WICA related capital investment. Effective with the June 6, 2013 rate case decision, the WICA surcharge was reset to 0% and revenue amounts were incorporated into base rates.

#### Revenues

· February Revenues were unfavorable by \$2K and YTD Revenues are favorable by \$2K. February and YTD Revenues as well as budgeted consumption are on target.

Expenses • February Labor is favorable by \$7K and YTD Labor is favorable by \$11K. Variances are due to more capitalized labor.

- · February Other Taxes are unfavorable by \$3K and YTD are unfavorable by \$7K. Variances are due to actual bills received are higher than budget.
- · February Pension was favorable by \$10K and February Retiree Medical was favorable by \$17K. A true up was done based on revised expense numbers from the actuary.
- · February Main Break Costs are unfavorable by \$7K and YTD are unfavorable by \$5K. Variances are mainly due to budget spread.
- February All Other Operating Expenses are favorable by \$27K. Variance is due to lower Maintenance costs and higher Jobbing. YTD All Other Operating Expenses are favorable by \$34K. YTD variance is due to lower Maintenance costs - \$24K. We are behind mainly due to the weather. February snowfall was two feet higher than average.

DW 20-184 Joint Town 4-17 Attachment 1 Page 4 of 186

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# Capital Expenditures Comparison to Budget February 28, 2014 (Dollars in thousands)

	Month					YTD		
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>
8	21	-	13	Mains	13	21	1	8
-	-	-	-	Dams	-	-	-	-
-	-	-	-	Transmission & Distribution	4	-	3	(4)
12	14	5	2	IT	15	22	12	7
9	6	19	(3)	Meters	19	12	26	(7)
-	-	(19)	-	Source of Supply	-	-	-	-
-	10	-	10	Pumping	-	10	1	10
1	4	1	3	Treatment	1	4	1	3
5	3	1	(2)	General Plant	9	6	3	(3)
35	58	7	23	-	61	75	47	14
				=				

• Mains - The variance is primarily due to the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance through February is primarily due to New Service Connections. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to the SCADA Recurring project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were higher than anticipated through February. Year-end actuals are expected to meet targets.

•Source of Supply – Year-end actuals are expected to meet targets.

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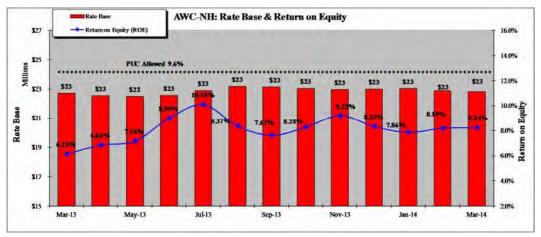
•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other - The variance was primarily due to the Mill Road Booster Telemetry project. Year-end actuals are expected to meet targets.

### **Aquarion Water Company of New Hampshire Financial Results** March 31, 2014 (Dollars in thousands)

	Mor	ıth				Year To	Date	
2014	Budget	2013	Variance 14 vs Budg		2014	Budget	2013	Variance 14 vs Budg
\$514	\$527	\$458	(\$13)	Revenue	\$1,514	\$1,525	\$1,369	(\$11)
56	62	61	6	Labor	178	195	203	17
61	58	50	(3)	Other Taxes	185	175	160	(10)
19	18	24	(1)	Purchased Power	57	53	67	(4)
6	6	12	-	Pension	17	17	36	-
-	-	17	-	Retiree Medical	1	1	52	-
14	15	17	1	Medical	43	45	51	2
2	2	2	-	Chemicals	7	6	7	(1)
5	11	2	6	Main Break Costs	17	18	8	1
135	147	111	12	All other - operating expenses	385	431	326	46
298	319	296	21	Total Expenses, net of other income	890	941	910	51
\$216	\$208	\$162	\$8	EBITDA	\$624	\$584	\$459	\$40
79	79	86	-	Depreciation and Amortization	238	238	258	-
-	-	-	-	AFUDC	-	-	-	-
\$137	\$129	\$76	\$8	EBIT	\$386	\$346	\$201	\$40
64	64	68	-	Interest - Operating Company	192	194	205	2
64	64	68	-	Total Interest	192	194	205	2
\$73	\$65	\$8	\$8	EBT	\$194	\$152	(\$4)	\$42
21	17	4	(4)	Income Taxes	54	41	(1)	(13)
\$52	\$48	\$4	\$4	Net Income	\$140	\$111	(\$3)	\$29



Return on Equity

 March NH ROE is 8.24%, target for the month was 8.53%.

Regulatory Facts:

On May 14, 2012, AWC-NH filed its rate application with the NH PUC for a \$1,100, or 18.3%, increase in annual water service revenues. On September 18, 2012, the NH PUC approved a temporary rate increase of 8.8%, retroactive back to July 1, 2012. On June 28, 2013, a final decision was issued with an increase of \$925K, or 15.2%, retroactive back to July 1, 2012. On January 17, 2013, in compliance with the established requirements set forth by the NH PUC water infrastructure and conservation adjustment ("WICA"), AWC-NH received permission to increase the surcharge to 5.27% for all services rendered on or after January 1, 2013. This cumulative surcharge reflects \$2,492 of WICA related capital investment. Effective with the June 28, 2013 rate case decision, the WICA surcharge was reset to 0% and revenue amounts were incorporated into base rates. Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.

Revenues

 March Revenues are unfavorable by \$13K and YTD Revenues are unfavorable by \$11K. March and YTD Revenues variance driven by consumer volume

Expenses March Labor is favorable by \$6K and YTD Labor is favorable by \$17K. Variances are due to more capitalized labor.

- · March Other Taxes are unfavorable by \$3K and YTD are unfavorable by \$10K. Variances are due to actual bills received are higher than budget.
- March Main Break Costs are unfavorable by \$6K and YTD are favorable by \$1K. MTD variance is mainly due to budget spread.
- March All Other Operating Expenses are favorable by \$12K. Variance is due to lower Maintenance costs. YTD All Other Operating Expenses are . favorable by \$46K. YTD variance is due to more SCADA charges are being capitalized and lower Maintenance costs. We are behind on Maintenance costs mainly due to the weather.

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# **Capital Expenditures Comparison to Budget** March 31, 2014 (Dollars in thousands)

				(=				
	Month					YTD		
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>
6	50	18	44	Mains	19	71	19	52
-	-	-	-	Dams	-	-	-	-
-	52	-	52	Transmission & Distribution	4	52	3	48
19	43	12	24	IT	34	65	24	31
14	5	16	(9)	Meters	33	17	42	(16)
1	8	-	7	Source of Supply	1	8	-	7
1	-	1	(1)	Pumping	1	10	2	9
1	4	1	3	Treatment	2	8	2	6
3	3	4	-	General Plant	12	9	7	(3)
45	165	52	120	-	106	240	99	134

• Mains - The variance is primarily due to the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets.

•Transmission & Distribution - The variance due to the Exeter Road Tank Mixer, Glade Path Tank Mixer and the Jenness Tank Mixer projects. Yearend actuals are expected to meet targets.

• IT - The variance is primarily due to the SCADA Recurring project. Year-end actuals are expected to meet targets.

\_\_\_\_\_

• Meters - Meter Replacements were higher than anticipated through March. Year-end actuals are expected to meet targets.

•Source of Supply – The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

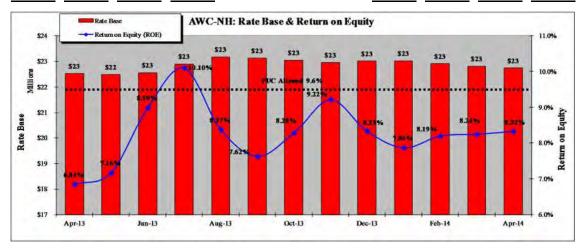
•Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other - The variance was primarily due to the Mill Road Booster Telemetry project. Year-end actuals are expected to meet targets.

# Joint Town 4-17 Attachment 1 Page 7 of 186

## **Aquarion Water Company of New Hampshire Financial Results** April 30, 2014 (Dollars in thousands)

	Mon	ith				Year To	Date	
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance
\$541	\$576	\$515	(\$35)	Revenue	\$2,055	\$2,101	\$1,884	(\$46)
62	61	60	(1)	Labor	240	256	263	16
53	58	52	5	Other Taxes	238	233	212	(5)
17	17	16	-	Purchased Power	74	70	83	(4)
6	6	12	-	Pension	23	23	48	-
1	1	17	-	Retiree Medical	2	2	69	-
15	15	18	-	Medical	58	60	69	2
2	2	2	-	Chemicals	9	8	9	(1)
8	4	3	(4)	Main Break Costs	25	22	11	(3)
139	135	127	(4)	All other - operating expenses	524	566	453	42
303	299	307	(4)	Total Expenses, net of other income	1,193	1,240	1,217	47
\$238	\$277	\$208	(\$39)	EBITDA	\$862	\$861	\$667	\$1
80	79	85	(1)	Depreciation and Amortization	318	317	343	(1)
-	-	-	-	AFUDC	-	-	-	-
\$158	\$198	\$123	(\$40)	EBIT	\$544	\$544	\$324	\$0
64	65	68	1	Interest - Operating Company	256	259	273	3
64	65	68	1	Total Interest	256	259	273	3
\$94	\$133	\$55	(\$39)	ЕВТ	\$288	\$285	\$51	\$3
24	36	22	12	Income Taxes	78	77	21	(1)
\$70	\$97	\$33	(\$27)	Net Income	\$210	\$208	\$30	\$2



 April NH ROE is 8.32%, target for the month was 9.0%.

#### Regulatory Facts:

- Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.
- On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with rate reductions associated with TPR credits to be passed onto customers.

#### Revenues

 April Revenues are unfavorable by \$35K and YTD Revenues are unfavorable by \$46K. MTD results are due to lower than budgeted consumption as well as \$7K of delayed budgeted WICA. YTD Revenue variance driven by lower consumer volume.

#### Expenses

- April Labor is unfavorable by \$1K and YTD Labor is favorable by \$16K. YTD variance is due to more capitalized labor.
- April Other Taxes are favorable by \$5K and YTD are unfavorable by \$5K. MTD variance is due to a true up of the State property tax bill. YTD variance is due to actual town bills received are higher than budget.
- April Main Break Costs are unfavorable by \$4K and YTD are unfavorable by \$3K. Variances are due to one large main break in April.
- April All Other Operating Expenses are unfavorable by \$4K. Variance is mainly due to Customer Service Expenses. YTD All Other Operating Expenses are favorable by \$42K. YTD variance is due to more SCADA charges are being capitalized and lower Maintenance costs. We are behind on Maintenance costs mainly due to the weather.

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# Capital Expenditures Comparison to Budget April 30, 2014 (Dollars in thousands)

					Year To Date				
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	
10	59	8	49	Mains	29	130	27	101	
13	68	6	55	Transmission & Distribution	17	120	9	103	
6	14	9	8	IT	40	79	33	39	
9	6	20	(3)	Meters	42	23	62	(19)	
-	-	-	-	Source of Supply	1	8	-	7	
1	10	10	9	Pumping	2	20	12	18	
-	4	-	4	Treatment	2	12	2	10	
-	3	29	3	General Plant	12	12	36	-	
39	164	82	125	-	145	404	181	259	

• Mains - The variance is primarily due to the delayed start of the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets.

•T&D – The variance due to the Exeter Road Tank Mixer, Glade Path Tank Mixer and the Jenness Tank Mixer projects. Year-end actuals are expected to meet targets.

• IT - The variance is primarily due to the SCADA Recurring project. Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were higher than anticipated through April. Year-end actuals are expected to meet targets.

•SoS – The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other - General & Other was on target through April. Year-end actuals are expected to meet targets.

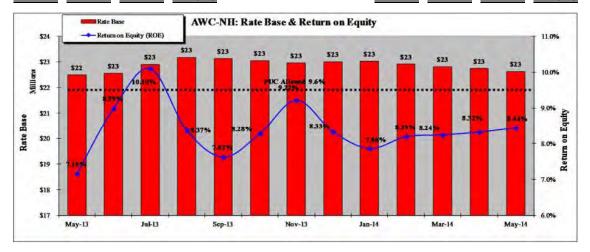
# Exhibit 21

DW 20-184

### Joint Town 4-17 Attachment 1 **Aquarion Water Company of New Hampshire** Page 9 of 186

### **Financial Results** May 31, 2014 (Dollars in thousands)

	Mor	nth				Year To	o Date	
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance
\$716	\$759	\$665	(\$43)	Revenue	\$2,771	\$2,860	\$2,549	(\$89)
77	61	67	(16)	Labor	317	317	330	-
62	58	53	(4)	Other Taxes	300	291	265	(9)
17	19	19	2	Purchased Power	91	89	102	(2)
5	5	12	-	Pension	28	28	60	-
-	-	17	-	Retiree Medical	2	2	86	-
14	15	17	1	Medical	72	75	86	3
2	3	3	1	Chemicals	11	11	12	-
8	4	4	(4)	Main Break Costs	33	26	15	(7)
133	142	20	9	All other - operating expenses	657	708	473	51
318	307	212	(11)	Total Expenses, net of other income	1,511	1,547	1,429	36
\$398	\$452	\$453	(\$54)	EBITDA	\$1,260	\$1,313	\$1,120	(\$53)
79	80	86	1	Depreciation and Amortization	397	397	429	-
-	-	-	-	AFUDC	-	-	-	-
\$319	\$372	\$367	(\$53)	EBIT	\$863	\$916	\$691	(\$53)
64	65	63	1	Interest - Operating Company	320	324	336	4
64	65	63	1	Total Interest	320	324	336	4
\$255	\$307	\$304	(\$52)	EBT	\$543	\$592	\$355	(\$49)
71	86	126	15	Income Taxes	149	163	147	14
\$184	\$221	\$178	(\$37)	Net Income	\$394	\$429	\$208	(\$35)



Return on Equity

 May NH ROE is 8.44%, target for the month was 10.03%. Variance is due to lower Utility Operating Income.

#### Regulatory Facts:

- Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.
- On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with rate reductions accociated with TPR credits to be passed onto customers

#### Revenues

 May Revenues are unfavorable by \$43K and YTD Revenues are unfavorable by \$89K. MTD and YTD results are due to lower than budgeted consumption and a late start to seasonal volumes. YTD variance to billed volume is 8 MG unfavorable once corrected for bill timing

#### Expenses

- May Labor is unfavorable by \$16K and YTD Labor is on target. MTD variance is due to an employee retiring and receiving banked sick time payout. YTD is on target because there has been more capitalized labor which offset the banked sick time payout.
- May Other Taxes are unfavorable by \$4K and YTD are unfavorable by \$9K. MTD and YTD variances are due to actual town bills received are higher than budget.
- May Main Break Costs are unfavorable by \$4K and YTD are unfavorable by \$7K. Variances are due to above average costs to repair three of the main breaks
- May All Other Operating Expenses are favorable by \$9K. Variance is mainly due to Water Quality Reports budgeted in May but will not be sent out until June. YTD All Other Operating Expenses are favorable by \$51K. YTD variance is due to lower Maintenance and Operating costs. We are behind on Maintenance costs mainly due to the weather.

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# Capital Expenditures Comparison to Budget May 31, 2014 (Dollars in thousands)

	Mon	ith				Year To	Date	
2014	<b>Budget</b>	2013	<u>Variance</u>	AWC-NH	<u>2014</u>	Budget	<u>2013</u>	Variance
101	213	107	112	Mains	130	343	134	213
31	42	23	11	Transmission & Distribution	48	162	32	114
-	14	19	14	IT	40	93	52	53
16	6	32	(10)	Meters	58	29	94	(29)
4	-	-	(4)	Source of Supply	5	8	-	3
3	-	32	(3)	Pumping	5	20	44	15
-	4	-	4	Treatment	2	16	2	14
-	3	3	3	General Plant	12	15	39	3
155	282	216	127	-	300	686	397	386

• Mains - The variance is primarily due to the delayed start of the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance due to the Exeter Road Tank Mixer, Glade Path Tank Mixer and the Jenness Tank Mixer projects. Yearend actuals are expected to meet targets.

• IT – The variance is primarily due to the SCADA Recurring project. Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were higher than anticipated through Mayl. Year-end actuals are expected to meet targets.

•Source of Supply - The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other - The variance is primarily due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

# Exhibit 21

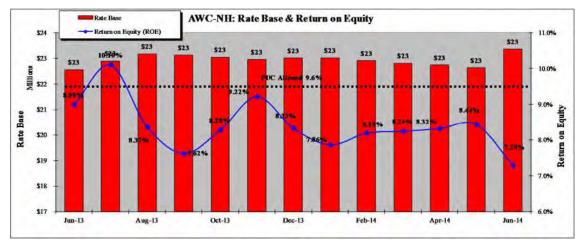
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Joint Town 4-17 Attachment 1

# Aquarion Water Company of New Hampshire Financial Results June 30, 2014 (Dollars in thousands)

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	Mor	nth				Year To	o Date	
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance
\$752	\$816	\$885	(\$64)	Revenue	\$3,523	\$3,676	\$3,434	(\$153)
58	57	58	(1)	Labor	375	374	388	(1)
54	58	57	4	Other Taxes	354	349	322	(5)
16	21	19	5	Purchased Power	107	110	121	3
6	6	12	-	Pension	34	34	72	-
-	-	18	-	Retiree Medical	2	2	104	-
14	15	17	1	Medical	86	90	103	4
4	2	3	(2)	Chemicals	15	13	15	(2)
9	7	9	(2)	Main Break Costs	42	33	24	(9)
117	134	112	17	All other - operating expenses	774	842	585	68
278	300	305	22	Total Expenses, net of other income	1,789	1,847	1,734	58
\$474	\$516	\$580	(\$42)	EBITDA	\$1,734	\$1,829	\$1,700	(\$95)
79	79	86	-	Depreciation and Amortization	476	476	515	-
-	-	-	-	AFUDC	-	-	-	-
\$395	\$437	\$494	(\$42)	EBIT	\$1,258	\$1,353	\$1,185	(\$95)
63	66	68	3	Interest - Operating Company	383	390	404	7
63	66	68	3	Total Interest	383	390	404	7
\$332	\$371	\$426	(\$39)	ЕВТ	\$875	\$963	\$781	(\$88)
90	101	178	11	Income Taxes	239	264	325	25
\$242	\$270	\$248	(\$28)	Net Income	\$636	\$699	\$456	(\$63)



#### Return on Equity

June NH ROE is 7.29%, target for the month was 10.41%. Variance is due to lower Utility Operating Income.

Regulatory Facts:

- Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.
- On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with
  rate reductions accociated with TPR credits to be passed onto customers.

Revenues

June Revenues are unfavorable by \$64K and YTD Revenues are unfavorable by \$153K. MTD and YTD results are due to lower than budgeted
consumption and a late start to seasonal volumes. Month and YTD results are also impacted unfavorably by 9K WICA variance. YTD variance to
billed volume is 10 MG unfavorable once corrected for bill timing.

Expenses

- June Other Taxes are favorable by \$4K and YTD are unfavorable by \$5K. MTD variance is due to a true up for bills received in June. YTD variances are due to actual town bills received prior to June were higher than budget.
- June Main Break Costs are unfavorable by \$2K and YTD are unfavorable by \$9K. MTD variances are due to previous main break costs including
  paving hitting in June. YTD variance due to above average costs to repair three of the main breaks.
- June All Other Operating Expenses are favorable by \$17K. Variance is mainly due to a tax refund from the Town of Hampton. YTD All Other Operating Expenses are favorable by \$68K. YTD variance is due to lower Maintenance and Operating costs - \$25K, Allocations - \$17K and the tax refund - \$20K.

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# Capital Expenditures Comparison to Budget June 30, 2014 (Dollars in thousands)

	Mon	th				Year To	569         371         41           196         51         129           107         64         60           35         110         (42)			
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>		
398	226	237	(172)	Mains	528	569	371	41		
19	34	19	15	Transmission & Distribution	67	196	51	129		
7	14	12	7	IT	47	107	64	60		
19	6	16	(13)	Meters	77	35	110	(42)		
23	8	-	(15)	Source of Supply	28	16	-	(12)		
2	10	5	8	Pumping	7	30	49	23		
-	4	-	4	Treatment	2	20	2	18		
1	3	8	2	General Plant	13	18	47	5		
469	305	297	(164)	-	769	991	694	222		

• Mains - The variance is primarily due to the delayed start of the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance due to the Exeter Road Tank Mixer, Glade Path Tank Mixer and the Jenness Tank Mixer projects. Year-end actuals are expected to meet targets.

IT – The variance is primarily due to the SCADA Recurring and NH Fleet GPS Replacement projects. Year-end actuals are expected to meet targets.
 Meters – Meter Replacements were higher than anticipated through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to be higher than targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to be slightly lower than targets.
•Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.
•General & Other – The variance is primarily due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

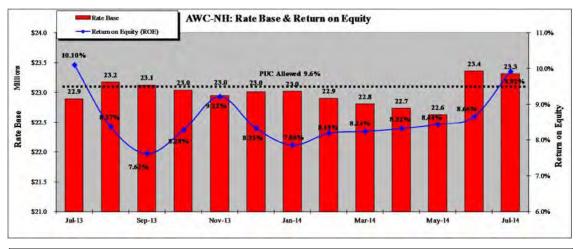
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Joint Town 4-17 Attachment 1

# **Aquarion Water Company of New Hampshire Financial Results** July 31, 2014 (Dollars in thousands)

	Mor	nth				Year To	Date	
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance
\$758	\$797	\$977	(\$39)	Revenue	\$4,281	\$4,473	\$4,411	(\$192)
67	67	63	-	Labor	442	441	451	(1)
59	60	57	1	Other Taxes	413	409	379	(4)
23	27	22	4	Purchased Power	130	137	143	7
6	6	13	-	Pension	40	40	85	-
1	1	17	-	Retiree Medical	3	3	121	-
13	15	17	2	Medical	99	105	120	6
4	4	3	-	Chemicals	19	17	18	(2)
6	2	3	(4)	Main Break Costs	48	35	27	(13)
153	136	196	(17)	All other - operating expenses	927	978	781	51
332	318	391	(14)	Total Expenses, net of other income	2,121	2,165	2,125	44
\$426	\$479	\$586	(\$53)	EBITDA	\$2,160	\$2,308	\$2,286	(\$148)
79	80	86	1	Depreciation and Amortization	555	556	601	1
-	-	-	-	AFUDC	-	-	-	-
\$347	\$399	\$500	(\$52)	EBIT	\$1,605	\$1,752	\$1,685	(\$147)
65	67	69	2	Interest - Operating Company	448	457	473	9
65	67	69	2	Total Interest	448	457	473	9
\$282	\$332	\$431	(\$50)	EBT	\$1,157	\$1,295	\$1,212	(\$138)
77	90	220	13	Income Taxes	316	354	545	38
\$205	\$242	\$211	(\$37)	Net Income	\$841	\$941	\$667	(\$100)



Return on Equity

 July NH ROE is 9.92%, target for the month was 11.00%. Variance is due to lower Utility Operating Income.

#### Regulatory Facts:

Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.

On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with . rate reductions associated with TPR credits to be passed onto customers

#### Revenues

 MTD and YTD Revenues are unfavorable by \$39K and \$192K, respectively. MTD and YTD results are due to lower than budgeted consumption and a late start to seasonal volumes. Month and YTD results are also impacted unfavorably by \$6K WICA variance. YTD variance to billed volume is 12.5 MG unfavorable once corrected for bill timing.

#### Expenses

- MTD and YTD Purchased Power Expenses are favorable by \$4K and \$7K, respectively. Variances are due to demand being less than what was budgeted.
- MTD and YTD Main Break Expenses are unfavorable by \$4K and \$13K, respectively. Variances are due to above average costs to repair several of the main breaks
- July All Other Operating Expenses are unfavorable by \$17K. Variance is mainly due to Maintenance (\$5K), Other Consulting (\$8K) and Environmental Champion Award Winners (\$4K). YTD All Other Operating Expenses are favorable by \$51K. YTD variance is due to lower Maintenance and Operating costs (\$21K), Allocations (\$14K), Postage and Bill Processing (\$10K) and the Hampton tax refund (\$20K), partially offset by Other Consulting (\$23K).

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# Capital Expenditures Comparison to Budget July 31, 2014 (Dollars in thousands)

	Mon	th				Year To	Date	
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>
71	69	148	(2)	Mains	599	638	519	39
18	21	17	3	Transmission & Distribution	85	217	68	132
5	11	1	6	IT	52	118	65	66
12	6	9	(6)	Meters	89	41	119	(48)
(9)	-	-	9	Source of Supply	19	16	-	(3)
17	-	6	(17)	Pumping	24	30	55	6
1	4	4	3	Treatment	3	24	6	21
4	3	5	(1)	General Plant	17	21	52	4
119	114	190	(5)		888	1,105	884	217

• Mains - The variance is primarily due to the delayed start of the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance due to the Exeter Road Tank Mixer, Glade Path Tank Mixer and the Jenness Tank Mixer projects. Year-end actuals are expected to meet targets.

IT – The variance is primarily due to the SCADA Recurring and NH Fleet GPS Replacement projects. Year-end actuals are expected to meet targets.
Meters – Meter Replacements were higher than anticipated through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to be higher than targets.

Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to be slightly lower than targets.
 Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.
 General & Other - The variance is primarily due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

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Joint Town 4-17 Attachment 1

# Aquarion Water Company of New Hampshire Financial Results August 2014 (Dollars in thousands)

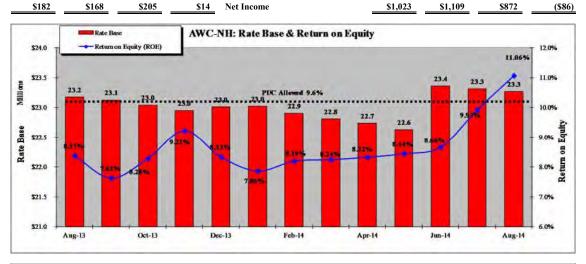
Month Year To Date Budget Budget 2014 2014 Budget 2013 Variance Budget 2013 Variance \$722 \$698 \$767 \$24 Revenue \$5,003 \$5,171 \$5,178 (\$168) 503 61 59 75 (2)Labor 500 526 (3)58 58 58 Other Taxes 471 467 437 (4)23 26 24 3 Purchased Power 153 163 167 10 5 5 12 Pension 45 45 97 17 Retiree Medical 138 3 3 15 7 14 18 1 Medical 113 120 138 3 3 3 Chemicals 22 20 21 (2) 14 4 62 39 33 (23) 6 (10)Main Break Costs 151 119 1,077 900 52 150 All other - operating expenses 1.129 328 321 332 (7) Total Expenses, net of other income 2,449 2,486 2.457 37 \$394 \$377 \$435 \$17 EBITDA \$2,554 \$2,685 \$2,721 (\$131) 80 79 86 (1) Depreciation and Amortization 635 635 687 AFUDC (\$131) \$314 \$298 \$349 \$16 EBIT \$1,919 \$2.050 \$2,034 63 68 71 5 Interest - Operating Company 511 525 544 14 71 525 544 14 63 68 5 Total Interest 511 \$251 \$230 \$278 \$21 EBT \$1.525 (\$117)\$1,408 \$1,490

385

416

618

31



#### Return on Equity

69

62

73

(7)

Income Taxes

August NH ROE is 11.06%, target for the month was 10.77%.

Regulatory Facts:

Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.

On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with
rate reductions associated with TPR credits to be passed onto customers

- Revenues
- MTD Revenues are favorable by \$24K and YTD Revenues are unfavorable by \$168K. MTD results are favorable due to dry August weather and billed volume slightly over budget, once corrected for bill timing. YTD results due to less than budgeted consumption caused by a late start to seasonal weather. YTD variance to billed volume is 12 MG unfavorable once corrected for bill timing.

#### Expenses

• MTD and YTD Purchased Power Expenses are favorable by \$3K and \$10K, respectively. Variances are due to the use of more efficient wells.

- MTD and YTD Medical Expenses are favorable by \$1K and \$7K, respectively. Variances are due to lower than budgeted premiums and an employee with family coverage who retired in June was replaced with a single coverage person in August.
- MTD and YTD Main Break Expenses are unfavorable by \$10K and \$23K, respectively. Variances are due to above average costs to repair several
  of the main breaks.
- MTD and YTD All Other Operating Expenses are favorable by \$1K and \$52K, respectively. YTD variance is due to lower Maintenance and Operating costs \$21K, Allocations \$14K, Postage and Bill Processing \$10K and the Hampton tax refund \$20K, partially offset by Other Consulting \$25K.

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# Capital Expenditures Comparison to Budget August 2014 (Dollars in thousands)

				(Donars in thousands)				
	Mon	ıth				Year To	Date	
2014	Budget	2013	<u>Variance</u>	AWC-NH	2014	Budget	2013	Variance
11	20	148	9	Mains	610	658	667	48
13	16	19	3	Transmission & Distribution	98	233	87	135
11	3	5	(8)	IT	63	121	70	58
4	6	4	2	Meters	93	47	123	(46)
1	-	-	(1)	Source of Supply	20	16	-	(4)
-	10	1	10	Pumping	24	40	56	16
-	4	-	4	Treatment	3	28	6	25
-	3	6	3	General Plant	17	24	58	7
40	62	183	22	-	928	1,167	1,067	239
				-				
-	-	-	-	WICA Eligible Capex Spend	-	-	-	-
				-				

• Mains - The variance is primarily due to the delayed start of the Ocean Boulevard Main Replacement project. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – The variance due to the Exeter Road Tank Mixer, Glade Path Tank Mixer, Jenness Tank Mixer projects as well as lower than anticipated Hydrant and Valve Replacements. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to the SCADA Recurring and NH Fleet GPS Replacement projects. Year-end actuals are expected to be slightly lower than targets.

• Meters – Meter Replacement/Installations were higher than anticipated through August. Year-end actuals are expected to be slightly higher than targets.

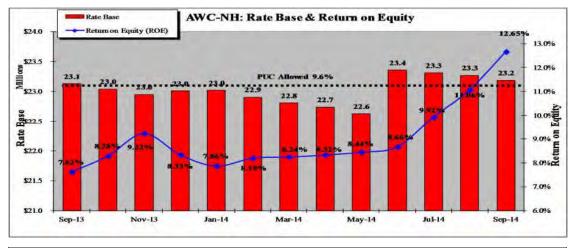
Source of Supply – The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to be higher than targets.
 Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to be slightly lower than targets.
 Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to be slightly lower than targets.

•General & Other – The variance is primarily due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

### **Aquarion Water Company of New Hampshire Financial Results** September 2014 (Dollars in thousands)

Joint Town 4-17 Attachment 1 Page 17 of 186

	Mor	nth				Year To	Date	
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance
\$696	\$619	\$563	\$77	Revenue	\$5,699	\$5,790	\$5,741	(\$91)
63	58	66	(5)	Labor	566	558	592	(8)
58	58	57	-	Other Taxes	529	525	494	(4)
19	21	21	2	Purchased Power	172	184	188	12
6	6	12	-	Pension	51	51	109	-
-	-	17	-	Retiree Medical	3	3	155	-
12	15	17	3	Medical	125	135	155	10
3	3	3	-	Chemicals	25	23	24	(2)
-	1	9	1	Main Break Costs	62	40	42	(22)
136	148	149	12	All other - operating expenses	1,213	1,277	1,049	64
297	310	351	13	Total Expenses, net of other income	2,746	2,796	2,808	50
\$399	\$309	\$212	\$90	EBITDA	\$2,953	\$2,994	\$2,933	(\$41)
79	80	85	1	Depreciation and Amortization	714	715	772	1
-	-	-	-	AFUDC	-	-	-	-
\$320	\$229	\$127	\$91	EBIT	\$2,239	\$2,279	\$2,161	(\$40)
67	67	69	-	Interest - Operating Company	578	592	613	14
67	67	69	-	Total Interest	578	592	613	14
\$253	\$162	\$58	\$91	ЕВТ	\$1,661	\$1,687	\$1,548	(\$26)
69	45	25	(24)	Income Taxes	454	461	643	7
\$184	\$117	\$33	\$67	Net Income	\$1,207	\$1,226	\$905	(\$19)



Return on Equity

 September NH ROE is 12.65%, target for the month was 10.16%. Variance is due to higher Utility Operating Income.

Regulatory Facts:

Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.

On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with rate reductions associated with TPR credits to be passed onto customers.

#### Revenues

 MTD Revenues are favorable by \$77K and YTD Revenues are unfavorable by \$91K. MTD results are favorable due to dry fall weather and billed volume slightly over budget, once corrected for bill timing. YTD results due to less than budgeted consumption caused by a late start to seasonal weather.

- Expenses
   MTD and YTD Purchased Power Expenses are favorable by \$2K and \$12K, respectively. Variances are due to the use of more efficient wells. • MTD and YTD Medical Expenses are favorable by \$3K and \$10K, respectively. Variances are due to lower than budgeted premiums and an
  - employee with family coverage who retired in June was replaced by someone who opted out of the plan.
  - YTD Main Break Expenses are unfavorable by \$22K. Variance is due to above average costs to repair several of the main breaks.
  - MTD and YTD All Other Operating Expenses are favorable by \$12K and \$64K, respectively. MTD variance is due to lower Maintenance costs \$13K, Allocations \$5K, Transportation \$2K and Postage and Bill Processing Fees \$2K partially offset by higher Other Consulting \$13K. YTD variance is due to lower Maintenance and Operating costs \$34K, Allocations \$19K, Postage and Bill Processing \$12K and the Hampton tax refund \$20K, partially offset by Other Consulting \$38K.

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# Capital Expenditures Comparison to Budget September 2014 (Dollars in thousands)

	Mon	th				Year To Date           I4         Budget         2013         Van           642         686         682         119         252         104					
<u>2014</u>	<b>Budget</b>	2013	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	2013	<u>Variance</u>			
32	28	15	(4)	Mains	642	686	682	44			
21	19	17	(2)	Transmission & Distribution	119	252	104	133			
4	3	10	(1)	IT	67	124	80	57			
6	5	1	(1)	Meters	99	52	124	(47)			
-	8	-	8	Source of Supply	20	24	-	4			
-	-	-	-	Pumping	24	40	56	16			
-	4	-	4	Treatment	3	32	6	29			
16	3	2	(13)	General Plant	33	27	60	(6)			
79	70	45	(9)		1,007	1,237	1,112	230			

• Mains - Mains are on target through September. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – The variance due the Exeter Road Tank Mixer, Glade Path Tank Mixer, Jenness Tank Mixer projects as well as lower than anticipated Hydrant and Valve Replacements. Year-end actuals are expected to meet targets.

IT – The variance is primarily due to the SCADA Recurring and NH Fleet GPS Replacement projects. Year-end actuals are expected to on target.
Meters – Meter Replacement/Installations were higher than anticipated through September. Year-end actuals are expected to be higher than targets.
Source of Supply – The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to be on target.
Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to be slightly lower than targets.
Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to be slightly lower than targets.

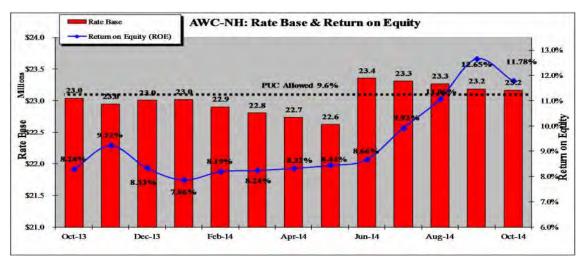
•General & Other – The variance is primarily due to miscellaneous General Recurring projects. Year-end actuals are expected to be slightly higher than targets.

# Exhibit 21

# DW 20-184 Joint Town 4-17 Attachment 1 Page 19 of 186

### **Aquarion Water Company of New Hampshire Financial Results** October 2014 (Dollars in thousands)

	Mor	ıth				Year To	Date	
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance
\$613	\$561	\$597	\$52	Revenue	\$6,312	\$6,351	\$6,338	(\$39)
69	74	64	5	Labor	635	632	656	(3)
59	59	58	-	Other Taxes	588	584	552	(4)
16	16	13	-	Purchased Power	188	200	201	12
6	6	12	-	Pension	57	57	121	-
1	1	18	-	Retiree Medical	4	4	173	-
13	16	18	3	Medical	138	151	173	13
2	2	2	-	Chemicals	27	25	26	(2)
1	-	(2)	(1)	Main Break Costs	63	40	40	(23)
218	122	128	(96)	All other - operating expenses	1,431	1,399	1,177	(32)
385	296	311	(89)	Total Expenses, net of other income	3,131	3,092	3,119	(39)
\$228	\$265	\$286	(\$37)	EBITDA	\$3,181	\$3,259	\$3,219	(\$78)
80	79	59	(1)	Depreciation and Amortization	794	794	831	-
-	-	-	-	AFUDC	-	-	-	-
\$148	\$186	\$227	(\$38)	EBIT	\$2,387	\$2,465	\$2,388	(\$78)
67	66	68	(1)	Interest - Operating Company	645	658	681	13
67	66	68	(1)	Total Interest	645	658	681	13
\$81	\$120	\$159	(\$39)	ЕВТ	\$1,742	\$1,807	\$1,707	(\$65)
22	33	66	11	Income Taxes	476	494	709	18
\$59	\$87	\$93	(\$28)	Net Income	\$1,266	\$1,313	\$998	(\$47)



# Return on Equity October NH ROE is 11.78 %, target for the month was 8.63%. Variance is due to higher Utility Operating Income.

### Regulatory Facts:

- Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.
- On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with rate reductions associated with TPR credits to be passed onto customers.

 <u>Revenues</u>
 MTD Revenues are favorable by \$52K and YTD Revenues are unfavorable by \$39K. Billed consumption is unfavorable 4 MG, but favorable 1 MG once corrected by bill timing. YTD volume is 17 MG unfavorable once adjusted for bill timing. YTD results due to less budgeted consumption caused by a late start to seasonal weather.

#### Expenses

- MTD Labor is favorable by \$5K and YTD is unfavorable by \$3K. MTD variances is due to budget spread.
- YTD Purchased Power Expenses are favorable by \$12K. Variances are due to the use of more efficient wells.
- MTD and YTD Medical Expenses are favorable by \$3K and \$13K, respectively. Variances are due to lower than budgeted premiums and an employee with family coverage who retired in June was replaced by someone who opted out of the plan.
- MTD and YTD Main Break Expenses are unfavorable by \$1K and \$23K respectively. YTD variance is due to above average costs to repair several of the main breaks.
- MTD and YTD All Other Operating Expenses are unfavorable by \$96K and \$32K respectively.. MTD variance is due to catching up on Maintenance costs \$24K, Regulatory Expense \$18K (due to late start in expensing the \$226K rate case expense) and Customer Service Expenses \$54K. YTD variance is due to Customer Service expenses \$55K, Other Consulting \$44K and Regulatory Expense \$19K partially offset by the Hampton tax refund \$20K, Operating Expenses \$14K, Postage & Bill Processing \$12K, Allocations \$12K and Lab Costs \$8K.

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# Capital Expenditures Comparison to Budget October 2014 (Dollars in thousands)

	Mon	th				Year To	Date	
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>
120	150	5	30	Mains	762	836	687	74
52	20	15	(32)	Transmission & Distribution	171	272	119	101
13	3	3	(10)	IT	80	127	83	47
5	6	1	1	Meters	104	58	125	(46)
(2)	-	17	2	Source of Supply	18	24	17	6
1	10	-	9	Pumping	25	50	56	25
-	4	-	4	Treatment	3	36	6	33
4	3	5	(1)	General Plant	37	30	65	(7)
193	196	46	3	-	1,200	1,433	1,158	233

• Mains - The variance is primarily due to the Ocean Blvd Main Replacement project. Year-end actuals are expected to be slightly lower than targets. •Transmission & Distribution – The variance due the Exeter Road Tank Mixer, Glade Path Tank Mixer, Jenness Tank Mixer projects as well as lower than anticipated Hydrant and Valve Replacements. Year-end actuals are expected to meet targets.

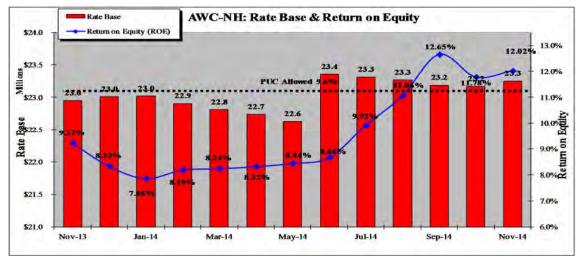
• IT – The variance is primarily due to the SCADA Recurring and NH Fleet GPS Replacement projects. Year-end actuals are expected to be lower than targets.

• Meters – Meter Replacement/Installations were higher than anticipated through October. Year-end actuals are expected to be higher than targets. •Source of Supply – The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to be slightly lower than targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to be lower than targets.
•Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to be lower than targets.
•General & Other - The variance is primarily due to miscellaneous General Recurring projects. Year-end actuals are expected to be slightly higher than targets.

### **Aquarion Water Company of New Hampshire Financial Results** November 2014 (Dollars in thousands)

	Mor	nth			_				
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance	
\$557	\$491	\$541	\$66	Revenue	\$6,869	\$6,842	\$6,879	\$27	
66	63	59	(3)	Labor	701	695	715	(6)	
58	58	57	-	Other Taxes	646	642	609	(4)	
9	16	9	7	Purchased Power	197	216	210	19	
5	5	28	-	Pension	62	62	149	-	
-	-	33	-	Retiree Medical	4	4	206	-	
13	15	15	2	Medical	151	166	188	15	
3	2	3	(1)	Chemicals	30	27	29	(3)	
14	2	3	(12)	Main Break Costs	77	42	43	(35)	
106	126	127	20	All other - operating expenses	1,537	1,525	1,304	(12)	
274	287	334	13	Total Expenses, net of other income	3,405	3,379	3,453	(26)	
\$283	\$204	\$207	\$79	EBITDA	\$3,464	\$3,463	\$3,426	\$1	
79	79	58	-	Depreciation and Amortization	873	873	889	-	
-	-	-	-	AFUDC	-	-	-	-	
\$204	\$125	\$149	\$79	EBIT	\$2,591	\$2,590	\$2,537	\$1	
66	66	68	-	Interest - Operating Company	711	724	749	13	
66	66	68		Total Interest	711	724	749	13	
\$138	\$59	\$81	\$79	ЕВТ	\$1,880	\$1,866	\$1,788	\$14	
38	16	34	(22)	Income Taxes	514	510	743	(4)	
\$100	\$43	\$47	\$57	Net Income	\$1,366	\$1,356	\$1,045	\$10	



Return on Equity

 November NH ROE is 12.02 %, target for the month was 7.33%. Variance is due to higher Utility Operating Income.

# Regulatory Facts:

On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the Tangible Property Regulations ("TPR").. The petition would return \$905K to the rate payer.

. On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with rate reductions associated with TPR credits to be passed onto customers.

#### Revenues

 MTD Revenues are favorable by \$66K and YTD Revenues are favorable by \$27K. Billed consumption is favorable 8 MG MTD, but unfavorable 14.9 MG YTD. YTD results due to less than budgeted consumption offset by favorable Fire revenues of \$46K and "Other" \$14K.

#### Expenses

MTD Labor is unfavorable by \$3K and YTD is unfavorable by \$6K. Variances are due to the reclass of standby pay from Other Fringe Benefits.

- MTD and YTD Purchased Power Expenses are favorable by \$7K and \$19K, respectively. Variances are due to the use of more efficient wells. MTD and YTD Medical Expenses are favorable by \$2K and \$15K, respectively. Variances are due to lower than budgeted premiums and an
- employee with family coverage who retired in June was replaced by someone who opted out of the plan.

 MTD and YTD Main Break Expenses are unfavorable by \$12K and \$35K respectively. MTD variance is due to true up on paving, YTD variance is due to above average costs to repair several of the main breaks

• MTD All Other Operating Expenses are favorable by \$20K and YTD are unfavorable by \$12K. MTD variance is due to lower Maintenance costs. YTD variance is due to higher Customer Service expenses and Other Consulting partially offset by lower Operating, Maintenance, Postage & Bill Processing and the Hampton tax refund.

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# Capital Expenditures Comparison to Budget November 2014 (Dollars in thousands)

	Mon	ith		_		Year To Date				
2014	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	2013	Variance		
18	20	16	2	Mains	780	856	703	76		
31	4	7	(27)	Transmission & Distribution	202	276	126	74		
8	3	-	(5)	IT	88	130	83	42		
3	6	1	3	Meters	107	64	126	(43)		
-	-	-	-	Source of Supply	18	24	17	6		
-	-	12	-	Pumping	25	50	68	25		
-	4	-	4	Treatment	3	40	6	37		
33	3	22	(30)	General Plant	70	33	87	(37)		
93	40	58	(53)	-	1,293	1,473	1,216	180		
				-						

Mains - The variance is primarily due to the Ocean Blvd Main Replacement project. Year-end actuals are expected to be slightly lower than targets.
 Transmission & Distribution – The variance due the Exeter Road Tank Mixer, Glade Path Tank Mixer, Jenness Tank Mixer projects as well as lower than anticipated Hydrant and Valve Replacements. Year-end actuals are expected to meet targets.

IT – The variance is primarily due to the SCADA Recurring and NH Fleet GPS Replacement projects. Year-end actuals are expected to be lower than targets.
Meters – Meter Replacement/Installations were higher than anticipated through October. Year-end actuals are expected to be higher than targets.

•Source of Supply - The variance was primarily due to miscellaneous Well Recurring projects. Year-end actuals are expected to be slightly lower than targets.

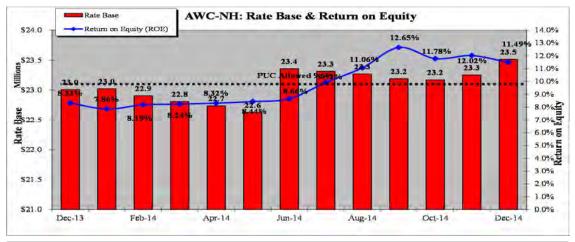
•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to be lower than targets. •Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to be lower than targets.

•General & Other – The variance is primarily due to miscellaneous General Recurring projects. Year-end actuals are expected to be slightly higher than targets.

# Joint Town 4-17 Attachment 1 Page 23 of 186

# Aquarion Water Company of New Hampshire Financial Results December 2014 (Dollars in thousands)

	Mor	nth			Year To Date				
2014	Budget	2013	Budget Variance		2014	Budget	2013	Budget Variance	
\$483	\$499	\$522	(\$16)	Revenue	\$7,352	\$7,341	\$7,401	\$11	
65	73	63	8	Labor	766	768	778	2	
58	59	69	1	Other Taxes	704	701	678	(3)	
15	15	17	-	Purchased Power	212	231	227	19	
102	6	12	(96)	Pension	164	68	161	(96)	
(1)	1	17	2	Retiree Medical	3	5	223	2	
13	14	17	1	Medical	164	180	205	16	
2	2	2	-	Chemicals	32	29	31	(3)	
2	2	6	-	Main Break Costs	79	44	49	(35)	
98	125	107	27	All other - operating expenses	1,635	1,650	1,411	15	
354	297	310	(57)	Total Expenses, net of other income	3,759	3,676	3,763	(83)	
\$129	\$202	\$212	(\$73)	EBITDA	\$3,593	\$3,665	\$3,638	(\$72)	
85	79	34	(6)	Depreciation and Amortization	958	952	923	(6)	
-	-	-	-	AFUDC	-	-	-	-	
\$44	\$123	\$178	(\$79)	EBIT	\$2,635	\$2,713	\$2,715	(\$78)	
66	64	68	(2)	Interest - Operating Company	777	788	817	11	
66	64	68	(2)	Total Interest	777	788	817	11	
(\$22)	\$59	\$110	(\$81)	ЕВТ	\$1,858	\$1,925	\$1,898	(\$67)	
(44)	16	(662)	60	Income Taxes	470	526	81	56	
\$22	\$43	\$772	(\$21)	Net Income	\$1,388	\$1,399	\$1,817	(\$11)	



Return on Equity

December NH ROE is 11.49 %, target for the month was 12.19%.

Regulatory Facts:

- Effective with the tax year ended 12/31/13, AWC-NH adopted, for tax purposes, the final Tangible Property Regulations ("TPR") issued by the IRS in September 2013. On March 17, 2014, AWC-NH filed a petition for the limited purpose of approving a settlement agreement that would implement a 4% rate reduction effective 1/1/15 for a period of three years as a result of the TPR. The petition would return \$905K to the rate payer.
- On January 31, 2014, the Company filed for a WICA surcharge of 1.37% with implementation delayed until January 1, 2015 to coincide with
  rate reductions associated with TPR credits to be passed onto customers. PUC approval was received on May 23. On October 29, the
  Company filed for an annual WICA surcharge of \$176K, or 2.54%, also with implementation on January 1, 2015. A PUC staff
  recommendation letter supported the Company's filing.

Revenues

MTD Revenues were unfavorable by \$16K and favorable YTD by \$11K. MTD is unfavorable due to volume. YTD favorable due to higher service charges (\$65K) and higher Other revenues (\$15K), partially offset by lower volume (\$35K) and lower seasonal (\$34K).

Expenses

- MTD Labor is favorable by \$8K and YTD is favorable by \$2K. MTD variance is due budget spread 23 actual days vs. 25 budget and less
  overtime for the month.
- MTD Purchased Power Expenses are on target and YTD are favorable by \$19K. YTD variance due to the use of more efficient wells.
  MTD and YTD Pension Expenses are unfavorable \$96K. Variances are due to \$98K terminated vested cash-out charge and \$2K favorable Pension true-up.
- MTD and YTD Medical Expenses are favorable by \$1K and \$16K, respectively. Variances are due to lower than budgeted premiums and an employee with family coverage who retired in June was replaced by someone who opted out of the plan.
- MTD Main Break Expenses are on target and YTD are unfavorable by \$35K. YTD variance is due to above average costs to repair several of the main breaks.
- MTD and YTD All Other Operating Expenses are favorable by \$27K and \$15K, respectively. MTD variance is due to CoBank patronage \$39K partially offset by Other Consulting \$18K. YTD variance is due to lower Operating, Maintenance, Postage & Bill Processing, Allocations, Hampton tax refund and the CoBank patronage partially offset by higher Customer Service Expenses, Other Consulting and Rate Case Expenses.

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# Capital Expenditures Comparison to Budget December 2014 (Dollars in thousands)

	Month					Year To Date				
<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>	AWC-NH	<u>2014</u>	<b>Budget</b>	<u>2013</u>	<u>Variance</u>		
14	7	47	(7)	Mains	794	863	750	69		
56	3	9	(53)	Transmission & Distribution	258	279	135	21		
5	3	-	(2)	IT	93	133	83	40		
1	6	7	5	Meters	108	70	133	(38)		
-	2	(70)	2	Source of Supply	18	26	(53)	8		
18	1	42	(17)	Pumping	43	51	110	8		
-	2	(24)		Treatment	3	42	(18)	39		
6	3	43	(3)	General Plant	76	36	130	(40)		
100	27	54	(73)		1,393	1,500	1,270	107		
		_	_	WICA Eligible Capex Spend	-		_	_ ]		

• Mains - Mains were lower than budget for year-end 2014, primarily due to the Ocean Blvd Main Replacement project.

•Transmission & Distribution – Transmission & Distribution was on target for 2014.

IT – IT was lower than budget for year-end 2014, primarily due to the SCADA Recurring and NH Fleet GPS Replacement projects.
Meters – Meter Replacement/Installations were higher than budget for year-end 2014.

•Source of Supply – Source of Supply was slightly under budget for year-end 2014, primarily due to miscellaneous Well Recurring projects.

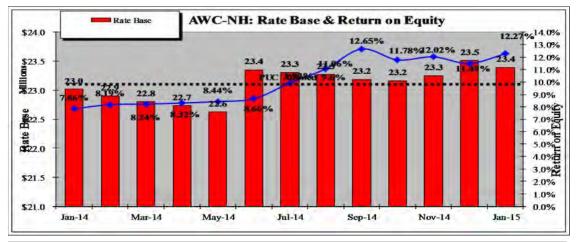
•Pumping - Pumping was on target for year-end 2014.

•**Treatment – Treatment** was lower than budget for year-end 2014, primarily due to miscellaneous Treatment Recurring projects. •**General & other** – General & other were over budget for year-end 2014, primarily due to miscellaneous General Recurring projects.

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### Aquarion Water Company of New Hampshire Financial Results January 2015 (Dollars in thousands)

	Mor	nth			Year To Date				
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance	
\$550	\$534	\$508	\$16	Revenue	\$550	\$534	\$508	\$16	
66	60	69	(6)	Labor	66	60	69	(6)	
55	61	63	6	Other Taxes	55	61	63	6	
17	18	19	1	Purchased Power	17	18	19	1	
8	8	16	-	Pension	8	8	16	-	
1	1	17	-	Retiree Medical	1	1	17	-	
14	17	14	3	Medical	14	17	14	3	
1	2	3	1	Chemicals	1	2	3	1	
5	9	2	4	Main Break Costs	5	9	2	4	
102	123	133	21	All other - operating expenses	102	123	133	21	
269	299	336	30	Total Expenses, net of other income	269	299	336	30	
\$281	\$235	\$172	\$46	EBITDA	\$281	\$235	\$172	\$46	
81	80	79	(1)	Depreciation and Amortization	81	80	79	(1)	
-	-	-	-	AFUDC	-	-	-	-	
\$200	\$155	\$93	\$45	EBIT	\$200	\$155	\$93	\$45	
67	67	65	-	Interest - Operating Company	67	67	65	-	
67	67	65	-	Total Interest	67	67	65	-	
\$133	\$88	\$28	\$45	ЕВТ	\$133	\$88	\$28	\$45	
30	20	8	(10)	Income Taxes	30	20	8	(10)	
\$103	\$68	\$20	\$35	Net Income	\$103	\$68	\$20	\$35	



### Return on Equity

January NH ROE is 12.27 %, target for the month was 10.03%. Variance is due to higher utility operating income.

Regulatory Facts:

 WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers in January is a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

Revenues

• January Revenues were favorable by \$16K. Variance is due to favorable billed volume.

# Expenses

- January Labor is unfavorable by \$6K. Variance is due budget spread 22 actual days vs. 20 budget.
- January Other Taxes are favorable by \$6K. Variance is due do lower property tax bills received than budget.
- January Main Break Expenses are favorable by \$4K. Variance is due to one main break vs. two budgeted for the month.
- January All Other Expenses are favorable by \$21K. Variance is mainly due to lower Maintenance and Operating Expenses \$12K. Behind on maintenance due to weather.

Capital Expenditures Comparison to Budget January 2015 (Dollars in thousands) DW 20-184 Joint Town 4-17 Attachment 1 Page 26 of 186

	Mon	ith			Year To Date				
2015	<b>Budget</b>	<u>2014</u>	<u>Variance</u>	AWC-NH	<u>2015</u>	<b>Budget</b>	<u>2014</u>	Variance	
-	-	5	-	Mains	-	-	5	-	
3	3	4	-	Transmission & Distribution	3	3	4	-	
2	1	3	(1)	IT	2	1	3	(1)	
4	-	10	(4)	Meters	4	-	10	(4)	
-	-	-	-	Source of Supply	-	-	-	-	
-	1	-	1	Pumping	-	1	-	1	
-	1	-	1	Treatment	-	1	-	1	
-	3	4	3	General Plant	-	3	4	3	
9	9	26	-	-	- 9	9	26	-	
				-					
-	-	-	-	WICA Eligible Capex Spend	-	-	-	-	

• Mains - Year-end actuals are expected to meet targets.

•Transmission & Distribution – T&D is on target for January. Year-end actuals are expected to meet targets.

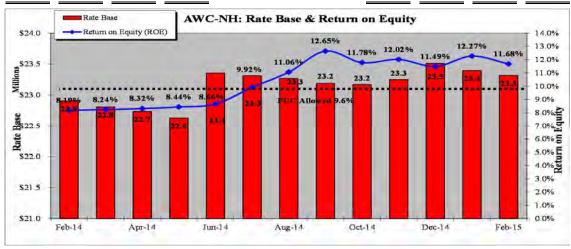
• IT – The variance is due to the SCADA Hardware Recurring. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements for the month of January were higher than anticipated. Year-end actuals are expected to meet targets.

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### Aquarion Water Company of New Hampshire Financial Results February 2015 (Dollars in thousands)

	Mor	nth			Year To Date				
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance	
\$487	\$487	\$492	\$0	Revenue	\$1,037	\$1,021	\$1,000	\$16	
65	61	53	(4)	Labor	131	121	122	(10)	
55	60	61	5	Other Taxes	110	121	124	11	
19	18	19	(1)	Purchased Power	36	36	38	-	
22	22	(5)	-	Pension	30	30	11	-	
21	21	(16)	-	Retiree Medical	22	22	1	-	
17	17	15	-	Medical	31	34	29	3	
2	2	2	-	Chemicals	3	4	5	1	
1	5	10	4	Main Break Costs	6	14	12	8	
112	120	117	8	All other - operating expenses	214	243	250	29	
314	326	256	12	Total Expenses, net of other income	583	625	592	42	
\$173	\$161	\$236	\$12	EBITDA	\$454	\$396	\$408	\$58	
79	80	80	1	Depreciation and Amortization	160	160	159	-	
-	-	-	-	AFUDC	-	-	-	-	
\$94	\$81	\$156	\$13	EBIT	\$294	\$236	\$249	\$58	
65	66	63	1	Interest - Operating Company	132	133	128	1	
65	66	63	1	Total Interest	132	133	128	1	
\$29	\$15	\$93	\$14	ЕВТ	\$162	\$103	\$121	\$59	
5	1	25	(4)	Income Taxes	35	21	33	(14)	
\$24	\$14	\$68	\$10	Net Income	\$127	\$82	\$88	\$45	



#### Return on Equity

• February NH ROE is 11.68 %, target for the month was 9.73%. Variance is due to higher utility operating income. Regulatory Facts:

WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by
the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation
of the 2014 WICA and the TPR surcredits. The net impact to customers is a reduction to their water bill. The Company's
projects for 2015 and 2016 were also approved.

Revenues

 February Revenues are on target. YTD Revenues are favorable \$16K. Billed consumption is unfavorable 1 MG but favorable 4 MG YTD. YTD results due to small increase in billed volume.

- MTD and YTD Labor is unfavorable by \$4K and \$10K, respectively. Variances are due to more overtime and budget spread.
  MTD and YTD Other Taxes are favorable by \$5K and \$11K, respectively. Variance is due do lower property tax bills received than budget.
- MTD and YTD Main Break Expenses are favorable by \$4K and \$8K, respectively. Variances are due to fewer main breaks. YTD there was one main breaks vs. budget of three.
- MTD and YTD All Other Expenses are favorable by \$8K and \$29K, respectively. Variances are mainly due to lower Maintenance and Operating Expenses. Behind on maintenance due to weather.

Exhibit 21

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# Capital Expenditures Comparison to Budget February 2015 (Dollars in thousands)

L	Mor	ith	1	<u> </u>		Year To Date					
<u>2015</u>	<b>Budget</b>	<u>2014</u>	<u>Variance</u>	AWC-NH	<u>2015</u>	<b>Budget</b>	<u>2014</u>	<u>Variance</u>			
7	-	8	(7)	Mains	7	-	13	(7)			
6	3	-	(3)	Transmission & Distribution	9	6	4	(3)			
13	2	12	(11)	IT	15	3	15	(12)			
4	2	9	(2)	Meters	8	2	19	(6)			
(8)	-	-	8	Source of Supply	(8)	-	-	8			
-	2	-	2	Pumping	-	3	-	3			
-	1	1	1	Treatment	-	2	1	2			
-	1	5	1	General Plant	-	4	9	4			
22	11	35	(11)	-	31	20	61	(11)			
				_							
-	-	-	-	WICA Eligible Capex Spend	-	-	-	-			

• Mains - The variance is primarily due to the Ocean Boulevard Main Replacement project. Year-end actuals are expected to meet targets.

•**Transmission & Distribution** – The variance through February is primarily due to New Service Connections. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to the SCADA Recurring project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were higher than anticipated through February. Year-end actuals are expected to meet targets. •Source of Supply – Year-end actuals are expected to meet targets.

•**Pumping** - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

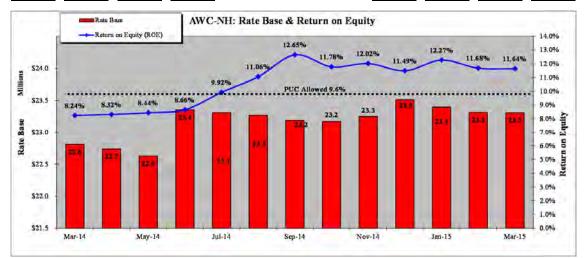
•**Treatment** – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other – The variance was primarily due to the Mill Road Booster Telemetry project. Year-end actuals are expected to meet targets.

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### Aquarion Water Company of New Hampshire Financial Results March 31, 2015 (Dollars in thousands)

	Mor	nth			Year To Date				
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance	
\$517	\$521	\$514	(\$4)	Revenue	\$1,554	\$1,542	\$1,514	\$12	
63	73	56	10	Labor	194	194	178	-	
55	62	61	7	Other Taxes	165	183	185	18	
22	18	19	(4)	Purchased Power	58	54	57	(4)	
10	10	6	-	Pension	40	40	17		
10	10	-	-	Retiree Medical	32	32	1	-	
17	16	14	(1)	Medical	48	50	43	2	
1	1	2	-	Chemicals	4	5	7	1	
1	10	5	9	Main Break Costs	7	24	17	17	
125	141	135	16	All other - operating expenses	339	384	385	45	
304	341	298	37	Total Expenses, net of other income	887	966	890	79	
\$213	\$180	\$216	\$33	EBITDA	\$667	\$576	\$624	\$91	
81	81	79	-	Depreciation and Amortization	241	241	238	-	
-	-	-	-	AFUDC	-	-	-	-	
\$132	\$99	\$137	\$33	EBIT	\$426	\$335	\$386	\$91	
66	65	64	(1)	Interest - Operating Company	198	198	192	-	
66	65	64	(1)	Total Interest	198	198	192	-	
\$66	\$34	\$73	\$32	ЕВТ	\$228	\$137	\$194	\$91	
13	9	21	(4)	Income Taxes	48	30	54	(18)	
\$53	\$25	\$52	\$28	Net Income	\$180	\$107	\$140	\$73	



#### Return on Equity

 March NH ROE is 11.64 %, target for the month was 9.66%. Variance is due to higher utility operating income. Regulatory Facts:

WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers is a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

#### Revenues

 March Revenues are unfavorable by \$4K and YTD Revenues are favorable by \$12K. Billed consumption is unfavorable 1 MG but favorable 3 MG YTD. YTD results due to small increase in billed volume.

- MTD Labor is favorable \$10K and YTD Labor is on target. MTD variance is due to 22 days in actual vs. 25 days in budget.
- MTD and YTD Other Taxes are favorable by \$7K and \$18K, respectively. Variance is due to lower property tax bills received than budget.
- MTD and YTD Main Break Expenses are favorable by \$9K and \$17K, respectively. Variances are due to fewer expense main breaks. YTD there have been two vs. five budgeted.
- MTD and YTD All Other Expenses are favorable by \$16K and \$45K, respectively. Variances are mainly due to lower Maintenance and Operating Expenses. Behind on maintenance due to weather and well testing budgeted for March will be done in April.

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# Capital Expenditures Comparison to Budget March 31, 2015 (Dollars in thousands)

					(				
		Mon	th		Year To Date				
	<u>2015</u>	<b>Budget</b>	<u>2014</u>	<u>Variance</u>	AWC-NH	<u>2015</u>	<b>Budget</b>	<u>2014</u>	Variance
	27	-	6	(27)	Mains	34	-	19	(34)
	4	3	-	(1)	Transmission & Distribution	13	9	4	(4)
	7	2	19	(5)	IT	22	5	34	(17)
	4	5	14	1	Meters	12	7	33	(5)
	-	-	1	-	Source of Supply	(8)	-	1	8
	-	2	1	2	Pumping	-	5	1	5
	-	2	1	2	Treatment	-	4	2	4
	3	27	3	24	General Plant	3	31	12	28
	45	41	45	(4)	-	76	61	106	(15)
_					-				
	-	-	-	-	WICA Eligible Capex Spend	-	-	-	-
_					-				

Mains - The variance is primarily due to various 2014 carryover Main Replacement projects. Year-end actuals are expected to meet targets.
 Transmission & Distribution – The variance is primarily due to New & Replacement Service Connections. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to the SCADA Recurring Hardware project. Year-end actuals are expected to be slightly higher than targets.

• Meters – Meter Replacements were slightly higher than anticipated through March. Year-end actuals are expected to meet targets. •Source of Supply – Variance is primarily due to a reclass for the Well 22 project. Year-end actuals are expected to meet targets.

•source of suppry – variance is primarily due to a rectass for the went 22 project. Feat-end actuals are expected to meet targets

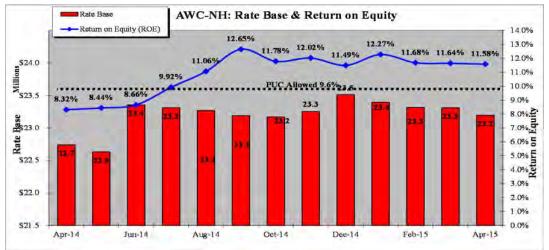
Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.
 Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other – The variance was primarily due to Fleet Replacements and miscellaneous General/Other recurring projects. Year-end actuals are expected to meet targets.

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#### Aquarion Water Company of New Hampshire Financial Results April 30, 2015 (Dollars in thousands)

	Mon	th			Year To Date			
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance
\$544	\$515	\$541	\$29	Revenue	\$2,098	\$2,057	\$2,055	\$41
67	60	62	(7)	Labor	261	254	240	(7)
55	61	53	6	Other Taxes	220	244	238	24
17	17	17	-	Purchased Power	75	71	74	(4)
13	13	6	-	Pension	53	53	23	-
11	11	1	-	Retiree Medical	43	43	2	-
15	17	15	2	Medical	63	67	58	4
3	2	2	(1)	Chemicals	7	7	9	-
2	4	8	2	Main Break Costs	9	28	25	19
132	122	139	(10)	All other - operating expenses	471	506	524	35
315	307	303	(8)	Total Expenses, net of other income	1,202	1,273	1,193	71
\$229	\$208	\$238	\$21	EBITDA	\$896	\$784	\$862	\$112
80	80	80	-	Depreciation and Amortization	321	321	318	-
-	-	-	-	AFUDC	-	-	-	-
\$149	\$128	\$158	\$21	EBIT	\$575	\$463	\$544	\$112
70	71	70	1	Interest - External debt	279	280	279	1
(4)	(4)	(6)	-	Interest - Interco debt	(15)	(15)	(23)	-
66	67	64	1	Total Interest	264	265	256	1
\$83	\$61	\$94	\$22	EBT	\$311	\$198	\$288	\$113
17	13	24	(4)	Income Taxes	65	43	78	(22)
\$66	\$48	\$70	\$18	Net Income	\$246	\$155	\$210	\$91



#### Return on Equity

• April NH ROE is 11.58%, target for the month was 9.37%. Variance is due to higher utility operating income. Regulatory Facts:

 WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers is a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

 MTD Revenues are favorable by \$29K and YTD Revenues are favorable by \$41K. Billed consumption is favorable 3MG for the month and 6MG YTD. YTD results are impacted by unusually warm mid April temperatures.

- MTD and YTD Labor are unfavorable by \$7K. MTD variance due to 22 actual days vs. 20 days budgeted. YTD variance is
  due to more payroll charged to expense vs. capital.
- MTD and YTD Other Taxes are favorable by \$6K and \$24K, respectively. Variance is due to lower property tax bills received than budget.
- MTD and YTD Main Break Expenses are favorable by \$2K and \$19K, respectively. Variances are due to fewer main breaks. YTD there have been two vs. six budgeted.
- MTD All Other Expenses are unfavorable by \$10K and YTD All Other Expenses are favorable \$35K. MTD variance is
  mainly due to leak concessions. YTD variance is mainly due to timing on maintenance due to weather \$17K and better
  transportation costs due to gas prices \$7K.

Revenues

Exhibit 21

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# Capital Expenditures Comparison to Budget April 30, 2015 (Dollars in thousands)

		Mor	ıth		Year To Date				
201	5	<b>Budget</b>	<u>2014</u>	<u>Variance</u>	AWC-NH	<u>2015</u>	<b>Budget</b>	<u>2014</u>	Variance
	-	208	10	208	Mains	34	208	29	174
	10	16	13	6	Transmission & Distribution	23	25	17	2
	-	9	6	9	IT	22	14	40	(8)
	5	14	9	9	Meters	17	21	42	4
	-	-	-	-	Source of Supply	(8)	-	1	8
	-	3	1	3	Pumping	-	8	2	8
	-	2	-	2	Treatment	-	6	2	6
	-	12	-	12	General Plant	3	43	12	40
	15	264	39	249	-	91	325	145	234

• Mains - The variance is primarily due to Tide Mill PRV Upgrade (on hold) and various Main Replacement projects, which had a delayed start. Year-end actuals are expected to be slightly lower than targets.

•Transmission & Distribution – T&D is on target through April. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to the SCADA Recurring Hardware project. Year-end actuals are expected to be slightly higher than targets.

• Meters – Meter Replacements were slightly lower than anticipated through April. Year-end actuals are expected to meet targets.

•Source of Supply – Variance is primarily due to a reclass for the Well 22 project early in the year. Year-end actuals are expected to meet targets.

•**Pumping** - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•**Treatment** – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

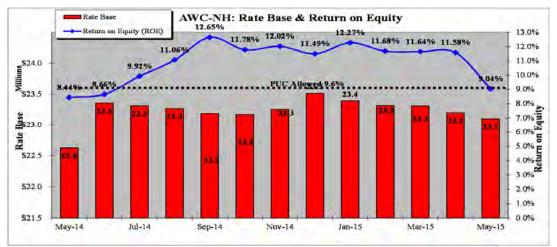
•General & Other – The variance was primarily due to Fleet Replacements and miscellaneous General/Other recurring projects. Year-end actuals are expected to meet targets.

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#### Aquarion Water Company of New Hampshire Financial Results May 31, 2015 (Dollars in thousands)

	Mon	ıth			Year To Date				
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance	
\$316	\$682	\$716	(\$366)	Revenue	\$2,414	\$2,739	\$2,771	(\$325)	
55	60	77	5	Labor	316	314	317	(2)	
55	61	62	6	Other Taxes	275	305	300	30	
17	19	17	2	Purchased Power	92	90	91	(2)	
13	13	5	-	Pension	66	66	28	-	
11	11	-	-	Retiree Medical	54	54	2	-	
15	17	14	2	Medical	78	84	72	6	
4	2	2	(2)	Chemicals	11	9	11	(2)	
2	5	8	3	Main Break Costs	11	33	33	22	
132	127	133	(5)	All other - operating expenses	603	633	657	30	
304	315	318	11	Total Expenses, net of other income	1,506	1,588	1,511	82	
\$12	\$367	\$398	(\$355)	EBITDA	\$908	\$1,151	\$1,260	(\$243)	
81	80	79	(1)	Depreciation and Amortization	402	401	397	(1)	
-	-	-	-	AFUDC	-	-	-	-	
(\$69)	\$287	\$319	(\$356)	EBIT	\$506	\$750	\$863	(\$244)	
71	70	71	(1)	Interest - External debt	350	350	350	-	
(5)	(4)	(7)	1	Interest - Interco debt	(20)	(19)	(30)	1	
66	66	64	-	Total Interest	330	331	320	1	
(\$135)	\$221	\$255	(\$356)	EBT	\$176	\$419	\$543	(\$243)	
(27)	46	71	73	Income Taxes	38	89	149	51	
(\$108)	\$175	\$184	(\$283)	Net Income	\$138	\$330	\$394	(\$192)	



Return on Equity

• May NH ROE is 9.04%, target for the month was 8.78%. Regulatory Facts:

 WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers is a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

Revenues

 MTD Revenues are unfavorable by \$366K and YTD Revenues are unfavorable by \$325K. Variances are caused by a one time adjustment to correct prepaid fixed service charges. The unbilled was adjusted downward \$224K, and the billed prepaid charges were \$207K. Billed consumption is favorable 0.4 MG for the month and 6MG YTD. YTD results are impacted by unusually dry May conditions and should continue to improve June results.

Expenses

• MTD Labor is favorable by \$5K and YTD Labor is unfavorable \$2K. MTD variance due to higher capitalized labor.

- MTD and YTD Other Taxes are favorable by \$6K and \$30K, respectively. Variance is due to lower property tax bills received than budget.
- MTD and YTD Main Break Expenses are favorable by \$3K and \$22K, respectively. Variances are due to fewer main breaks. YTD there have been two vs. seven budgeted.
- MTD All Other Expenses are unfavorable by \$5K and YTD All Other Expenses are favorable \$30K. MTD variance is mainly
  due to catching up on Maintenance partially off set by Capitalized Fringe Benefits. YTD variance is mainly due to
  Transportation, Allocations and timing on Maintenance.

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# Capital Expenditures Comparison to Budget May 31, 2015 (Dollars in thousands)

	Ν	Month				Year To Date				
2015	<b>Budget</b>	<u>2014</u>	<u>Variance</u>	AWC-NH	2015	<b>Budget</b>	<u>2014</u>	Variance		
165	322	101	157	Mains	199	530	130	331		
25	28	31	3	Transmission & Distribution	48	53	48	5		
6	16	-	10	IT	28	30	40	2		
7	9	16	2	Meters	24	30	58	6		
7	12	4	5	Source of Supply	(1)	12	5	13		
8	5	3	(3)	Pumping	8	13	5	5		
2	6	-	4	Treatment	2	12	2	10		
8	9	-	1	General Plant	11	52	12	41		
228	407	155	179		319	732	300	413		

• Mains - The variance is primarily due to Kings Highway, Ross Ave, Cable Road Main Replacements and Tide Mill PRV Upgrade (on hold) projects. Year-end actuals are expected to be slightly lower than targets.

•Transmission & Distribution – T&D is on target through May. Year-end actuals are expected to meet targets.

• IT – IT is on target through May. Year-end actuals are expected to be slightly higher than targets.

• Meters - Meter Replacements were slightly lower than anticipated through May. Year-end actuals are expected to meet targets.

•Source of Supply - Variance is primarily due to a reclass for the Well 22 project early in the year. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

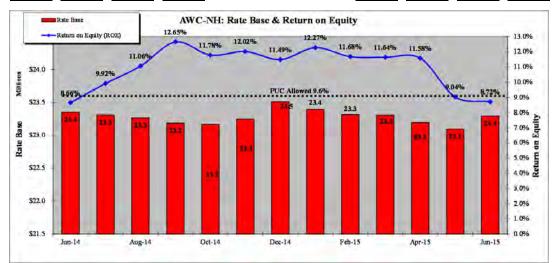
• Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other – The variance was primarily due to Fleet Replacements and miscellaneous General/Other recurring projects. Year-end actuals are expected to meet targets.

### Exhibit 21 DW 20-184 Joint Town 4-17 Attachment 1 Page 35 of 186

#### Aquarion Water Company of New Hampshire Financial Results June 30, 2015 (Dollars in thousands)

	Mon	th			Year To Date			
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance
\$703	\$690	\$752	\$13	Revenue	\$3,117	\$3,429	\$3,523	(\$312)
57	59	58	2	Labor	373	373	375	-
63	61	54	(2)	Other Taxes	338	366	354	28
17	20	16	3	Purchased Power	109	110	107	1
13	14	6	1	Pension	79	80	34	1
11	10	-	(1)	Retiree Medical	65	64	2	(1)
15	17	14	2	Medical	93	101	86	8
3	2	4	(1)	Chemicals	14	11	15	(3)
3	5	9	2	Main Break Costs	14	38	42	24
138	146	117	8	All other - operating expenses	741	779	774	38
320	334	278	14	Total Expenses, net of other income	1,826	1,922	1,789	96
\$383	\$356	\$474	\$27	EBITDA	\$1,291	\$1,507	\$1,734	(\$216)
80	81	79	1	Depreciation and Amortization	482	482	476	-
-	-	-	-	AFUDC	-	-	-	-
\$303	\$275	\$395	\$28	EBIT	\$809	\$1,025	\$1,258	(\$216)
70	69	63	(1)	Interest - External debt	420	419	413	(1)
(4)	(3)	-	1	Interest - Interco debt	(24)	(22)	(30)	2
66	66	63	-	Total Interest	396	397	383	1
\$237	\$209	\$332	\$28	ЕВТ	\$413	\$628	\$875	(\$215)
48	44	90	(4)	Income Taxes	86	133	239	47
\$189	\$165	\$242	\$24	Net Income	\$327	\$495	\$636	(\$168)



### Return on Equity

June NH ROE is 8.72%, target for the month was 8.39%.

Regulatory Facts:

 WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers is a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

### Revenues

• MTD Revenues are favorable by \$13K and YTD Revenues are unfavorable by \$312K. Billed volume is favorable 6MG for the month and 12MG YTD. Increased production in May is flowing through consumption.

- MTD Other Taxes are unfavorable by \$2K and YTD Other Taxes are favorable by \$28K. MTD variance is due to a true up of
  property tax bills paid in June and YTD variance is due to property tax bills were lower than budget for the first half of the
  year.
- MTD and YTD Medical are favorable by \$2K and \$8K, respectively. A person included in the budget has retired.
- MTD and YTD Main Break Expenses are favorable by \$2K and \$24K, respectively. Variances are due to fewer main breaks. YTD there have been four vs. eight budgeted.
- MTD and YTD All Other Expenses are favorable by \$8K and \$38K, respectively. YTD variance is mainly due to lower Transportation & Other Consulting and higher Jobbing.

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# Capital Expenditures Comparison to Budget June 30, 2015 (Dollars in thousands)

	Ι	Month			Year To	Year To Date		
2015	<b>Budget</b>	<u>2014</u>	Variance	AWC-NH	2015	<b>Budget</b>	<u>2014</u>	Variance
41	221	398	180	Mains	240	751	\$ 528	511
28	32	19	4	Transmission & Distribution	76	85	67	9
16	18	7	2	IT	44	48	47	4
11	3	19	(8)	Meters	35	33	77	(2)
5	13	23	8	Source of Supply	4	25	28	21
3	6	2	3	Pumping	11	19	7	8
2	5	-	3	Treatment	4	17	2	13
8	4	1	(4)	General Plant	19	56	13	37
114	302	469	188		433	1,034	769	601

• Mains - The variance is primarily due to Kings Highway, Ross Ave, Cable Road Main Replacements and Tide Mill PRV Upgrade (on hold) projects. Year-end actuals are expected to be on target.

Transmission & Distribution – The variance is primarily due to the Recurring Boosters, Tank & Control Valve project. Year-end actuals are expected to meet targets.

• IT – IT is on target through June. Year-end actuals are expected to be on target.

• Meters - Meter Replacements were higher lower than anticipated through June. Year-end actuals are expected to meet targets.

Source of Supply - Variance is primarily due to the Master Plan Update & Hydraulic Modeling project. Year-end actuals are expected to meet targets.

Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

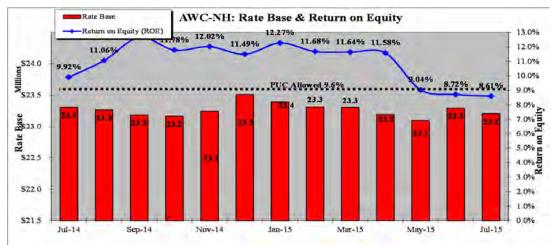
•Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

General & Other - The variance was primarily due to Fleet Replacements project. Year-end actuals are expected to meet targets.

# Exhibit 21 DW 20-184 Joint Town 4-17 Attachment 1 Page 37 of 186

#### Aquarion Water Company of New Hampshire Financial Results July 31, 2015 (Dollars in thousands)

	Mon	th				Year To	Date	
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance
\$742	\$737	\$758	\$5	Revenue	\$3,859	\$4,166	\$4,281	(\$307)
71	73	67	2	Labor	444	446	442	2
61	61	59	-	Other Taxes	399	427	413	28
19	25	23	6	Purchased Power	128	135	130	7
14	13	6	(1)	Pension	93	93	40	-
10	11	1	1	Retiree Medical	75	75	3	-
15	16	13	1	Medical	108	117	99	9
3	4	4	1	Chemicals	17	15	19	(2)
4	5	6	1	Main Break Costs	18	43	48	25
119	134	153	15	All other - operating expenses	860	913	927	53
316	342	332	26	Total Expenses, net of other income	2,142	2,264	2,121	122
\$426	\$395	\$426	\$31	EBITDA	\$1,717	\$1,902	\$2,160	(\$185)
80	80	79	-	Depreciation and Amortization	562	562	555	-
-	-	-	-	AFUDC	-	-	-	-
\$346	\$315	\$347	\$31	EBIT	\$1,155	\$1,340	\$1,605	(\$185)
70	69	77	(1)	Interest - External debt	490	488	490	(2)
(4)	(3)	(12)	1	Interest - Interco debt	(28)	(25)	(42)	3
66	66	65	-	Total Interest	462	463	448	1
\$280	\$249	\$282	\$31	EBT	\$693	\$877	\$1,157	(\$184)
58	53	77	(5)	Income Taxes	144	186	316	42
\$222	\$196	\$205	\$26	Net Income	\$549	\$691	\$841	(\$142)



#### Return on Equity

July NH ROE is 8.61%, target for the month was 8.17%.

Regulatory Facts

• WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers is a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

#### Revenues

MTD Revenues are favorable by \$5K and YTD Revenues are unfavorable by \$307K. YTD variance is caused by a one time
adjustment to correct prepaid fixed service charges \$400K offset by favorable consumption. Billed consumption is unfavorable
0.6 MG for the month and 11.7 MG YTD.

- MTD Other Taxes are on target and YTD Other Taxes are favorable by \$28K. YTD variance is due to property tax bills were lower than budget for the first half of the year.
- MTD and YTD Power are favorable by \$6K and \$7K, respectively. Demand was lower than budget.
- MTD and YTD Medical are favorable by \$1K and \$9K, respectively. A person included in the budget has retired.
- MTD and YTD Main Break Expenses are favorable by \$1K and \$25K, respectively. Variances are due to fewer main breaks.
- MTD and YTD All Other Expenses are favorable by \$15K and \$53K, respectively. MTD and YTD variances are mainly due to lower Transportation, Other Consulting and Postage & Bill Processing Fees.

# Capital Expenditures DW 20-184 Joint Town 4-17 Attachment 1 Page 38 of 186 July 31, 2015

# (Dollars in thousands)

	-	Month			o Date				
2015	<b>Budget</b>	<u>2014</u>	Variance	AWC-NH		<u>2015</u>	<b>Budget</b>	<u>2014</u>	Variance
46	145	71	99	Mains		286	896	\$ 599	610
14	28	18	14	Transmission & Distribution		90	113	85	23
14	14	5	-	IT		58	62	52	4
18	3 2	12	(16)	Meters		53	35	89	(18)
1	12	(9)	11	Source of Supply		5	37	19	32
2	2 3	17	1	Pumping		13	22	24	9
5	3	1	(2)	Treatment		9	20	3	11
6	5 2	4	(4)	General Plant		25	58	17	33
106	5 209	119	103		-	539	1,243	888	704

• Mains - The variance is primarily due to Kings Highway, Ross Ave, Cable Road Main Replacements and Tide Mill PRV Upgrade (on hold) projects. Year-end actuals are expected to be on target.

•Transmission & Distribution – The variance is primarily due to the Recurring Boosters, Tank & Control Valve project. Year-end actuals are expected to meet targets.

• IT – IT is on target through July. Year-end actuals are expected to be on target.

• Meters – Meter Replacements were higher lower than anticipated through July. Year-end actuals are expected to meet targets.

•Source of Supply – Variance is primarily due to the Master Plan Update & Hydraulic Modeling project. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•Treatment – Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

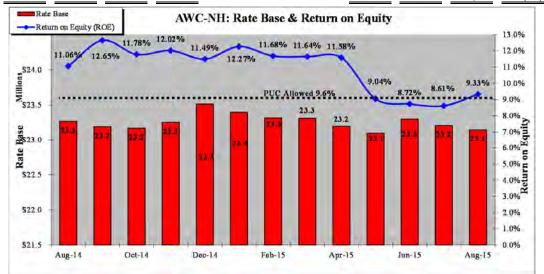
•General & Other - The variance was primarily due to Fleet Replacements project. Year-end actuals are expected to meet targets.

### Exhibit 21 DW 20-184

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#### Aquarion Water Company of New Hampshire Financial Results August 31, 2015 (Dollars in thousands)

	Mon	ith				Year To	Budget 204 Varianc			
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance		
\$792	\$757	\$722	\$35	Revenue	\$4,651	\$4,923	\$5,003	(\$272)		
57	61	61	4	Labor	501	507	503	6		
59	61	58	2	Other Taxes	458	488	471	30		
24	24	23	-	Purchased Power	152	159	153	7		
13	13	5	-	Pension	106	106	45	-		
11	11	-	-	Retiree Medical	86	86	3	-		
15	17	14	2	Medical	123	134	113	11		
5	3	3	(2)	Chemicals	22	18	22	(4)		
1	9	14	8	Main Break Costs	19	52	62	33		
108	127	150	19	All other - operating expenses	968	1,040	1,077	72		
293	326	328	33	Total Expenses, net of other income	2,435	2,590	2,449	155		
\$499	\$431	\$394	\$68	EBITDA	\$2,216	\$2,333	\$2,554	(\$117)		
81	81	80	-	Depreciation and Amortization	643	643	635	-		
-	-	-	-	AFUDC	-	-	-	-		
\$418	\$350	\$314	\$68	EBIT	\$1,573	\$1,690	\$1,919	(\$117)		
71	69	70	(2)	Interest - External debt	561	557	560	(4)		
(5)	(3)	(7)	2	Interest - Interco debt	(33)	(28)	(49)	5		
66	66	63	-	Total Interest	528	529	511	1		
\$352	\$284	\$251	\$68	EBT	\$1,045	\$1,161	\$1,408	(\$116)		
74	60	69	(14)	Income Taxes	218	246	385	28		
\$278	\$224	\$182	\$54	Net Income	\$827	\$915	\$1,023	(\$88)		



## Return on Equity

 August NH ROE is 9.33%, target for the month was 8.24%. Variance is mainly due to higher utility operating income. <u>Regulatory Facts:</u>

 WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers is a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

### Revenues

 MTD Revenues are favorable by \$35K and YTD Revenues are unfavorable by \$272K. YTD variance is caused by a one time adjustment to correct deferred service revenues \$431K, partially offset by favorable consumption. Billed consumption is favorable 5.4 MG for the month and 17.0 MG YTD.

- MTD and YTD Other Taxes are favorable by \$2 and \$30K, respectively. YTD variance is due to property tax bills were lower than budget for the first half of the year.
- MTD and YTD Medical are favorable by \$2K and \$11K, respectively. A person included in the budget has retired.
- MTD and YTD Main Break Expenses are favorable by \$8K and \$33K, respectively. Variances are due to fewer main breaks.
- MTD and YTD All Other Expenses are favorable by \$19K and \$72K, respectively. MTD and YTD variances are mainly due to lower Transportation, Other Consulting, Jobbing and Postage & Bill Processing Fees.

DW 20-184

				Capital Expenditures Comparison to Budget August 31, 2015 (Dollars in thousands)	Joint Tov			
<u>2015</u>	Budget	<u>2014</u>	Variance	AWC-NH	<u>2015</u>	<b>Budget</b>	<u>2014</u>	Variance
(8)	33	11	41	Mains	278	929	\$ 610	651
15	21	13	6	Transmission & Distribution	105	134	98	29
10	12	11	2	IT	68	74	63	6
14	2	4	(12)	Meters	67	37	93	(30)
3	12	1	9	Source of Supply	8	49	20	41
-	2	-	2	Pumping	13	24	24	11
5	2	-	(3)	Treatment	14	22	3	8
2	2	-	-	General Plant	27	60	17	33
41	86	40	45		580	1,329	928	749

• Mains - The variance is primarily due to Tide Mill PRV Upgrade (on hold), Kings Highway, Ross Ave, and Cable Road Main Replacements projects. Year-end actuals are expected to be on target.

• Transmission & Distribution – The variance is primarily due to the Recurring Boosters, Tank & Control Valve project. Year-end actuals are expected to meet targets. • IT – IT is on target through August. Year-end actuals are expected to be on target.

• Meters - Meter Replacements were higher than anticipated through August. Year-end actuals are expected to meet targets.

•Source of Supply - Variance is primarily due to the Master Plan Update & Hydraulic Modeling project. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other – The variance was primarily due to Fleet Replacements project. Year-end actuals are expected to meet targets.

# Joint Town 4-17 Attachment 1 **Aquarion Water Company of New Hampshire Financial Results**

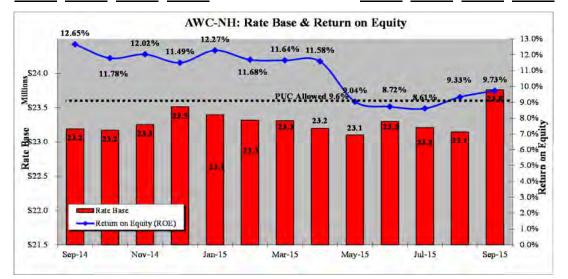
# Exhibit 21 DW 20-184

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September 30, 2015

(Dollars in thousands)

	Mor	nth				Year To	Date	
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance
\$775	\$727	\$696	\$48	Revenue	\$5,426	\$5,650	\$5,699	(\$224)
64	59	63	(5)	Labor	565	566	566	1
60	61	58	1	Other Taxes	518	549	529	31
21	20	19	(1)	Purchased Power	173	179	172	6
13	13	6	-	Pension	119	119	51	-
11	11	-	-	Retiree Medical	97	97	3	-
15	17	12	2	Medical	138	151	125	13
5	2	3	(3)	Chemicals	27	20	25	(7)
12	-	-	(12)	Main Break Costs	31	52	62	21
89	123	136	34	All other - operating expenses	1,057	1,163	1,213	106
290	306	297	16	Total Expenses, net of other income	2,725	2,896	2,746	171
\$485	\$421	\$399	\$64	EBITDA	\$2,701	\$2,754	\$2,953	(\$53)
80	81	79	1	Depreciation and Amortization	723	724	714	1
-	-	-	-	AFUDC	-	-	-	-
\$405	\$340	\$320	\$65	EBIT	\$1,978	\$2,030	\$2,239	(\$52)
70	70	70	-	Interest - External debt	631	627	630	(4)
(5)	(3)	(3)	2	Interest - Interco debt	(38)	(31)	(52)	7
65	67	67	2	Total Interest	593	596	578	3
\$340	\$273	\$253	\$67	EBT	\$1,385	\$1,434	\$1,661	(\$49)
73	58	69	(15)	Income Taxes	291	304	454	13
\$267	\$215	\$184	\$52	Net Income	\$1,094	\$1,130	\$1,207	(\$36)



Return on Equity

 September NH ROE is 9.73%, target for the month was 8.84%. Variance is mainly due to higher utility operating income. Regulatory Facts:

WICA - October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers was a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved.

Revenues

 MTD Revenues are favorable by \$48K and YTD Revenues are unfavorable by \$224K. YTD variance is caused by a one time adjustment to correct deferred service revenues \$431K, partially offset by favorable consumption \$134K, WICA \$18K, and \$39K Fire. Billed consumption is favorable 5.2 MG for the month and 22.2 MG YTD.

- MTD and YTD Other Taxes are favorable by \$1 and \$31K, respectively. YTD variance due to property tax bills lower than budget for the first half of the year.
- MTD and YTD Medical are favorable by \$2K and \$13K, respectively. One employee included in the budget has retired.
- MTD Main Break Expenses are unfavorable by \$12K and YTD Main Breaks are favorable by \$21K. MTD variance is due to paving and other restoration work for earlier main breaks. YTD variance is due to fewer main breaks.
- MTD and YTD All Other Expenses are favorable by \$34K and \$106K, respectively. MTD and YTD variances are mainly due to lower Transportation, Other Consulting, Jobbing and Postage & Bill Processing Fees.

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# Capital Expenditures Comparison to Budget September 30, 2015 (Dollars in thousands)

	Ν	Aonth				Year T	o Date	
2015	<b>Budget</b>	<u>2014</u>	Variance	AWC-NH	2015	Budget	<u>2014</u>	Variance
342	-	32	(342)	Mains	620	929	\$ 642	309
19	27	22	8	Transmission & Distribution	124	161	120	37
2	14	4	12	IT	70	88	67	18
6	2	6	(4)	Meters	73	39	99	(34)
35	-	-	(35)	Source of Supply	43	49	20	6
-	3	-	3	Pumping	13	27	24	14
-	3	-	3	Treatment	14	25	3	11
8	2	16	(6)	General Plant	35	62	33	27
412	51	80	(361)		992	1,380	1,008	388

• Mains - The variance is primarily due to Tide Mill PRV Upgrade (on hold), Kings Highway, Ross Ave, and Cable Road Main Replacements projects. Year-end actuals are expected to be on slightly lower than target.

•Transmission & Distribution – The variance is primarily due to the Recurring Boosters, Tank & Control Valve and Exeter Road Tank Painting (capital improvements) projects. Year-end actuals are expected to meet targets.

• IT - Variance is primarily due to the SCADA Software Programming project. Year-end actuals are expected to be on target.

• Meters - Meter Replacements were higher than anticipated through September. Year-end actuals are expected to be slightly higher than targets.

•Source of Supply – Variance is primarily due to the Master Plan Update & Hydraulic Modeling project. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

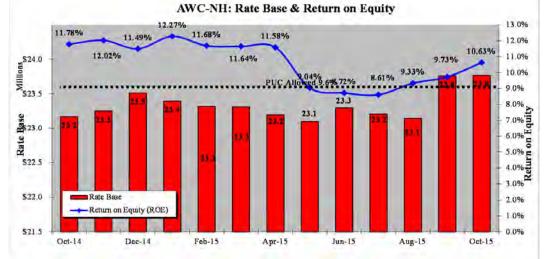
•Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other - The variance was primarily due to Fleet Replacements project. Year-end actuals are expected to meet targets.

### Exhibit 21 DW 20-184 Joint Town 4-17 Attachment 1 Page 43 of 186

#### Aquarion Water Company of New Hampshire Financial Results October 31, 2015 (Dollars in thousands)

	Mon	ıth				Year To	Date	
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance
\$639	\$582	\$613	\$57	Revenue	\$6,065	\$6,232	\$6,312	(\$167)
63	75	69	12	Labor	628	641	635	13
64	62	59	(2)	Other Taxes	582	611	588	29
19	17	16	(2)	Purchased Power	192	196	188	4
13	14	6	1	Pension	132	133	57	1
11	11	1	-	Retiree Medical	108	108	4	-
15	17	13	2	Medical	153	168	138	15
2	2	2	-	Chemicals	29	22	27	(7)
-	5	1	5	Main Break Costs	31	57	63	26
102	126	218	24	All other - operating expenses	1,159	1,289	1,431	130
289	329	385	40	Total Expenses, net of other income	3,014	3,225	3,131	211
\$350	\$253	\$228	\$97	EBITDA	\$3,051	\$3,007	\$3,181	\$44
80	80	80	-	Depreciation and Amortization	803	804	794	1
-	-	-	-	AFUDC	-	-	-	-
\$270	\$173	\$148	\$97	EBIT	\$2,248	\$2,203	\$2,387	\$45
70	70	15	-	Interest - External debt	701	697	645	(4)
(4)	(3)	52	1	Interest - Interco debt	(42)	(34)	-	8
66	67	67	1	Total Interest	659	663	645	4
\$204	\$106	\$81	\$98	ЕВТ	\$1,589	\$1,540	\$1,742	\$49
28	23	22	(5)	Income Taxes	319	327	476	8
\$176	\$83	\$59	\$93	Net Income	\$1,270	\$1,213	\$1,266	\$57



### Return on Equity

 October NH ROE is 10.63%, target for the month was 9.70%. Variance is mainly due to higher utility operating income. <u>Regulatory Facts:</u>

WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers was a reduction to their water bill. The Company's projects for 2015 and 2016 were also approved. On October 30, 2015, we filed with the PUC to increase the WICA surcharge to 3.97% with an effective date of January 1, 2016.

### Revenues

MTD Revenues are favorable by \$57K and YTD Revenues are unfavorable by \$167K. YTD variance is caused by a one time adjustment to correct deferred service revenues \$431K, partially offset by favorable consumption \$154K, WICA \$20K, and \$72K Fire. Billed consumption is favorable 1.2 MG for the month and 23.4 MG YTD.

- MTD and YTD Labor is favorable by \$12K and \$13K, respectively. Variances are due to budget spread.
- MTD Other Taxes are unfavorable by \$3K and YTD Other Taxes are favorable by \$29K. YTD variance due to property tax bills lower than budget for the first half of the year.
- MTD and YTD Medical are favorable by \$2K and \$15K, respectively. One employee included in the budget has retired.
- MTD and YTD Main Break Expenses are favorable by \$5K and \$26K, respectively. Variances are due to fewer main breaks.
- MTD and YTD All Other Expenses are favorable by \$24K and \$130K, respectively. MTD and YTD variances are mainly
  due to lower Transportation, Other Consulting, Jobbing and Postage & Bill Processing Fees.

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# Capital Expenditures Comparison to Budget October 31, 2015 (Dollars in thousands)

	Ν	Month				Year To Date           2015         Budget         2014         Varia           610         931         \$ 762         164         190         172			
2015	Budget	2014	Variance	AWC-NH	2015	Budget	2014	Variance	
(10)	2	120	12	Mains	610	931	\$ 762	321	
40	29	52	(11)	Transmission & Distribution	164	190	172	26	
10	7	13	(3)	IT	80	95	80	15	
4	3	5	(1)	Meters	77	42	104	(35)	
9	1	(2)	(8)	Source of Supply	52	50	18	(2)	
1	5	1	4	Pumping	14	32	25	18	
-	5	-	5	Treatment	14	30	3	16	
120	4	4	(116)	General Plant	155	66	37	(89)	
174	56	193	(118)		1,166	1,436	1,201	270	

• Mains - The variance is primarily due to Tide Mill PRV Upgrade (on hold), Kings Highway and Ross Ave Main Replacements projects. Year-end actuals are expected to be on slightly lower than target.

•Transmission & Distribution – The variance is primarily due to the Recurring Boosters, Tank & Control Valve and Exeter Road Tank Painting (capital improvements) projects offset slightly by higher than anticipated Services Replacements. Year-end actuals are expected to meet targets.

• IT – Variance is primarily due to the SCADA Software Programming project. Year-end actuals are expected to be on target.

• Meters – Meter Replacements were higher than anticipated through October. Year-end actuals are expected to be slightly higher than targets.

• Source of Supply – Variance is primarily due to the Master Plan Update & Hydraulic Modeling project. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

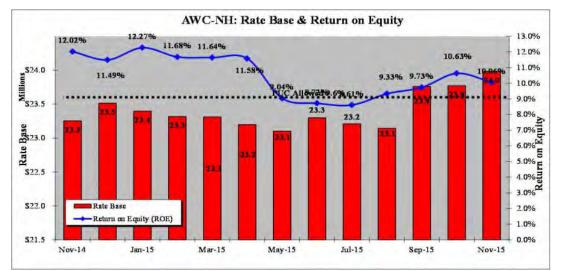
• Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

•General & Other – The variance was primarily due to purchase of a Backhoe. Year-end actuals are expected to meet targets.

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#### Aquarion Water Company of New Hampshire Financial Results November 30, 2015 (Dollars in thousands)

	Mon	ith				Year To	Date	
			Budget					Budget
2015	Budget	2014	Variance		2015	Budget	204	Variance
\$529	\$490	\$557	\$39	Revenue	\$6,594	\$6,722	\$6,869	(\$128)
62	61	66	(1)	Labor	690	702	701	12
64	61	58	(3)	Other Taxes	646	672	646	26
12	16	9	4	Purchased Power	204	212	197	8
14	13	5	(1)	Pension	146	146	62	-
10	10	-	-	Retiree Medical	118	118	4	-
15	16	13	1	Medical	168	184	151	16
-	2	3	2	Chemicals	29	24	30	(5)
(3)	5	14	8	Main Break Costs	28	62	77	34
103	129	106	26	All other - operating expenses	1,262	1,418	1,537	156
277	313	274	36	Total Expenses, net of other income	3,291	3,538	3,405	247
\$252	\$177	\$283	\$75	EBITDA	\$3,303	\$3,184	\$3,464	\$119
81	80	79	(1)	Depreciation and Amortization	884	884	873	-
-	-	-	-	AFUDC	-	-	-	-
\$171	\$97	\$204	\$74	EBIT	\$2,419	\$2,300	\$2,591	\$119
69	71	14	2	Interest - External debt	770	768	711	(2)
(5)	(3)	52	2	Interest - Interco debt	(47)	(37)	-	10
64	68	66	4	Total Interest	723	731	711	8
\$107	\$29	\$138	\$78	EBT	\$1,696	\$1,569	\$1,880	\$127
39	6	38	(33)	Income Taxes	358	333	514	(25)
\$68	\$23	\$100	\$45	Net Income	\$1,338	\$1,236	\$1,366	\$102



Return on Equity

 November NH ROE is 10.06%, target for the month was 9.97%. Variance is mainly due to higher utility operating income. <u>Regulatory Facts:</u>

WICA – October 29, 2014 AWC NH filed for an annual WICA surcharge of \$176K, or 2.54%. The surcharge was approved by the PUC on January 12, 2015 effective back to January 1. The implementation occurred concurrently with the implementation of the 2014 WICA and the TPR surcredits. The net impact to customers was a reduction to their water bill. On October 30, 2015 AWC NH filed with the PUC to increase the WICA surcharge to 3.97% (an increase of 1.43%) with an effective date of January 1, 2016.

Revenues

MTD Revenues are favorable by \$39K and YTD Revenues are unfavorable by \$128K. YTD variance is caused by a one time
adjustment to correct deferred service revenues \$431K, partially offset by favorable consumption \$189K, WICA \$22K, and
\$51K Fire. Billed consumption is favorable 5.2MG for the month and 28.6MG YTD.

- MTD Labor is unfavorable by \$1Kand YTD Labor is favorable by \$12K. YTD variance is due to budget spread.
- MTD Other Taxes are unfavorable by \$3K and YTD Other Taxes are favorable by \$26K. YTD variance due to property tax bills lower than budget for the first half of the year.
- MTD and YTD Medical are favorable by \$1K and \$16K, respectively. One employee included in the budget has retired.
- MTD and YTD Main Break Expenses are favorable by \$8K and \$34K, respectively. Variances are due to fewer main breaks.
  MTD and YTD All Other Expenses are favorable by \$26K and \$156K, respectively. MTD and YTD variances are mainly due
- to lower Transportation, Other Consulting, Jobbing and Postage & Bill Processing Fees.

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Capital Expenditures Comparison to Budget November 30, 2015 (Dollars in thousands)

	Γ	Month				Year T	'o Date	
2015	<b>Budget</b>	<u>2014</u>	Variance	AWC-NH	<u>2015</u>	Budget	<u>2014</u>	<u>Variance</u>
-	6	18	6	Mains	610	937	\$ 780	327
36	31	31	(5)	Transmission & Distribution	200	221	203	21
1	5	8	4	IT	81	100	88	19
3	2	3	(1)	Meters	80	44	107	(36)
43	-	-	(43)	Source of Supply	95	50	18	(45)
12	7	-	(5)	Pumping	26	39	25	13
-	6	-	6	Treatment	14	36	3	22
28	5	33	(23)	General Plant	183	71	70	(112)
123	62	93	(61)		1,289	1,498	1,294	209

• Mains - The variance is primarily due to Tide Mill PRV Upgrade (on hold), Kings Highway and Ross Ave Main Replacements projects. Year-end actuals are expected to be on slightly lower than target.

•Transmission & Distribution - T&D is on target through November. Year-end actuals are expected to meet targets.

• IT - Variance is primarily due to the SCADA Software Programming project. Year-end actuals are expected to be on target.

• Meters - Meter Replacements were higher than anticipated through November. Year-end actuals are expected to be slightly higher than targets.

•Source of Supply - Variance is primarily due to various Well Redevelopment projects. Year-end actuals are expected to be slightly higher than targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•Treatment - Variance is primarily due to miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

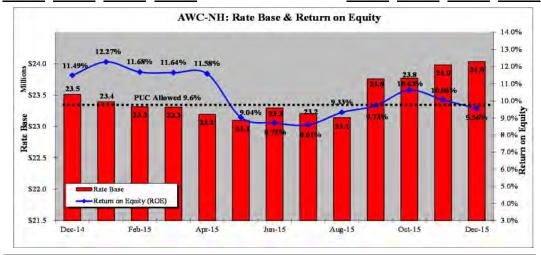
•General & Other - The variance was primarily due to purchase of a Backhoe. Year-end actuals are expected to meet targets.

### Exhibit 21

### Aquarion Water Company of New Hampshire Financial Results December 31, 2015 (Dollars in thousands)

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	Mor	ıth				Year To	Date	
2015	Budget	2014	Budget Variance		2015	Budget	204	Budget Variance
\$541	\$507	\$483	\$34	Revenue	\$7,135	\$7,229	\$7,352	(\$94)
71	77	65	6	Labor	761	779	766	18
76	61	58	(15)	Other Taxes	722	733	704	11
13	16	15	3	Purchased Power	217	228	212	11
34	13	102	(21)	Pension	180	159	164	(21)
8	11	(1)	3	Retiree Medical	126	129	3	3
16	17	13	1	Medical	184	201	164	17
2	2	2	-	Chemicals	31	26	32	(5)
-	4	2	4	Main Break Costs	28	66	79	38
91	135	98	44	All other - operating expenses	1,353	1,553	1,635	200
311	336	354	25	Total Expenses, net of other income	3,602	3,874	3,759	272
\$230	\$171	\$129	\$59	EBITDA	\$3,533	\$3,355	\$3,593	\$178
70	81	85	11	Depreciation and Amortization	954	965	958	11
-	-	-	-	AFUDC	-	-	-	-
\$160	\$90	\$44	\$70	EBIT	\$2,579	\$2,390	\$2,635	\$189
70	69	70	(1)	Interest - External debt	840	837	840	(3)
(4)	(3)	(4)	1	Interest - Interco debt	(51)	(40)	(63)	11
66	66	66	-	Total Interest	789	797	777	8
\$94	\$24	(\$22)	\$70	EBT	\$1,790	\$1,593	\$1,858	\$197
217	5	(44)	(212)	Income Taxes	575	338	470	(237)
(\$123)	\$19	\$22	(\$142)	Net Income	\$1,215	\$1,255	\$1,388	(\$40)



### Return on Equity

 December NH ROE is 9.55%, target for the month was 10.38%. Variance is mainly due to lower than budgeted earnings on a trailing 12 month basis.

- Regulatory Facts:
  - WICA On October 30, 2015 AWC NH filed with the PUC to increase the WICA surcharge to 3.97% (an increase of 1.43%) with an effective date of January 1, 2016. Technical session held on December 15, 2015. The PUC released its draft decision on January 7, 2016 approving a surcharge of 3.99% (after adjustments to calculations recommended by staff). We expect a final decision by January 26<sup>th</sup>.

#### Revenues

- MTD Revenues are favorable by \$34K and YTD Revenues are unfavorable by \$94K. YTD variance is caused by a one time adjustment to correct deferred service revenues \$430K, partially offset by favorable consumption \$192K, WICA \$22K, Fire \$57K and \$40K in increased service charges. Billed consumption is favorable 2.1MG for the month and 30.7MG YTD. Expenses
- MTD Labor is favorable by \$6K and YTD is favorable by \$18K. YTD variance is mainly due to less inter-company charges.
- MTD Other Taxes are unfavorable by \$15K and YTD are favorable by \$11K. MTD variance due to property tax true up done in December.
- MTD and YTD Pension expenses are unfavorable by \$21K. A true up was done based on final expense numbers from the actuary.
- MTD and YTD Medical are favorable by \$1K and \$17K, respectively. One employee included in the budget has retired.
- MTD and YTD Main Break Expenses are favorable by \$4K and \$38K, respectively. Variances are due to fewer main breaks.
- MTD and YTD All Other Expenses are favorable by \$45K and \$201K, respectively. MTD variance is due to CoBank Patronage \$41K. YTD variance is due to CoBank Patronage, Other Consulting \$87K, Jobbing \$13K and Postage & Bill Processing Fees \$44K.

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# Capital Expenditures Comparison to Budget December 31, 2015 (Dollars in thousands)

	Ν	Aonth				Year To Date				
<u>2015</u>	<b>Budget</b>	<u>2014</u>	Variance	AWC-NH	2015	<b>Budget</b>	<u>2014</u>	Variance		
-	1	14	1	Mains	610	938	\$ 794	328		
22	25	55	3	Transmission & Distribution	222	246	258	24		
-	5	5	5	IT	81	105	93	24		
1	2	1	1	Meters	81	46	108	(35)		
71	-	-	(71)	Source of Supply	166	50	18	(116)		
-	6	18	6	Pumping	26	45	43	19		
-	6	-	6	Treatment	14	42	3	28		
4	5	6	1	General Plant	187	76	76	(111)		
98	50	99	(48)		1,387	1,548	1,393	161		

• Mains - The variance for 2015 was primarily due to Tide Mill PRV Upgrade (on hold), Kings Highway and Ross Ave Main Replacements projects.

•Transmission & Distribution – T&D was on target for 2015.

• IT – The variance was primarily due to the SCADA Software Programming project.

• Meters – Meter Replacements were higher than anticipated for 2015.

•Source of Supply – The variance for 2015 was primarily due to various Well Redevelopment projects.

•Treatment – The variance for 2015 was primarily due to miscellaneous Treatment Recurring projects.

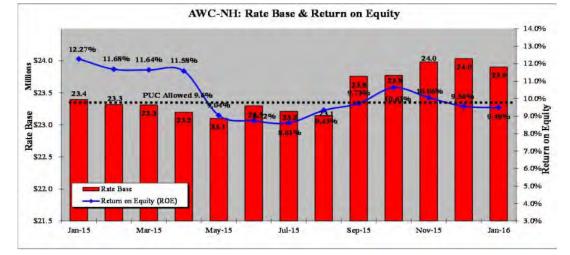
•General & Other – The variance for 2015 was primarily due to purchase of a Backhoe as well as higher than anticipated General Recurring projects.

### Exhibit 21

### Aquarion Water Company of New Hampshire Financial Results January 31, 2016 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 49 of 186

	Mon	ıth				Year To	Date	
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$520	\$548	\$550	(\$28)	Revenue	\$520	\$548	\$550	(\$28)
65	66	66	1	Labor	65	66	66	1
64	62	55	(2)	Other Taxes	64	62	55	(2)
14	16	17	2	Purchased Power	14	16	17	2
13	13	8	-	Pension	13	13	8	-
11	11	1	-	Retiree Medical	11	11	1	-
16	17	14	1	Medical	16	17	14	1
2	2	1	-	Chemicals	2	2	1	-
3	3	5	-	Main Break Costs	3	3	5	-
103	123	102	20	All other - operating expenses	103	123	102	20
291	313	269	22	Total Expenses, net of other income	291	313	269	22
\$229	\$235	\$281	(\$6)	EBITDA	\$229	\$235	\$281	(\$6)
82	83	81	1	Depreciation and Amortization	82	83	81	1
-	-	-	-	AFUDC	-	-	-	-
\$147	\$152	\$200	(\$5)	EBIT	\$147	\$152	\$200	(\$5)
71	70	12	(1)	Interest - External debt	71	70	71	(1)
(4)	(3)	55	1	Interest - Interco debt	(4)	(3)	(4)	1
67	67	67		Total Interest	67	67	67	-
\$80	\$85	\$133	(\$5)	EBT	\$80	\$85	\$133	(\$5)
(9)	21	30	30	Income Taxes	(9)	21	30	30
\$89	\$64	\$103	\$25	Net Income	\$89	\$64	\$103	\$25



### Return on Equity

 January NH ROE is 9.49%, target for the month was 10.26%. Variance due primarily to lower than budgeted earnings on a trailing 12 month basis.
 Regulatory Facts:

WICA – On October 30, 2015 AWC NH filed with the PUC to increase the WICA surcharge to 3.97% (an increase of 1.43%) with an effective date of January 1, 2016. Final decision issued (and bills were released) on January 26, 2016 approving a surcharge of 3.99% (after adjustments by staff), with an effective date of January 1, 2016.

Revenues

 January Revenues are unfavorable by \$28K. Billed consumption is unfavorable 4MG due to bill timing. Both revenue and billed volume are expected to recover.

#### Expenses

 January All Other Expenses are favorable by \$20K. Variance is due to lower Maintenance, Postage & Bill Processing and Telecommunications expenses.

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# Capital Expenditures Comparison to Budget January 31, 2016 (Dollars in thousands)

	Ν	Aonth				Year To	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	
<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<u>Budget</u>	<u>2015</u>	Variance
-	12	-	12	Mains	-	12 \$	-	12
2	4	3	2	Transmission & Distribution	2	4	3	2
-	39	1	39	IT	-	39	1	39
1	11	4	10	Meters	1	11	4	10
8	11	-	3	Source of Supply	8	11	-	3
4	-	-	(4)	Pumping	4	-	-	(4)
-	-	-	-	Treatment	-	-	-	-
-	3	-	3	General Plant	-	3	-	3
15	80	8	65		15	80	8	65

• Mains - Year-end actuals are expected to meet targets.

• Transmission & Distribution – The variance is primarily due to slightly lower than anticipated Service Replacements. Year-end actuals are expected to meet targets.

IT – The variance is due to the SCADA Automated Control and Monthly Billing Conversion projects. Year-end actuals are expected to meet targets.
 Meters – Meter Replacements for the month of January were lower than anticipated. Year-end actuals are expected to meet targets.

• Source of Supply – The variance is primarily due to the Dalton Property Purchase projects. Year-end actuals are expected to meet targets.

• Pumping – The variance was due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment –Year-end actuals are expected to meet targets.

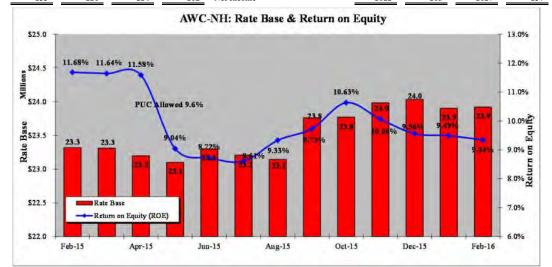
•General & Other – The variance was due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

### Exhibit 21

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#### Aquarion Water Company of New Hampshire Financial Results February 29, 2016 (Dollars in thousands)

Month Year To Date Budget Budget 2016 Budget 2015 Variance 2016 Budget 2015 Variance \$484 \$1,004 \$1.037 (\$48) \$504 \$487 (\$20) Revenue \$1.052 66 65 65 (1) Labor 131 131 131 63 63 55 Other Taxes 127 125 110 (2) 19 Purchased Power 32 16 16 30 36 2 18 18 22 Pension 31 31 30 21 Retiree Medical 22 5 16 5 16 17 32 33 31 16 16 Medical 1 1 1 2 Chemicals 3 3 3 5 4 1 (1) Main Break Costs 8 7 6 (1) 104 138 112 34 All other - operating expenses 207 261 214 54 294 314 32 585 639 583 54 Total Expenses, net of other income \$173 \$12 \$419 \$454 \$190 \$178 EBITDA \$413 \$6 83 82 79 Depreciation and Amortization 165 165 160 (1)AFUDC \$107 \$96 \$94 \$11 EBIT \$254 \$248 \$294 \$6 69 70 68 1 Interest - External debt 140 140 139 (4) (3) (3) Interest - Interco debt (8) (6) (7) 1 65 67 65 2 Total Interest 132 134 132 2 \$42 \$29 \$29 \$13 EBT \$122 \$114 \$162 \$8 9 8 5 (1)Income Taxes 29 35 29 \$122 \$33 \$21 \$24 \$12 Net Income \$85 \$127 \$37



#### Return on Equity

February NH ROE is 9.34%, target for the month was 9.45%. Variance due primarily (-27 bps) to lower than budgeted earnings (on a 12 month rolling basis) and (-10 bps) higher weighted average cost of debt offset by a lower than budgeted rate base (34 bps).

Regulatory Facts:

- WICA On October 30, 2015 AWC NH filed with the PUC to increase the WICA surcharge to 3.97% (an increase of 1.43%) with an effective date of January 1, 2016. Final decision issued (and bills were released) on January 26, 2016 approving a surcharge of 3.99% (after adjustments by staff), with an effective date of January 1, 2016.
- Monthly Billing On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers
  from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears
  (except seasonals). Data requests were filed on February 12<sup>th</sup>. The Town of Hampton filed for intervention on February 11<sup>th</sup>.
  NH PUC granted the Town's petition and has scheduled a hearing for April 7<sup>th</sup> in Concord, NH.

#### Revenues

 MTD and YTD Revenues are unfavorable by \$20K and \$48K, respectively. Billed consumption is unfavorable 3MG due to bill timing. Both revenue and billed volume are expected to recover.

Expenses

 MTD and YTD All Other Expenses are favorable by \$34K and \$54K, respectively. Variances are due to lower operating, maintenance and postage & bill processing expenses.

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# Capital Expenditures Comparison to Budget February 29, 2016 (Dollars in thousands)

	Ν	Aonth			Year To Date				
2016	Budget	<u>2015</u>	Variance	AWC-NH	2016	Budget	<u>2015</u>	Variance	
-	32	7	32	Mains	-	44	\$ 7	44	
1	4	6	3	Transmission & Distribution	3	8	9	5	
-	38	14	38	IT	-	77	15	77	
11	13	4	2	Meters	12	24	8	12	
-	280	(8)	280	Source of Supply	8	291	(8)	283	
14	-	-	(14)	Pumping	18	-	-	(18)	
-	-	-	-	Treatment	-	-	-	-	
-	1	-	1	General Plant	-	4	-	4	
26	368	23	342		41	448	31	407	

• Mains – Main Replacements were lower than targets through February. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance is primarily due to slightly lower than anticipated Hydrant and Service Replacements. Year-end actuals are expected to meet targets.

• IT - The variance is due to the SCADA Automated Control and Monthly Billing Conversion projects. Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were lower than anticipated through February. Year-end actuals are expected to meet targets.

•Source of Supply - The variance is primarily due to the Dalton Property Purchase projects. Year-end actuals are expected to meet targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment – Year-end actuals are expected to meet targets.

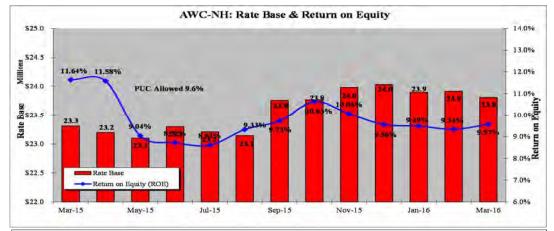
•General & Other - The variance was due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

# Exhibit 21

#### Aquarion Water Company of New Hampshire Financial Results March 31, 2016 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 53 of 186

	Mon	ıth			Year To Date			
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$557	\$541	\$517	\$16	Revenue	\$1,561	\$1,593	\$1,554	(\$32)
71	69	63	(2)	Labor	202	200	194	(2)
67	63	55	(4)	Other Taxes	194	188	165	(6)
17	17	22	-	Purchased Power	47	49	58	2
16	15	10	(1)	Pension	47	46	40	(1)
7	7	10	-	Retiree Medical	23	23	32	-
16	17	17	1	Medical	48	50	48	2
2	2	1	-	Chemicals	5	5	4	-
-	8	1	8	Main Break Costs	8	15	7	7
136	155	125	19	All other - operating expenses	343	416	339	73
332	353	304	21	Total Expenses, net of other income	917	992	887	75
\$225	\$188	\$213	\$37	EBITDA	\$644	\$601	\$667	\$43
83	83	81	-	Depreciation and Amortization	248	248	241	-
-	-	-	-	AFUDC	-	-	-	-
\$142	\$105	\$132	\$37	EBIT	\$396	\$353	\$426	\$43
71	71	70	-	Interest - External debt	211	210	209	(1)
(5)	(4)	(4)	1	Interest - Interco debt	(13)	(10)	(11)	3
66	67	66	1	Total Interest	198	200	198	2
\$76	\$38	\$66	\$38	EBT	\$198	\$153	\$228	\$45
17	7	13	(10)	Income Taxes	17	28	48	11
\$59	\$31	\$53	\$28	Net Income	\$181	\$125	\$180	\$56



### Return on Equity

March NH ROE is 9.57%, target for the month was 9.43%. Variance due primarily (41 bps) to a lower than budgeted rate base
offset by (-16 bps) higher weighted average cost of debt and (-4bps) to a lower than budgeted earnings (on a 12 month rolling
basis).

Regulatory Facts:

- WICA On October 30, 2015 AWC NH filed with the PUC to increase the WICA surcharge to 3.97% (an increase of 1.43%) with an effective date of January 1, 2016. Final decision issued (and bills were released) on January 26, 2016 approving a surcharge of 3.99% (after adjustments by staff), with an effective date of January 1, 2016.
- Monthly Billing On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). A prehearing conference and technical session were held on April 7<sup>th</sup> in Concord, NH. Data requests, testimony and hearings will be held in May and June.

#### Revenues

MTD Revenues are favorable by \$16K and YTD Revenues are unfavorable by \$32K due to decreased production. Billed consumption is unfavorable 1.5 MG for the month and 6 MG YTD. Production is unfavorable 5MG for the month and 15.5 MG YTD.

- MTD and YTD Other Taxes are unfavorable by \$4K and \$6K, respectively. Variances are due to higher property taxes than budgeted and a true up of NH State property taxes.
- MTD and YTD Main Break Costs are favorable by \$8K and \$7K, respectively. Variances are due to fewer main breaks. There were two main breaks YTD vs. six budgeted.
- MTD and YTD All Other Expenses are favorable by \$19K and \$73K, respectively. Variances are due to lower operating, maintenance, postage & bill processing (due to delay in monthly billing) and other consulting.

DW 20-184 Joint Town 4-17 Attachment 1 Page 54 of 186

# Comparison to Budget March 31, 2016 (Dollars in thousands)

**Capital Expenditures** 

	Ν	Aonth			Year To Date				
2016	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	
34	33	27	(1)	Mains	34	77	\$ 34	43	
8	2	4	(6)	Transmission & Distribution	11	10	13	(1)	
-	38	7	38	IT	-	115	22	115	
31	19	4	(12)	Meters	43	43	12	-	
(30)	9	-	39	Source of Supply	(22)	300	(8)	322	
(1)	-	-	1	Pumping	17	-	-	(17)	
-	-	-	-	Treatment	-	-	-	-	
1	4	3	3	General Plant	1	8	3	7	
43	105	45	62		84	553	76	469	

• Mains - Main Replacements were lower than targets through March. Year-end actuals are expected to meet targets.

•Transmission & Distribution – T&D was on target through March. Year-end actuals are expected to meet targets.

• IT - The variance is due to the SCADA Automated Control and Monthly Billing Conversion projects. Year-end actuals are expected to lower than targets.

• Meters – Meter were on target through March. Year-end actuals are expected to meet targets.

•Source of Supply - The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to meet targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment –Year-end actuals are expected to meet targets.

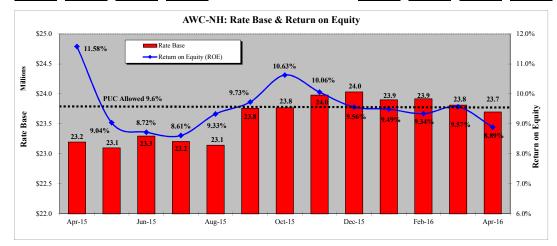
•General & Other - The variance was due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

### Exhibit 21 DW 20-184

Joint Town 4-17 Attachment 1 Page 55 of 186

#### Aquarion Water Company of New Hampshire Financial Results April 30, 2016 (Dollars in thousands)

Month Year To Date Budget Budget 2016 Budget 2015 Variance 2016 Budget 2015 Variance \$505 \$532 \$2.066 \$544 (\$27) Revenue \$2.125 \$2.098 (\$59) 63 65 67 2 Labor 265 265 261 64 63 55 (1) Other Taxes 258 251 220 (7)17 Purchased Power 75 11 15 4 58 64 6 15 16 13 Pension 62 62 53 1 Retiree Medical 43 8 31 31 8 11 64 63 16 16 15 Medical 66 2 1 2 3 1 Chemicals 6 7 7 1 4 2 (2) Main Break Costs 14 19 9 5 6 All other - operating expenses 140 124 132 (16) 483 540 471 57 324 313 315 1,241 1,305 1,202 (11)Total Expenses, net of other income 64 \$825 \$181 \$219 \$229 (\$38) EBITDA \$820 \$896 \$5 82 80 (1) Depreciation and Amortization 331 330 321 (1) 83 AFUDC \$98 \$137 \$149 (\$39) EBIT \$494 \$490 \$575 \$4 69 71 70 2 Interest - External debt 280 281 279 1 (4) (3) (4) 1 Interest - Interco debt (17) (13) (15) 4 68 3 Total Interest 268 264 5 65 66 263 \$33 \$69 \$83 \$231 \$222 \$311 **\$**9 (\$36) EBT 42 14 17 (28) Income Taxes 59 42 65 (17) (\$9) \$55 \$66 (\$64) Net Income \$172 \$180 \$246 (\$8)



Return on Equity

- April NH ROE is 8.89%, target for the month was 9.17%. Variance due primarily (69 bps) to a lower budgeted rate base offset by (-28 bps) higher weighted average cost of debt and (-57 bps) to a lower than budgeted earnings (on a 12 month rolling basis). <u>Regulatory Facts:</u>
  - WICA On October 30, 2015 AWC NH filed with the PUC to increase the WICA surcharge to 3.97% (an increase of 1.43%) with an effective date of January 1, 2016. Final decision issued on January 26, 2016 approving a surcharge of 3.99% (after adjustments by staff), with an effective date of January 1, 2016.
  - Monthly Billing On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). A prehearing conference and technical session were held on April 7<sup>th</sup> in Concord, NH. An additional technical session was held on May 10<sup>th</sup>. An evidentiary hearing will be held on June 27<sup>th</sup>.

Revenues

MTD Revenues are unfavorable by \$27K and YTD Revenues are unfavorable by \$59K due to decreased demands. Billed consumption is unfavorable 2.9 MG for the month and 8.8 MG YTD. Production is unfavorable 2.7 MG for the month and 18.3 MG YTD.

- MTD and YTD Other Taxes are unfavorable by \$1K and \$7K, respectively. Variances are due to higher property taxes than budgeted.
- MTD Main Break Costs are unfavorable by \$2K and YTD Main Break Costs are favorable by \$5K. YTD variance is due to fewer main breaks. There were three main breaks YTD vs. eight budgeted.
- MTD All Other Expenses are unfavorable by \$16K and YTD All Other Expenses are favorable by \$57K. MTD variance is due to catching up on Maintenance and Other Consulting costs. YTD variance is due to lower Operating, Postage & Bill processing (due to delay in monthly billing) and Transportation.

# DW 20-184 Capital Expenditures Joint Town 4-17 Attachment 1 Comparison to Budget Page 56 of 186 April 30, 2016

# (Dollars in thousands)

	Ν	Aonth				Year To Date					
<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance			
30	158	11	128	Mains	64	235 \$	5 45	171			
11	5	13	(6)	Transmission & Distribution	22	15	26	(7)			
-	-	5	-	IT	-	115	27	115			
17	15	9	(2)	Meters	60	58	21	(2)			
-	-	-	-	Source of Supply	(22)	300	(8)	322			
-	-	1	-	Pumping	17	-	1	(17)			
-	-	-	-	Treatment	-	-	-	-			
4	8	-	4	General Plant	5	16	3	11			
62	186	39	124		146	739	115	593			

• Mains - The variance is primarily due to Towle Farm Road and other miscellaneous main replacement projects. Year-end actuals are expected to meet targets.

• Transmission & Distribution – The variance is primarily due to New & Periodic Meters. Year-end actuals are expected to meet targets.

• IT - The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters – Meter were on target through April. Year-end actuals are expected to meet targets.

• Source of Supply – The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to meet targets.

• Pumping - The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment –Year-end actuals are expected to meet targets.

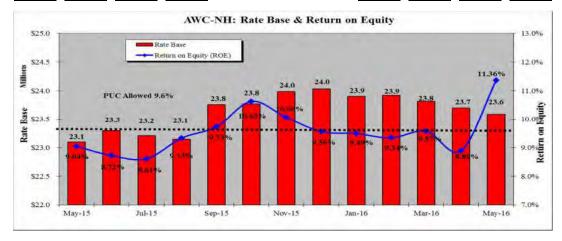
•General & Other – The variance was due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

#### Exhibit 21 DW 20-184 7 Attachment 1

#### Aquarion Water Company of New Hampshire Financial Results May 31, 2016 (Dollars in thousands)

Joint Town 4-17 Attachment 1 Page 57 of 186

	Mon	th			Year To Date			
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$692	\$702	\$316	(\$10)	Revenue	\$2,758	\$2,827	\$2,414	(\$69)
54	70	55	16	Labor	319	335	316	16
63	63	55	-	Other Taxes	321	314	275	(7)
15	17	17	2	Purchased Power	73	81	92	8
16	15	13	(1)	Pension	78	77	66	(1)
8	8	11	-	Retiree Medical	39	39	54	-
16	17	15	1	Medical	80	83	78	3
3	2	4	(1)	Chemicals	9	9	11	-
3	8	2	5	Main Break Costs	17	27	11	10
123	134	132	11	All other - operating expenses	606	674	603	68
301	334	304	33	Total Expenses, net of other income	1,542	1,639	1,506	97
\$391	\$368	\$12	\$23	EBITDA	\$1,216	\$1,188	\$908	\$28
82	84	81	2	Depreciation and Amortization	413	414	402	1
-	-	-	-	AFUDC	-	-	-	-
\$309	\$284	(\$69)	\$25	EBIT	\$803	\$774	\$506	\$29
70	69	71	(1)	Interest - External debt	350	350	350	-
(4)	(3)	(5)	1	Interest - Interco debt	(21)	(16)	(20)	5
66	66	66	-	Total Interest	329	334	330	5
\$243	\$218	(\$135)	\$25	EBT	\$474	\$440	\$176	\$34
60	39	(27)	(21)	Income Taxes	119	81	38	(38)
\$183	\$179	(\$108)	\$4	Net Income	\$355	\$359	\$138	(\$4)



#### Return on Equity

 May NH ROE is 11.37%, target for the month was 8.99%. Variance due primarily (82bps) to a lower than budgeted rate base and higher (195 bps) than budgeted earnings (on a 12 month rolling basis) offset by (-32 bps) higher weighted average cost of debt.

Regulatory Facts:

- WICA On October 30, 2015 AWC NH filed with the PUC to increase the WICA surcharge to 3.97% (an increase of 1.43%) with an effective date of January 1, 2016. Final decision issued on January 26, 2016 approving a surcharge of 3.99% (after adjustments by staff), with an effective date of January 1, 2016.
- Monthly Billing On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). A prehearing conference and technical session were held on April 7<sup>th</sup> in Concord, NH. An additional technical session was held on May 10<sup>th</sup>. An evidentiary hearing will be held on June 27<sup>th</sup>.

#### Revenues

MTD Revenues are unfavorable by \$10K and YTD Revenues are unfavorable by \$69K due to decreased demand. Billed consumption is favorable 0.1 MG for the month and 8.8 MG YTD. Production is favorable 1.4MG for the month and 16.9 MG YTD.

- MTD and YTD Labor are favorable by \$16K. Variances are due to an adjustment to move labor charged to expense to capital
  and less overtime.
- MTD Other Taxes are on target and YTD Other Taxes are unfavorable by \$7K. YTD variance is due to higher property taxes than budgeted.
- MTD and YTD Main Break Costs are favorable by \$5K and \$10K, respectively. YTD variance is due to fewer main breaks (5 actual vs. 10 actual).
- MTD and YTD All Other Expenses are favorable by \$11K and \$68K, respectively. YTD variance is due to lower Maintenance, Operating Expenses, Postage & Bill processing (due to delay in monthly billing) and Transportation.

DW 20-184 Joint Town 4-17 Attachment 1 Page 58 of 186

# Capital Expenditures Comparison to Budget May 31, 2016 (Dollars in thousands)

	Ι	Aonth			Year To Date				
2016	<b>Budget</b>	2015	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	
354	213	165	(141)	Mains	418	448	\$ 199	30	
-	-	-	-	Dams	-	-	-	-	
7	13	25	6	Transmission & Distribution	29	28	48	(1)	
-	-	6	-	IT	-	115	28	115	
11	15	7	4	Meters	71	73	24	2	
-	-	7	-	Source of Supply	(22)	300	(1)	322	
13	-	7	(13)	Pumping	30	-	8	(30)	
-	-	2	-	Treatment	-	-	2	-	
2	15	8	13	General Plant	7	31	11	24	
387	256	227	(131)		533	995	319	462	

• Mains – Mains were slightly lower than target through May. Year-end actuals are expected to meet targets.

•Transmission & Distribution – T&D is on target through May. Year-end actuals are expected to meet targets.

• IT - The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. Year-end actuals are expected to lower than targets.

• Meters - Meter were slightly lower than target through May. Year-end actuals are expected to meet targets.

•Source of Supply - The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to meet targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be slightly higher targets.

•Treatment –Year-end actuals are expected to meet targets.

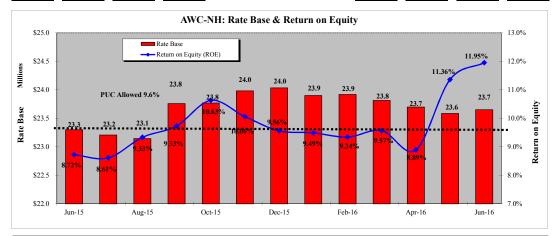
•General & Other – The variance was due to miscellaneous General Recurring which holds total recurring budget for NH but actual costs will be applied to other categories. Year-end actuals are expected to meet targets.

## Exhibit 21

#### Aquarion Water Company of New Hampshire Financial Results June 30, 2016 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 59 of 186

	Mor	nth			Year To Date			
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$764	\$711	\$703	\$53	Revenue	\$3,522	\$3,538	\$3,117	(\$16)
62	69	57	7	Labor	381	404	373	23
61	62	63	1	Other Taxes	382	376	338	(6)
18	20	17	2	Purchased Power	91	101	109	10
15	16	13	1	Pension	93	93	79	-
8	7	11	(1)	Retiree Medical	47	46	65	(1)
15	16	15	1	Medical	95	99	93	4
3	2	3	(1)	Chemicals	12	11	14	(1)
2	4	3	2	Main Break Costs	19	31	14	12
124	135	138	11	All other - operating expenses	730	809	741	79
308	331	320	23	Total Expenses, net of other income	1,850	1,970	1,826	120
\$456	\$380	\$383	\$76	EBITDA	\$1,672	\$1,568	\$1,291	\$104
83	82	80	(1)	Depreciation and Amortization	496	496	482	-
-	-	-	-	AFUDC	-	-	-	-
\$373	\$298	\$303	\$75	EBIT	\$1,176	\$1,072	\$809	\$104
71	71	46	-	Interest - External debt	421	421	396	-
(5)	(3)	20	2	Interest - Interco debt	(26)	(19)	-	7
66	68	66	2	Total Interest	395	402	396	7
\$307	\$230	\$237	\$77	EBT	\$781	\$670	\$413	\$111
79	43	48	(36)	Income Taxes	198	124	86	(74)
\$228	\$187	\$189	\$41	Net Income	\$583	\$546	\$327	\$37



Return on Equity

 June NH ROE is 11.95%, target for the month was 8.65%. Variance due primarily (93bps) to a lower than budgeted rate base and higher (265 bps) than budgeted earnings (on a 12 month rolling basis) offset by (-26 bps) higher weighted average cost of debt.

Regulatory Facts:

- WICA Final decision issued on January 26, 2016 approving a surcharge of 3.99%, with an effective date of January 1, 2016.
- Monthly Billing On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers
  from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears
  (except seasonals). The Company reached a settlement with PUC Staff, the OCA and the Town of Hampton and presented the
  settlement to the Commission at a hearing on June 27<sup>th</sup>. A decision from the PUC is expected in the next few weeks.

Revenues

MTD Revenues are favorable by \$53K and YTD Revenues are unfavorable by \$16K. Billed consumption is on target for the
month and favorable 8.8 MG YTD. Billed volume is expected to continue to improve. Production was 15.6MG favorable for
the month due to dry weather and unfavorable 1.3MG YTD.

- MTD and YTD Labor are favorable by \$7K and \$23K, respectively. Variances are due to more labor to capital and less
  overtime.
- MTD and YTD Purchased Power are favorable by \$2K and \$10K, respectively. Variances are due to 50% of production came from the three largest and most efficient wells.
- MTD and YTD Main Break Costs are favorable by \$2K and \$12K, respectively. YTD variance is due to fewer main breaks (6 actual vs. 12 budget).
- MTD and YTD All Other Expenses are favorable by \$11K and \$79K, respectively. YTD variance is due to lower Maintenance, Operating Expenses, Postage & Bill processing (due to delay in monthly billing) and Transportation.

DW 20-184 Joint Town 4-17 Attachment 1 Page 60 of 186

# Capital Expenditures Comparison to Budget June 30, 2016 (Dollars in thousands)

	Ι	Month			Year To Date					
<u>2016</u>	<b>Budget</b>	2015	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance		
10	177	41	167	Mains	428	625	\$ 240	197		
-	-	-	-	Dams	-	-	-	-		
20	14	27	(6)	Transmission & Distribution	49	42	75	(7)		
5	-	16	(5)	IT	5	115	44	110		
20	18	11	(2)	Meters	91	91	35	-		
-	-	5	-	Source of Supply	(22)	300	4	322		
14	-	3	(14)	Pumping	44	-	11	(44)		
-	139	2	139	Treatment	-	139	4	139		
2	9	8	7	General Plant	9	40	19	31		
71	357	113	286		604	1,352	432	748		

• Mains – Mains were slightly lower than target through June. Year-end actuals are expected to meet targets.

•Transmission & Distribution – T&D is on target through June. Year-end actuals are expected to meet targets.

• IT - The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters – Meters were on target through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to meet targets.

•Pumping - The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be higher targets.

•Treatment - The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

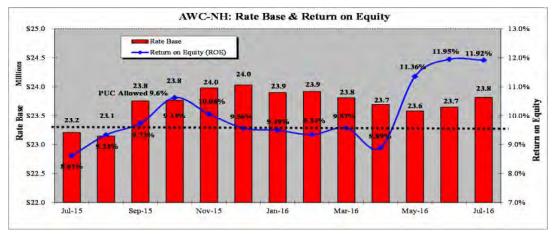
•General & Other – The variance was due to miscellaneous General Recurring which holds total recurring budget for NH but actual costs will be applied to other categories. Year-end actuals are expected to be lower than targets.

### Exhibit 21 DW 20-184

Joint Town 4-17 Attachment 1 Page 61 of 186

#### Aquarion Water Company of New Hampshire Financial Results July 31, 2016 (Dollars in thousands)

	Mon	th			Year To Date			
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$793	\$755	\$742	\$38	Revenue	\$4,315	\$4,293	\$3,859	\$22
60	67	71	7	Labor	441	471	444	30
62	63	61	1	Other Taxes	444	439	399	(5)
22	24	19	2	Purchased Power	113	125	128	12
13	15	14	2	Pension	106	108	93	2
7	8	10	1	Retiree Medical	54	54	75	-
16	17	15	1	Medical	111	116	108	5
4	3	3	(1)	Chemicals	16	14	17	(2)
(1)	1	4	2	Main Break Costs	18	32	18	14
103	118	119	15	All other - operating expenses	833	927	860	94
286	316	316	30	Total Expenses, net of other income	2,136	2,286	2,142	150
\$507	\$439	\$426	\$68	EBITDA	\$2,179	\$2,007	\$1,717	\$172
83	83	80	-	Depreciation and Amortization	579	579	562	-
-	-	-	-	AFUDC	-	-	-	-
\$424	\$356	\$346	\$68	EBIT	\$1,600	\$1,428	\$1,155	\$172
69	70	70	1	Interest - External debt	490	491	490	1
(4)	(3)	(4)	1	Interest - Interco debt	(30)	(22)	(28)	8
65	67	66	2	Total Interest	460	469	462	9
\$359	\$289	\$280	\$70	EBT	\$1,140	\$959	\$693	\$181
91	54	58	(37)	Income Taxes	289	178	144	(111)
\$268	\$235	\$222	\$33	Net Income	\$851	\$781	\$549	\$70



#### Return on Equity

 July NH ROE is 11.92%, target for the month was 8.68%. Variance due primarily (106 bps) to a lower than budgeted rate base and higher (272 bps) than budgeted earnings (on a 12 month rolling basis) offset by (-44 bps) higher weighted average cost of debt.

Regulatory Facts:

WICA – Final decision issued on January 26, 2016 approving a surcharge of 3.99%, with an effective date of January 1, 2016.
 Monthly Billing – On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). The Company reached a settlement with PUC Staff, the OCA and the Town of Hampton and presented the settlement to the Commission at a hearing on June 27<sup>th</sup>. A decision from the PUC adopting the settlement was issued on July 27<sup>th</sup>. The conversion is expected to occur on September 1<sup>st</sup>.

Revenues

MTD and YTD Revenues are favorable by \$38K and and \$22K, respectively. Billed consumption is favorable 2MG for the
month and unfavorable 6.8MG YTD. Billed volume is expected to continue to improve. Production was 3MG favorable for
the month and 2MG favorable YTD due to dry weather causing increased demands.

- MTD and YTD Labor are favorable by \$7K and \$30K, respectively. Variances are due to more labor to capital and less
  overtime.
- MTD and YTD Purchased Power are favorable by \$2K and \$12K, respectively. Variances are due to 50% of production coming from the three largest and most efficient wells.
- MTD and YTD Main Break Costs are favorable by \$2K and \$14K, respectively. YTD variance is due to fewer main breaks (7 actual vs. 14 budget).
- MTD and YTD All Other Expenses are favorable by \$15K and \$94K, respectively. YTD variance is due to lower Maintenance, Operating Expenses, Postage & Bill processing (due to delay in monthly billing) and Transportation.

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# Capital Expenditures Comparison to Budget July 31, 2016 (Dollars in thousands)

	Ν	Aonth			Year To Date				
<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	
373	111	46	(262)	Mains	801	735	\$ 286	(66)	
-	-	-	-	Dams	-	-	-	-	
14	13	15	(1)	Transmission & Distribution	63	55	90	(8)	
1	-	14	(1)	IT	6	115	58	109	
8	12	18	4	Meters	99	103	53	4	
15	-	1	(15)	Source of Supply	(7)	300	5	307	
3	-	2	(3)	Pumping	47	-	13	(47)	
-	218	5	218	Treatment	-	357	9	357	
-	6	6	6	General Plant	9	46	25	37	
414	360	107	(54)		1,018	1,711	539	693	

• Mains – Mains were slightly lower than target through July. Year-end actuals are expected to meet targets.

•Transmission & Distribution - T&D is slightly higher than target through July. Year-end actuals are expected to meet targets.

• IT - The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters – Meters were on target through July. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to meet targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be higher targets.

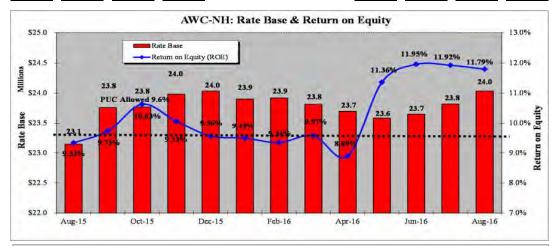
•Treatment - The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

•General & Other – The variance was due to miscellaneous General Recurring which holds total recurring budget for NH but actual costs will be applied to other categories. Yearend actuals are expected to be lower than targets.

### Aquarion Water Company of New Hampshire **Financial Results** August 31, 2016 (Dollars in thousands)

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	Mon	ıth				Year To	Date	
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$826	\$781	\$792	\$45	Revenue	\$5,141	\$5,074	\$4,651	\$67
67	71	57	4	Labor	508	542	501	34
61	63	59	2	Other Taxes	505	502	458	(3)
22	24	24	2	Purchased Power	135	149	152	14
13	16	13	3	Pension	119	124	106	5
8	8	11	-	Retiree Medical	62	62	86	-
16	16	15	-	Medical	127	132	123	5
4	2	5	(2)	Chemicals	20	16	22	(4)
9	7	1	(2)	Main Break Costs	27	39	19	12
128	126	108	(2)	All other - operating expenses	961	1,053	968	92
328	333	293	5	Total Expenses, net of other income	2,464	2,619	2,435	155
\$498	\$448	\$499	\$50	EBITDA	\$2,677	\$2,455	\$2,216	\$222
82	82	81	-	Depreciation and Amortization	661	661	643	-
-	-	-	-	AFUDC	-	-	-	-
\$416	\$366	\$418	\$50	EBIT	\$2,016	\$1,794	\$1,573	\$222
71	70	71	(1)	Interest - External debt	561	561	561	-
(4)	(3)	(5)	1	Interest - Interco debt	(34)	(25)	(33)	9
67	67	66	-	Total Interest	527	536	528	9
\$349	\$299	\$352	\$50	EBT	\$1,489	\$1,258	\$1,045	\$231
88	54	74	(34)	Income Taxes	377	232	218	(145)
\$261	\$245	\$278	\$16	Net Income	\$1,112	\$1,026	\$827	\$86



#### Return on Equity

August NH ROE is 11.79%, target for the month was 8.99%. Variance due primarily (96 bps) to a lower than budgeted rate base and higher (201 bps) than budgeted earnings (on a 12 month rolling basis) offset by (-14 bps) higher weighted average cost of debt. The WACD is due to a variance in the amount of anticipated intercompany borrowings. Regulatory Facts:

WICA - Final decision issued on January 26, 2016 approving a surcharge of 3.99%, with an effective date of January 1, 2016.

. Monthly Billing - On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). The Company reached a settlement with PUC Staff, the OCA and the Town of Hampton and presented the settlement to the Commission at a hearing on June  $27^{th}$ . A decision from the PUC adopting the settlement was issued on July  $27^{th}$ . The conversion occured on September 1st

Revenues MTD and YTD Revenues are favorable by \$45K and and \$67K, respectively. Billed consumption is favorable 1.6MG for the month and unfavorable 5.2MG YTD. Current month results were impacted unfavorably 5MG due to bill timing. Billed volume is expected to continue to improve. Production was 8MG unfavorable for the month and 7MG YTD due to implementation of water restrictions. Expenses

- MTD and YTD Labor are favorable by \$4K and \$34K, respectively. Variances are due to more labor to capital and less overtime.
- MTD and YTD Purchased Power are favorable by \$2K and \$14K, respectively. Variances are due to 50% of production came from the three largest and most efficient wells.
- MTD Main Break Costs are unfavorable by \$2K and YTD Main Break Costs are favorable by \$12K. YTD variance is due to fewer main breaks (9 actual vs. 16 budget).
- MTD All Other Expenses are unfavorable by \$2K and YTD All Other Expenses are favorable by \$92K. YTD variance is due to lower Maintenance, Operating Expenses, Postage & Bill processing (due to delay in monthly billing) and Transportation.

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# Capital Expenditures Comparison to Budget August 31, 2016 (Dollars in thousands)

	Ν	Month				Year To	o Date	
<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance
400	-	(8)	(400)	Mains	1,201	735	\$ 278	(466)
-	-	-	-	Dams	-	-	-	-
8	11	15	3	Transmission & Distribution	71	66	105	(5)
3	-	10	(3)	IT	9	115	68	106
6	9	14	3	Meters	105	112	67	7
-	-	3	-	Source of Supply	(7)	300	8	307
7	-	-	(7)	Pumping	54	-	13	(54)
7	193	5	186	Treatment	7	550	14	543
-	5	2	5	General Plant	9	51	27	42
431	218	41	(213)		1,449	1,929	580	480

• Mains - The variance was primarily due to the Kings Hwy and Towle Farm Road main replacements. Year-end actuals are expected to meet targets.

•Transmission & Distribution - T&D is slightly higher than target through August. Year-end actuals are expected to meet targets.

• IT – The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters – Meters were on target through August. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to be lower than targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be higher targets.

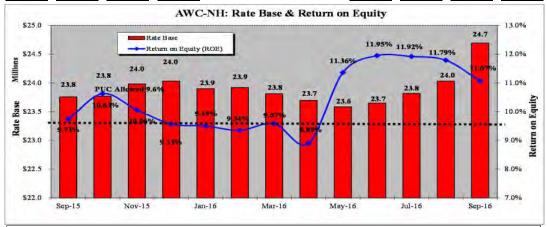
•Treatment -The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

•General & Other – The variance was due to miscellaneous General Recurring. NH Recurring capital was budgeted under General/other, but actual costs will be applied to other categories. Year-end actuals are expected to be lower than targets.

### Aquarion Water Company of New Hampshire Financial Results September 30, 2016 (Dollars in thousands)

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	Mon	th				Year To	Date	
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$687	\$744	\$775	(\$57)	Revenue	\$5,828	\$5,818	\$5,426	\$10
65	67	64	2	Labor	573	609	565	36
63	63	60	-	Other Taxes	568	565	518	(3)
20	18	21	(2)	Purchased Power	155	167	173	12
13	15	13	2	Pension	132	139	119	7
7	8	11	1	Retiree Medical	69	70	97	1
16	17	15	1	Medical	143	149	138	6
2	3	5	1	Chemicals	22	19	27	(3)
-	-	12	-	Main Break Costs	27	39	31	12
113	135	89	22	All other - operating expenses	1,074	1,188	1,057	114
299	326	290	27	Total Expenses, net of other income	2,763	2,945	2,725	182
\$388	\$418	\$485	(\$30)	EBITDA	\$3,065	\$2,873	\$2,701	\$192
84	83	80	(1)	Depreciation and Amortization	745	744	723	(1)
-	-	-	-	AFUDC	-	-	-	-
\$304	\$335	\$405	(\$31)	EBIT	\$2,320	\$2,129	\$1,978	\$191
69	70	70	1	Interest - External debt	630	631	631	1
(4)	(3)	(5)	1	Interest - Interco debt	(38)	(28)	(38)	10
65	6/	65	2	Total Interest	592	603	593	11
\$239	\$268	\$340	(\$29)	EBT	\$1,728	\$1,526	\$1,385	\$202
61	50	73	(11)	Income Taxes	438	282	291	(156)
\$178	\$218	\$267	(\$40)	Net Income	\$1,290	\$1,244	\$1,094	\$46



Return on Equity

- September NH ROE is 11.07%, target for the month was 9.70%. Variance due primarily (43 bps) to a lower than budgeted rate base and higher (107 bps) than budgeted earnings (on a 12 month rolling basis) offset by (-10 bps) higher weighted average cost of debt. The WACD is due to a variance in the amount of anticipated intercompany borrowings.
   Regulatory Facts:
  - WICA On October 14, 2016 AWC of NH filed its annual WICA requesting a cumulative surcharge of 5.72% (\$397K of revenue), a 1.73% increase (\$120K). A final decision is expected in January of 2017.
  - Monthly Billing On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers
    from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears
    (except seasonals). The Company reached a settlement with PUC Staff, the OCA and the Town of Hampton and presented the
    settlement to the Commission at a hearing on June 27<sup>th</sup>. A decision from the PUC adopting the settlement was issued on July
    27<sup>th</sup>. The conversion occured on September 1<sup>st</sup>.

# Revenues

 MTD Revenues are unfavorable by \$57K and YTD Revenues are favorable \$10K. Billed consumption is favorable 44.2 MG for the month and 38.9 MG YTD. Current consumption is impacted 53MG due to the shift from quarterly to monthly billing. Billed volume is expected to continue to decline due to the implementation of water restrictions caused by drought conditions. Production was 6MG unfavorable for the month and 13MG YTD due to these restrictions.

- MTD and YTD Labor are favorable by \$2K and \$36K, respectively. Variances are due to more labor to capital and less
  overtime.
- MTD Purchased Power is unfavorable by \$2K and YTD Purchased Power is favorable by \$12K. YTD variance is due to 50% of production coming from the three largest and most efficient wells.
- MTD Main Break Costs are on target and YTD Main Break Costs are favorable by \$12K. YTD variance is due to fewer main breaks (9 actual vs. 18 budget).
- MTD and YTD All Other Expenses are favorable by \$22K and \$114, respectively. Variance is due to lower Maintenance, Operating Expenses, Postage & Bill processing (due to delay in monthly billing) and Transportation.

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# **Capital Expenditures Comparison to Budget** September 30, 2016 (Dollars in thousands)

	Ν	Ionth				Year To	Date	
<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	<u>Variance</u>
293	-	342	(293)	Mains	1,494	735 \$	620	(759)
-	-	-	-	Dams	-	-	-	-
17	11	19	(6)	Transmission & Distribution	88	77	124	(11)
-	-	2	-	IT	9	115	70	106
8	6	6	(2)	Meters	113	118	73	5
143	-	35	(143)	Source of Supply	136	300	43	164
-	-	-	-	Pumping	54	-	13	(54)
-	-	-	-	Treatment	7	550	14	543
(4)	9	7	13	General Plant	5	60	34	55
457	26	411	(431)		1,906	1,955	991	49

• Mains - The variance was primarily due to the Kings Hwy and Towle Farm Road main replacements. Year-end actuals are expected to meet targets.

•Transmission & Distribution – T&D is slightly higher than target through September, primarily due to higher New Services. Year-end actuals are expected to meet targets.

• IT – The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. The Monthly billing Conversion project has been moved to CT. Year-end actuals are expected to be lower than targets.

• Meters – Meters were on target through September. Year-end actuals are expected to meet targets.

1

•Source of Supply – The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to be lower than targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be higher targets.

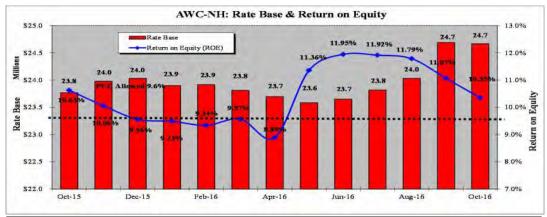
•Treatment -The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower targets.

•General & Other - The variance was due to miscellaneous General Recurring. NH Recurring capital was budgeted under General/other, but actual costs will be applied to other categories. Year-end actuals are expected to be lower than targets

#### Aquarion Water Company of New Hampshire Financial Results October 31, 2016 (Dollars in thousands)

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	Mor	nth				Year To	Date	
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$566	\$601	\$639	(\$35)	Revenue	\$6,394	\$6,419	\$6,065	(\$25)
57	65	63	8	Labor	630	674	628	44
62	63	64	1	Other Taxes	630	628	582	(2)
12	15	19	3	Purchased Power	167	182	192	15
12	16	13	4	Pension	144	155	132	11
8	7	11	(1)	Retiree Medical	77	77	108	-
15	16	15	1	Medical	158	165	153	7
2	2	2	-	Chemicals	24	21	29	(3)
3	2	-	(1)	Main Break Costs	30	41	31	11
103	108	102	5	All other - operating expenses	1,177	1,296	1,159	119
274	294	289	20	Total Expenses, net of other income	3,037	3,239	3,014	202
\$292	\$307	\$350	(\$15)	EBITDA	\$3,357	\$3,180	\$3,051	\$177
82	83	80	1	Depreciation and Amortization	827	827	803	-
-	-	-	-	AFUDC	-	-	-	-
\$210	\$224	\$270	(\$14)	EBIT	\$2,530	\$2,353	\$2,248	\$177
71	67	66	(4)	Interest - External debt	701	698	697	(3)
(3)	-	-	3	Interest - Interco debt	(41)	(28)	(38)	13
68	67	66	(1)	Total Interest	660	670	659	10
\$142	\$157	\$204	(\$15)	EBT	\$1,870	\$1,683	\$1,589	\$187
36	28	28	(8)	Income Taxes	474	310	319	(164)
\$106	\$129	\$176	(\$23)	Net Income	\$1,396	\$1,373	\$1,270	\$23



#### Return on Equity

 October NH ROE is 10.35%, target for the month was 10.63%. Variance due primarily (51 bps) to a lower than budgeted rate base, more than offset by lower (-57 bps) than budgeted earnings (on a 12 month rolling basis) and (-16 bps) higher weighted average cost of debt. The WACD is due to a variance in the amount of anticipated intercompany borrowings.
 Regulatory Facts:

WICA – On October 14, 2016 AWC of NH filed its annual WICA requesting a cumulative surcharge of 5.72% (\$397K of revenue), a 1.73% increase (\$120K). A final decision is expected in January of 2017.

Monthly Billing – On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). The Company reached a settlement with PUC Staff, the OCA and the Town of Hampton and presented the settlement to the Commission at a hearing on June 27<sup>th</sup>. A decision from the PUC adopting the settlement was issued on July 27<sup>th</sup>. The conversion occured on September 1<sup>st</sup>.

#### Revenues

 MTD and YTD Revenues are unfavorable by \$35K and \$25K, respectively. Billed consumption is unfavorable 8 MG for the month and favorable 30.9 MG YTD. Current consumption is impacted favorably 53MG due to the shift from quarterly to monthly billing. Billed volume is expected to continue to decline due to the implementation of water restrictions caused by drought conditions. Production was 4MG unfavorable for the month and 17MG YTD due to these restrictions.

- MTD and YTD Labor are favorable by \$8K and \$44K, respectively. Variances are due to more labor to capital and less
  overtime.
- MTD and YTD Purchased Power are favorable by \$3K and \$15K, respectively. YTD variance is due to 50% of production coming from the three largest and most efficient wells.
- MTD Main Break Costs are unfavorable by \$1K and YTD Main Break Costs are favorable by \$11K. YTD variance is due to fewer main breaks (10 actual vs. 20 budget).
- MTD and YTD All Other Expenses are favorable by \$5K and \$119, respectively. YTD variance is due to lower Maintenance and Operating Expenses, Postage & Bill processing (due to delay in monthly billing) and Transportation.

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# Capital Expenditures Comparison to Budget October 31, 2016 (Dollars in thousands)

	Ν	/Ionth				Year To	o Date	
<u>2016</u>	<b>Budget</b>	2015	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance
1	450	(10)	449	Mains	1,495	1,185	\$ 610	(310)
-	-	-	-	Dams	-	-	-	-
21	12	40	(9)	Transmission & Distribution	109	89	164	(20)
3	-	9	(3)	IT	12	115	79	103
5	6	4	1	Meters	118	124	77	6
13	-	9	(13)	Source of Supply	149	300	52	151
-	-	1	-	Pumping	54	-	14	(54)
4	(450)	1	(454)	Treatment	11	100	15	89
-	11	121	11	General Plant	5	71	155	66
47	29	175	(18)		1,953	1,984	1,166	31

• Mains – The variance was primarily due to Kings Highway and Ross Avenue main extensions. Year-end actuals are expected to be slightly higher than targets. • Transmission & Distribution – T&D is slightly higher than target through October, primarily due to higher New Services. Year-end actuals are expected to be slightly higher than targets.

• IT – The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. The Monthly billing Conversion project has been moved to CT. Year-end actuals are expected to be lower than targets.

• Meters – Meters were slightly lower than target through October. Year-end actuals are expected to meet targets.

•Source of Supply - The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to be lower than targets.

•Pumping - The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be higher targets.

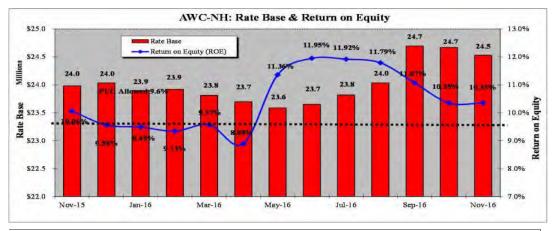
•Treatment -The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower targets.

•General & Other – The variance was due to miscellaneous General Recurring. NH Recurring capital was budgeted under General/other, but actual costs will be applied to other categories. Year-end actuals are expected to be lower than targets.

#### Aquarion Water Company of New Hampshire Financial Results November 30, 2016 (Dollars in thousands)

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	Mon	ıth				Year To	Date	
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$538	\$507	\$529	\$31	Revenue	\$6,932	\$6,926	\$6,594	\$6
69	67	62	(2)	Labor	699	741	690	42
62	63	64	1	Other Taxes	692	691	646	(1)
15	14	12	(1)	Purchased Power	182	196	204	14
13	15	14	2	Pension	157	170	146	13
7	8	10	1	Retiree Medical	84	85	118	1
16	17	15	1	Medical	174	182	168	8
3	1	-	(2)	Chemicals	27	22	29	(5)
7	3	(3)	(4)	Main Break Costs	37	44	28	7
131	137	103	6	All other - operating expenses	1,308	1,433	1,262	125
323	325	277	2	Total Expenses, net of other income	3,360	3,564	3,291	204
\$215	\$182	\$252	\$33	EBITDA	\$3,572	\$3,362	\$3,303	\$210
83	87	81	4	Depreciation and Amortization	910	914	884	4
-	-	-	-	AFUDC	-	-	-	-
\$132	\$95	\$171	\$37	EBIT	\$2,662	\$2,448	\$2,419	\$214
70	70	69	-	Interest - External debt	771	771	770	-
(4)	(3)	(5)	1	Interest - Interco debt	(45)	(34)	(47)	11
66	67	64	1	Total Interest	726	737	723	11
\$66	\$28	\$107	\$38	EBT	\$1,936	\$1,711	\$1,696	\$225
10	6	39	(4)	Income Taxes	484	316	358	(168)
\$56	\$22	\$68	\$34	Net Income	\$1,452	\$1,395	\$1,338	\$57



Return on Equity

• November NH ROE is 10.35%, target for the month was 10.64%. Variance due primarily to (-82 bps) lower than budgeted earnings (on a 12 month rolling basis) offset by (56bps) a lower than budgeted rate base.

Regulatory Facts:

WICA – On October 14, 2016 AWC of NH filed its annual WICA requesting a cumulative surcharge of 5.72% (\$397K of revenue), a 1.73% increase (\$120K). A final decision is expected in January of 2017.

• Monthly Billing – On January 22, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). The Company reached a settlement with PUC Staff, the OCA and the Town of Hampton and presented the settlement to the Commission at a hearing on June 27<sup>th</sup>. A decision from the PUC adopting the settlement was issued on July 27<sup>th</sup>. The conversion occured on September 1<sup>st</sup>.

Revenues

MTD and YTD Revenues are favorable by \$31K and \$6K, respectively. Billed consumption is unfavorable 4MG for the
month and favorable 34.9MG YTD. Current consumption is impacted favorably 24MG due to the shift from quarterly to
monthly billing. Billed volume is expected to continue to decline due to the implementation of water restrictions caused by
drought conditions. Production was 1MG unfavorable for the month and 18MG YTD due to these restrictions and declining
NRW.

- MTD Labor is unfavorable by \$2K and YTD Labor is favorable by \$42K. YTD variance is due to more labor to capital and less
  overtime.
- MTD Purchased Power is unfavorable by \$1K and YTD Purchased Power is favorable by \$14K. YTD variance is due to 50% of production coming from the three largest and most efficient wells.
- MTD and YTD All Other Expenses are favorable by \$6K and \$125K, respectively. YTD variance is due to lower Maintenance and Operating Expenses, Postage & Bill processing (due to delay in monthly billing) and Transportation.

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# Capital Expenditures Comparison to Budget November 30, 2016 (Dollars in thousands)

	Ν	Month				Year To	Date	
<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance
24	-	-	(24)	Mains	1,519	1,185	610	(334)
-	-	-	-	Dams	-	-	-	-
22	10	36	(12)	Transmission & Distribution	131	99	200	(32)
-	-	1	-	IT	12	115	80	103
4	5	3	1	Meters	122	129	80	7
4	-	43	(4)	Source of Supply	153	300	95	147
-	-	12	-	Pumping	54	-	26	(54)
2	-	-	(2)	Treatment	13	100	15	87
1	6	28	5	General Plant	6	77	183	71
57	21	123	(36)		2,010	2,005	1,289	(5)

• Mains - Mains are higher than budgeted through November. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – T&D is slightly higher than target through November, primarily due to higher New Services. Year-end actuals are expected to be slightly higher than targets.

• IT – The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. The Monthly billing Conversion project has been moved to CT. Year-end actuals are expected to be lower than targets.

• Meters - Meters are on target through November. Year-end actuals are expected to meet targets.

•Source of Supply - The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to be lower than targets.

•Pumping – The variance due to miscellaneous Pumping Recurring. Year-end actuals are expected to be higher targets.

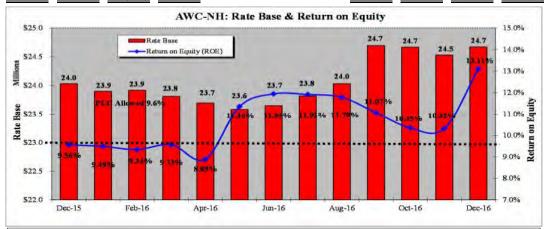
•Treatment -The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower targets.

•General & Other – The variance was due to miscellaneous General Recurring. NH Recurring capital was budgeted under General/other, but actual costs will be applied to other categories. Year-end actuals are expected to be lower than targets.

### Aquarion Water Company of New Hampshire Financial Results December 31, 2016 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 71 of 186

	Mon	th				Year To	Date	
2016	Budget	2015	Budget Variance		2016	Budget	2015	Budget Variance
\$530	\$524	\$541	\$6	Revenue	\$7,462	\$7,450	\$7,135	\$12
116	69	71	(47)	Labor	815	810	761	(5)
74	63	76	(11)	Other Taxes	766	754	722	(12)
16	15	13	(1)	Purchased Power	198	211	217	13
13	16	34	3	Pension	170	186	180	16
8	8	8	-	Retiree Medical	92	93	126	1
16	16	16	-	Medical	190	198	184	8
2	2	2	-	Chemicals	29	24	31	(5)
10	5	-	(5)	Main Break Costs	47	49	28	2
125	129	91	4	All other - operating expenses	1,433	1,562	1,353	129
380	323	311	(57)	Total Expenses, net of other income	3,740	3,887	3,602	147
\$150	\$201	\$230	(\$51)	EBITDA	\$3,722	\$3,563	\$3,533	\$159
69	83	70	14	Depreciation and Amortization	979	997	954	18
-	-	-	-	AFUDC	-	-	-	-
\$81	\$118	\$160	(\$37)	EBIT	\$2,743	\$2,566	\$2,579	\$177
72	71	70	(1)	Interest - External debt	843	842	840	(1)
(3)	(3)	(4)	-	Interest - Interco debt	(48)	(37)	(51)	11
69	68	66	(1)	Total Interest	795	805	789	10
\$12	\$50	\$94	(\$38)	EBT	\$1,948	\$1,761	\$1,790	\$187
(202)	9	217	211	Income Taxes	282	325	575	43
\$214	\$41	(\$123)	\$173	Net Income	\$1.666	\$1,436	\$1,215	\$230



Return on Equity

 December NH ROE is 13.11%, compared to a target of 11.53%. Variance due primarily to (173 bps) higher than budgeted earnings and (43 pbs) lower than budgeted rate base offset by (-29 bps) higher weighted cost of debt and (-24 pbs) associated with the higher equity ratio in the cap structure. The higher than anticipated earnings were mostly due to lower income taxes.
 Regulatory Facts:

- WICA On October 14, 2016 AWC of NH filed its annual WICA requesting a cumulative surcharge of 5.72% (\$397K of revenue) which was subsequently revised to 5.69% (\$395K of revenue) a 1.70% increase (\$119K). A final decision approving the full 5.6% surcharge was received on January 13, 2017, effective as of January 1, 2017.
- Subtract on Variable Sector on January 12, 2016, AWC of NH filed a petition with the NH PUC requesting to change all customers from quarterly to monthly billing (except public fire) and to change from billing service charges from in-advance to in-arrears (except seasonals). The Company reached a settlement with PUC Staff, the OCA and the Town of Hampton and presented the settlement to the Commission at a hearing on June 27<sup>th</sup>. A decision from the PUC adopting the settlement was issued on July 27<sup>th</sup>. The conversion occurred on September 1<sup>st</sup>.

#### Revenues

Results impacted favorably for the month, \$10K due to antenna rental. YTD results impacted favorably by private fire \$10K, public fire \$5K and antenna \$15K, offset by unfavorable seasonal connections \$3K, seasonal fixed charges \$4K and late payment fees \$10K.

- MTD and YTD Labor are unfavorable by \$47K and \$5K, respectively. MTD variance is due to additional labor cross charged by CT employees. YTD variance is due to additional labor cross charged by CT employees offset by more labor to capital and less overtime.
- MTD Purchased Power is unfavorable by \$1K and YTD Purchased Power is favorable by \$13K. YTD variance is due to 50% of
  production coming from the three largest and most efficient wells.
- MTD and YTD Pension are unfavorable by \$3K and \$16K, respectively. Variances are based on final expense numbers from the actuary.
- MTD and YTD All Other Expenses are favorable by \$4K and \$129K, respectively. MTD variance is due to CoBank Patronage \$41K off set by higher Allocated Fringe Benefits due to higher Labor \$35K. YTD variance is due to lower Maintenance and Operating Expenses, Postage & Bill processing (due to delay in monthly billing), Transportation and CoBank Patronage offset by higher Allocated Fringe Benefits.

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# Capital Expenditures Comparison to Budget December 31, 2016 (Dollars in thousands)

	Ν	Aonth				Year T	o Date	
<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance	AWC-NH	<u>2016</u>	<b>Budget</b>	<u>2015</u>	Variance
19	-	-	(19)	Mains	1,538	1,185	\$ 610	(353)
-	-	-	-	Dams	-	-	-	-
25	7	22	(18)	Transmission & Distribution	156	106	222	(50)
-	-	-	-	IT	12	115	80	103
4	6	1	2	Meters	126	135	81	9
35	-	71	(35)	Source of Supply	188	300	166	112
-	-	-	-	Pumping	54	-	26	(54)
19	-	(1)	(19)	Treatment	32	100	14	68
(1)	5	4	6	General Plant	5	82	187	77
101	18	97	(83)		2,111	2,023	1,386	(88)

• Mains - The variance was primarily due to Kings Highway and Ross Avenue. Year-end actuals were higher than targets.

• Transmission & Distribution – The variance was primarily due to higher New Services and Valve Replacements. Year-end actuals were higher than targets.

• IT – The variance was due to the Monthly Billing Conversion and SCADA Automated Control projects. The Monthly Billing Conversion project was moved to CT. Year-end actuals were lower than targets.

• Meters – Year-end were slightly lower than targets.

•Source of Supply – The variance was primarily due to the Dalton Property Purchase project. Year-end actuals were lower than targets.

•Pumping – The variance due to miscellaneous Pumping Recurring.

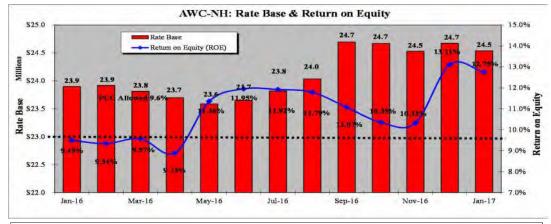
•Treatment –The variance was primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals were lower targets.

•General & Other – The variance was due to miscellaneous General Recurring. NH Recurring capital was budgeted under General/other, but actual costs were applied to other categories. Year-end actuals were lower than targets.

## Aquarion Water Company of New Hampshire Financial Results January 31, 2017 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 73 of 186

	Mor	nth				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$542	\$543	\$520	(\$1)	Revenue	\$542	\$543	\$520	(\$1)
64	65	65	1	Labor	64	65	65	1
65	65	64	-	Other Taxes	65	65	64	-
19	16	14	(3)	Purchased Power	19	16	14	(3)
16	15	13	(1)	Pension	16	15	13	(1)
8	8	11	-	Retiree Medical	8	8	11	-
15	17	16	2	Medical	15	17	16	2
2	2	2	-	Chemicals	2	2	2	-
4	4	3	-	Main Break Costs	4	4	3	-
99	119	103	20	All other - operating expenses	99	119	103	20
292	311	291	19	Total Expenses, net of other income	292	311	291	19
\$250	\$232	\$229	\$18	EBITDA	\$250	\$232	\$229	\$18
85	85	82	-	Depreciation and Amortization	85	85	82	-
-	-	-	-	AFUDC	-	-	-	-
\$165	\$147	\$147	\$18	EBIT	\$165	\$147	\$147	\$18
71	71	71	-	Interest - External debt	71	71	71	-
(4)	(4)	(4)	-	Interest - Interco debt	(4)	(4)	(4)	-
67	67	67	-	Total Interest	67	67	67	-
\$98	\$80	\$80	\$18	EBT	\$98	\$80	\$80	\$18
24	19	(9)	(5)	Income Taxes	24	19	(9)	(5)
\$74	\$61	\$89	\$13	Net Income	\$74	\$61	\$89	\$13



#### Return on Equity

 January NH ROE is 12.75%, compared to a target of 12.00%. Variance due primarily to (171 bps) higher than budgeted earnings (on a 12 month rolling basis) offset by (-44 bps) higher than budgeted rate base, (-23 bps) higher weighted cost of debt and (-22bps) associated with the higher equity ratio in the cap structure.

#### Regulatory Facts:

WICA – On October 14, 2016 AWC of NH filed its annual WICA requesting a cumulative surcharge of 5.72% (\$397K of revenue) which was subsequently revised to 5.69% (\$395K of revenue) a 1.70% increase (\$119K). A final decision approving the full 5.69% surcharge was received on January 13, 2017, effective as of January 1, 2017.

#### Revenues

• Results close to target. Revenue unfavorable \$1K. Billed consumption is also close to target with a favorable variance of 1.9MG.

#### Expenses

January All Other Expenses are favorable by \$20K. Variance is due to lower Operating and Maintenance Expenses, due to delays in
maintenance activities for SCADA, tanks, service lines, hydrants and leak detection. Offsetting these expenses is lower Jobbing
Revenue due to delays in backflow testing.

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# Capital Expenditures Comparison to Budget January 31, 2017 (Dollars in thousands)

	Ν	Aonth				Year To	Date	
<u>2017</u>	Budget	2016	Variance	AWC-NH	2017	Budget	2016	Variance
(19)	19	-	38	Mains	(19)	19 \$	5 -	38
-	-	-	-	Dams	-	-	-	-
6	-	2	(6)	Transmission & Distribution	6	-	2	(6)
-	7	-	7	IT	-	7	-	7
2	17	1	15	Meters	2	17	1	15
4	12	8	8	Source of Supply	4	12	8	8
-	-	4	-	Pumping	-	-	4	-
-	2	-	2	Treatment	-	2	-	2
6	2	-	(4)	General Plant	6	2	-	(4)
(1)	59	15	60		(1)	59	15	60

• Mains - Variance is primarily due to Main Replacements. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance is primarily due to Service and Hydrant Replacements. Year-end actuals are expected to meet targets.

• IT – The variance is due to the SCADA Automation & Control project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements for the month of January were lower than anticipated. Year-end actuals are expected to meet targets.

•Source of Supply –The variance is primarily due to the Well 22 Geosphere project. Year-end actuals are expected to meet targets.

•Pumping – Year-end actuals are expected to meet targets.

•Treatment –Year-end actuals are expected to meet targets.

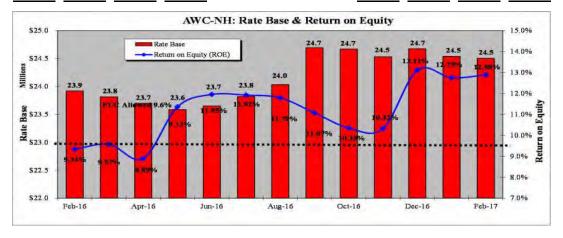
•General & Other – The variance was due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

# Exhibit 21 DW 20-184

#### Aquarion Water Company of New Hampshire Financial Results February 28, 2017 (Dollars in thousands)

Joint Town 4-17 Attachment 1 Page 75 of 186

	Mon	th				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$465	\$500	\$484	(\$35)	Revenue	\$1,007	\$1,043	\$1,004	(\$36)
66	61	66	(5)	Labor	130	126	131	(4)
64	64	63	-	Other Taxes	129	129	127	-
16	17	16	1	Purchased Power	35	33	30	(2)
11	12	18	1	Pension	27	27	31	-
5	4	5	(1)	Retiree Medical	13	12	16	(1)
16	16	16	-	Medical	31	33	32	2
2	1	1	(1)	Chemicals	4	3	3	(1)
2	2	5	-	Main Break Costs	6	6	8	-
92	119	104	27	All other - operating expenses	191	238	207	47
274	296	294	22	Total Expenses, net of other income	566	607	585	41
\$191	\$204	\$190	(\$13)	EBITDA	\$441	\$436	\$419	\$5
86	86	83	-	Depreciation and Amortization	171	171	165	-
-	-	-	-	AFUDC	-	-	-	-
\$105	\$118	\$107	(\$13)	EBIT	\$270	\$265	\$254	\$5
68	69	69	1	Interest - External debt	139	140	140	1
(4)	(4)	(4)	-	Interest - Interco debt	(8)	(8)	(8)	-
64	65	65	1	Total Interest	131	132	132	1
\$41	\$53	\$42	(\$12)	EBT	\$139	\$133	\$122	\$6
9	13	9	4	Income Taxes	33	32		(1)
\$32	\$40	\$33	(\$8)	Net Income	\$106	\$101	\$122	\$5



#### Return on Equity

February NH ROE is 12.88%, compared to a target of 11.64%. Variance due primarily to (163 bps) higher than budgeted earnings (on a 12 month rolling basis) and (15bps) lower weighted cost of debt offset by (-44 bps) higher than budgeted rate base and (-4 bps) associated with the higher equity ratio in the cap structure.

Regulatory Facts:

WICA – On October 14, 2016 AWC of NH filed its annual WICA requesting a cumulative surcharge of 5.72% (\$397K of revenue) which
was subsequently revised to 5.69% (\$395K of revenue) a 1.70% increase (\$119K). A final decision approving the full 5.69% surcharge
was received on January 13, 2017, effective as of January 1, 2017.

Revenues

MTD and YTD Revenues are unfavorable by \$35K and \$36K, respectively. YTD Revenues are expected to recover. Billed consumption
for the month was unfavorable 1MG and is favorable 1MG YTD. Production is unfavorable 7MG for the month and 10.7MG YTD.

- MTD and YTD Labor are unfavorable by \$5K and \$4K, respectively. Variances are due to less labor going to capital.
- MTD and YTD All Other Expenses are favorable by \$27K and \$47K, respectively. Variance is due to lower Operating and Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks, service lines, hydrants and leak detection.

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# Capital Expenditures Comparison to Budget February 28, 2017 (Dollars in thousands)

	Ν	Aonth				Year To	Date			
2017	Budget	2016	Variance	AWC-NH	2017	Budget	2016	Variance		
42	13	-	(29)	Mains	23	32 \$	5 -	9		
-	-	-	-	Dams	-	-	-	-		
7	-	1	(7)	Transmission & Distribution	13	-	3	(13)		
-	6	-	6	IT	-	13	-	13		
4	17	11	13	Meters	6	34	12	28		
18	28	-	10	Source of Supply	22	40	8	18		
-	7	14	7	Pumping	-	7	18	7		
5	10	-	5	Treatment	5	12	-	7		
33	5	-	(28)	General Plant	39	7	-	(32)		
109	86	26	(23)		108	145	41	37		

•Mains - The variance was primarily due to lower then anticipated Main Replacements and Capitalized Main Break projects. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance was primarily due to higher than anticipated Hydrant Replacements. Year-end actuals are expected to meet targets.

• IT – IT was on target through February. Year-end actuals are expected to meet targets.

•Meters – Meters were slightly higher than budget through February. Year-end actuals are expected to meet targets.

•Source of Supply – The variance was primarily due to the Hingham Water System Fire Flow Mapping. Year-end actuals are expected to meet targets.

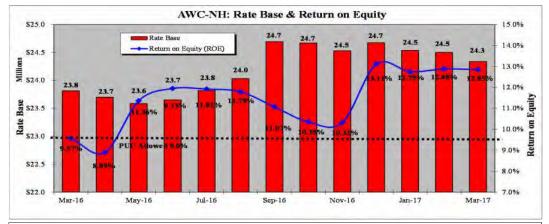
•Pumping – The variance was due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet target.

•Treatment – The variance was primarily due to miscellaneous Treatment Recurring projects and Hingham VFDs. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results March 31, 2017 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 77 of 186

	Mor	nth				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$526	\$545	\$557	(\$19)	Revenue	\$1,533	\$1,588	\$1,561	(\$55)
69	66	71	(3)	Labor	199	192	202	(7)
66	65	67	(1)	Other Taxes	195	194	194	(1)
19	17	17	(2)	Purchased Power	54	50	47	(4)
13	12	16	(1)	Pension	40	39	47	(1)
6	7	7	1	Retiree Medical	19	19	23	-
15	17	16	2	Medical	46	50	48	4
1	2	2	1	Chemicals	5	5	5	-
2	6	-	4	Main Break Costs	8	12	8	4
114	137	136	23	All other - operating expenses	305	375	343	70
305	329	332	24	Total Expenses, net of other income	871	936	917	65
\$221	\$216	\$225	\$5	EBITDA	\$662	\$652	\$644	\$10
84	85	83	1	Depreciation and Amortization	255	256	248	1
-	-	-	-	AFUDC	-	-	-	-
\$137	\$131	\$142	\$6	EBIT	\$407	\$396	\$396	\$11
71	70	58	(1)	Interest - External debt	210	210	198	-
(4)	(4)	8	-	Interest - Interco debt	(12)	(12)	-	-
67	66	66	(1)	Total Interest	198	198	198	-
\$70	\$65	\$76	\$5	EBT	\$209	\$198	\$198	\$11
16	16	17		Income Taxes	49	48	17	(1)
\$54	\$49	\$59	\$5	Net Income	\$160	\$150	\$181	\$10



Return on Equity

March NH ROE is 12.85%, compared to a target of 11.62%. Variance due primarily to (169 bps) higher than budgeted earnings (on a 12 month rolling basis) offset by (-31 bps) higher than budgeted rate base and (-14 bps) associated with the higher equity ratio in the capital structure.

Regulatory Facts:

• WICA – Final decision on January 13, 2017 approving a surcharge of 5.69%, with an effective date of January 1, 2017.

Revenues

MTD and YTD Revenues are unfavorable by \$19K and \$55K, respectively. Billed consumption for the month was unfavorable 1MG and on target YTD. Production is unfavorable 8MG for the month and 18 MG YTD.

- MTD and YTD Labor are unfavorable by \$3K and \$7K, respectively. Variances are due to less labor going to capital and more overtime.
- MTD and YTD All Other Expenses are favorable by \$23K and \$70K, respectively. Variance is due to lower Operating and Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks, service lines, hydrants and leak detection.

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# Capital Expenditures Comparison to Budget March 31, 2017 (Dollars in thousands)

	Ι	Month				Year T	o Date	
2017	Budget	2016	Variance	AWC-NH	2017	Budget	<u>2016</u>	Variance
(3)	9	34	12	Mains	20	41	\$ 34	21
-	-	-	-	Dams	-	-	-	-
12	5	8	(7)	Transmission & Distribution	25	5	11	(20)
-	14	-	14	IT	-	27	-	27
2	19	31	17	Meters	8	53	43	45
15	45	(30)	30	Source of Supply	37	85	(22)	48
-	11	-	11	Pumping	-	18	18	18
3	29	-	26	Treatment	8	41	-	33
3	36	1	33	General Plant	42	43	1	1
32	168	44	136		140	313	85	173

• Mains - The variance is primarily due to Main Replacements and T&D recurring. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance is primarily due to Exeter Road Tank Improvements and slightly lower than anticipated Hydrant and Service Replacements. Year-end actuals are expected to meet targets.

• IT – The variance is due to the SCADA Automated Control. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through March. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to Well 22 – Geosphere and Recurring SOS projects. Year-end actuals are expected to meet targets.

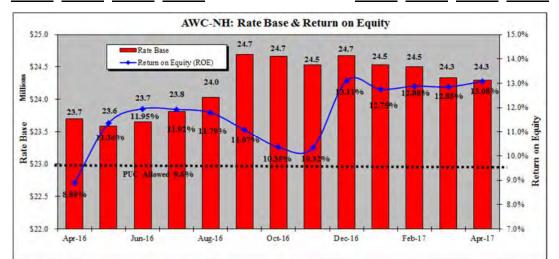
•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment – The variance is primarily due to Mill Rd Centralized Treatment and slightly lower than expected Treatment recurring. Year-end actuals are expected to meet targets. •General & Other – General & Other was on target through March. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results April 30, 2017 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 79 of 186

	Mor	nth				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$514	\$533	\$505	(\$19)	Revenue	\$2,047	\$2,121	\$2,066	(\$74)
63	60	63	(3)	Labor	262	252	265	(10)
65	64	64	(1)	Other Taxes	260	258	258	(2)
18	16	11	(2)	Purchased Power	72	66	58	(6)
13	14	15	1	Pension	53	53	62	-
6	6	8	-	Retiree Medical	25	25	31	-
15	17	16	2	Medical	61	67	64	6
2	2	1	-	Chemicals	7	7	6	-
2	7	6	5	Main Break Costs	10	19	14	9
122	143	140	21	All other - operating expenses	427	518	483	91
306	329	324	23	Total Expenses, net of other income	1,177	1,265	1,241	88
\$208	\$204	\$181	\$4	EBITDA	\$870	\$856	\$825	\$14
86	85	83	(1)	Depreciation and Amortization	341	341	331	-
-	-	-	-	AFUDC	-	-	-	-
\$122	\$119	\$98	\$3	EBIT	\$529	\$515	\$494	\$14
69	70	66	1	Interest - External debt	279	280	276	1
(5)	(4)	(1)	1	Interest - Interco debt	(17)	(16)	(13)	1
64	66	65	2	Total Interest	262	264	263	2
\$58	\$53	\$33	\$5	EBT	\$267	\$251	\$231	\$16
43	12	42	(31)	Income Taxes	92	60	59	(32)
\$15	\$41	(\$9)	(\$26)	Net Income	\$175	\$191	\$172	(\$16)



#### Return on Equity

 April NH ROE is 13.08%, compared to a target of 11.84%. Variance due primarily to (148 bps) higher than budgeted earnings (on a 12 month rolling basis) offset by (-17 bps) associated with the higher equity ratio in the cap structure and (-6 bps) higher weighted cost of debt.

#### Regulatory Facts:

WICA – Final decision on January 13, 2017 approving a surcharge of 5.69%, with an effective date of January 1, 2017.

#### Revenues

 MTD and YTD Revenues are unfavorable by \$19K and \$74K, respectively, and are expected to recover. Billed consumption for the month was unfavorable 4.5 MG and 4.8 MG YTD. Production is unfavorable 3 MG for the month and 21 MG YTD.

- MTD and YTD Labor are unfavorable by \$3K and \$10K, respectively. Variances are due to less labor going to capital and more overtime.
- MTD and YTD Purchased Power are unfavorable by \$2K and \$6K, respectively. Variances are due to larger volume pumped from less
  efficient bedrock wells.
- MTD and YTD Main Break Costs are favorable by \$5K and \$9K, respectively. Variances are due to less expense related main breaks (YTD actual 3 vs 5 budget).
- MTD and YTD All Other Expenses are favorable by \$21K and \$91K, respectively. Variance is due to lower Operating and Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks, wells, service lines and hydrants.

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# Capital Expenditures Comparison to Budget April 30, 2017 (Dollars in thousands)

	Ν	Month				Year To	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	
2017	Budget	2016	Variance	AWC-NH	<u>2017</u>	Budget	2016	Variance
24	139	29	115	Mains	43	180	\$ 63	137
-	-	-	-	Dams	-	-	-	-
(3)	23	11	26	Transmission & Distribution	22	28	22	6
-	22	-	22	IT	-	49	-	49
2	17	18	15	Meters	10	70	60	60
3	105	-	102	Source of Supply	41	190	(22)	149
-	10	-	10	Pumping	-	28	18	28
5	29	-	24	Treatment	13	70	-	57
1	5	4	4	General Plant	43	48	5	5
32	350	62	318		172	663	146	491

• Mains – The variance is primarily due to Towle Farm Road and other miscellaneous main replacement projects. Year-end actuals are expected to meet targets.

•Transmission & Distribution – T&D is on target through April. Year-end actuals are expected to meet targets.

• IT – The variance is due to the SCADA Automated Control project. Year-end actuals are expected to meet targets.

• Meters – Meter were lower then target through April. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Rye Water District Interconnection and Well 7/22 Improvement projects. Year-end actuals are expected to be slightly below targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

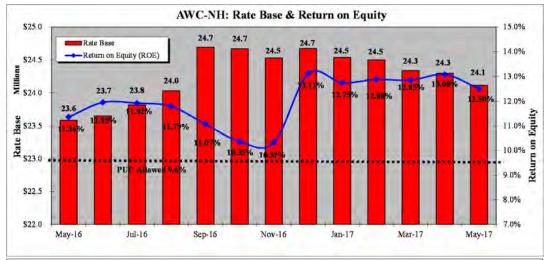
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

•General & other – General & Other is on target through April. Year-end actuals are expected to meet targets.

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#### Aquarion Water Company of New Hampshire Financial Results May 31, 2017 (Dollars in thousands)

	Mor	nth				Year To	Date	
			Budget					Budget
2017	Budget	2016	Variance		2017	Budget	2016	Variance
\$632	\$694	\$692	(\$62)	Revenue	\$2,679	\$2,815	\$2,758	(\$136)
64	69	54	5	Labor	326	321	319	(5)
64	65	63	1	Other Taxes	324	323	321	(1)
13	18	15	5	Purchased Power	85	84	73	(1)
14	14	16	-	Pension	67	67	78	-
7	7	8	-	Retiree Medical	32	32	39	-
16	17	16	1	Medical	77	84	80	7
2	2	3	-	Chemicals	9	9	9	-
1	10	3	9	Main Break Costs	11	29	17	18
137	136	123	(1)	All other - operating expenses	564	654	606	90
318	338	301	20	Total Expenses, net of other income	1,495	1,603	1,542	108
\$314	\$356	\$391	(\$42)	EBITDA	\$1,184	\$1,212	\$1,216	(\$28)
85	85	82	-	Depreciation and Amortization	426	426	413	-
-	-	-	-	AFUDC	-	-	-	-
\$229	\$271	\$309	(\$42)	EBIT	\$758	\$786	\$803	(\$28)
71	71	74	-	Interest - External debt	350	351	350	1
(5)	(3)	(8)	2	Interest - Interco debt	(22)	(19)	(21)	3
66	68	66	2	Total Interest	328	332	329	4
\$163	\$203	\$243	(\$40)	ЕВТ	\$430	\$454	\$474	(\$24)
57	48	60	(9)	Income Taxes	149	108	119	(41)
\$106	\$155	\$183	(\$49)	Net Income	\$281	\$346	\$355	(\$65)



Return on Equity

May NH ROE is 12.50%, compared to a target of 11.56%. Variance due primarily to higher than budgeted earnings (on a 12 month rolling basis) (108 bps) and lower than budgeted rate base (46 bps) offset by a higher weighted cost of debt (-30 bps) associated with the higher equity ratio in the cap structure (-24 bps).

Revenues

 MTD and YTD Revenues are unfavorable by \$62K and \$136K, respectively, driven by reduced demand caused by cooler than normal temperatures and above average rainfall. Billed consumption for the month was unfavorable 10MG and 15MG YTD. Production is unfavorable 7MG for the month and 29MG YTD.

- MTD Labor is favorable by \$5K and YTD is unfavorable by \$5K. Variances are due to more labor going to capital in May, but still behind on YTD labor going to capital.
- MTD Purchased Power is favorable \$5K and YTD is unfavorable by \$1K. MTD variance is due to lower production.
- MTD and YTD Main Break Costs are favorable by \$9K and \$18K, respectively. Variances are due to lower than anticipated expense main breaks (3 actual vs. 7 budget).
- MTD All Other Expenses are unfavorable by \$1K and YTD are favorable by \$90K. YTD variance is due to lower Operating and Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks, wells, service lines and hydrants.

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# Capital Expenditures Comparison to Budget May 31, 2017 (Dollars in thousands)

	Ν	Aonth				Year To	Date	te	
2017	Budget	2016	Variance	AWC-NH	2017	Budget	2016	Variance	
199	249	354	50	Mains	242	429	\$ 417	187	
-	-	-	-	Dams	-	-	-	-	
10	23	7	13	Transmission & Distribution	32	51	29	19	
-	67	-	67	IT	-	116	-	116	
12	18	11	6	Meters	22	88	71	66	
14	94	-	80	Source of Supply	55	284	(22)	229	
11	12	13	1	Pumping	11	40	31	29	
36	17	-	(19)	Treatment	49	87	-	38	
8	4	2	(4)	General Plant	51	52	7	1	
290	484	387	194		462	1,147	533	685	

• Mains – The variance is primarily due to Lafayette Road and Mill River Road main replacement projects. Year-end actuals are expected to meet targets.

•Transmission & Distribution – Variance is primarily due to lower New Service and Hydrant Replacements. Year-end actuals are expected to meet targets.

• IT – The variance is due to the SCADA Automated Control project. Year-end actuals are expected to meet targets.

• Meters – Meter were lower then target through May. Year-end actuals are expected to be slightly lower than targets.

•Source of Supply – The variance is primarily due to the Rye Water District Interconnection and Well 7/22 Improvement projects. Year-end actuals are expected to be slightly

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

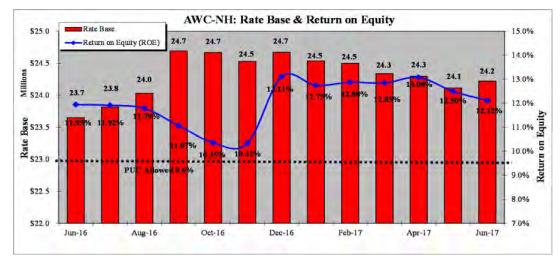
•Treatment - The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

•General & other – General & other is on target through May. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results June 30, 2017 (Dollars in thousands)

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	Mor	ıth				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$719	\$742	\$764	(\$23)	Revenue	\$3,398	\$3,557	\$3,522	(\$159)
66	67	62	1	Labor	392	388	381	(4)
57	64	61	7	Other Taxes	381	387	382	6
16	21	18	5	Purchased Power	101	105	91	4
13	13	15	-	Pension	80	80	93	-
6	6	8	-	Retiree Medical	38	38	47	-
14	16	15	2	Medical	91	100	95	9
4	2	3	(2)	Chemicals	13	11	12	(2)
1	6	2	5	Main Break Costs	12	35	19	23
134	137	124	3	All other - operating expenses	698	791	730	93
311	332	308	21	Total Expenses, net of other income	1,806	1,935	1,850	129
\$408	\$410	\$456	(\$2)	EBITDA	\$1,592	\$1,622	\$1,672	(\$30)
86	85	83	(1)	Depreciation and Amortization	512	511	496	(1)
-	-	-	-	AFUDC	-	-	-	-
\$322	\$325	\$373	(\$3)	EBIT	\$1,080	\$1,111	\$1,176	(\$31)
70	70	71	-	Interest - External debt	420	421	421	1
(5)	(3)	(5)	2	Interest - Interco debt	(27)	(22)	(26)	5
65	67	66	2	Total Interest	393	399	395	6
\$257	\$258	\$307	(\$1)	EBT	\$687	\$712	\$781	(\$25)
89	63	79	(26)	Income Taxes	238	171	198	(67)
\$168	\$195	\$228	(\$27)	Net Income	\$449	\$541	\$583	(\$92)



# Return on Equity

 June NH ROE is 12.12%, compared to a target of 11.20%. Variance due primarily to higher than budgeted earnings (on a 12 month rolling basis) (73 bps) and unfavorable rate base (47 bps) offset by a higher weighted cost of debt (-16 bps) and higher equity ratio in the cap structure (-21 bps).

Revenues

 MTD and YTD Revenues are unfavorable by \$23K and \$159K, respectively, driven by reduced demand caused by above average rainfall. Billed consumption for the month was unfavorable 10MG and 22MG YTD.

- MTD and YTD Other Taxes are favorable by \$7K and \$6K, respectively. Variances are due to a \$6K true up done in June.
- MTD and YTD Purchased Power are favorable by \$5K and \$4K, respectively. Variances are due to lower production.
- MTD and YTD Main Break Costs are favorable by \$5K and \$23K, respectively. Variances are due to lower than anticipated expense main breaks (MTD 0 actual vs. 1 budget and YTD 4 actual vs. 8 budget).
- MTD and YTD All Other Expenses are favorable by \$3K and \$93K, respectively. Variances are due to lower Operating and Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks, wells, service lines and hydrants.

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# Capital Expenditures Comparison to Budget June 30, 2017 (Dollars in thousands)

	Ν	Month				Year T	617         \$         428         18           70         49         2           78         5         17           105         91         6           312         (22)         18			
2017	Budget	2016	Variance	AWC-NH	2017	Budget	<u>2016</u>	Variance		
195	188	11	(7)	Mains	437	617	\$ 428	180		
-	-	-	-	Dams	-	-	-	-		
17	19	20	2	Transmission & Distribution	49	70	49	21		
-	62	5	62	IT	-	178	5	178		
18	17	20	(1)	Meters	40	105	91	65		
70	28	-	(42)	Source of Supply	125	312	(22)	187		
-	-	14	-	Pumping	11	40	45	29		
9	2	-	(7)	Treatment	58	89	-	31		
(2)	-	2	2	General Plant	49	52	9	3		
307	316	72	9		769	1,463	605	694		

• Mains – The variance is primarily due to the Lafayette Main Replacement and Mill Road Booster Main Replacement projects... Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is due to lower Hydrant and Service Replacements. Year-end actuals are expected to meet targets.

• IT – The variance is due to the SCADA Automation & Control project, which has been postponed. Year-end actuals are expected to be lower than targets.

• Meters – Meters were lower then targets through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Rye Water District Interconnection, Well 22 – Geosphere and miscellaneous SOS Recurring projects. Year-end actuals are expected to be lower than targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

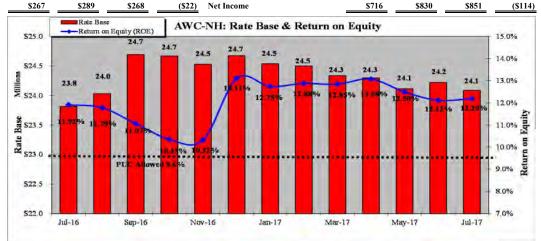
•Treatment – The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be higher than targets.

### Exhibit 21 DW 20-184

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#### Aquarion Water Company of New Hampshire Financial Results July 31, 2017 (Dollars in thousands)

	Mon	ıth				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$860	\$865	\$793	(\$5)	Revenue	\$4,258	\$4,422	\$4,315	(\$164)
62	66	60	4	Labor	454	454	441	-
63	65	62	2	Other Taxes	444	452	444	8
18	26	22	8	Purchased Power	119	131	113	12
13	13	13	-	Pension	93	93	106	-
6	6	7	-	Retiree Medical	44	44	54	-
16	17	16	1	Medical	107	117	111	10
5	3	4	(2)	Chemicals	18	14	16	(4)
4	2	(1)	(2)	Main Break Costs	16	37	18	21
115	135	103	20	All other - operating expenses	813	926	833	113
302	333	286	31	Total Expenses, net of other income	2,108	2,268	2,136	160
\$558	\$532	\$507	\$26	EBITDA	\$2,150	\$2,154	\$2,179	(\$4)
85	86	83	1	Depreciation and Amortization	597	597	579	-
-	-	-	-	AFUDC	-	-	-	-
\$473	\$446	\$424	\$27	EBIT	\$1,553	\$1,557	\$1,600	(\$4)
69	70	39	1	Interest - External debt	489	491	460	2
(4)	(3)	26	1	Interest - Interco debt	(31)	(25)	-	6
65	67	65	2	Total Interest	458	466	460	8
\$408	\$379	\$359	\$29	EBT	\$1,095	\$1,091	\$1,140	\$4
141	90	91	(51)	Income Taxes	379	261	289	(118)



Return on Equity

 July NH ROE is 12.20%, compared to a target of 11.23%. Variance due primarily to favorable UOI to budget (on a 12 month rolling basis) (53 bps) and unfavorable rate base (60 bps) offset by a higher equity ratio in the cap structure (-13 bps).

Revenues

 MTD and YTD Revenues are unfavorable by \$5K and \$164K, respectively, driven by reduced demand. Billed consumption for the month was unfavorable 3MG and 24MG YTD.

- MTD and YTD Other Taxes are favorable by \$2K and \$8K, respectively. YTD variance is due to a \$6K true up of property taxes done in June.
- MTD and YTD Purchased Power are favorable by \$8K and \$12K, respectively. Variances are due to lower
  production and using more efficient sand and gravel wells.
- MTD Main Break costs are unfavorable by \$2K and YTD are favorable by \$21K. YTD variance is due to lower than anticipated expense main breaks (YTD 5 actual vs. 9 budget).
- MTD and YTD All Other Expenses are favorable by \$20K and \$113K, respectively. Variances are due to lower Operating and Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks, wells and service lines, partially offset by a \$20K write off from the preliminary survey account and a delay in cross connection testing \$19K.

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# Capital Expenditures Comparison to Budget July 31, 2017 (Dollars in thousands)

	Ν	Ionth				558         625         801         67           56         93         63         37           -         184         6         184           54         123         99         69           127         326         (7)         199           11         40         47         29		
<u>2017</u>	<b>Budget</b>	<u>2016</u>	Variance	AWC-NH	<u>2017</u>	<b>Budget</b>	<u>2016</u>	Variance
121	8	373	(113)	Mains	558	625	\$ 801	67
-	-	-	-	Dams	-	-	-	-
7	23	14	16	Transmission & Distribution	56	93	63	37
-	6	1	6	IT	-	184	6	184
14	18	8	4	Meters	54	123	99	69
2	14	15	12	Source of Supply	127	326	(7)	199
-	-	2	-	Pumping	11	40	47	29
70	6	-	(64)	Treatment	128	95	-	(33)
4	-	-	(4)	General Plant	53	52	9	(1)
218	75	413	(143)		987	1,538	1,018	551

• Mains – Mains were slightly lower than target through July, primarily due to the Mill Road Booster Main Replacement project. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – The variance is primarily due to lower New Service connections. Year-end actuals are expected to meet targets.

• IT – The variance is due to the SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters – Meters were on target through July. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well7/Well 22 Improvements and Rye Interconnection projects. Year-end actuals are expected to be slightly lower then targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

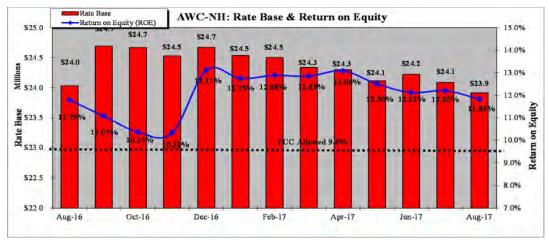
•Treatment –The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be higher targets.

•General & Other – The variance was due to miscellaneous General Recurring which holds total recurring budget for NH but actual costs will be applied to other categories. Year-

# Aquarion Water Company of New Hampshire Financial Results August 31, 2017 (Dollars in thousands)

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	Mon	ith				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$857	\$829	\$826	\$28	Revenue	\$5,115	\$5,251	\$5,141	(\$136)
106	68	67	(38)	Labor	560	522	508	(38)
66	65	61	(1)	Other Taxes	510	517	505	7
21	24	22	3	Purchased Power	140	155	135	15
14	14	13	-	Pension	107	107	119	-
7	7	8	-	Retiree Medical	51	51	62	-
15	17	16	2	Medical	122	134	127	12
5	3	4	(2)	Chemicals	23	17	20	(6)
17	6	9	(11)	Main Break Costs	33	43	27	10
122	124	128	2	All other - operating expenses	935	1,050	961	115
373	328	328	(45)	Total Expenses, net of other income	2,481	2,596	2,464	115
\$484	\$501	\$498	(\$17)	EBITDA	\$2,634	\$2,655	\$2,677	(\$21)
84	85	82	1	Depreciation and Amortization	681	682	661	1
-	-	-	-	AFUDC	-	-	-	-
\$400	\$416	\$416	(\$16)	EBIT	\$1,953	\$1,973	\$2,016	(\$20)
72	70	71	(2)	Interest - External debt	561	561	561	-
(5)	(4)	(4)	1	Interest - Interco debt	(36)	(29)	(34)	7
67	66	67	(1)	Total Interest	525	532	527	7
\$333	\$350	\$349	(\$17)	EBT	\$1,428	\$1,441	\$1,489	(\$13)
115	84	88	(31)	Income Taxes	494	345	377	(149)
\$218	\$266	\$261	(\$48)	Net Income	\$934	\$1,096	\$1,112	(\$162)



# Return on Equity

 August NH ROE is 11.83%, compared to a target of 11.10%. Variance due primarily to favorable UOI to budget (on a 12 month rolling basis) (13 bps) and unfavorable rate base (63 bps).

Revenues

 MTD Revenues are favorable by \$28K and YTD are unfavorable by \$136K driven by reduced demand. Billed consumption for the month was favorable 5.5MG and unfavorable 18.8MG YTD.

- MTD and YTD Labor are unfavorable by \$38K. Variance is due to a severance/vacation payout of \$35K.
- MTD Other Taxes are unfavorable by \$1K and YTD are favorable by \$7K. YTD variance is due to favorable property taxes.
- MTD and YTD Purchased Power are favorable by \$3K and \$15K, respectively. YTD variance is due to lower
  production and use of more efficient sand and gravel wells.
- MTD Main Break costs are unfavorable by \$11K and YTD are favorable by \$10K. MTD variance is due to
  more expense main breaks (3 actual vs. 1 budget) and higher costs per main break than anticipated. YTD
  variance is due to fewer expense main breaks (YTD 8 actual vs. 10 budget).
- MTD and YTD All Other Expenses are favorable by \$2K and \$115K, respectively. Variances are due to lower Operating and Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks and service lines, partially offset by a \$20K write off from the preliminary survey account.

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# Capital Expenditures Comparison to Budget August 31, 2017 (Dollars in thousands)

	Ι	Aonth				Year 7	Fo Date	
2017	<b>Budget</b>	<u>2016</u>	Variance	AWC-NH	<u>2017</u>	<b>Budget</b>	<u>2016</u>	Variance
(83)	6	400	89	Mains	475	631	\$ 1,201	156
-	-	-	-	Dams	-	-	-	-
7	25	8	18	Transmission & Distribution	63	118	71	55
-	-	3	-	IT	-	184	9	184
20	17	6	(3)	Meters	74	140	105	66
8	10	-	2	Source of Supply	135	336	(7)	201
-	-	7	-	Pumping	11	40	54	29
84	4	7	(80)	Treatment	212	99	7	(113)
-	4	-	4	General Plant	53	56	9	3
36	66	431	30		1,023	1,604	1,449	581

• Mains - The variance is primarily due to the Mill Road Booster Main Replacement project. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – The variance is primarily due to lower New Service connections. Year-end actuals are expected to meet targets.

• IT – The variance is due to the SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters – Meters lower then target through August. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Rye Interconnection projects Year-end actuals are expected to be lower then targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

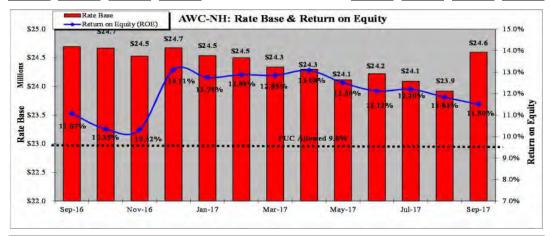
•Treatment – The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be higher targets.

•General & Other – The variance was due to miscellaneous General Recurring which holds total recurring budget for NH but actual costs will be applied to other categories. Yearend actuals are expected to meet targets.

## Aquarion Water Company of New Hampshire Financial Results September 30, 2017 (Dollars in thousands)

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	Mor	ıth				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$756	\$707	\$687	\$49	Revenue	\$5,871	\$5,958	\$5,828	(\$87)
61	63	65	2	Labor	621	585	573	(36)
63	64	63	1	Other Taxes	573	581	568	8
21	20	20	(1)	Purchased Power	161	175	155	14
13	13	13	-	Pension	120	120	132	-
6	6	7	-	Retiree Medical	57	57	69	-
16	17	16	1	Medical	138	151	143	13
4	3	2	(1)	Chemicals	27	20	22	(7)
3	1	-	(2)	Main Break Costs	36	44	27	8
141	123	113	(18)	All other - operating expenses	1,076	1,173	1,074	97
328	310	299	(18)	Total Expenses, net of other income	2,809	2,906	2,763	97
\$428	\$397	\$388	\$31	EBITDA	\$3,062	\$3,052	\$3,065	\$10
86	85	84	(1)	Depreciation and Amortization	767	767	745	-
-	-	-	-	AFUDC	-	-	-	-
\$342	\$312	\$304	\$30	EBIT	\$2,295	\$2,285	\$2,320	\$10
69	70	69	1	Interest - External debt	630	631	630	1
(5)	(4)	(4)	1	Interest - Interco debt	(41)	(33)	(38)	8
64	66	65	2	Total Interest	589	598	592	9
\$278	\$246	\$239	\$32	EBT	\$1,706	\$1,687	\$1,728	\$19
97	59	61	(38)	Income Taxes	591	404	438	(187)
\$181	\$187	\$178	(\$6)	Net Income	\$1,115	\$1,283	\$1,290	(\$168)



#### Return on Equity

• September NH ROE is 11.50%, compared to a target of 11.44%. Variance due primarily to lower than budgeted rate base (6bps).

Revenues

 MTD Revenues are favorable by \$49K and YTD are unfavorable by \$87K. Billed consumption for the month was favorable 12MG and unfavorable 7MG YTD. Monthly results are due to unusually warm weather 5 degrees above NOAA normal.

- YTD Labor is unfavorable by \$36K. Variance is due to a severance/vacation payout of \$35K.
- YTD Other Taxes are favorable by \$8K. Variance is due to favorable property taxes.
- YTD Purchased Power is favorable by \$14K. Variance is due to lower production and using more efficient sand and gravel wells.
- YTD Medical is favorable by \$13K. Variance is due to lower than budgeted premiums.
- YTD Main Break costs are favorable by \$8K. Variance is due to fewer expense main breaks (YTD 8 actual vs. 11 budget).
- MTD All Other Expenses are unfavorable by \$18K and YTD are favorable by \$97K. MTD variance is due to
  higher Operating Expense due to well 6 PFC issue. YTD variance is due to lower Maintenance Expenses, due
  to delays in maintenance activities for SCADA, tanks and service lines and lower Postage & Bill Processing
  Fees, partially offset by a \$20K write off from the preliminary survey account.

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# Capital Expenditures Comparison to Budget September 30, 2017 (Dollars in thousands)

	Month 7 Budget 2016 Verience AWC NU					Year T	o Date	
2017	<b>Budget</b>	<u>2016</u>	Variance	AWC-NH	<u>2017</u>	<b>Budget</b>	<u>2016</u>	Variance
403	-	293	(403)	Mains	878	631	\$ 1,494	(247)
-	-	-	-	Dams	-	-	-	-
8	27	17	19	Transmission & Distribution	71	145	88	74
-	-	-	-	IT	-	184	9	184
16	19	8	3	Meters	90	159	113	69
3	48	143	45	Source of Supply	138	384	136	246
-	-	-	-	Pumping	11	40	54	29
11	29	-	18	Treatment	223	128	7	(95)
-	-	(3)	-	General Plant	53	56	5	3
441	123	458	(318)		1,464	1,727	1,906	263

• Mains – The variance is primarily due to the Lafayette Main Replacement project. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution - The variance is primarily due to lower New Service connections. Year-end actuals are expected to be higher targets.

• IT - The variance is due to the SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters - Meters lower then target through September. Year-end actuals are expected to be slightly lower than targets.

•Source of Supply – The variance is primarily due to the Rye Interconnection, Well 22 Geosphere and Well 7/Well22 Improvement projects Year-end actuals are expected to be lower then targets.

•Pumping - The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be lower than targets.

•Treatment -The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be higher targets.

•General & Other - The variance was due to miscellaneous General Recurring which holds total recurring budget for NH but actual costs will be applied to other

# Aquarion Water Company of New Hampshire Financial Results October 31, 2017 (Dollars in thousands)

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\$622 63 62 17	Budget	2016 \$566	Budget Variance \$6	Revenue	2017	Budget	2016	Budget Variance
\$622 63 62 17	<b>\$616</b> 65	\$566		D	2017	Budget	2016	Variance
63 62 17	65		\$6	Damana				
62 17				Revenue	\$6,493	\$6,574	\$6,394	(\$81
17	65	57	2	Labor	684	650	630	(34
- /		62	3	Other Taxes	635	646	630	11
10	15	12	(2)	Purchased Power	178	190	167	12
13	13	12	-	Pension	133	133	144	-
6	6	8	-	Retiree Medical	63	63	77	-
15	16	15	1	Medical	153	167	158	14
5	2	2	(3)	Chemicals	32	22	24	(10
6	2	3	(4)	Main Break Costs	42	46	30	4
181	133	103	(48)	All other - operating expenses	1,257	1,306	1,177	49
368	317	274	(51)	Total Expenses, net of other income	3,177	3,223	3,037	46
\$254	\$299	\$292	(\$45)	EBITDA	\$3,316	\$3,351	\$3,357	(\$35
85	86	82	1	Depreciation and Amortization	852	853	827	1
-	-	-	-	AFUDC	-	-	-	-
\$169	\$213	\$210	(\$44)	EBIT	\$2,464	\$2,498	\$2,530	(\$34
71	70	71	(1)	Interest - External debt	701	701	701	-
(4)	(4)	(3)	-	Interest - Interco debt	(45)	(37)	(41)	8
67	66	68	(1)	Total Interest	656	664	660	8
\$102	\$147	\$142	(\$45)	EBT	\$1,808	\$1,834	\$1,870	(\$26
33	35	36	2	Income Taxes	624	439	474	(185
\$69	\$112	\$106	(\$43)	Net Income	\$1,184	\$1,395	\$1,396	(\$211
\$25.0	Rate Base		AWC	NH: Rate Base & Return on	Equity			15.0%
545,0		\$24.7	-			\$24.6	A	13.070
\$24.5 -	\$24.5		S24.5 S2	4.5 \$24.3 \$24.3			\$24.5	14.0%



# Return on Equity

 October NH ROE is 11.14%, compared to a target of 11.62%. Variance due primarily to an unfavorable Utility Operating Income to budget (on a 12 month rolling basis) (-68 bps), a higher equity ratio in the cap structure (-22 bps), and a higher weighted cost of debt (-11 bps) offset by a lower than budgeted rate base (53 bps).

# Revenues

 MTD Revenues are favorable by \$6K and YTD are unfavorable by \$81K. Billed consumption for the month was favorable 2MG and unfavorable 9MG YTD.

- YTD Labor is unfavorable by \$34K. Variance is due to a severance/vacation payout of \$35K.
- YTD Other Taxes are favorable by \$11K. Variance is due to favorable property taxes.
- YTD Purchased Power is favorable by \$12K. Variance is due to lower production and using more efficient sand and gravel wells.
- YTD Medical is favorable by \$14K. Variance is due to lower than budgeted premiums.
- MTD All Other Expenses are unfavorable by \$48K and YTD are favorable by \$49K. MTD variance is due to
  higher Operating Expense due to well 6 PFC issue and leak detection work, also higher public affairs
  consulting. YTD variance is due to lower Maintenance Expenses, due to delays in maintenance activities for
  SCADA, tanks and service lines and lower Postage & Bill Processing Fees, offset by a \$20K write off from
  the preliminary survey account and higher Operating and Consulting costs.

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# Capital Expenditures Comparison to Budget October 31, 2017 (Dollars in thousands)

	Ν	Month				Year T	o Date	
2017	Budget	<u>2016</u>	Variance	AWC-NH	<u>2017</u>	<b>Budget</b>	<u>2016</u>	Variance
25	-	(1)	(25)	Mains	903	631	\$ 1,495	(272)
-	-	-	-	Dams	-	-	-	-
11	33	21	22	Transmission & Distribution	82	178	109	96
-	-	3	-	IT	-	184	12	184
8	16	5	8	Meters	98	175	118	77
64	342	13	278	Source of Supply	202	726	149	524
13	10	-	(3)	Pumping	24	50	54	26
27	22	4	(5)	Treatment	250	150	11	(100)
-	-	1	-	General Plant	53	56	5	3
148	423	46	275		1,612	2,150	1,953	538

• Mains - The variance is primarily due to the Lafayette Main Replacement project. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to lower Service connections and Hydrant replacements. Year-end actuals are expected to be lower targets.

• IT - The variance is due to the SCADA Automated Control projects. Year-end actuals are expected to be lower than targets.

• Meters – Meters lower then target through October. Year-end actuals are expected to be slightly lower than targets.

•Source of Supply – The variance is primarily due to the Rye Interconnection, Well 22 Geosphere and Well 7/Well22 Improvement projects Year-end actuals are expected to be lower then targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to be lower than targets.

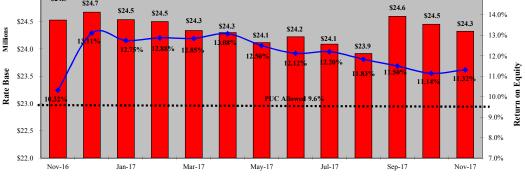
•Treatment -The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be higher targets.

# Exhibit 21 DW 20-184

### Aquarion Water Company of New Hampshire Financial Results November 30, 2017 (Dollars in thousands)

Joint Town 4-17 Attachment 1 Page 93 of 186

Budget Variance	-	2017	Budget	2016	Budget Variance
	-	2017	Budget	2016	Variance
10 00					
38 \$8	Revenue	\$7,015	\$7,088	\$6,932	(\$73
69 (4)	Labor	752	714	699	(38
62 -	Other Taxes	699	710	692	11
15 3	Purchased Power	190	205	182	15
13 26	Pension	121	147	157	26
7 37	Retiree Medical	33	70	84	37
16 2	Medical	168	184	174	16
3 1	Chemicals	32	23	27	(9
7 (8)	Main Break Costs	52	48	37	(4
31 8	All other - operating expenses	1,382	1,439	1,308	57
23 65	Total Expenses, net of other income	3,429	3,540	3,360	111
15 \$73	EBITDA	\$3,586	\$3,548	\$3,572	\$38
83 62	Depreciation and Amortization	874	937	910	63
-	AFUDC	-	-	-	-
32 \$135	EBIT	\$2,712	\$2,611	\$2,662	\$101
69 2	Interest - External debt	770	772	770	2
(3) 2	Interest - Interco debt	(50)	(40)	(44)	10
66 4	Total Interest	720	732	726	12
66 \$139	EBT	\$1,992	\$1,879	\$1,936	\$113
10 (58)	Income Taxes	693	450	484	(243
56 \$81	Net Income	\$1,299	\$1,429	\$1,452	(\$130
DE) AWC-1	NH: Rate Base & Return on Equity	7		1	15.0%
	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	62       -       Other Taxes         15       3       Purchased Power         13       26       Pension         7       37       Retiree Medical         16       2       Medical         3       1       Chemicals         7       (8)       Main Break Costs         31       8       All other - operating expenses         23       65       Total Expenses, net of other income         23       65       Total Expenses, net of other income         23       65       Total Expenses, net of other income         34       All other - operating expenses       AFUDC         32       \$135       EBIT         69       2       Interest - External debt         7       (3)       2       Interest - Interco debt         66       \$139       EBT         10       (58)       Income Taxes         56       \$81       Net Income	62       -       Other Taxes       699         15       3       Purchased Power       190         13       26       Pension       121         7       37       Retiree Medical       33         16       2       Medical       168         3       1       Chemicals       32         7       (8)       Main Break Costs       52         31       8       All other - operating expenses       1,382         23       65       Total Expenses, net of other income       3,429         23       65       Total Expenses, net of other income       3,429         23       65       EBITDA       \$3,586         83       62       Depreciation and Amortization       874         -       AFUDC       -       -         32       \$135       EBIT       \$2,712         69       2       Interest - External debt       770         10       Interest - Interco debt       (50)       720         66       \$139       EBT       \$1,992         10       (58)       Income Taxes       693         56       \$81       Net Income       \$1,299 <td>62       -       Other Taxes       699       710         15       3       Purchased Power       190       205         13       26       Pension       121       147         7       37       Retiree Medical       33       70         16       2       Medical       168       184         3       1       Chemicals       32       23         7       (8)       Main Break Costs       52       48         31       8       All other - operating expenses       1,382       1,439         23       65       Total Expenses, net of other income       3,429       3,540         15       \$73       EBITDA       \$3,586       \$3,548         83       62       Depreciation and Amortization       874       937         -       AFUDC       -       -       -         53       FBIT       \$2,712       \$2,611       -         69       2       Interest - External debt       770       772         (3)       2       Interest - Interco debt       (50)       (40)         66       \$139       EBT       \$1,992       \$1,879         10       (58)</td> <td>62       -       Other Taxes       699       710       692         15       3       Purchased Power       190       205       182         13       26       Pension       121       147       157         7       37       Retiree Medical       33       70       84         16       2       Medical       168       184       174         16       2       Medical       168       184       174         3       1       Chemicals       32       23       27         7       (8)       Main Break Costs       52       48       37         31       8       All other - operating expenses       1,382       1,439       1,308         23       65       Total Expenses, net of other income       3,429       3,540       3,360         15       \$73       EBITDA       \$3,586       \$3,548       \$3,572         83       62       Depreciation and Amortization       874       937       910         -       AFUDC       -       -       -       -         32       \$135       EBIT       \$2,712       \$2,611       \$2,662         66       4</td>	62       -       Other Taxes       699       710         15       3       Purchased Power       190       205         13       26       Pension       121       147         7       37       Retiree Medical       33       70         16       2       Medical       168       184         3       1       Chemicals       32       23         7       (8)       Main Break Costs       52       48         31       8       All other - operating expenses       1,382       1,439         23       65       Total Expenses, net of other income       3,429       3,540         15       \$73       EBITDA       \$3,586       \$3,548         83       62       Depreciation and Amortization       874       937         -       AFUDC       -       -       -         53       FBIT       \$2,712       \$2,611       -         69       2       Interest - External debt       770       772         (3)       2       Interest - Interco debt       (50)       (40)         66       \$139       EBT       \$1,992       \$1,879         10       (58)	62       -       Other Taxes       699       710       692         15       3       Purchased Power       190       205       182         13       26       Pension       121       147       157         7       37       Retiree Medical       33       70       84         16       2       Medical       168       184       174         16       2       Medical       168       184       174         3       1       Chemicals       32       23       27         7       (8)       Main Break Costs       52       48       37         31       8       All other - operating expenses       1,382       1,439       1,308         23       65       Total Expenses, net of other income       3,429       3,540       3,360         15       \$73       EBITDA       \$3,586       \$3,548       \$3,572         83       62       Depreciation and Amortization       874       937       910         -       AFUDC       -       -       -       -         32       \$135       EBIT       \$2,712       \$2,611       \$2,662         66       4



# Return on Equity

 November NH ROE is 11.32%, compared to a target of 11.25%. Variance due primarily to a lower than budgeted rate base (97 bps) offset by an unfavorable Utility Operating Income to budget (on a 12 month rolling basis) (-34bps), a higher equity ration in the cap structure (-28 bps), and a higher weighted cost of debt (-25 bps).

Revenues

 MTD Revenues are favorable by \$8K and YTD are unfavorable by \$73K. Billed consumption for the month was unfavorable 7MG and unfavorable 16MG YTD.

Expenses

- YTD Labor is unfavorable by \$38K. Variance is due to employee turnover.
- YTD Other Taxes are favorable by \$11K. Variance is due to favorable property taxes.
- YTD Purchased Power is favorable by \$15K. Variance is due to lower production and using more efficient sand and gravel wells.
- MTD and YTD Pension are favorable \$26K. Variances are based on final expense numbers from the actuary.
- MTD and YTD Retiree Medical are favorable by \$37K. Variances are based on final expense numbers from the actuary.
- YTD Medical is favorable by \$16K. Variance is due to lower than budgeted premiums.
- MTD All Other Expenses are favorable by \$8K and YTD are favorable by \$57K. YTD variance is due to lower Maintenance Expenses, due to delays in maintenance activities for SCADA, tanks and service lines and lower Postage & Bill Processing Fees, offset by a \$20K write off from the preliminary survey account and higher public affairs consulting costs.

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# DW 20-184 Joint Town 4-17 Attachment 1 Page 94 of 186

# Capital Expenditures Comparison to Budget November 30, 2017 (Dollars in thousands)

	Ν	Aonth			Year To Date				
2017	<b>Budget</b>	<u>2016</u>	Variance	AWC-NH	2017	<b>Budget</b>	<u>2016</u>	Variance	
12	6	24	(6)	Mains	914	637	\$ 1,519	(277)	
-	-	-	-	Dams	-	-	-	-	
8	17	22	9	Transmission & Distribution	90	195	131	105	
-	-	-	-	IT	-	184	12	184	
3	18	4	15	Meters	101	193	122	92	
75	241	4	166	Source of Supply	277	967	153	690	
-	13	-	13	Pumping	24	63	54	39	
126	60	2	(66)	Treatment	376	210	13	(166)	
1	4	1	3	General Plant	54	60	6	6	
225	359	57	134		1,836	2,509	2,010	673	

• Mains - Mains are higher than budgeted through November. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – T&D is slightly higher than target through November, primarily due to higher New Services. Year-end actuals are expected to be slightly higher than targets.

• IT – The variance is due to the Monthly Billing Conversion and SCADA Automated Control projects. The Monthly Billing Conversion project has been moved to CT. Year-end actuals are expected to be lower than targets.

• Meters - Meters are on target through November. Year-end actuals are expected to meet targets.

•Source of Supply - The variance is primarily due to the Dalton Property Purchase project. Year-end actuals are expected to be lower than targets.

•Pumping - The variance due to miscellaneous Pumping Recurring. Year-end actuals are expected to be higher targets.

•Treatment – The variance is due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower targets.

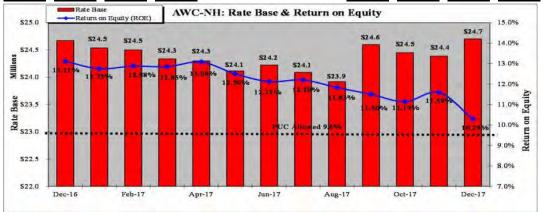
•General & Other – The variance was due to miscellaneous General Recurring. NH Recurring capital was budgeted under General/other, but actual costs will be applied to other

# Exhibit 21 DW 20-184

### Aquarion Water Company of New Hampshire Financial Results December 31, 2017 (Dollars in thousands)

Joint Town 4-17 Attachment 1 Page 95 of 186

	Mon	ıth				Year To	Date	
2017	Budget	2016	Budget Variance		2017	Budget	2016	Budget Variance
\$530	\$528	\$530	\$2	Revenue	\$7,545	\$7,616	\$7,462	(\$71)
64	64	116	-	Labor	816	778	815	(38)
64	65	74	1	Other Taxes	763	775	766	12
17	14	16	(3)	Purchased Power	207	219	198	12
11	13	13	2	Pension	132	160	170	28
3	6	8	3	Retiree Medical	36	76	92	40
16	17	16	1	Medical	184	201	190	17
3	2	2	(1)	Chemicals	35	25	29	(10)
25	2	10	(23)	Main Break Costs	77	50	47	(27)
106	136	125	30	All other - operating expenses	1,488	1,575	1,433	87
309	319	380	10	Total Expenses, net of other income	3,738	3,859	3,740	121
\$221	\$209	\$150	\$12	EBITDA	\$3,807	\$3,757	\$3,722	\$50
78	85	69	7	Depreciation and Amortization	952	1,022	979	70
-	-	-	-	AFUDC	-	-	-	-
\$143	\$124	\$81	\$19	EBIT	\$2,855	\$2,735	\$2,743	\$120
71	70	73	(1)	Interest - External debt	841	842	843	1
(6)	(3)	(4)	3	Interest - Interco debt	(56)	(43)	(48)	13
65	67	69	2	Total Interest	785	799	795	14
\$78	\$57	\$12	\$21	EBT	\$2,070	\$1,936	\$1,948	\$134
35	13	(202)	(22)	Income Taxes	728	463	282	(265)
\$43	\$44	\$214	(\$1)	Net Income	\$1,342	\$1,473	\$1,666	(\$131)



### Return on Equity

 December NH ROE is 10.29%, compared to a target of 11.47%. Variance due primarily to unfavorable Utility Operating Income to budget on a 12 month rolling basis (-137 bps), a higher equity ratio in the cap structure (-40 bps), and a higher weighted cost of debt (-35 bps); partially offset by a lower than budgeted rate base (92 bps).

Revenues

 MTD Revenues are favorable by \$2K and YTD are unfavorable by \$71K. Billed consumption for the month was favorable 4MG and unfavorable 12MG YTD.

- YTD Labor is unfavorable by \$38K. Variance is due to employee turnover.
- YTD Other Taxes are favorable by \$12K. Variance is due to favorable property taxes.
- YTD Purchased Power is favorable by \$12K. Variance is due to lower production and use of more efficient sand and gravel wells.
- YTD Pension is favorable \$28K. Variance is based on final expense numbers from the actuary.
- YTD Retiree Medical is favorable by \$40K. Variance is based on final expense numbers from the actuary.
- YTD Medical is favorable by \$17K. Variance is due to lower than budgeted premiums.
- MTD and YTD Main Break Costs are unfavorable by \$23K and \$27K, respectively. Variances are due to
  more breaks (MTD 7 actual vs 1 budgeted and YTD 19 actual vs 14 budgeted).
- MTD All Other Expenses are favorable by \$30K and YTD are favorable by \$87K. MTD variance is due to
  patronage distribution \$41K, offset by higher Lab and Consulting costs. YTD variance is due patronage
  distribution, Maintenance Expenses (due to delays in maintenance activities for SCADA, tanks and service
  lines) and lower Postage & Bill Processing Fees, partially offset by a \$20K write off from the preliminary
  survey account, higher public affairs consulting costs and higher Lab Costs.

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# Capital Expenditures Comparison to Budget December 31, 2017 (Dollars in thousands)

	Ν	Aonth				Year T	o Date	
2017	Budget	<u>2016</u>	Variance	AWC-NH	<u>2017</u>	Budget	<u>2016</u>	Variance
31	-	19	(31)	Mains	944	637	\$ 1,538	(307)
-	-	-	-	Dams	-	-	-	-
9	243	25	234	Transmission & Distribution	99	438	156	339
-	-	-	-	IT	-	184	12	184
7	17	4	10	Meters	108	210	126	102
157	232	35	75	Source of Supply	434	1,199	188	765
-	-	-	-	Pumping	24	63	54	39
37	131	19	94	Treatment	413	341	32	(72)
40	-	(1)	(40)	General Plant	94	60	5	(34)
281	623	101	342		2,116	3,132	2,111	1,016

• Mains – The year-end variance was primarily due to the Lafayette Road Main Replacement project.

•Transmission & Distribution – The year-end variance was primarily due to the Exeter Road Tank Improvement project and lower Service Replacements.

• IT – The year-end variance was due to the SCADA Automated Control project.

• Meters – Meters were lower then budget targets for year-end 2017.

•Source of Supply – The year-end variance was primarily due to the Dalton Property Purchase, Well 7/Well 2 Improvement and Well 22 Geosphere projects.

•Pumping – The year-end variance was due to miscellaneous Pumping Recurring.

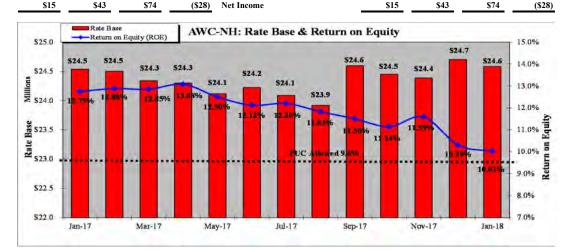
•Treatment –The year-end variance was due to the Mill Road WTP Centralized Treatment project.

# Exhibit 21 DW 20-184

# Aquarion Water Company of New Hampshire Joint Te Financial Results

January 31, 2018 (Dollars in thousands) Joint Town 4-17 Attachment 1 Page 97 of 186

	Mon	th				Year To	Date	
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$524	\$539	\$542	(\$15)	Revenue	\$524	\$539	\$542	(\$15)
74	71	64	(3)	Labor	74	71	64	(3)
63	66	65	3	Other Taxes	63	66	65	3
22	16	19	(6)	Purchased Power	22	16	19	(6)
13	13	16	-	Pension	13	13	16	-
6	6	8	-	Retiree Medical	6	6	8	-
17	17	15	-	Medical	17	17	15	-
4	2	2	(2)	Chemicals	4	2	2	(2)
1	2	4	1	Main Break Costs	1	2	4	1
138	128	99	(10)	All other - operating expenses	138	128	99	(10)
338	321	292	(17)	Total Expenses, net of other income	338	321	292	(17)
\$186	\$218	\$250	(\$32)	EBITDA	\$186	\$218	\$250	(\$32)
99	99	85	-	Depreciation and Amortization	99	99	85	-
-	-	-	-	AFUDC	-	-	-	-
\$87	\$119	\$165	(\$32)	EBIT	\$87	\$119	\$165	(\$32)
72	70	71	(2)	Interest - External debt	72	70	71	(2)
(3)	(3)	(4)	-	Interest - Interco debt	(3)	(3)	(4)	-
69	67	67	(2)	Total Interest	69	67	67	(2)
\$18	\$52	\$98	(\$34)	EBT	\$18	\$52	\$98	(\$34)
3	9	24	6	Income Taxes	3	9	24	6
\$15	\$43	\$74	(\$28)	Net Income	\$15	\$43	\$74	(\$28)



## Return on Equity

• January NH ROE is 10.01%, compared to a target of 8.30%. Variance due primarily to a lower than budgeted rate base (116 bps) and a favorable Utility Operating Income to budget on a 12 month rolling basis (49 bps).

Revenues

 January Revenues are unfavorable by \$15K due to extreme cold weather. Billed consumption was on target for the month.

- January Purchased Power is unfavorable by \$6K. Variance is due to higher production.
- January All Other Expenses are unfavorable by \$10K. Variance is due mainly to Flushing program development charges.

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# Capital Expenditures Comparison to Budget January 31, 2018 (Dollars in thousands)

	Ν	Month				Year To Date				
<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance	AWC-NH	<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance		
(7)	-	(19)	7	Mains	(7)	- 3	5 (19)	7		
-	-	-	-	Dams	-	-	-	-		
-	6	6	6	Transmission & Distribution	-	6	6	6		
-	-	-	-	IT	-	-	-	-		
5	9	2	4	Meters	5	9	2	4		
38	332	4	294	Source of Supply	38	332	4	294		
-	-	-	-	Pumping	-	-	-	-		
12	368	-	356	Treatment	12	368	-	356		
-	4	6	4	General Plant	-	4	6	4		
48	719	(1)	671		48	719	(1)	671		

• Mains - Variance is primarily due to Main Replacements. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance is primarily due to New and Replacement Services. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters – Meter Replacements for the month of January were slightly lower than anticipated. Year-end actuals are expected to meet targets.

•Source of Supply-The variance is primarily due to the Well 22 Geosphere project. Year-end actuals are expected to meet targets.

•Pumping – Year-end actuals are expected to meet targets.

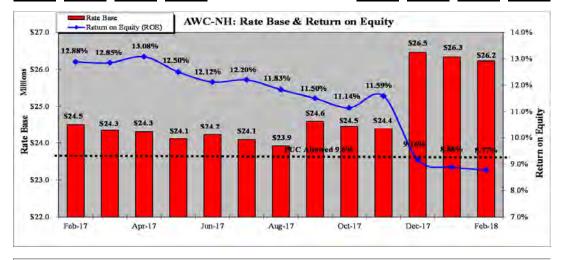
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

# Exhibit 21 DW 20-184

### Aquarion Water Company of New Hampshire Financial Results February 28, 2018 (Dollars in thousands)

Joint Town 4-17 Attachment 1 Page 99 of 186

	Mor	nth				Year To	o Date	
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$501	\$496	\$465	\$5	Revenue	\$1,025	\$1,035	\$1,007	(\$10)
59	65	66	6	Labor	133	136	130	3
63	66	64	3	Other Taxes	126	132	129	6
16	16	16	-	Purchased Power	38	32	35	(6)
14	14	11	-	Pension	27	27	27	-
7	7	5	-	Retiree Medical	13	13	13	-
24	16	16	(8)	Medical	41	33	31	(8)
2	2	2	-	Chemicals	6	4	4	(2)
4	2	2	(2)	Main Break Costs	5	4	6	(1)
125	131	92	6	All other - operating expenses	263	259	191	(4)
314	319	274	5	Total Expenses, net of other income	652	640	566	(12)
\$187	\$177	\$191	\$10	EBITDA	\$373	\$395	\$441	(\$22)
98	98	86	-	Depreciation and Amortization	197	197	171	-
-	-	-	-	AFUDC	-	-	-	-
\$89	\$79	\$105	\$10	EBIT	\$176	\$198	\$270	(\$22)
63	66	68	3	Interest - External debt	135	136	139	1
3	3	(4)	-	Interest - Interco debt	-	-	(8)	-
66	69	64	3	Total Interest	135	136	131	1
\$23	\$10	\$41	\$13	EBT	\$41	\$62	\$139	(\$21)
4	2	9	(2)	Income Taxes	7	11	33	4
\$19	\$8	\$32	\$11	Net Income	\$34	\$51	\$106	(\$17)



### Return on Equity

• February NH ROE is 8.77%, compared to a target of 8.02%. Variance due primarily to a lower than budgeted rate base (40 bps) and a favorable Utility Operating Income to budget on a 12 month rolling basis (53 bps) partially offset by higher debt cost (-18bps).

Revenues

- MTD Revenues were favorable by \$5K and YTD Revenues are unfavorable by \$10K. Expenses
  - MTD and YTD Medical is unfavorable by \$8K. Variance is due to an employee that was budgeted for opt-out is now on the plan.
  - MTD All Other Expenses are favorable by \$6K and YTD All Other Expenses are unfavorable by \$4K. MTD
    variance is due mainly to favorable Jobbing, partially offset by higher Maintenance costs. YTD variance is due
    to higher operation costs due to flushing program development charges, higher maintenance costs (supplies for
    first half of the year purchased in February) and higher transportation costs due to more vehicle repair work,
    partially offset by favorable jobbing and lab costs.

DW 20-184 Joint Town 4-17 Attachment 1 Page 100 of 186

# Capital Expenditures Comparison to Budget February 28, 2018 (Dollars in thousands)

	Ν	Aonth				Year To	) Date	
<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance	AWC-NH	<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance
55	10	42	(45)	Mains	48	10	\$ 23	(38)
-	-	-	-	Dams	-	-	-	-
1	5	7	4	Transmission & Distribution	1	11	13	10
-	8	-	8	IT	-	8	-	8
12	13	4	1	Meters	17	22	6	5
37	88	18	51	Source of Supply	75	420	22	345
-	10	-	10	Pumping	-	10	-	10
194	442	5	248	Treatment	206	810	5	604
10	4	32	(6)	General Plant	10	8	38	(2)
309	580	108	271		357	1,299	107	942

Mains – Variance is primarily due to the Well 9 & 11 Transmission Main project. Year-end actuals are expected to meet targets.
Transmission & Distribution – The variance is primarily due to New and Replacement Services. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly lower than anticipated through February. Year-end actuals are expected to meet targets. •Source of Supply –The variance is primarily due to the Well 7/ Well 22 Improvements project. Year-end actuals are expected to meet targets.

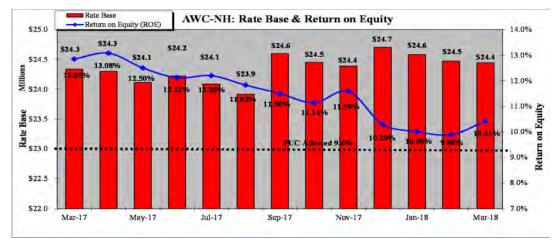
•Pumping – Year-end actuals are expected to meet targets.

•Treatment - Variance due primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet

### Aquarion Water Company of New Hampshire Financial Results March 31, 2018 (Dollars in thousands)

### DW 20-184 Joint Town 4-17 Attachment 1 Page 101 of 186

	Mon	ith				Year To	o Date	
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$531	\$532	\$526	(\$1)	Revenue	\$1,556	\$1,567	\$1,533	(\$11)
65	69	69	4	Labor	198	205	199	7
64	66	66	2	Other Taxes	190	198	195	8
22	16	19	(6)	Purchased Power	60	48	54	(12)
4	13	13	9	Pension	31	40	40	9
(5)	6	6	11	Retiree Medical	8	19	19	11
19	17	15	(2)	Medical	60	50	46	(10)
4	1	1	(3)	Chemicals	10	5	5	(5)
-	4	2	4	Main Break Costs	5	8	8	3
126	135	114	9	All other - operating expenses	389	394	305	5
299	327	305	28	Total Expenses, net of other income	951	967	871	16
\$232	\$205	\$221	\$27	EBITDA	\$605	\$600	\$662	\$5
31	98	84	67	Depreciation and Amortization	228	295	255	67
-	-	-	-	AFUDC	-	-	-	-
\$201	\$107	\$137	\$94	EBIT	\$377	\$305	\$407	\$72
70	70	71	-	Interest - External debt	210	211	210	1
(3)	(2)	(4)	1	Interest - Interco debt	(8)	(7)	(12)	1
67	68	67	1	Total Interest	202	204	198	2
\$134	\$39	\$70	\$95	EBT	\$175	\$101	\$209	\$74
24	6	16	(18)	Income Taxes	31	17	49	(14)
\$110	\$33	\$54	\$77	Net Income	\$144	\$84	\$160	\$60



### Return on Equity

 March NH ROE is 10.41%, compared to a target of 7.59%. Variance due primarily to a lower than budgeted rate base (197 bps) and higher Utility Operating Income on a 12 month rolling basis (112 bps), partially offset by higher than budgeted debt cost (-31bps).

Revenues

• MTD Revenues were unfavorable by \$1K and YTD Revenues are unfavorable by \$11K.

- MTD and YTD Other Taxes are favorable by \$2K and \$8K, respectively. Variances are due to lower than budgeted property taxes.
- MTD and YTD Purchased Power are unfavorable by \$6K and \$12K, respectively. Variances are due to higher
  production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$9K. Variance is due to true up from actuaries.
- MTD and YTD Retiree Medical are favorable by \$11K. Variance is due to true up from actuaries.
- MTD and YTD Medical are favorable by \$2K and \$10K, respectively. Variance is mainly due to an employee that was budgeted for opt-out is now on the plan.

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# **Capital Expenditures Comparison to Budget** March 31, 2018 (Dollars in thousands)

	Ν	Aonth	· ·			Year T	o Date	
2018	Budget	<u>2017</u>	Variance	AWC-NH	2018	<b>Budget</b>	<u>2017</u>	Variance
283	25	(3)	(258)	Mains	331	35	\$ 20	(296)
-	-	-	-	Dams	-	-	-	-
-	8	12	8	Transmission & Distribution	1	19	25	18
-	8	-	8	IT	-	16	-	16
16	19	2	3	Meters	33	41	8	8
153	145	15	(8)	Source of Supply	228	565	37	337
-	10	-	10	Pumping	-	20	-	20
116	725	3	609	Treatment	322	1,535	8	1,213
3	38	4	35	General Plant	13	46	42	33
571	978	33	407		928	2,277	140	1,349

• Mains – Variance is primarily due to the Mill Road Centralized Treatment, Mill Road Booster Main Replacement and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be slightly higher than targets.

• Transmission & Distribution – The variance is primarily due to New and Replacement Services. Year-end actuals are expected to meet targets.

• IT – Variance is primarily due to the Recurring SCADA Hardware & Software projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly lower than anticipated through March. Year-end actuals are expected to meet targets.

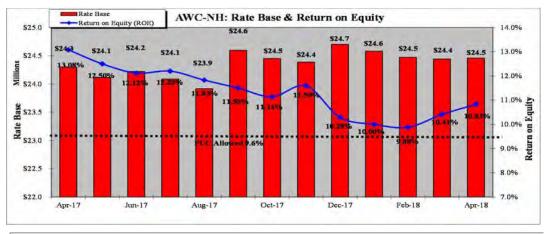
•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements project. Year-end actuals are expected to meet targets. • Pumping – Variance is primarily due to miscellaneous Pumping Requiring projects. Year-end actuals are expected to meet targets.

• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets. •General & Other – The variance was due to the Vehicle Replacement project. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results April 30, 2018 (Dollars in thousands)

### DW 20-184 Joint Town 4-17 Attachment 1 Page 103 of 186

	Mon	ıth				Year To	Date	
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$509	\$544	\$514	(\$35)	Revenue	\$2,065	\$2,111	\$2,047	(\$46)
62	68	63	6	Labor	260	273	262	13
64	66	65	2	Other Taxes	254	264	260	10
19	15	18	(4)	Purchased Power	79	63	72	(16)
13	13	13	-	Pension	44	53	53	9
6	6	6	-	Retiree Medical	14	25	25	11
8	16	15	8	Medical	68	66	61	(2)
2	2	2	-	Chemicals	12	7	7	(5)
-	2	2	2	Main Break Costs	5	10	10	5
120	132	122	12	All other - operating expenses	509	526	427	17
294	320	306	26	Total Expenses, net of other income	1,245	1,287	1,177	42
\$215	\$224	\$208	(\$9)	EBITDA	\$820	\$824	\$870	(\$4)
98	99	86	1	Depreciation and Amortization	326	394	341	68
-	-	-	-	AFUDC	-	-	-	-
\$117	\$125	\$122	(\$8)	EBIT	\$494	\$430	\$529	\$64
70	70	68	-	Interest - External debt	277	279	274	2
(3)	(2)	(4)	1	Interest - Interco debt	(8)	(7)	(12)	1
67	68	64	1	Total Interest	269	272	262	3
\$50	\$57	\$58	(\$7)	EBT	\$225	\$158	\$267	\$67
9	11	43	2	Income Taxes	40	28	92	(12)
\$41	\$46	\$15	(\$5)	Net Income	\$185	\$130	\$175	\$55



### Return on Equity

April NH ROE is 10.83%, compared to a target of 7.81%. Variance due primarily to a lower than budgeted
rate base (242 bps) and higher Utility Operating Income on a 12 month rolling basis (107 bps), partially offset
by higher than budgeted debt cost (-46 bps).

Revenues

 MTD and YTD Revenues were unfavorable by \$35K and \$46K, respectively, due to cold, wet weather including snow in April.

- MTD and YTD Other Labor are favorable by \$6K and \$13K, respectively. Variances are due to an open
  position that was filled in April, partially offset by higher overtime.
- MTD and YTD Other Taxes are favorable by \$2K and \$10K, respectively. Variances are due to lower than budgeted property taxes.
- MTD and YTD Purchased Power are unfavorable by \$4K and \$16K, respectively. Variances are due to higher
  production and larger volume pumped from less efficient bedrock wells.
- YTD Pension is favorable by \$9K. Variance is due to true up from actuaries.
- YTD Retiree Medical are favorable by \$11K. Variance is due to true up from actuaries.
- MTD Medical is favorable by \$8K. Variance is due to a credit for a retired employee.
- MTD and YTD All Other Expenses are favorable by \$12K and \$17K, respectively. MTD variance is due to lower Operating and Maintenance expenses. YTD variance is due to favorable Allocations and Postage & Bill Processing offset by higher Transportation costs.

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# Comparison to Budget April 30, 2018 (Dollars in thousands)

**Capital Expenditures** 

	Ν	Aonth				Year To Date			
<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance	AWC-NH	<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance	
147	30	22	(117)	Mains	478	65 5	5 42	(413)	
-	-	-	-	Dams	-	-	-	-	
4	11	(3)	7	Transmission & Distribution	5	30	22	25	
57	8	-	(49)	IT	57	24	-	(33)	
12	14	2	2	Meters	45	55	10	10	
148	201	4	53	Source of Supply	376	766	41	390	
-	10	-	10	Pumping	-	30	-	30	
101	359	5	258	Treatment	423	1,894	13	1,471	
6	14	2	8	General Plant	19	60	44	41	
475	647	32	172		1,403	2,924	172	1,521	

• Mains – Variance is primarily due to the Mill Road Centralized Treatment, Mill Road Booster Main Replacement and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be slightly higher than targets.

• Transmission & Distribution – The variance is primarily due to the New Exeter Rd Tank, Hydrant Replacements and Services Replacements. Year-end actuals are expected to meet targets.

• IT - Variance is primarily due to the Recurring SCADA Hardware & Software projects. Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were slightly lower than anticipated through April. Year-end actuals are expected to meet targets.

• Source of Supply - The variance is primarily due to the Well 7/ Well 22 Improvements project. Year-end actuals are expected to meet targets.

•Pumping - Variance is primarily due to miscellaneous Pumping Requiring projects. Year-end actuals are expected to meet targets.

• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

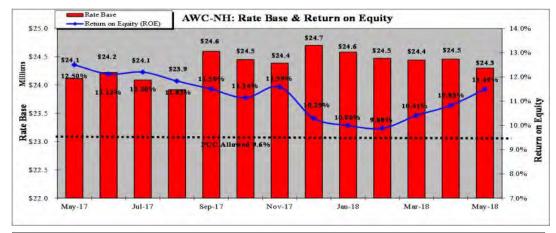
•General & Other - The variance was due to the Vehicle Replacement project. Year-end actuals are expected to meet targets.

## Exhibit 21 DW 20-184 Joint Town 4-17 Attachment 1

### Aquarion Water Company of New Hampshire Financial Results May 31, 2018 (Dollars in thousands)

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	Mor	nth				Year To	Date	
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$693	\$700	\$632	(\$7)	Revenue	\$2,758	\$2,811	\$2,679	(\$53)
74	74	64	-	Labor	334	347	326	13
64	66	64	2	Other Taxes	318	330	324	12
15	18	13	3	Purchased Power	94	81	85	(13)
14	14	14	-	Pension	58	67	67	9
6	7	7	1	Retiree Medical	20	32	32	12
17	17	16	-	Medical	85	83	77	(2)
3	2	2	(1)	Chemicals	15	9	9	(6)
4	5	1	1	Main Break Costs	9	15	11	6
135	146	137	11	All other - operating expenses	644	672	564	28
332	349	318	17	Total Expenses, net of other income	1,577	1,636	1,495	59
\$361	\$351	\$314	\$10	EBITDA	\$1,181	\$1,175	\$1,184	\$6
98	98	85	-	Depreciation and Amortization	424	492	426	68
-	-	-	-	AFUDC	-	-	-	-
\$263	\$253	\$229	\$10	EBIT	\$757	\$683	\$758	\$74
72	71	71	(1)	Interest - External debt	352	351	350	(1)
(3)	-	(5)	3	Interest - Interco debt	(14)	(8)	(22)	6
69	71	66	2	Total Interest	338	343	328	5
\$194	\$182	\$163	\$12	EBT	\$419	\$340	\$430	\$79
34	32	57	(2)	Income Taxes	74	60	149	(14)
\$160	\$150	\$106	\$10	Net Income	\$345	\$280	\$281	\$65



Return on Equity

- May NH ROE is 11.49%, compared to a target of 8.06%. Variance due primarily to a lower than budgeted rate base (289 bps) and higher Utility Operating Income on a 12 month rolling basis (113 bps), partially offset by unfavorable debt/equity structure (-11 bps) and higher than budgeted debt cost (-53 bps).
   Revenues
  - MTD and YTD Revenues were unfavorable by \$7K and \$53K, respectively. YTD variance due to cold, wet
    weather including snow in April.

- YTD Labor is favorable by \$13K. Variance is due to an open position that was filled.
- MTD and YTD Other Taxes are favorable by \$2K and \$12K, respectively. Variances are due to lower than budgeted property taxes.
- MTD Purchased Power was favorable by \$3K and YTD Purchased Power are unfavorable by \$12K. YTD variance is due to higher production and larger volume pumped from less efficient bedrock wells.
- YTD Pension is favorable by \$9K. Variance is due to true up from actuaries.
- YTD Retiree Medical is favorable by \$12K. Variance is due to true up from actuaries.
- MTD and YTD All Other Expenses are favorable by \$11K and \$28K, respectively. Variances are due to lower Lab Contract costs, Postage and Bill Processing fees and Allocations offset by higher Maintenance costs.

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# Capital Expenditures Comparison to Budget May 31, 2018 (Dollars in thousands)

<u>2018</u> B	Budget					Year To Date				
	Juuget	<u>2017</u>	Variance	AWC-NH	<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance		
368	40	200	(328)	Mains	846	105	\$ 242	(741)		
-	-	-	-	Dams	-	-	-	-		
3	18	10	15	Transmission & Distribution	8	48	32	40		
-	8	-	8	IT	57	32	-	(25)		
17	15	13	(2)	Meters	62	70	23	8		
(1)	247	14	248	Source of Supply	375	1,013	55	638		
2	-	11	(2)	Pumping	2	30	11	28		
57	299	36	242	Treatment	480	2,193	49	1,713		
-	4	6	4	General Plant	19	64	50	45		
446	631	290	185		1,849	3,555	462	1,706		

• Mains – Variance is primarily due to the Mill Road Centralized Treatment, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be slightly higher than targets.

• Transmission & Distribution – The variance is primarily due to the New Exeter Rd Tank, Hydrant Replacements and Services Replacements. Year-end actuals are expected to meet targets.

• IT - Variance is primarily due to the Recurring SCADA Hardware & Software projects. Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were slightly lower than anticipated through May. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Year-end actuals are expected to meet targets.

• Pumping - Variance is primarily due to miscellaneous Pumping Requiring projects. Year-end actuals are expected to meet targets.

• Treatment - The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

•General & Other – The variance was due to the Vehicle Replacement and Recurring General Plant projects. Year-end actuals are expected to meet targets.

### Exhibit 21 DW 20-184

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(33)

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# **Aquarion Water Company of New Hampshire Financial Results**

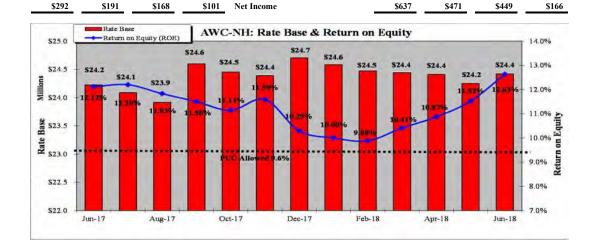
June 30, 2018 (Dollars in thousands)

#### Month Year To Date Budget Budget 2018 2017 2018 Budget 2017 Budget Variance Variance \$722 \$726 \$719 \$3,480 \$3,537 \$3,398 (\$57) (\$4) Revenue 395 392 61 68 66 Labor 415 20 Other Taxes 381 381 63 66 57 3 396 15 19 20 16 1 Purchased Power 113 101 101 (12) (17) 13 13 30 Pension 41 80 80 39 (28)6 6 34 Retiree Medical (8) 38 38 46 (2) 103 99 91 18 16 14 Medical (4)19 12 13 3 Chemicals (7) 4 4 (1)4 2 1 (2)Main Break Costs 13 17 12 145 130 134 (15) All other - operating expenses 789 802 698 13 269 324 311 1,846 1,960 1,806 114 55 Total Expenses, net of other incom \$453 \$402 \$408 \$51 EBITDA \$1,634 \$1,577 \$1,592 \$57 591 134 33 99 86 66 Depreciation and Amortization 457 512 AFUDC \$420 \$303 \$322 \$117 EBIT \$1.177 \$986 \$1.080 \$191 68 69 70 Interest - External Debt 420 420 420 (1)(5) 2 Interest - Interco Debt (15)(7)(27) 70 65 3 Total Interest 405 413 393 67 \$573 EBT \$199 \$353 \$233 \$257 \$120 \$772 \$687

135

102

238



# Return on Equity

61

42

89

(19)

Income Taxes

June NH ROE is 12.63%, compared to a target of 7.96%. Variance due primarily to a lower than budgeted rate base (318 bps) and higher Utility Operating Income on a 12 month rolling basis (178 bps), partially offset by unfavorable debt/equity structure (-8 bps) and higher than budgeted debt cost (-39 bps).

Revenues

 MTD and YTD Revenues were unfavorable by \$4K and \$57K, respectively. Billed consumption for the month was unfavorable 0.4 MG and unfavorable 3.4 MG YTD. YTD variance due to cold, wet weather (including snow in April and number of rain days in May and June).

- MTD and YTD Labor favorable by \$7K and \$20K, respectively. Variances due to an open position and less OT.
- MTD and YTD Other Taxes are favorable by \$3K and \$15K, respectively. Variances are due to lower than budgeted property taxes.
- MTD Purchased Power was favorable by \$1K and YTD is unfavorable by \$12K. YTD variance is due to higher production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$30K and \$39K, respectively, due to true up from actuaries.
- MTD and YTD Retiree Medical are favorable by \$34 and \$46K, respectively, due to true up from actuaries.
- MTD All Other Expenses unfavorable by \$15K. YTD is favorable by \$13K. MTD variance due to higher Maintenance and Lab Contract costs. YTD variance due to favorable Postage and Bill Processing fees and Allocations offset by higher Maintenance and Transportation costs.

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# Capital Expenditures Comparison to Budget June 30, 2018 (Dollars in thousands)

Ν	Aonth								
<b>Budget</b>	<u>2017</u>	Variance	AWC-NH	2018	<b>Budget</b>	<u>2017</u>	Variance		
157	195	(342)	Mains	1,345	262 \$	\$ 437	(1,083)		
-	-	-	Dams	-	-	-	-		
31	17	18	Transmission & Distribution	21	79	49	58		
4	-	3	IT	58	36	-	(22)		
17	17	(1)	Meters	80	87	40	7		
283	70	191	Source of Supply	467	1,296	125	829		
-	-	(3)	Pumping	5	30	11	25		
294	9	253	Treatment	521	2,487	58	1,966		
5	(1)	5	General Plant	19	69	49	50		
791	307	124		2,516	4,346	769	1,830		
	Budget 157 - 31 4 17 283 - 294 5	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Budget         2017         Variance           157         195         (342)           -         -         -           31         17         18           4         -         3           17         17         (1)           283         70         191           -         -         (3)           294         9         253           5         (1)         5	Budget         2017         Variance         AWC-NH           157         195         (342)         Mains           -         -         -         Dams           31         17         18         Transmission & Distribution           4         -         3         IT           17         17         (1)         Meters           283         70         191         Source of Supply           -         -         (3)         Pumping           294         9         253         Treatment           5         (1)         5         General Plant	Budget         2017         Variance         AWC-NH         2018           157         195         (342)         Mains         1,345           -         -         -         Dams         -           31         17         18         Transmission & Distribution         21           4         -         3         IT         58           17         17         (1)         Meters         80           283         70         191         Source of Supply         467           -         -         (3)         Pumping         5           294         9         253         Treatment         521           5         (1)         5         General Plant         19	Budget         2017         Variance         AWC-NH         2018         Budget           157         195         (342)         Mains         1,345         262         5           -         -         -         Dams         - <t< td=""><td>Budget2017VarianceAWC-NH2018Budget2017157195(342)Mains1,345262\$437Dams311718Transmission &amp; Distribution2179494-3IT5836-1717(1)Meters80874028370191Source of Supply4671,296125(3)Pumping530112949253Treatment5212,487585(1)5General Plant196949</td></t<>	Budget2017VarianceAWC-NH2018Budget2017157195(342)Mains1,345262\$437Dams311718Transmission & Distribution2179494-3IT5836-1717(1)Meters80874028370191Source of Supply4671,296125(3)Pumping530112949253Treatment5212,487585(1)5General Plant196949		

• Mains – Variance is primarily due to the Mill Road Centralized Treatment, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be slightly higher than targets.

• Transmission & Distribution – The variance is primarily due to the New Exeter Rd Tank, Hydrant Replacements and Services Replacements. Year-end actuals are expected to meet targets.

• IT - Variance is primarily due to the Recurring SCADA Hardware & Software projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly lower than anticipated through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Year-end actuals are expected to meet targets.

• Pumping – Variance is primarily due to miscellaneous Pumping Requiring projects. Year-end actuals are expected to meet targets.

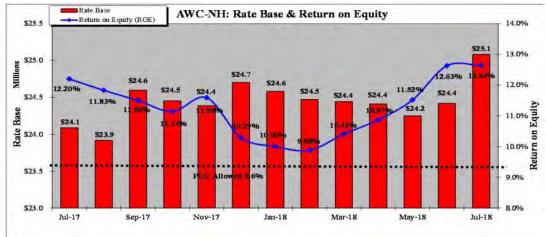
• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets.

•General & Other - The variance was due to the Vehicle Replacement and Recurring General Plant projects. Year-end actuals are expected to meet targets.

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### Aquarion Water Company of New Hampshire Financial Results July 31, 2018 (Dollars in thousands)

	Mor	nth				Year To	Date	
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$901	\$846	\$860	\$55	Revenue	\$4,381	\$4,383	\$4,258	(\$2)
66	72	62	6	Labor	461	487	454	26
62	66	63	4	Other Taxes	443	462	444	19
29	25	18	(4)	Purchased Power	142	126	119	(16)
7	13	13	6	Pension	48	93	93	45
(1)	6	6	7	Retiree Medical	(9)	44	44	53
20	17	16	(3)	Medical	123	116	107	(7)
5	3	5	(2)	Chemicals	24	15	18	(9)
15	4	4	(11)	Main Break Costs	28	21	16	(7)
121	128	115	7	All other - operating expenses	910	930	813	20
324	334	302	10	Total Expenses, net of other income	2,170	2,294	2,108	124
\$577	\$512	\$558	\$65	EBITDA	\$2,211	\$2,089	\$2,150	\$122
97	98	85	1	Depreciation and Amortization	554	689	597	135
-	-	-	-	AFUDC	-	-	-	-
\$480	\$414	\$473	\$66	EBIT	\$1,657	\$1,400	\$1,553	\$257
71	71	69	-	Interest - External Debt	491	491	489	-
(1)	1	(4)	2	Interest - Interco Debt	(16)	(6)	(31)	10
70	72	65	2	Total Interest	475	485	458	10
\$410	\$342	\$408	\$68	EBT	\$1,182	\$915	\$1,095	\$267
74	59	141	(15)	Income Taxes	209	161	379	(48)
\$336	\$283	\$267	\$53	Net Income	\$973	\$754	\$716	\$219



### Return on Equity

July NH ROE is 12.64%, compared to a target of 7.89%. Variance due primarily to a lower rate base (301 bps) and higher Utility Operating Income on a 12 month rolling basis (212 bps), partially offset by unfavorable debt/equity structure (-10 bps) and higher debt cost (-47 bps).

Revenues

 MTD Revenues were favorable by \$55K and YTD were unfavorable by \$2K. Billed consumption for the month was favorable 2.66 MG and favorable 1.56 MG YTD.

- MTD and YTD Labor favorable by \$6K and \$26K, respectively. Variances due to an open position filled in April, more labor going to capital and less OT.
- MTD and YTD Other Taxes are favorable by \$4K and \$19K, respectively. Variances are due to lower than budgeted property taxes.
- MTD and YTD Purchased Power was unfavorable by \$4K and \$16K, respectively. Variances are due to
  pumping test on new well, higher production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$6K and \$45K, respectively, due to true up from actuaries.
- MTD and YTD Retiree Medical are favorable by \$7K and \$53K, respectively, due to true up from actuaries.
- MTD and YTD Main Break Costs are unfavorable by \$11K and \$7K, respectively. Variances are due to higher cost per main break than budget and more restoration work.
- MTD and YTD All Other Expenses favorable by \$7K and \$20K, respectively. MTD variance due to favorable
  Operating and Miscellaneous costs offset by higher Maintenance costs. YTD variance due to favorable Postage
  and Bill Processing fees and Allocations, partially offset by higher Maintenance and Transportation costs.

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# Comparison to Budget July 31, 2018 (Dollars in thousands)

**Capital Expenditures** 

	Ν	Aonth				Year T	o Date	
2018	Budget	2017	Variance	AWC-NH	2018	Budget	<u>2017</u>	Variance
521	151	121	(370)	Mains	1,866	413	\$ 558	(1,453)
30	14	8	(16)	Transmission & Distribution	51	93	57	42
(1)	4	-	5	IT	57	40	-	(17)
16	12	14	(4)	Meters	96	99	54	3
89	49	2	(40)	Source of Supply	556	1,345	127	789
13	-	-	(13)	Pumping	18	30	11	12
53	294	70	241	Treatment	574	2,781	128	2,207
-	4	4	4	General Plant	19	73	53	54
721	528	219	(193)		3,237	4,874	988	1,637

• Mains – Variance is primarily due to the Mill Road Centralized Treatment, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – The variance is primarily due to the New Exeter Rd Tank, Hydrant Replacements and Services Replacements. Year-end actuals are expected to meet targets.

• IT – Variance is primarily due to the Recurring SCADA Hardware & Software projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly lower than anticipated through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Yearend actuals are expected to meet targets.

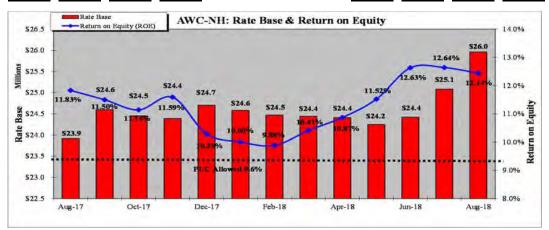
• Pumping – Variance is primarily due to miscellaneous Pumping Requiring projects. Year-end actuals are expected to meet targets.

• **Treatment** – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to meet targets. • **General & Other** – Variance due to Vehicle Replacement and Recurring General Plant projects. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results August 31, 2018 (Dollars in thousands)

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	Mor	nth				Year To	Year To Date			
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance		
\$805	\$815	\$857	(\$10)	Revenue	\$5,186	\$5,198	\$5,115	(\$12)		
66	72	106	6	Labor	527	559	560	32		
64	67	66	3	Other Taxes	507	529	510	22		
25	24	21	(1)	Purchased Power	167	150	140	(17)		
6	14	14	8	Pension	54	107	107	53		
(2)	7	7	9	Retiree Medical	(11)	51	51	62		
17	16	15	(1)	Medical	140	132	122	(8)		
5	3	5	(2)	Chemicals	29	18	23	(11)		
3	4	17	1	Main Break Costs	31	25	33	(6)		
131	141	122	10	All other - operating expenses	1,041	1,071	935	30		
315	348	373	33	Total Expenses, net of other income	2,485	2,642	2,481	157		
\$490	\$467	\$484	\$23	EBITDA	\$2,701	\$2,556	\$2,634	\$145		
99	99	84	-	Depreciation and Amortization	653	788	681	135		
-	-	-	-	AFUDC	-	-	-	-		
\$391	\$368	\$400	\$23	EBIT	\$2,048	\$1,768	\$1,953	\$280		
71	70	72	(1)	Interest - External Debt	562	561	561	(1)		
(1)	1	(5)	2	Interest - Interco Debt	(17)	(5)	(36)	12		
70	71	67	1	Total Interest	545	556	525	11		
\$321	\$297	\$333	\$24	EBT	\$1,503	\$1,212	\$1,428	\$291		
56	53	115	(3)	Income Taxes	265	214	494	(51)		
\$265	\$244	\$218	\$21	Net Income	\$1,238	\$998	\$934	\$240		



Return on Equity

 August NH ROE is 12.44%, compared to a target of 7.94%. Variance due primarily to a lower rate base (259 bps) and higher Utility Operating Income on a 12 month rolling basis (222 bps), partially offset by unfavorable debt/equity structure (-10 bps) and higher debt cost (-39 bps).

Revenues

 MTD and YTD Revenues were unfavorable by \$10K and \$12K, respectively. Billed consumption for the month was unfavorable 3.32 MG and unfavorable 2.87 MG YTD.

- MTD and YTD Labor favorable by \$6K and \$32K, respectively. Variances due to more labor going to capital and less OT.
- MTD and YTD Other Taxes are favorable by \$3K and \$22K, respectively. Variances are due to lower than budgeted property taxes.
- MTD and YTD Purchased Power was unfavorable by \$1K and \$17K, respectively. Variances are due to pumping test on new well, higher production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$8K and \$53K, respectively, due to true up from actuaries.
- MTD and YTD Retiree Medical are favorable by \$9K and \$62K, respectively, due to true up from actuaries.
- MTD Main Break Costs are favorable by \$1K and YTD Main Break Costs are unfavorable by \$6K. YTD variance is due to higher cost per main break than budget and more restoration work.
- MTD and YTD All Other Expenses favorable by \$10K and \$30K, respectively. MTD variance due to favorable Operating and Lab Contract costs offset by higher Maintenance costs. YTD variance due to favorable Postage and Bill Processing fees, Lab Contract costs and Allocations, partially offset by higher Maintenance and Transportation costs.

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# Capital Expenditures Comparison to Budget August 31, 2018 (Dollars in thousands)

		Ν	Aonth		Year To Date							
	<u>2018</u>	<u>Budget</u>	<u>2017</u>	<u>Variance</u>	AWC-NH	<u>2018</u>	<u>Budget</u>		<u>2017</u>	<u>Variance</u>		
	84	151	(83)	67	Mains	1,95	50 564	\$	475	(1,386)		
	28	14	6	(14)	Transmission & Distribution	7	9 107	7	63	28		
	-	4	-	4	IT	4	57 44	ļ	-	(13)		
	16	10	20	(6)	Meters	11	2 109	)	74	(3)		
	46	50	8	4	Source of Supply	60	1,395	5	135	793		
	8	-	-	(8)	Pumping	2	26 30	)	11	4		
	54	211	84	157	Treatment	62	2,992	2	212	2,364		
_	-	4	-	4	General Plant	1	.9 77	7	53	58		
_	236	444	35	208		3,47	3 5,318	3	1,023	1,845		

• Mains – Variance is primarily due to the Mill Road Water Main Replacement, Mill Road Centralized Treatment, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the New Exeter Rd Tank, and T&D Recurring Capital projects. Year-end actuals are expected to meet targets.

• IT – Variance is primarily due to the Mill Road WTP Centralized Treatment project, slightly offset by recurring SCADA Hardware & Software projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were on target through August. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Yearend actuals are expected to be slightly lower then targets.

• Pumping – Variance is primarily due to miscellaneous Pumping Requiring projects. Year-end actuals are expected to meet targets.

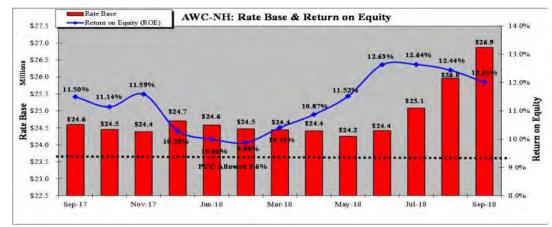
•**Treatment** – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower then targets.

•General & Other – The variance was due to the Vehicle Replacement and Recurring General Plant projects. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results September 30, 2018 (Dollars in thousands)

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	Mor	ith			Year To Date			
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$683	\$700	\$756	(\$17)	Revenue	\$5,869	\$5,898	\$5,871	(\$29)
66	65	61	(1)	Labor	593	624	621	31
63	65	63	2	Other Taxes	570	594	573	24
22	19	21	(3)	Purchased Power	189	169	161	(20)
7	13	13	6	Pension	61	120	120	59
(1)	6	6	7	Retiree Medical	(12)	57	57	69
22	17	16	(5)	Medical	162	149	138	(13)
5	3	4	(2)	Chemicals	34	21	27	(13)
3	2	3	(1)	Main Break Costs	34	27	36	(7)
136	133	141	(3)	All other - operating expenses	1,177	1,204	1,076	27
323	323	328	-	Total Expenses, net of other income	2,808	2,965	2,809	157
\$360	\$377	\$428	(\$17)	EBITDA	\$3,061	\$2,933	\$3,062	\$128
45	98	86	53	Depreciation and Amortization	698	886	767	188
-	-	-	-	AFUDC	-	-	-	-
\$315	\$279	\$342	\$36	EBIT	\$2,363	\$2,047	\$2,295	\$316
70	70	64	-	Interest - External Debt	632	631	589	(1)
(1)	1	-	2	Interest - Interco Debt	(18)	(4)	-	14
69	71	64	2	Total Interest	614	627	589	13
\$246	\$208	\$278	\$38	EBT	\$1,749	\$1,420	\$1,706	\$329
43	36	97	(7)	Income Taxes	308	250	591	(58)
\$203	\$172	\$181	\$31	Net Income	\$1,441	\$1,170	\$1,115	\$271



#### Return on Equity

 September NH ROE is 12.01%, compared to a target of 7.89%. Variance due primarily to a lower rate base (205 bps) and higher Utility Operating Income on a 12 month rolling basis (241 bps), partially offset by unfavorable debt/equity structure (-10 bps) and higher debt cost (-39 bps).

- Revenues
  - MTD and YTD Revenues were unfavorable by \$12K and \$29K, respectively. Billed consumption for the month was unfavorable 10.29 MG and unfavorable 13.16 MG YTD.

- MTD Labor was unfavorable by \$1K and YTD Labor favorable by \$31K. YTD variance due to more labor going to capital
  and less OT.
- MTD and YTD Other Taxes are favorable by \$2K and \$24K, respectively. Variances are due to lower than budgeted property taxes.
- MTD and YTD Purchased Power was unfavorable by \$3K and \$20K, respectively. Variances are due to pumping test on new
  well, higher production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$6K and \$59K, respectively, due to true up from actuaries.
- MTD and YTD Retiree Medical are favorable by \$7K and \$69K, respectively, due to true up from actuaries.
- MTD and YTD Main Break Costs are unfavorable by \$1K and \$7K, respectively. YTD variance is due to higher cost per main break than budget and more restoration work.
- MTD All Other Expenses are unfavorable by \$3K and YTD All Other Expenses are favorable by \$27K. YTD variance due to
  favorable Postage and Bill Processing fees, Operating costs and Allocations, partially offset by higher Maintenance and
  Transportation costs.

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# Capital Expenditures Comparison to Budget September 30, 2018 (Dollars in thousands)

					(Donars in thousands)						
		-	Month				Year To Date				
	<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance	AWC-NH	<u>2018</u>	<b>Budget</b>	<u>2017</u>	Variance		
	688	81	402	(607)	Mains	2,638	645	\$ 877	(1,993)		
	22	20	9	(2)	Transmission & Distribution	101	127	72	26		
	-	4	-	4	IT	57	48	-	(9)		
	18	8	16	(10)	Meters	130	117	90	(13)		
	(179)	50	3	229	Source of Supply	423	1,445	138	1,022		
	7	-	-	(7)	Pumping	33	30	11	(3)		
	(348)	19	11	367	Treatment	280	3,011	223	2,731		
	32	4	-	(28)	General Plant	51	81	53	30		
_	240	186	441	(54)		3,713	5,504	1,464	1,791		

• Mains – Variance is primarily due to the Mill Road Water Main Replacement, Mill Road Transmission Main & 4-Log, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be higher than targets.

• Transmission & Distribution – The variance is primarily due to the New Exeter Rd Tank, and T&D Recurring Capital projects. Year-end actuals are expected to meet targets.

• IT – Variance is primarily due to the Mill Road WTP Centralized Treatment project, slightly offset by recurring SCADA Hardware & Software projects. Yearend actuals are expected to meet targets.

• Meters – Meter Replacements were on slightly higher through September. Year-end actuals are expected to meet targets.

•Source of Supply –The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Year-end actuals are expected to be slightly lower then targets.

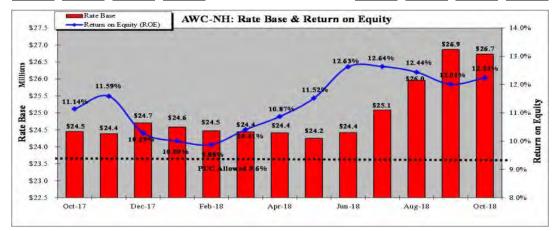
• Pumping – Pumping was on target through September. Year-end actuals are expected to meet targets.

• **Treatment** – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be lower then targets. • **General & Other** – The variance was due to the Vehicle Replacement and Recurring General Plant projects. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results October 31, 2018 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 115 of 186

	Mor	nth			Year To Date			
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance
\$603	\$605	\$622	(\$2)	Revenue	\$6,472	\$6,503	\$6,493	(\$31)
74	72	63	(2)	Labor	667	696	684	29
64	67	62	3	Other Taxes	634	661	635	27
17	15	17	(2)	Purchased Power	206	184	178	(22)
7	13	13	6	Pension	68	133	133	65
(1)	6	6	7	Retiree Medical	(13)	63	63	76
5	16	15	11	Medical	167	165	153	(2)
4	2	5	(2)	Chemicals	38	23	32	(15)
9	4	6	(5)	Main Break Costs	43	31	42	(12)
138	140	181	2	All other - operating expenses	1,315	1,344	1,257	29
317	335	368	18	Total Expenses, net of other income	3,125	3,300	3,177	175
\$286	\$270	\$254	\$16	EBITDA	\$3,347	\$3,203	\$3,316	\$144
98	99	85	1	Depreciation and Amortization	796	985	852	189
-	-	-	-	AFUDC	-	-	-	-
\$188	\$171	\$169	\$17	EBIT	\$2,551	\$2,218	\$2,464	\$333
70	70	67	-	Interest - External Debt	702	701	656	(1)
(1)	1	-	2	Interest - Interco Debt	(19)	(3)	-	16
69	71	67	2	Total Interest	683	698	656	15
\$119	\$100	\$102	\$19	EBT	\$1,868	\$1,520	\$1,808	\$348
20	18	33	(2)	Income Taxes	328	268	624	(60)
\$99	\$82	\$69	\$17	Net Income	\$1,540	\$1,252	\$1,184	\$288



Return on Equity

 October NH ROE is 12.24%, compared to a target of 8.08%. Variance due primarily to a lower rate base (238 bps) and higher Utility Operating Income on a 12 month rolling basis (222 bps), partially offset by unfavorable debt/equity structure (-13 bps) and higher debt cost (-45 bps).

Revenues

 MTD and YTD Revenues were unfavorable by \$2K and \$31K, respectively. Billed consumption for the month was favorable 2.33 MG and unfavorable 10.8 MG YTD.

- MTD Labor was unfavorable by \$2K and YTD Labor favorable by \$29K. YTD variance due to less OT and an open position
  earlier in the year which has since been filled.
- MTD and YTD Other Taxes are favorable by \$3K and \$27K, respectively. Variances are due to lower actual property tax bills received compared to budget.
- MTD and YTD Purchased Power was unfavorable by \$2K and \$22K, respectively. Variances are due to pumping test on new
  well, higher production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$6K and \$65K, respectively, due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$7K and \$76K, respectively, due to true up from actuary.
- MTD and YTD Main Break Costs are unfavorable by \$5K and \$12K, respectively. YTD variance is due to higher cost per main break than budget and more restoration work.
- MTD and YTD All Other Expenses are favorable by \$2K and \$29K, respectively. YTD variance due to favorable postage and bill processing fees, operating costs and allocations, partially offset by higher maintenance and transportation costs.

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# Capital Expenditures Comparison to Budget October 31, 2018 (Dollars in thousands)

					(					
		]	Month		Year T			Го Date		
	<u>2018</u>	<u>Budget</u>	<u>2017</u>	<u>Variance</u>	AWC-NH	<u>2018</u>	Budget	<u>2017</u>	<u>Variance</u>	
	36	10	25	(26)	Mains	2,674	655	\$ 902	(2,019)	
	12	134	10	122	Transmission & Distribution	113	261	82	148	
	-	8	-	8	IT	57	56	-	(1)	
	10	6	8	(4)	Meters	140	123	98	(17)	
	66	54	64	(12)	Source of Supply	489	1,499	202	1,010	
	-	10	13	10	Pumping	33	40	24	7	
	18	4	27	(14)	Treatment	298	3,015	250	2,717	
	4	4	-	-	General Plant	55	85	53	30	
_	146	230	147	84		3,859	5,734	1,611	1,875	

• Mains – Variance is primarily due to the Mill Road Water Main Replacement, Mill Road Transmission Main & 4-Log, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the Jenness Beach Tank Rehab and New Exeter Rd Tank projects. Year-end actuals are expected to meet targets.

• IT – IT is on target through October. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were on slightly higher through October. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Year-end actuals are expected to be slightly lower then targets.

• Pumping – The variance is primarily due to Pumping Recurring. Year-end actuals are expected to meet targets.

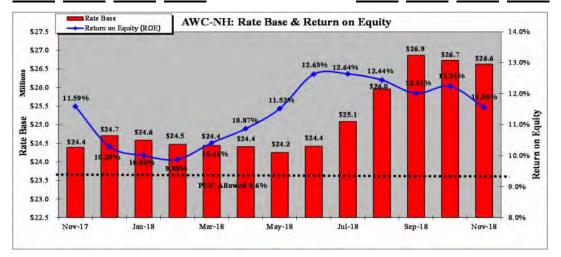
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower then targets. •General & Other – The variance was due to Recurring General Plant projects. Year-end actuals are expected to meet targets.

DW 20-184

# Aquarion Water Company of New Hampshire Financial Results

November 30, 2018 (Dollars in thousands) Joint Town 4-17 Attachment 1 Page 117 of 186

	Mor	nth			Year To Date				
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance	
\$483	\$509	\$522	(\$26)	Revenue	\$6,955	\$7,012	\$7,015	(\$57)	
69	68	68	(1)	Labor	736	764	752	28	
65	66	64	1	Other Taxes	699	727	699	28	
20	13	12	(7)	Purchased Power	226	197	190	(29)	
7	14	(12)	7	Pension	75	147	121	72	
(2)	7	(30)	9	Retiree Medical	(15)	70	33	85	
20	17	15	(3)	Medical	187	182	168	(5)	
3	1	-	(2)	Chemicals	41	24	32	(17)	
-	2	10	2	Main Break Costs	43	33	52	(10)	
144	141	125	(3)	All other - operating expenses	1,459	1,485	1,382	26	
326	329	252	3	Total Expenses, net of other income	3,451	3,629	3,429	178	
\$157	\$180	\$270	(\$23)	EBITDA	\$3,504	\$3,383	\$3,586	\$121	
99	98	22	(1)	Depreciation and Amortization	895	1,083	874	188	
-	-	-	-	AFUDC	-	-	-	-	
\$58	\$82	\$248	(\$24)	EBIT	\$2,609	\$2,300	\$2,712	\$309	
70	70	64	-	Interest - External Debt	772	771	720	(1)	
(1)	2	-	3	Interest - Interco Debt	(20)	(1)	-	19	
69	72	64	3	Total Interest	752	770	720	18	
(\$11)	\$10	\$184	(\$21)	EBT	\$1,857	\$1,530	\$1,992	\$327	
(19)	2	69	21	Income Taxes	309	270	693	(39)	
\$8	\$8	\$115	\$0	Net Income	\$1,548	\$1,260	\$1,299	\$288	



#### Return on Equity

 November NH ROE is 11.56%, compared to a target of 7.87%. Variance due primarily to a lower rate base (248 bps) and higher Utility Operating Income on a 12 month rolling basis (170 bps), partially offset by unfavorable debt/equity structure (-11 bps) and higher debt cost (-46 bps).

Revenues

 MTD and YTD Revenues were unfavorable by \$26K and \$57K, respectively. Billed consumption for the month was unfavorable 2.96 MG and unfavorable 13.8 MG YTD.

- MTD Labor was unfavorable by \$1K and YTD Labor favorable by \$28K. YTD variance due to less OT and an open position
  earlier in the year which has since been filled.
- MTD and YTD Other Taxes are favorable by \$1K and \$28K, respectively. Variances are due to lower actual property tax bills received compared to budget.
- MTD and YTD Purchased Power was unfavorable by \$7K and \$29K, respectively. Variances are due to pumping test on new well, higher production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$7K and \$72K, respectively, due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$9K and \$85K, respectively, due to true up from actuary.
- MTD and YTD All Other Expenses are unfavorable by \$3K and YTD All Other Expenses are favorable by \$26K. MTD variance is mainly due to higher maintenance costs. YTD variance due to favorable postage and bill processing fees, operating costs and allocations, partially offset by higher maintenance and transportation costs.

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# Capital Expenditures Comparison to Budget November 30, 2018 (Dollars in thousands)

		Month						Го Date		
<u>2018</u>	<u>Budget</u>	<u>2017</u>	<u>Variance</u>	AWC-NH	<u>2018</u>	<u>Budget</u>	<u>2017</u>	<u>Variance</u>		
243	10	12	(233)	Mains	2,917	665	\$ 914	(2,252)		
16	25	8	9	Transmission & Distribution	129	286	90	157		
-	4	-	4	IT	57	60	-	3		
9	6	3	(3)	Meters	149	129	101	(20)		
121	59	75	(62)	Source of Supply	610	1,558	277	948		
-	4	-	4	Pumping	33	44	24	11		
168	-	126	(168)	Treatment	466	3,015	376	2,549		
5	8	1	3	General Plant	60	93	54	33		
562	116	225	(446)		4,421	5,850	1,836	1,429		
5	8 116	1	3	General Plant	60	93	54			

• Mains – Variance is primarily due to the Mill Road Water Main Replacement, Mill Road Transmission Main & 4-Log, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the Jenness Beach Tank Rehab and New Exeter Rd Tank projects. Year-end actuals are expected to meet targets.

• IT – IT is on target through November. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were on slightly higher through November. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Year-end actuals are expected to be slightly lower then targets.

•Pumping – The variance is primarily due to Pumping Recurring. Year-end actuals are expected to meet targets.

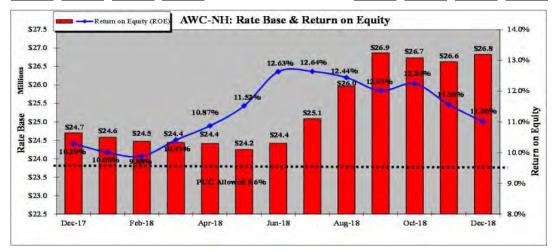
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower then targets.

•General & Other - The variance was due to Recurring General Plant projects. Year-end actuals are expected to meet targets.

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### Aquarion Water Company of New Hampshire Financial Results December 31, 2018 (Dollars in thousands)

	Mor	nth			Year To Date				
2018	Budget	2017	Budget Variance		2018	Budget	2017	Budget Variance	
\$542	\$514	\$530	\$28	Revenue	\$7,497	\$7,526	\$7,545	(\$29)	
64	65	64	1	Labor	800	829	816	29	
66	66	64	-	Other Taxes	765	793	763	28	
16	14	17	(2)	Purchased Power	242	211	207	(31)	
7	13	11	6	Pension	82	160	132	78	
(1)	6	3	7	Retiree Medical	(16)	76	36	92	
18	16	16	(2)	Medical	205	198	184	(7)	
2	2	3	-	Chemicals	43	26	35	(17)	
12	3	25	(9)	Main Break Costs	55	36	77	(19)	
89	133	106	44	All other - operating expenses	1,548	1,618	1,488	70	
273	318	309	45	Total Expenses, net of other income	3,724	3,947	3,738	223	
\$269	\$196	\$221	\$73	EBITDA	\$3,773	\$3,579	\$3,807	\$194	
40	98	78	58	Depreciation and Amortization	935	1,181	952	246	
-	-	-	-	AFUDC	-	-	-	-	
\$229	\$98	\$143	\$131	EBIT	\$2,838	\$2,398	\$2,855	\$440	
70	70	121	-	Interest - External Debt	842	841	841	(1)	
-	2	(56)	2	Interest - Interco Debt	(20)	1	(56)	21	
70	72	65	2	Total Interest	822	842	785	20	
\$159	\$26	\$78	\$133	EBT	\$2,016	\$1,556	\$2,070	\$460	
227	4	35	(223)	Income Taxes	536	274	728	(262)	
(\$68)	\$22	\$43	(\$90)	Net Income	\$1,480	\$1,282	\$1,342	\$198	



### Return on Equity

 December NH ROE is 11.00%, compared to a target of 8.02%. Variance due primarily to a lower rate base (221 bps) and higher Utility Operating Income on a 12 month rolling basis (103 bps), partially offset by unfavorable debt/equity structure (-7 bps) and higher debt cost (-25 bps).

Revenues

MTD Revenues were favorable \$28K and YTD Revenues were unfavorable by \$29K. Billed consumption for the month was
favorable 4.23 MG and unfavorable 9.55 MG YTD.

- MTD and YTD Labor was favorable by \$1K and \$29K, respectively. YTD variance due to less OT and an open position
  earlier in the year which has since been filled.
- MTD Other Taxes are on target and YTD Other Taxes are favorable by \$28K. YTD variance is due to lower property tax
  assessments received compared to budget.
- MTD and YTD Purchased Power was unfavorable by \$2K and \$31K, respectively. Variances are due to pumping test on new well, higher production and larger volume pumped from less efficient bedrock wells.
- MTD and YTD Pension are favorable by \$6K and \$78K, respectively, due to revised expense from actuary.
- MTD and YTD Retiree Medical are favorable by \$7K and \$92K, respectively, due to revised expense from actuary.
- MTD and YTD Main Break Costs are unfavorable \$9K and \$19K, respectively. Variances are due to higher cost per main break than budget and more restoration work.
- MTD and YTD All Other Expenses are favorable by \$44K and \$70K, respectively. MTD variance is primarily due to Co Bank patronage distribution \$39K. YTD variance due to patronage distribution, favorable postage and bill processing fees, operating costs, telecommunications and allocations, partially offset by higher maintenance and transportation costs.

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# **Capital Expenditures Comparison to Budget** December 31, 2018 (Dollars in thousands)

				(Donard in thousands)					
		Month		Ye			Year To Date		
2018	Budget	<u>2017</u>	Variance	AWC-NH	2018	Budget	<u>2017</u>	Variance	
43	10	29	(33)	Mains	2,960	675	\$ 943	(2,285)	
15	11	9	(4)	Transmission & Distribution	144	297	99	153	
-	-	-	-	IT	57	60	-	3	
15	5	7	(10)	Meters	164	134	108	(30)	
157	50	157	(107)	Source of Supply	767	1,608	434	841	
23	-	-	(23)	Pumping	56	44	24	(12)	
18	1	37	(17)	Treatment	484	3,016	413	2,532	
5	4	40	(1)	General Plant	65	97	94	32	
276	81	279	(195)		4,697	5,931	2,115	1,234	

• Mains - Variance is primarily due to the Mill Road Water Main Replacement, Mill Road Transmission Main & 4-Log, Mill Road Connection to Shop Road, and Well 9 & 11 Transmission Main projects. Year-end actuals were higher than targets.

• Transmission & Distribution - The variance is primarily due to the Jenness Beach Tank Rehab and New Exeter Rd Tank projects. Year-end actuals were higher than targets.

• IT – IT is on target for year-end 2018.

• Meters – Meter Replacements were slightly higher than targets for year-end 2018.

•Source of Supply - The variance is primarily due to the Well 7/ Well 22 Improvements and PFC Treatment for Mill Road Wells projects. Year-end actuals were lower than targets.

• Pumping – Pumping was slightly higher than target for year-end 2018.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals were lower than targets. •General & Other - The variance was due to Recurring General Plant projects. Year-end actuals were lower than targets.

### Aquarion Water Company of New Hampshire Financial Results January 31, 2019 (Dollars in thousands)

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	Mon	th			Year To Date				
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$505	\$544	\$524	(\$39)	Revenue	\$505	\$544	\$524	(\$39)	
78	68	74	(10)	Labor	78	68	74	(10)	
67	66	63	(1)	Other Taxes	67	66	63	(1)	
18	18	22	-	Purchased Power	18	18	22	-	
1	1	13	-	Pension	1	1	13	-	
(8)	(8)	6	-	Retiree Medical	(8)	(8)	6	-	
20	21	17	1	Medical	20	21	17	1	
3	3	4	-	Chemicals	3	3	4	-	
9	3	1	(6)	Main Break Costs	9	3	1	(6)	
158	131	138	(27)	All other - operating expenses	158	131	138	(27)	
346	303	338	(43)	Total Expenses, net of other income	346	303	338	(43)	
\$159	\$241	\$186	(\$82)	EBITDA	\$159	\$241	\$186	(\$82)	
91	87	99	(4)	Depreciation and Amortization	91	87	99	(4)	
-	-	-	-	AFUDC	-	-	-	-	
\$68	\$154	\$87	(\$86)	EBIT	\$68	\$154	\$87	(\$86)	
72	70	69	(2)	Interest - External Debt	72	70	69	(2)	
1	2	-	1	Interest - Interco Debt	1	2	-	1	
73	72	69	(1)	Total Interest	73	72	69	(1)	
(\$5)	\$82	\$18	(\$87)	EBT	(\$5)	\$82	\$18	(\$87)	
(1)	16	3	17	Income Taxes	(1)	16	3	17	
(\$4)	\$66	\$15	(\$70)	Net Income	(\$4)	\$66	\$15	(\$70)	



Return on Equity

 January NH ROE is 10.95%, compared to a target of 10.35%. Variance due primarily to a lower rate base (80 bps), higher Utility Operating Income on a 12 month rolling basis (5 bps), and favorable debt/equity thickness (3 bps), partially offset by higher debt cost (-30 bps).

Revenues • Revenues were unfavorable \$39K. Billed consumption for the month was unfavorable 4.2 MG.

Expenses

Labor was unfavorable by \$10K. Variance due to less labor going to capital and more overtime.

- Main Break Costs are unfavorable \$6K. Variance due to higher cost per main break than budget (2 actual vs 1 budget).
- All Other Expenses are unfavorable by \$27K. Variance is due to higher Operating (flushing expense), Transportation (repair work on backhoe and vehicles), Lab Contract Costs (more PFAS samples), Legal (WICA expense) and lower Jobbing.

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# Capital Expenditures Comparison to Budget January 31, 2019 (Dollars in thousands)

	Mo	nth			Year To	Year To Date		
<u>2019</u> Budg	<u>et</u> 2	<u>2018</u>	Variance	AWC-NH	<u>2019</u>	Budget	<u>2018</u>	Variance
(26)	4	(7)	30	Mains	(26)	4	\$ (7)	30
12	9	-	(3)	Transmission & Distribution	12	9	-	(3)
-	-	-	-	IT	-	-	-	-
16	8	5	(8)	Meters	16	8	5	(8)
97	28	38	(69)	Source of Supply	97	28	38	(69)
1	-	-	(1)	Pumping	1	-	-	(1)
-	10	12	10	Treatment	-	10	12	10
1	1	-	-	General Plant	1	1	-	-
101	60	48	(41)		101	60	48	(41)

• Mains – Variance is primarily due to Well 7/Well 22 Improvements project. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were higher than anticipated for the month of January. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the PFC Treatment for Mill Road Wells project. Year-end actuals are expected to meet targets.

•Pumping – The variance was primarily due to the Well 7/Well 22 Improvements project. Year-end actuals are expected to meet targets.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and PFC Pilot projects. Year-end actuals are expected to meet targets.

•General & Other - The variance was due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

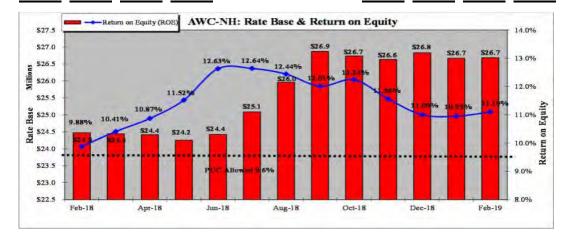
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Aquarion Water Company of New Hampshire Financial Results February 28, 2019

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	Mon	ıth			Year To Date			
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$503	\$502	\$501	\$1	Revenue	\$1,008	\$1,046	\$1,025	(\$38)
64	63	59	(1)	Labor	142	131	133	(11)
64	65	63	1	Other Taxes	131	131	126	-
19	15	16	(4)	Purchased Power	37	33	38	(4)
2	2	14	-	Pension	3	3	27	-
(7)	(7)	7	-	Retiree Medical	(15)	(15)	13	-
21	21	24	-	Medical	41	42	41	1
3	2	2	(1)	Chemicals	6	5	6	(1)
14	2	4	(12)	Main Break Costs	23	5	5	(18)
131	124	125	(7)	All other - operating expenses	289	255	263	(34)
311	287	314	(24)	Total Expenses, net of other income	657	590	652	(67)
\$192	\$215	\$187	(\$23)	EBITDA	\$351	\$456	\$373	(\$105)
93	87	98	(6)	Depreciation and Amortization	184	174	197	(10)
-	-	-	-	AFUDC	-	-	-	-
\$99	\$128	\$89	(\$29)	EBIT	\$167	\$282	\$176	(\$115)
69	70	66	1	Interest - External Debt	141	140	135	(1)
1	2	-	1	Interest - Interco Debt	2	4	-	2
70	72	66	2	Total Interest	143	144	135	1
\$29	\$56	\$23	(\$27)	EBT	\$24	\$138	\$41	(\$114)
5	10	4	5	Income Taxes	4	26	7	22
\$24	\$46	\$19	(\$22)	Net Income	\$20	\$112	\$34	(\$92)

(Dollars in thousands)



#### Return on Equity

• February NH ROE is 11.10%, compared to a target of 10.59%. Variance due primarily to a lower rate base (87 bps) and favorable debt/equity thickness (7 bps), partially offset by higher debt cost (-31 bps) and lower Utility Operating Income on a 12 month rolling basis (11 bps).

Revenues

MTD Revenues were favorable by \$1K and YTD Revenues were unfavorable by \$38K. MTD and YTD billed consumption
was unfavorable 1.3MG and 5.4MG, respectively.

Expenses

• MTD and YTD Labor was unfavorable by \$1K and \$11K, respectively. YTD variance due to less labor going to capital.

- MTD and YTD Main Break Costs are unfavorable \$12K and \$18K, respectively. Variances due to higher cost per main break than budget and more main breaks YTD (5 actual vs 2 budget).
- MTD and YTD All Other Expenses are unfavorable by \$7K and \$34K, respectively. Variances are due to higher Transportation, Legal and lower Jobbing.

DW 20-184 Joint Town 4-17 Attachment 1 Page 124 of 186

# Capital Expenditures Comparison to Budget February 28, 2019 (Dollars in thousands)

				(201113110100000000)							
		Month				Year To Date					
2019	<b>Budget</b>	<u>2018</u>	<u>Variance</u>	AWC-NH	<u>2019</u>	Budget	<u>2018</u>	<u>Variance</u>			
33	-	55	(33)	Mains	7	4	\$ 48	(3)			
12	15	1	3	Transmission & Distribution	24	24	1	-			
-	-	-	-	IT	-	-	-	-			
16	19	12	3	Meters	32	27	17	(5)			
22	34	37	12	Source of Supply	119	62	75	(57)			
8	-	-	(8)	Pumping	9	-	-	(9)			
9	10	194	1	Treatment	9	20	206	11			
3	1	10	(2)	General Plant	4	2	10	(2)			
103	79	309	(24)		204	139	357	(65)			

• Mains – Variance is primarily due to Well 7/Well 22 Improvements project. Year-end actuals are expected to meet targets.

•Transmission & Distribution – T&D is on target through February. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were higher than anticipated through February. Year-end actuals are expected to meet targets.

•Source of Supply –The variance is primarily due to the PFC Treatment for Mill Road Wells project. Year-end actuals are expected to meet targets. •Pumping – The variance was primarily miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

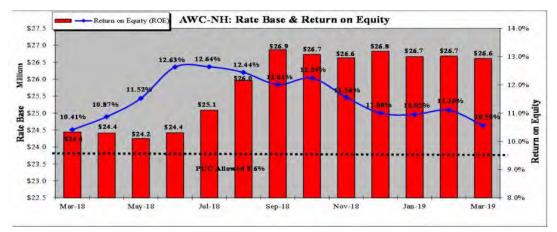
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and PFC Pilot projects, slightly offset by the Well 7/Well 22 Improvements project. Year-end actuals are expected to meet targets.

•General & Other - The variance was due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results March 31, 2019 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 125 of 186

	Mon	ith				Date	te		
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$507	\$538	\$531	(\$31)	Revenue	\$1,515	\$1,584	\$1,556	(\$69)	
68	69	65	1	Labor	210	200	198	(10)	
65	66	64	1	Other Taxes	196	197	190	1	
19	17	22	(2)	Purchased Power	56	50	60	(6)	
14	1	4	(13)	Pension	17	4	31	(13)	
(7)	(8)	(5)	(1)	Retiree Medical	(22)	(23)	8	(1)	
19	22	19	3	Medical	60	64	60	4	
3	2	4	(1)	Chemicals	9	7	10	(2)	
28	3	-	(25)	Main Break Costs	51	8	5	(43)	
138	138	126	-	All other - operating expenses	427	393	389	(34)	
347	310	299	(37)	Total Expenses, net of other income	1,004	900	951	(104)	
\$160	\$228	\$232	(\$68)	EBITDA	\$511	\$684	\$605	(\$173)	
53	89	31	36	Depreciation and Amortization	237	263	228	26	
-	-	-	-	AFUDC	-	-	-	-	
\$107	\$139	\$201	(\$32)	EBIT	\$274	\$421	\$377	(\$147)	
70	70	67	-	Interest - External Debt	211	210	202	(1)	
1	3	-	2	Interest - Interco Debt	3	7	-	4	
71	73	67	2	Total Interest	214	217	202	3	
\$36	\$66	\$134	(\$30)	EBT	\$60	\$204	\$175	(\$144)	
7	12	24	5	Income Taxes	11	38	31	27	
\$29	\$54	\$110	(\$25)	Net Income	\$49	\$166	\$144	(\$117)	



# Return on Equity

March NH ROE is 10.56%, compared to a target of 10.20%. Variance due primarily to a lower rate base (110 bps), partially offset by higher debt cost (-48 bps) and lower Utility Operating Income on a 12 month rolling basis (-29 bps).

 MTD and YTD Revenues were unfavorable by \$31K and \$69K, respectively. Billed consumption for the month was favorable 1.1MG and unfavorable 4.4MG YTD.

- MTD Labor was favorable by \$1K and YTD Labor was unfavorable \$10K. YTD variance due to more overtime.
- MTD and YTD Pension were unfavorable by \$13K. Variances due to a true up from the actuary.
- MTD and YTD Main Break Costs are unfavorable \$25K and \$43K, respectively. Variances due to higher cost per main break than budget and more expense main breaks YTD (10 actual vs 3 budget).
- MTD All Other Expenses are on target and YTD All Other Expenses are unfavorable by \$34K. YTD variance is due mainly to higher legal and lower jobbing.

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# Capital Expenditures Comparison to Budget March 31, 2019 (Dollars in thousands)

	Ι	Month		(	Year To			
<u>2019</u>	<u>Budget</u>	<u>2018</u>	<u>Variance</u>	AWC-NH	<u>2019</u>	<u>Budget</u>	<u>2018</u>	<u>Variance</u>
(8)	23	284	31	Mains	(1)	27	\$ 332	28
10	10	-	-	Transmission & Distribution	34	34	1	-
-	-	-	-	IT	-	-	-	-
21	34	16	13	Meters	53	61	33	8
42	43	153	1	Source of Supply	161	105	228	(56)
-	1	-	1	Pumping	9	1	-	(8)
7	22	116	15	Treatment	16	42	322	26
4	1	2	(3)	General Plant	8	3	12	(5)
76	134	571	58		280	273	928	(7)

Mains – Variance is primarily due to T&D Recurring and Well 7/22 Improvement projects. Year-end actuals are expected to be higher then targets.
 Transmission & Distribution – T&D is on target through March. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were slightly lower than anticipated through March. Year-end actuals are expected to meet targets.

•Source of Supply –The variance is primarily due to the PFC Treatment for Mill Road Wells project, slightly offset by lower spending on the Well 7/22 Improvements. Year-end actuals are expected to meet targets.

•Pumping – The variance was primarily miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

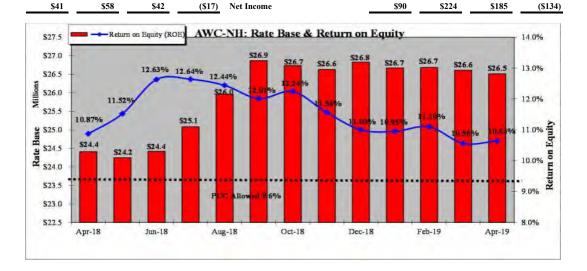
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and PFC Pilot projects, slightly offset by the Well 7/Well 22 Improvements project. Year-end actuals are expected to be slightly lower then targets.

•General & Other - The variance was due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

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### Aquarion Water Company of New Hampshire Financial Results April 30, 2019 (Dollars in thousands)

	Mon	th				Year To	Date	
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$548	\$551	\$509	(\$3)	Revenue	\$2,063	\$2,135	\$2,065	(\$72)
71	72	62	1	Labor	281	272	260	(9)
65	66	64	1	Other Taxes	261	263	254	2
17	15	19	(2)	Purchased Power	73	65	79	(8)
5	1	13	(4)	Pension	22	5	44	(17)
(7)	(7)	6	-	Retiree Medical	(29)	(30)	14	(1)
20	21	8	1	Medical	80	85	68	5
3	2	2	(1)	Chemicals	12	9	12	(3)
(7)	2	-	9	Main Break Costs	44	10	5	(34)
164	141	120	(23)	All other - operating expenses	591	534	509	(57)
331	313	294	(18)	Total Expenses, net of other income	1,335	1,213	1,245	(122)
\$217	\$238	\$215	(\$21)	EBITDA	\$728	\$922	\$820	(\$194)
95	90	98	(5)	Depreciation and Amortization	332	353	326	21
-	-	-	-	AFUDC	-	-	-	-
\$122	\$148	\$117	(\$26)	EBIT	\$396	\$569	\$494	(\$173)
70	71	70	1	Interest - External Debt	281	281	281	-
2	5	(4)	3	Interest - Interco Debt	5	12	(12)	7
72	76	66	4	Total Interest	286	293	269	7
\$50	\$72	\$51	(\$22)	EBT	\$110	\$276	\$225	(\$166)
9	14	9	5	Income Taxes	20	52	40	32



#### Return on Equity

- April NH ROE is 10.64%, compared to a target of 9.98%. Variance due primarily to a lower rate base (180 bps), partially offset by higher debt cost (-70 bps) and lower Utility Operating Income on a 12 month rolling basis (-41 bps). <u>Revenues</u>
  - MTD Revenues were on target and unfavorable by \$71K YTD, due to unfavorable billed consumption and WICA variance. Billed consumption for the month was favorable 1.22MG and unfavorable 6.16MG YTD.

Expenses

- YTD Labor was unfavorable \$9K due to more overtime.
- MTD and YTD Pension were unfavorable by \$4K and \$17K, respectively. Variances due to a true up from the actuary.
- MTD Main Break Costs are favorable \$9K and YTD Main Break Costs are unfavorable \$34K. MTD variance due to true up of accrual and YTD variance due to higher cost per main break and higher number of main breaks (10 actual vs 4 budget).
- MTD and YTD All Other Expenses are unfavorable by \$23K and \$57K, respectively. MTD variance due mainly to higher operating and allocations and lower jobbing revenues. YTD variance due mainly to higher operating, legal and allocations and lower jobbing revenues partially offset by lower maintenance.

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# Capital Expenditures Comparison to Budget April 30, 2019 (Dollars in thousands)

			Month			Year To Date					
2019	Budg	<u>et</u>	<u>2018</u>	Variance	AWC-NH	<u>2019</u>	Budget	<u>2018</u>	<u>Variance</u>		
	15	30	146	15	Mains	14	57	\$ 478	43		
	3	27	4	24	Transmission & Distribution	37	61	5	24		
	-	-	57	-	IT	-	-	57	-		
	5	36	12	31	Meters	58	97	45	39		
	19	42	148	23	Source of Supply	180	147	376	(33)		
	1	-	-	(1)	Pumping	10	1	-	(9)		
	17 1	73	101	156	Treatment	33	215	423	182		
	-	1	7	1	General Plant	8	4	19	(4)		
	60 3	809	475	249		340	582	1,403	242		

Mains – Variance is primarily due to T&D Recurring and Well 7/22 Improvement projects. Year-end actuals are expected to be higher then targets.
 Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project and higher New/Replacement Services. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were slightly lower than anticipated through April. Year-end actuals are expected to meet targets.

•Source of Supply –The variance is primarily due to the PFC Treatment for Mill Road Wells project and miscellaneous Source of Supply Recurring projects. Year-end actuals are expected to meet targets.

•Pumping – The variance was primarily miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

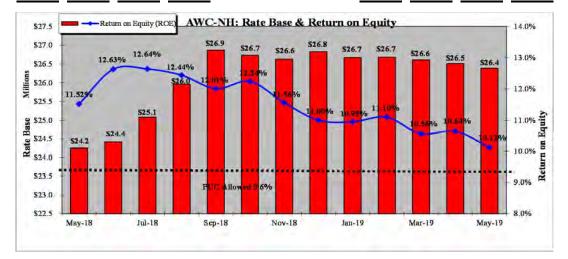
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and PFC Pilot projects. Year-end actuals are expected to be slightly lower then targets.

•General & Other – The variance was due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire **Financial Results** May 31, 2019 (Dollars in thousands)

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	Mon	ith				Year To	Date		
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$609	\$742	\$693	(\$133)	Revenue	\$2,672	\$2,877	\$2,758	(\$205)	
69	75	74	6	Labor	350	347	334	(3)	
66	66	64	-	Other Taxes	327	329	318	2	
12	18	15	6	Purchased Power	85	83	94	(2)	
6	1	14	(5)	Pension	28	6	58	(22)	
(7)	(8)	6	(1)	Retiree Medical	(36)	(38)	20	(2)	
19	21	17	2	Medical	99	106	85	7	
3	2	3	(1)	Chemicals	15	11	15	(4)	
3	5	4	2	Main Break Costs	47	15	9	(32)	
166	132	135	(34)	All other - operating expenses	757	666	644	(91)	
337	312	332	(25)	Total Expenses, net of other income	1,672	1,525	1,577	(147)	
\$272	\$430	\$361	(\$158)	EBITDA	\$1,000	\$1,352	\$1,181	(\$352)	
93	89	98	(4)	Depreciation and Amortization	425	442	424	17	
-	-	-	-	AFUDC	-	-	-	-	
\$179	\$341	\$263	(\$162)	EBIT	\$575	\$910	\$757	(\$335)	
70	69	71	(1)	Interest - External Debt	351	350	352	(1)	
1	6	(2)	5	Interest - Interco Debt	6	18	(14)	12	
71	75	69	4	Total Interest	357	368	338	11	
\$108	\$266	\$194	(\$158)	EBT	\$218	\$542	\$419	(\$324)	
22	51	34	29	Income Taxes	42	103	74	61	
\$86	\$215	\$160	(\$129)	Net Income	\$176	\$439	\$345	(\$263)	



 <u>Return on Equity</u>
 May NH ROE is 10.12%, compared to a target of 10.28%. Variance due primarily to higher debt cost (-85 bps) and lower
 May NH ROE is 10.12%, compared to a target of 10.28%. Variance due primarily offset by a lower rate hase (214 bps). Utility Operating Income on a 12 month rolling basis (-132 bps), partially offset by a lower rate base (214 bps).

Revenues

 MTD and YTD Revenues were unfavorable by \$133K and \$205K, respectively. Unfavorable variance due to unfavorable billed consumption impacted by cool, wet weather.

- MTD Labor was favorable by \$6K, YTD Labor was unfavorable \$3K. MTD variance due to more labor charged to capital. .
- MTD and YTD Pension were unfavorable by \$5K and \$22K, respectively. Variances due to a true up from the actuary.
- MTD Main Break Costs are favorable \$2K and YTD Main Break Costs are unfavorable \$32K. YTD variance due to higher . cost per main break and higher number of main breaks (12 actual vs 7 budget).
- . MTD and YTD All Other Expenses are unfavorable by \$34K and \$91K, respectively. Variances due mainly to higher legal, higher allocations from CT and lower jobbing revenues.

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# Comparison to Budget May 31, 2019 (Dollars in thousands)

**Capital Expenditures** 

	1	Month				Year T	o Date	
<u>2019</u>	Budget	<u>2018</u>	Variance	AWC-NH	<u>2019</u>	Budget	<u>2018</u>	Variance
190	162	368	(28)	Mains	204	219	\$ 846	15
43	31	3	(12)	Transmission & Distribution	80	92	8	12
-	-	-	-	IT	-	-	57	-
27	31	17	4	Meters	85	128	62	43
47	52	(1)	5	Source of Supply	227	199	375	(28)
10	3	2	(7)	Pumping	20	4	2	(16)
12	447	57	435	Treatment	45	662	480	617
-	1	-	1	General Plant	8	5	19	(3)
329	727	446	398		669	1,309	1,849	640

• Mains – Mains were on target through May. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project and higher New/Replacement Services. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through May. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the PFC Treatment for Mill Road Wells Install Monitoring Mill Road projects. Year-end actuals are expected to meet targets.

• Pumping – The variance was primarily miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

• **Treatment** – The variance is primarily due to the Mill Road WTP Centralized Treatment and PFC Pilot projects. Year-end actuals are expected to be slightly lower than targets.

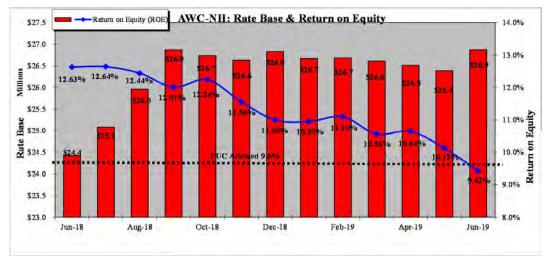
•General & Other - The variance was due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

### Exhibit 21 DW 20-184

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### Aquarion Water Company of New Hampshire Financial Results June 30, 2019 (Dollars in thousands)

	Mon	th				Date		
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$711	\$735	\$722	(\$24)	Revenue	\$3,383	\$3,612	\$3,480	(\$229)
63	68	61	5	Labor	413	415	395	2
62	66	63	4	Other Taxes	389	395	381	6
21	20	19	(1)	Purchased Power	106	103	113	(3)
(7)	1	(17)	8	Pension	21	7	41	(14)
(6)	(8)	(28)	(2)	Retiree Medical	(42)	(46)	(8)	(4)
20	21	18	1	Medical	119	127	103	8
3	3	4	-	Chemicals	18	14	19	(4)
7	3	4	(4)	Main Break Costs	54	18	13	(36)
158	137	145	(21)	All other - operating expenses	915	803	789	(112)
321	311	269	(10)	Total Expenses, net of other income	1,993	1,836	1,846	(157)
\$390	\$424	\$453	(\$34)	EBITDA	\$1,390	\$1,776	\$1,634	(\$386)
52	90	33	38	Depreciation and Amortization	477	532	457	55
-	-	-	-	AFUDC	-	-	-	-
\$338	\$334	\$420	\$4	EBIT	\$913	\$1,244	\$1,177	(\$331)
70	70	68	-	Interest - External Debt	421	420	420	(1)
1	7	(1)	6	Interest - Interco Debt	7	25	(15)	18
71	77	67	6	Total Interest	428	445	405	17
\$267	\$257	\$353	\$10	ЕВТ	\$485	\$799	\$772	(\$314)
50	49	61	(1)	Income Taxes	92	152	135	60
\$217	\$208	\$292	\$9	Net Income	\$393	\$647	\$637	(\$254)



## Return on Equity

June NH ROE is 9.42% compared to a target of 9.78%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-128 bps) and higher debt cost (-91 bps), partially offset by lower rate base (192 bps).

#### Revenues

 MTD and YTD Revenues were unfavorable by \$24K and \$229K, respectively. Unfavorable variance due to unfavorable billed consumption impacted by cool, wet weather.

- MTD and YTD Labor was favorable by \$5K and \$2K, respectively. Variances due to more labor charged to capital.
- MTD and YTD Other Taxes are favorable by \$4K and \$6K, respectively. Variances due to lower than budgeted property taxes.
- MTD Pension was favorably by \$8K and YTD Pension was unfavorable by \$14K. Variances due to a true up from the
  actuary.
- MTD and YTD Main Break Costs are unfavorable by \$4K and \$36K, respectively. Variance due to higher cost per main break and higher number of main breaks (16 actual vs 8 budget).
- MTD and YTD All Other Expenses are unfavorable by \$21K and \$112K, respectively. Variances due mainly to higher legal, higher allocations from CT and lower jobbing revenues, partially offset by lower maintenance.

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# Capital Expenditures Comparison to Budget June 30, 2019 (Dollars in thousands)

	Γ	Month				Year To Date					
<u>2019</u>	<b>Budget</b>	2018	<u>Variance</u>	AWC-NH	<u>2019</u>	<b>Budget</b>	<u>2018</u>	Variance			
462	363	500	(99)	Mains	666	582	\$ 1,346	(84)			
9	38	13	29	Transmission & Distribution	89	130	21	41			
-	-	-	-	IT	-	-	57	-			
16	23	18	7	Meters	101	151	80	50			
(32)	268	92	300	Source of Supply	195	467	467	272			
67	2	3	(65)	Pumping	87	6	5	(81)			
44	519	41	475	Treatment	89	1,181	521	1,092			
1	3	-	2	General Plant	9	8	19	(1)			
567	1,216	667	649		1,236	2,525	2,516	1,289			

• Mains - Mains were on target through June. Year-end actuals are expected to be higher then targets.

•Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements project. Year-end actuals are expected to be lower then target. •Pumping – The variance was primarily due to the Well 7/Well 22 Improvements project and miscellaneous Pumping Recurring projects. Year-end actuals are

expected to meet targets.

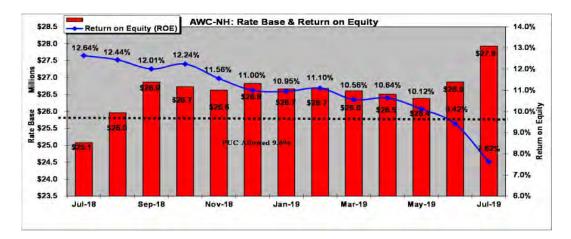
• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and PFC Pilot projects. Year-end actuals are expected to be lower then targets.

•General & Other – The variance was due to miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

### Aquarion Water Company of New Hampshire Financial Results July 31, 2019 (Dollars in thousands)

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	Mon	ıth				Year To	Date	
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$709	\$855	\$901	(\$146)	Revenue	\$4,092	\$4,467	\$4,381	(\$375)
74	76	66	2	Labor	487	491	461	4
65	66	62	1	Other Taxes	454	461	443	7
17	25	29	8	Purchased Power	123	128	142	5
3	2	7	(1)	Pension	24	9	48	(15)
(7)	(8)	(1)	(1)	Retiree Medical	(49)	(54)	(9)	(5)
14	22	20	8	Medical	133	149	123	16
5	4	5	(1)	Chemicals	23	18	24	(5)
-	5	15	5	Main Break Costs	54	23	28	(31)
151	134	121	(17)	All other - operating expenses	1,066	937	910	(129)
322	326	324	4	Total Expenses, net of other income	2,315	2,162	2,170	(153)
\$387	\$529	\$577	(\$142)	EBITDA	\$1,777	\$2,305	\$2,211	(\$528)
99	93	97	(6)	Depreciation and Amortization	576	625	554	49
-	-	-	-	AFUDC	-	-	-	-
\$288	\$436	\$480	(\$148)	EBIT	\$1,201	\$1,680	\$1,657	(\$479)
71	71	71	-	Interest - External Debt	492	491	491	(1)
2	8	(1)	6	Interest - Interco Debt	9	33	(16)	24
73	79	70	6	Total Interest	501	524	475	23
\$215	\$357	\$410	(\$142)	EBT	\$700	\$1,156	\$1,182	(\$456)
40	67	74	27	Income Taxes	132	219	209	87
\$175	\$290	\$336	(\$115)	Net Income	\$568	\$937	\$973	(\$369)



#### Return on Equity

July NH ROE is 7.62% compared to a target of 9.29%. Variance due primarily to lower Utility Operating Income on a 12
month rolling basis (-201 bps) and higher debt cost (-97 bps), partially offset by lower rate base (151 bps). Significant drop
from prior month ROE due to July 2018 UOI of \$2,376 coming out of calculation and July 2019 UOI of \$1,896 coming in.

Revenues

 MTD and YTD Revenues were unfavorable by \$146K and \$375K, respectively. Unfavorable variance due to unfavorable billed consumption impacted by cool, wet weather.

- MTD and YTD Purchased Power Expenses are favorably by \$8K and \$5K, respectively. Variances due to lower production.
- MTD and YTD Pension Expenses are unfavorably by \$1K and \$15K, respectively. Variances due to a true up from the
  actuary.
- MTD and YTD Medical Expenses are favorable by \$8K and \$16K, respectively. Variances due to lower number of
  employees on plan and lower premiums than budget.
- MTD Main Break Costs are favorable by \$5K and YTD Main Break Costs are unfavorable by \$31K. YTD variance due to higher cost per main break and higher number of main breaks (17 actual vs 10 budget).
- MTD and YTD All Other Expenses are unfavorable by \$17K and \$129K, respectively. Variances due mainly to higher legal, higher allocations from CT and lower jobbing revenues, partially offset by lower maintenance.

DW 20-184 Joint Town 4-17 Attachment 1 Page 134 of 186 **Comparison to Budget** 

				(Dollars in thousands)							
	]	Month				Year To Date					
 <u>2019</u>	<b>Budget</b>	<u>2018</u>	Variance	AWC-NH	<u>2019</u>	Budget	<u>2018</u>	<u>Variance</u>			
277	341	521	64	Mains	943	923	\$ 1,867	(20)			
46	43	30	(3)	Transmission & Distribution	135	173	51	38			
-	-	-	-	IT	-	-	57	-			
14	101	16	87	Meters	115	252	96	137			
56	321	89	265	Source of Supply	251	788	556	537			
13	3	13	(10)	Pumping	100	9	18	(91)			
93	355	52	262	Treatment	182	1,536	573	1,354			
80	-	-	(80)	General Plant	89	8	19	(81)			
579	1,164	721	585		1,815	3,689	3,237	1,874			

**Capital Expenditures** 

July 31, 2019

• Mains – Mains were on target through July. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution - The variance is primarily due to the Exeter Road Tank Improvement. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were lower than anticipated through July. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/ Well 22 Improvements project. Year-end actuals are expected to be lower than target. •Pumping - The variance was primarily due to the Well 7/Well 22 Improvements project and miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet targets.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and PFC Pilot projects. Year-end actuals are expected to be lower than targets.

•General & Other - The variance was due to Fixed Base Leak Logger Pilot project. Year-end actuals are expected to meet targets.

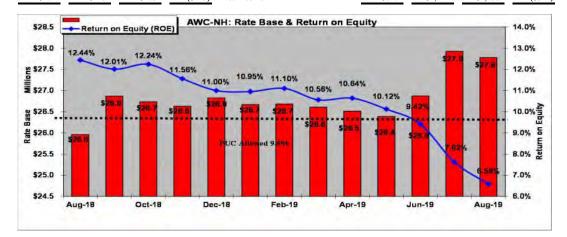
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Aquarion Water Company of New Hampshire Financial Results August 31, 2019

# (Dollars in thousands)

	Mor	ith			Year To Date				
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$850	\$824	\$805	\$26	Revenue	\$4,942	\$5,291	\$5,186	(\$349)	
94	72	66	(22)	Labor	581	563	527	(18)	
67	66	64	(1)	Other Taxes	521	527	507	6	
22	24	25	2	Purchased Power	145	152	167	7	
4	1	6	(3)	Pension	28	10	54	(18)	
(7)	(7)	(2)	-	Retiree Medical	(56)	(61)	(11)	(5)	
17	21	17	4	Medical	150	170	140	20	
4	4	5	-	Chemicals	27	22	29	(5)	
1	5	3	4	Main Break Costs	55	28	31	(27)	
356	132	131	(224)	All other - operating expenses	1,422	1,069	1,041	(353)	
558	318	315	(240)	Total Expenses, net of other income	2,873	2,480	2,485	(393)	
\$292	\$506	\$490	(\$214)	EBITDA	\$2,069	\$2,811	\$2,701	(\$742)	
94	90	99	(4)	Depreciation and Amortization	670	715	653	45	
-	-	-	-	AFUDC	-	-	-	-	
\$198	\$416	\$391	(\$218)	EBIT	\$1,399	\$2,096	\$2,048	(\$697)	
70	70	71	-	Interest - External Debt	562	561	562	(1)	
2	8	(1)	6	Interest - Interco Debt	11	41	(17)	30	
72	78	70	6	Total Interest	573	602	545	29	
\$126	\$338	\$321	(\$212)	ЕВТ	\$826	\$1,494	\$1,503	(\$668)	
24	63	56	39	Income Taxes	156	282	265	126	
\$102	\$275	\$265	(\$173)	Net Income	\$670	\$1,212	\$1,238	(\$542)	



#### Return on Equity

August NH ROE is 6.58% compared to a target of 9.22%. Variance due primarily to lower Utility Operating Income on a 12
month rolling basis (-312 bps) and higher debt cost (-90 bps), partially offset by lower rate base (171 bps).

Revenues

 MTD Revenues are slightly favorable. YTD Revenues unfavorable by \$349K due to unfavorable billed consumption impacted by cool, wet weather.

- MTD and YTD Labor was unfavorable by \$22K and \$18K, respectively. Variances due to more labor charged from CT and more NH overtime due to boil alert.
- MTD and YTD Purchased Power Expenses are favorable by \$2K and \$7K, respectively, due to lower production.
- MTD and YTD Pension are unfavorable by \$3K and \$18K, respectively, due to a true up from the actuary.
- MTD and YTD Medical are favorable by \$4K and \$20K, respectively, due to lower number of employees on plan and lower
  premiums than budget.
- MTD Main Break Costs are favorable by \$4K and YTD Main Break Costs are unfavorable by \$27K. YTD variance due to higher cost per main break and higher number of main breaks (13 actual vs. 10 budget).
- MTD and YTD All Other are unfavorable by \$224K and \$353K, respectively. Variances due mainly to higher expenses from the boil alert (\$179K Goodwill credit; \$23K Outside services and Materials; and higher Allocations from additional payroll from CT). Legal and Insurance expenses were also higher partially offset by lower Maintenance.

Capital Expenditures Comparison to Budget August 31, 2019 (Dollars in thousands) DW 20-184 Joint Town 4-17 Attachment 1 Page 136 of 186

	I	Month			Year To Date					
 <u>2019</u>	Budget	<u>2018</u>	Variance	AWC-NH	2019	Budget	<u>2018</u>	Variance		
299	464	83	165	Mains	1,242	1,387	\$ 1,950	145		
77	35	28	(42)	Transmission & Distribution	212	208	79	(4)		
-	-	-	-	IT	-	-	57	-		
27	116	16	89	Meters	142	368	112	226		
35	263	46	228	Source of Supply	286	1,051	602	765		
1	1	8	-	Pumping	101	10	26	(91)		
248	212	55	(36)	Treatment	430	1,748	628	1,318		
36	2	-	(34)	General Plant	125	10	19	(115)		
723	1,093	236	370		2,538	4,782	3,473	2,244		

• Mains – Mains were on slightly lower than target through August. Year-end actuals are expected to be higher than targets.

• T&D – T&D were was on target through August. Year-end actuals are expected to meet targets.

• IT - Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were lower than anticipated through August. Year-end actuals are expected to meet targets.

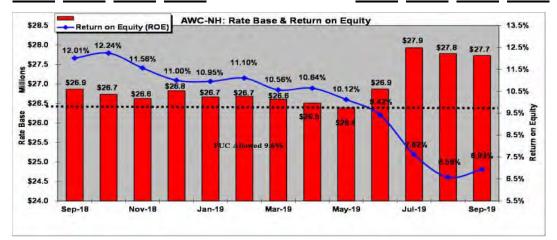
•Source of Supply - The variance is primarily due to the Well 7/ Well 22 Improvements project. Year-end actuals are expected to be lower than target.

•Pumping – The variance was primarily due to the Well 7/Well 22 Improvements project. Year-end actuals are expected to be lower than targets. •Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be lower than targets. •General & Other – The variance was due to Fixed Base Leak Logger Pilot project. Year-end actuals are expected to be higher targets.

## Aquarion Water Company of New Hampshire Financial Results September 30, 2019 (Dollars in thousands)

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	Mon	ith				Year To	Date	
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$746	\$710	\$683	\$36	Revenue	\$5,688	\$6,001	\$5,869	(\$313)
69	67	66	(2)	Labor	650	630	593	(20)
64	66	63	2	Other Taxes	585	593	570	8
21	19	22	(2)	Purchased Power	166	171	189	5
3	1	7	(2)	Pension	31	11	61	(20)
(7)	(8)	(1)	(1)	Retiree Medical	(63)	(69)	(12)	(6)
18	21	22	3	Medical	168	191	162	23
6	3	5	(3)	Chemicals	33	25	34	(8)
1	3	3	2	Main Break Costs	56	31	34	(25)
160	131	136	(29)	All other - operating expenses	1,582	1,200	1,177	(382)
335	303	323	(32)	Total Expenses, net of other income	3,208	2,783	2,808	(425)
\$411	\$407	\$360	\$4	EBITDA	\$2,480	\$3,218	\$3,061	(\$738)
65	156	45	91	Depreciation and Amortization	735	871	698	136
-	-	-	-	AFUDC	-	-	-	-
\$346	\$251	\$315	\$95	EBIT	\$1,745	\$2,347	\$2,363	(\$602)
70	70	70	-	Interest - External Debt	632	631	632	(1)
2	9	(1)	7	Interest - Interco Debt	13	50	(18)	37
72	79	69	7	Total Interest	645	681	614	36
\$274	\$172	\$246	\$102	ЕВТ	\$1,100	\$1,666	\$1,749	(\$566)
52	32	43	(20)	Income Taxes	208	314	308	106
\$222	\$140	\$203	\$82	Net Income	\$892	\$1,352	\$1,441	(\$460)



#### Return on Equity

September NH ROE is 6.93% compared to a target of 8.92%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-261 bps) and higher debt cost (-100 bps), partially offset by lower rate base (193 bps).

Revenues

 MTD Revenues are favorable by \$36K and YTD are unfavorable by \$313K. MTD are favorable due to lack of rain in latter half of September. YTD unfavorable due to unfavorable billed consumption impacted by cool, wet weather.

- Expenses
   MTD and YTD Labor were unfavorable by \$2K and \$20K, respectively. YTD variances due to more labor charged from CT and more NH overtime due to boil alert.
  - MTD and YTD Pension are unfavorable by \$2K and \$20K, respectively, due to a true up from the actuary.
  - MTD and YTD Medical are favorable by \$3K and \$23K, respectively, due to lower number of employees on plan and lower
    premiums than budget.
  - MTD Main Break Costs are favorable by \$2K and YTD Main Break Costs are unfavorable by \$25K. YTD variance due to higher cost per main break and higher number of main breaks (14 actual vs. 11 budget).
  - MTD and YTD All Other are unfavorable by \$29K and \$382K, respectively. MTD variance due mainly to a true-up of 401k expense and higher Allocated Fringe Benefits. YTD variances due mainly to higher expenses from the boil alert (\$179K Goodwill credit; \$23K Outside services and Materials; and higher Allocations from additional payroll from CT) and lower Jobbing revenue. Legal expenses were also higher partially offset by lower Maintenance.

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# Capital Expenditures Comparison to Budget September 30, 2019 (Dollars in thousands)

		Month			o Date	Date		
2019	<b>Budget</b>	<u>2018</u>	Variance	AWC-NH	2019	<b>Budget</b>	<u>2018</u>	Variance
222	230	687	8	Mains	1,464	1,617	\$ 2,637	153
25	34	22	9	Transmission & Distribution	237	242	101	5
-	-	-	-	IT	-	-	57	-
22	165	18	143	Meters	164	533	130	369
58	237	(179)	179	Source of Supply	344	1,288	423	944
10	-	7	(10)	Pumping	111	10	33	(101)
197	145	(348)	(52)	Treatment	627	1,893	280	1,266
5	3	32	(2)	General Plant	130	13	51	(117)
539	814	239	275		3,077	5,596	3,712	2,519

• Mains – Mains were on slightly lower than target through September. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution - T&D was on target through September. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through September. Year-end actuals are expected to meet targets.

•Source of Supply - The variance is primarily due to the Well 7/ Well 22 Improvements project. Year-end actuals are expected to be lower than target.

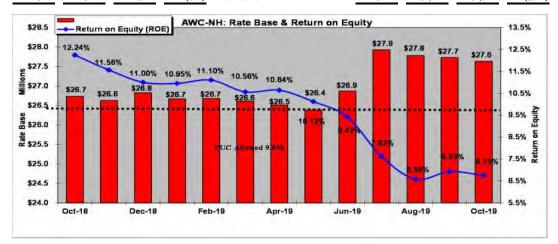
• Pumping – The variance was primarily due to the Well 7/Well 22 Improvements and Miscellaneous Pumping Recurring projects. Year-end actuals are expected to be higher than targets.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be lower than targets. •General & Other – The variance was due to Fixed Base Leak Logger Pilot and Vehicle Replacement projects. Year-end actuals are expected to be higher than targets.

## Aquarion Water Company of New Hampshire Financial Results October 31, 2019 (Dollars in thousands)

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	Mon	ıth			Year To Date				
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$543	\$612	\$603	(\$69)	Revenue	\$6,231	\$6,613	\$6,472	(\$382)	
78	73	74	(5)	Labor	728	703	667	(25)	
66	66	64	-	Other Taxes	651	659	634	8	
17	15	17	(2)	Purchased Power	183	186	206	3	
3	2	7	(1)	Pension	34	13	68	(21)	
(8)	(7)	(1)	1	Retiree Medical	(71)	(76)	(13)	(5)	
17	21	5	4	Medical	185	212	167	27	
3	3	4	-	Chemicals	36	28	38	(8)	
2	2	9	-	Main Break Costs	58	33	43	(25)	
136	135	138	(1)	All other - operating expenses	1,718	1,335	1,315	(383)	
314	310	317	(4)	Total Expenses, net of other income	3,522	3,093	3,125	(429)	
\$229	\$302	\$286	(\$73)	EBITDA	\$2,709	\$3,520	\$3,347	(\$811)	
95 -	90 -	98	(5)	Depreciation and Amortization AFUDC	830	961	796 -	131	
\$134	\$212	\$188	(\$78)	EBIT	\$1,879	\$2,559	\$2,551	(\$680	
71	70	70	(1)	Interest - External Debt	703	701	702	(2	
3	11	(1)	8	Interest - Interco Debt	16	61	(19)	45	
74	81	69	7	Total Interest	719	762	683	43	
\$60	\$131	\$119	(\$71)	EBT	\$1,160	\$1,797	\$1,868	(\$637)	
11	26	20	15	Income Taxes	219	340	328	121	
\$49	\$105	\$99	(\$56)	Net Income	\$941	\$1,457	\$1,540	(\$516	



#### Return on Equity

October NH ROE is 6.75% compared to a target of 9.60%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-366 bps) and higher debt cost (-99 bps), partially offset by lower rate base (232 bps).

#### Revenues

 MTD and YTD Revenues are unfavorable by \$69K and \$382K, respectively. MTD are favorable due to unfavorable billed consumption offset by favorable tax refund adjustment. YTD unfavorable due to unfavorable billed consumption impacted by cool, wet weather.

- MTD and YTD Labor were unfavorable by \$5K and \$25K, respectively. YTD variance due to more labor charged from CT and more NH overtime due to boil alert.
- MTD and YTD Pension are unfavorable by \$1K and \$21K, respectively, due to a true up from the actuary.
- MTD and YTD Medical are favorable by \$4K and \$27K, respectively, due to lower number of employees in plan and lower
  premiums than budget.
- MTD Main Break Costs are on target and YTD Main Break Costs are unfavorable by \$25K. YTD variance due to higher cost
  per main break and higher number of main breaks (15 actual vs. 12 budget).
- MTD and YTD All Other are unfavorable by \$1K and \$381K, respectively. YTD variance due mainly to higher expenses from the boil alert (\$179K Goodwill credit; \$23K Outside services and Materials; and higher Allocations from additional payroll from CT), higher Legal and lower Jobbing revenue, partially offset by lower Maintenance.

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# Capital Expenditures Comparison to Budget October 31, 2019 (Dollars in thousands)

		Month			Year T	r To Date		
<u>2019</u>	Budget	<u>2018</u>	Variance	AWC-NH	<u>2019</u>	Budget	<u>2018</u>	Variance
724	159	37	(565)	Mains	2,188	1,776	\$ 2,674	(412)
47	43	11	(4)	Transmission & Distribution	284	285	112	1
-	-	-	-	IT	-	-	57	-
4	5 104	10	99	Meters	169	637	140	468
39	231	66	192	Source of Supply	383	1,519	489	1,136
1	4	-	3	Pumping	112	14	33	(98)
239	) _	18	(239)	Treatment	866	1,893	298	1,027
3	- 3	4	(3)	General Plant	133	13	55	(120)
1,058	541	146	(517)		4,135	6,137	3,858	2,002

• Mains - The variance is primarily due to Route 101, Hampton. Year-end actuals are expected to be higher than targets.

• Transmission & Distribution – T&D was on target through October. Year-end actuals are expected to meet targets.

• IT - Year-end actuals are expected to meet targets.

• Meters - The variance is primarily due the District Metering project. Year-end actuals are expected to be lower than targets.

•Source of Supply – The variance is primarily due to Well 7/ Well 22 Improvements miscellaneous and Recurring SOS, projects. Year-end actuals are expected to be lower than target.

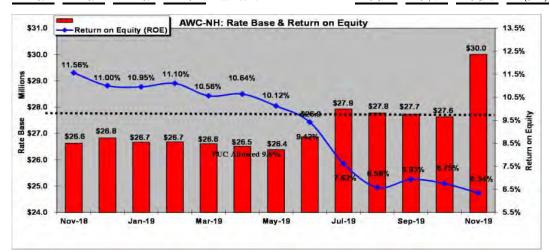
• Pumping – The variance was primarily due to the Well 7/Well 22 Improvements and Miscellaneous Pumping Recurring projects. Year-end actuals are expected to be higher than targets.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be lower than targets. •General & Other – The variance was due to Fixed Base Leak Logger Pilot and Vehicle Replacement projects. Year-end actuals are expected to be higher than targets.

## Aquarion Water Company of New Hampshire Financial Results November 30, 2019 (Dollars in thousands)

## DW 20-184 Joint Town 4-17 Attachment 1 Page 141 of 186

	Mon	ıth				Year To	Date	
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$544	\$515	\$483	\$29	Revenue	\$6,775	\$7,128	\$6,955	(\$353)
67	63	69	(4)	Labor	795	766	736	(29)
39	66	65	27	Other Taxes	690	725	699	35
15	14	20	(1)	Purchased Power	198	200	226	2
4	1	7	(3)	Pension	38	14	75	(24)
(7)	(8)	(2)	(1)	Retiree Medical	(78)	(84)	(15)	(6)
18	22	20	4	Medical	203	234	187	31
3	1	3	(2)	Chemicals	39	29	41	(10)
1	5	-	4	Main Break Costs	59	38	43	(21)
135	132	144	(3)	All other - operating expenses	1,853	1,467	1,459	(386)
275	296	326	21	Total Expenses, net of other income	3,797	3,389	3,451	(408)
\$269	\$219	\$157	\$50	EBITDA	\$2,978	\$3,739	\$3,504	(\$761)
95 -	91 -	99 -	(4)	Depreciation and Amortization AFUDC	925	1,052	895	127
\$174	\$128	\$58	\$46	EBIT	\$2,053	\$2,687	\$2,609	(\$634)
69	70	70	1	Interest - External Debt	772	771	772	(1)
4	12	(1)	8	Interest - Interco Debt	20	73	(20)	53
73	82	69	9	Total Interest	792	844	752	52
\$101	\$46	(\$11)	\$55	EBT	\$1,261	\$1,843	\$1,857	(\$582)
20	9	(19)	(11)	Income Taxes	239	349	309	110
\$81	\$37	\$8	\$44	Net Income	\$1,022	\$1,494	\$1,548	(\$472)



# Return on Equity

November NH ROE is 6.34% compared to a target of 9.92%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-360 bps) and higher debt cost (-101 bps), partially offset by lower rate base (132 bps).

#### Rate Base

\$2.4M increase in NH Rate Base due mainly to the Route 101 project becoming used and useful in November. Revenues

 MTD Revenues are favorable by \$29K and YTD Revenues are unfavorable by \$353K. MTD favorable due to favorable billed consumption. YTD unfavorable due to lower billed consumption impacted by cool, wet weather during the summer.

- MTD and YTD Labor were unfavorable by \$4K and \$29K, respectively. YTD variance due to more labor charged from CT
  and more NH overtime due to boil alert.
- MTD and YTD Other Taxes were favorable by \$27K and \$35K, respectively. Variances due to true up of property taxes.
- MTD and YTD Pension are unfavorable by \$3K and \$24K, respectively, due to a true up from the actuary.
- MTD and YTD Medical are favorable by \$4K and \$31K, respectively, due to lower number of employees in plan and lower
  premiums than budget.
- MTD Main Break Costs are favorable by \$4K and YTD Main Break Costs are unfavorable by \$21K. YTD variance due to higher cost per main break and higher number of main breaks (15 actual vs. 13 budget).
- MTD and YTD All Other are unfavorable by \$3K and \$386K, respectively. YTD variance due mainly to higher expenses from the boil alert (\$179K Goodwill credit; \$23K Outside services and Materials; and higher Allocations from additional payroll from CT), higher Legal and lower Jobbing revenue, partially offset by lower Maintenance.

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# **Comparison to Budget** November 30, 2019 (Dollars in thousands)

**Capital Expenditures** 

				(Donars in thousands)				
	]	Month				Year T	o Date	
 <u>2019</u>	<b>Budget</b>	<u>2018</u>	Variance	AWC-NH	<u>2019</u>	<b>Budget</b>	<u>2018</u>	<u>Variance</u>
137	145	243	8	Mains	2,325	1,921	\$ 2,917	(404)
44	43	16	(1)	Transmission & Distribution	328	328	128	-
-	-	-	-	IT	-	-	57	-
3	13	9	10	Meters	172	650	149	478
25	167	121	142	Source of Supply	408	1,686	610	1,278
4	9	-	5	Pumping	116	23	33	(93)
307	2	168	(305)	Treatment	1,173	1,895	466	722
-	-	5	-	General Plant	133	13	60	(120)
520	379	562	(141)		4,655	6,516	4,420	1,861

• Mains - The variance is primarily due to Route 101, Hampton. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution - T&D was on target through November. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters - The variance is primarily due the District Metering project. Year-end actuals are expected to be lower than targets.

•Source of Supply -The variance is primarily due to Well 7/ Well 22 Improvements. Year-end actuals are expected to be lower than target.

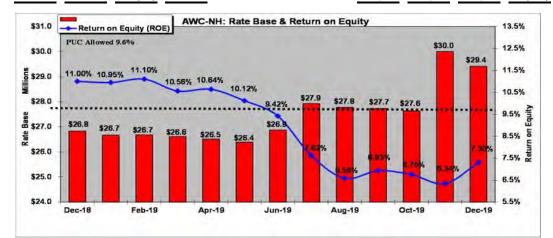
•Pumping - The variance was primarily due to the Well 7/Well 22 Improvements and Miscellaneous Pumping Recurring projects. Year-end actuals are expected to be higher than targets.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be lower than targets. •General & Other - The variance was due to Fixed Base Leak Logger Pilot and Vehicle Replacement projects. Year-end actuals are expected to be higher than targets.

## Aquarion Water Company of New Hampshire Financial Results December 31, 2019 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 143 of 186

	Mor	ıth			Year To Date				
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$451	\$519	\$542	(\$68)	Revenue	\$7,226	\$7,647	\$7,497	(\$421)	
71	70	64	(1)	Labor	866	836	800	(30)	
63	66	66	3	Other Taxes	753	791	765	38	
18	14	16	(4)	Purchased Power	216	214	242	(2)	
3	1	7	(2)	Pension	41	15	82	(26)	
(7)	(8)	(1)	(1)	Retiree Medical	(85)	(92)	(16)	(7)	
18	21	18	3	Medical	221	255	205	34	
1	3	2	2	Chemicals	40	32	43	(8)	
1	8	12	7	Main Break Costs	60	46	55	(14)	
96	133	89	37	All other - operating expenses	1,949	1,600	1,548	(349)	
264	308	273	44	Total Expenses, net of other income	4,061	3,697	3,724	(364)	
\$187	\$211	\$269	(\$24)	EBITDA	\$3,165	\$3,950	\$3,773	(\$785)	
62	92	40	30	Depreciation and Amortization AFUDC	987	1,144	935	157	
\$125	\$119	\$229	\$6	EBIT	\$2,178	\$2,806	\$2,838	(\$628)	
71	71	70	-	Interest - External Debt	843	842	842	(1)	
5	8	-	3	Interest - Interco Debt	25	81	(20)	56	
76	79	70	3	Total Interest	868	923	822	55	
\$49	\$40	\$159	\$9	EBT	\$1,310	\$1,883	\$2,016	(\$573)	
(23)	7	227	30	Income Taxes	216	356	536	140	
\$72	\$33	(\$68)	\$39	Net Income	\$1,094	\$1,527	\$1,480	(\$433)	



#### Return on Equity

 December NH ROE is 7.30% compared to a target of 8.54%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-266 bps) and higher debt cost (-20 bps), partially offset by lower rate base (191 bps).

Revenues

MTD and YTD Revenues are unfavorable by \$68K and \$421K, respectively. MTD unfavorable due to tax reform refund. YTD unfavorable due to lower billed consumption impacted by cool, wet weather during the summer and lower than expected WICA.

- MTD and YTD Labor were unfavorable by \$1K and \$30K, respectively. YTD variance due to more labor charged from CT and more NH overtime due to boil alert.
- MTD and YTD Other Taxes were favorable by \$3K and \$38K, respectively. Variances due to lower property taxes.
- MTD and YTD Pension are unfavorable by \$2K and \$26K, respectively, due to a true up from the actuary.
- MTD and YTD Medical are favorable by \$3K and \$34K, respectively, due to lower number of employees in plan and lower premiums than budget.
- MTD Main Break Costs are favorable by \$7K and YTD Main Break Costs are unfavorable by \$14K. YTD variance due to higher cost per main break.
- MTD All Other are favorable by \$37K and YTD All Other Expenses are unfavorable by \$349K. MTD variance due to CoBank patronage income \$32K. YTD variance due mainly to higher expenses from the boil alert (\$179K Goodwill credit; \$39K Outside services and Materials; and higher Allocations from additional payroll from CT), higher Legal and lower Jobbing revenue, partially offset by lower Maintenance and the CoBank patronage income.

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Capital Expenditures Comparison to Budget December 31, 2019 (Dollars in thousands)

	1	Month				Year To Date					
2019	Budget	<u>2018</u>	Variance	AWC-NH	2019	<b>Budget</b>	<u>2018</u>	<u>Variance</u>			
373	5	43	(368)	Mains	2,698	1,926	\$ 2,960	(772)			
23	63	15	40	Transmission & Distribution	351	391	143	40			
-	-	-	-	IT	-	-	57	-			
11	14	15	3	Meters	183	664	164	481			
(2)	156	157	158	Source of Supply	406	1,842	767	1,436			
7	14	23	7	Pumping	123	37	56	(86)			
301	2	18	(299)	Treatment	1,474	1,897	484	423			
-	6	5	6	General Plant	133	19	65	(114)			
713	260	276	(453)		5,368	6,776	4,696	1,408			

• Mains - The variance is primarily due to Route 101, Hampton. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – T&D was on target through November. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters – The variance is primarily due the District Metering project. Year-end actuals are expected to be lower than targets.

•Source of Supply – The variance is primarily due to Well 7/ Well 22 Improvements. Year-end actuals are expected to be lower than target.

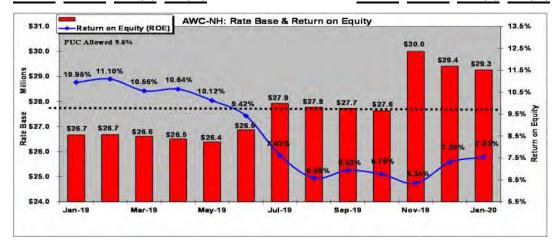
•Pumping – The variance was primarily due to the Well 7/Well 22 Improvements and Miscellaneous Pumping Recurring projects. Year-end actuals are expected to be higher than targets.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be lower than targets. •General & Other – The variance was due to Fixed Base Leak Logger Pilot and Vehicle Replacement projects. Year-end actuals are expected to be higher than targets.

## Aquarion Water Company of New Hampshire **Financial Results** January 31, 2020 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 145 of 186

	Mor	nth				Year To	Date	
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$520	\$546	\$505	(\$26)	Revenue	\$520	\$546	\$505	(\$26)
81	81	78	-	Labor	81	81	78	-
74	67	67	(7)	Other Taxes	74	67	67	(7)
18	17	18	(1)	Purchased Power	18	17	18	(1)
-	-	1	-	Pension	-	-	1	-
4	4	(8)	-	Retiree Medical	4	4	(8)	-
17	21	20	4	Medical	17	21	20	4
3	3	3	-	Chemicals	3	3	3	-
12	3	9	(9)	Main Break Costs	12	3	9	(9)
130	143	158	13	All other - operating expenses	130	143	158	13
339	339	346	-	Total Expenses, net of other income	339	339	346	-
\$181	\$207	\$159	(\$26)	EBITDA	\$181	\$207	\$159	(\$26)
87	87	91	-	Depreciation and Amortization	87	87	91	-
-	-	-	-	AFUDC	-	-	-	-
\$94	\$120	\$68	(\$26)	EBIT	\$94	\$120	\$68	(\$26)
70	70	72	-	Interest - External Debt	70	70	72	-
3	1	1	(2)	Interest - Interco Debt	3	1	1	(2)
73	71	73	(2)	Total Interest	73	71	73	(2)
\$21	\$49	(\$5)	(\$28)	EBT	\$21	\$49	(\$5)	(\$28)
4	8	(1)	4	Income Taxes	4	8	(1)	4
\$17	\$41	(\$4)	(\$24)	Net Income	\$17	\$41	(\$4)	(\$24)



 
 Return on Equity

 • January NH ROE is 7.53% compared to a target of 6.58%. Variance due primarily to lower rate base (82 bps) and lower debt
 cost (13 bps).

Revenues

Revenues are unfavorable by \$26K. Variance due to lower than expected billed consumption.

- Other Taxes were unfavorable by \$7K. Variance due mainly to true up of property taxes.
- Medical is favorable by \$4K. Variance due to lower premiums than budget.
- Main Break Costs are unfavorable by \$9K. Variance due to more main breaks than budget (3 actual vs 1 budget). •
- All Other are favorable by \$13K. Variance mainly due to lower Maintenance expense.

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# Capital Expenditures Comparison to Budget January 31, 2020 (Dollars in thousands)

	I	Month			Year T	lear To Date		
<u>2020</u>	<b>Budget</b>	<u>2019</u>	Variance	AWC-NH	<u>2020</u>	<u>Budget</u>	<u>2019</u>	<u>Variance</u>
11	2	(26)	(9)	Mains	11	2	\$ (26)	(9)
22	10	11	(12)	Transmission & Distribution	22	10	11	(12)
-	-	-	-	IT	-	-	-	-
13	9	16	(4)	Meters	13	9	16	(4)
68	41	98	(27)	Source of Supply	68	41	98	(27)
-	-	1	-	Pumping	-	-	1	-
101	1	-	(100)	Treatment	101	1	-	(100)
-	-	1	-	General Plant	-	-	1	-
215	63	101	(152)		215	63	101	(152)

• Mains – Mains were higher than target for month of January. Year-end actuals are expected to meet targets.

•**Transmission & Distribution** – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were higher than anticipated for the month of January. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 14A Improvements and Mill Road WTP Centralized Treatment projects. Year-end actuals are expected to meet targets.

• Pumping – The variance was primarily miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

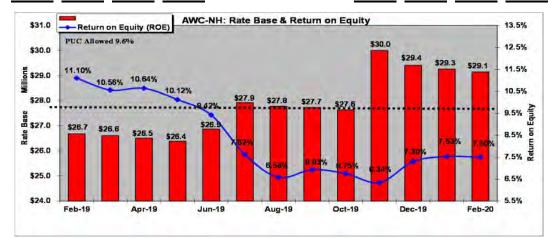
•**Treatment** – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to meet targets.

•General & Other – The variance is primarily due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

## Aquarion Water Company of New Hampshire Financial Results February 29, 2020 (Dollars in thousands)

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	Mor	nth			Year To Date				
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$473	\$507	\$503	(\$34)	Revenue	\$993	\$1,053	\$1,008	(\$60)	
65	65	64	-	Labor	146	146	142	-	
71	67	64	(4)	Other Taxes	145	134	131	(11)	
17	15	19	(2)	Purchased Power	35	32	37	(3)	
-	-	2	-	Pension	-	-	3	-	
4	5	(7)	1	Retiree Medical	8	9	(15)	1	
17	21	21	4	Medical	34	42	41	8	
2	3	3	1	Chemicals	5	6	6	1	
3	2	14	(1)	Main Break Costs	15	5	23	(10)	
133	129	131	(4)	All other - operating expenses	263	272	289	9	
312	307	311	(5)	Total Expenses, net of other income	651	646	657	(5)	
\$161	\$200	\$192	(\$39)	EBITDA	\$342	\$407	\$351	(\$65)	
88	88	93	-	Depreciation and Amortization	175	175	184	-	
-	-	-	-	AFUDC	-	-	-	-	
\$73	\$112	\$99	(\$39)	EBIT	\$167	\$232	\$167	(\$65)	
70	71	69	1	Interest - External Debt	140	141	141	1	
2	1	1	(1)	Interest - Interco Debt	5	2	2	(3)	
72	72	70	-	Total Interest	145	143	143	(2)	
\$1	\$40	\$29	(\$39)	EBT	\$22	\$89	\$24	(\$67)	
-	6	5	6	Income Taxes	4	14	4	10	
\$1	\$34	\$24	(\$33)	Net Income	\$18	\$75	\$20	(\$57)	



#### Return on Equity

- February NH ROE is 7.50% compared to a target of 6.59%. Variance due primarily to lower rate base (92 bps), lower debt cost (18 bps) and favorable equity thickness (6bps), partially offset by lower Utility Operating Income on a 12 month rolling basis (-31bps).
   <u>Revenues</u>
  - MTD and YTD Revenues are unfavorable by \$34K and \$60K, respectively. Variances due to lower than expected billed consumption.

- MTD and YTD Other Taxes were unfavorable by \$4K and \$11K, respectively. Variances due mainly to true up of property taxes.
- MTD and YTD Medical are favorable by \$4K and \$8K, respectively. Variances due to lower premiums than budget.
- MTD and YTD Main Break Costs are unfavorable by \$1K and \$10K, respectively. YTD variance due to more main breaks than budget (4 actual vs 2 budget) and higher cost per break.
- MTD All Other are unfavorable by \$4K and YTD All Other are favorable by \$9K. YTD variance mainly due to lower Maintenance and Allocation expense, partially offset by higher legal and lower Jobbing.

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# Capital Expenditures Comparison to Budget February 29, 2020 (Dollars in thousands)

	]	Month			Year To Date					
2020	Budget	<u>2019</u>	Variance	AWC-NH	<u>2020</u>	<b>Budget</b>	<u>2019</u>	<u>Variance</u>		
(6)	6	33	12	Mains	5	8	\$ 7	3		
27	2	12	(25)	Transmission & Distribution	49	12	23	(37)		
-	10	-	10	IT	-	10	-	10		
21	13	16	(8)	Meters	34	22	32	(12)		
35	91	22	56	Source of Supply	103	132	120	29		
-	2	8	2	Pumping	-	2	9	2		
46	-	9	(46)	Treatment	147	1	9	(146)		
5	32	3	27	General Plant	5	32	4	27		
128	156	103	28		343	219	204	(124)		

Mains – The variance is primarily due to Capitalized Main Break project. Year-end actuals are expected to meet targets.
 Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to SCADA Automation Programming project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were higher than anticipated through February. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to Miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

• Pumping – The variance was primarily miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

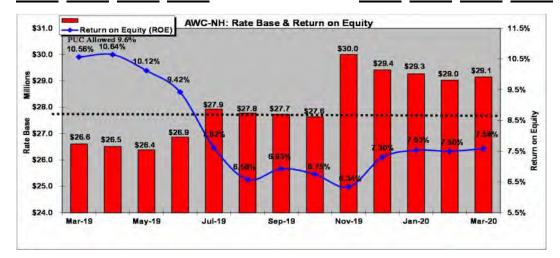
•**Treatment** – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to meet targets.

•General & Other – The variance is primarily due Vehicle Replacements. Year-end actuals are expected to meet targets.

# Aquarion Water Company of New Hampshire Financial Results March 31, 2020 (Dollars in thousands)

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	Mor	nth			Year To Date			
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$505	\$557	\$507	(\$52)	Revenue	\$1,498	\$1,610	\$1,515	(\$112)
73	72	68	(1)	Labor	219	218	210	(1)
72	67	65	(5)	Other Taxes	217	201	196	(16)
23	17	19	(6)	Purchased Power	58	49	56	(9)
-	-	14	-	Pension	-	-	17	-
5	4	(7)	(1)	Retiree Medical	13	13	(22)	-
17	21	19	4	Medical	51	63	60	12
3	3	3	-	Chemicals	8	9	9	1
3	6	28	3	Main Break Costs	18	11	51	(7)
130	146	138	16	All other - operating expenses	393	418	427	25
326	336	347	10	Total Expenses, net of other income	977	982	1,004	5
\$179	\$221	\$160	(\$42)	EBITDA	\$521	\$628	\$511	(\$107)
62	89	53	27	Depreciation and Amortization	237	264	237	27
-	-	-	-	AFUDC	-	-	-	-
\$117	\$132	\$107	(\$15)	EBIT	\$284	\$364	\$274	(\$80)
71	69	70	(2)	Interest - External Debt	211	210	211	(1)
3	1	1	(2)	Interest - Interco Debt	8	3	3	(5)
74	70	71	(4)	Total Interest	219	213	214	(6)
\$43	\$62	\$36	(\$19)	EBT	\$65	\$151	\$60	(\$86)
7	10	7	3	Income Taxes	11	24	11	13
\$36	\$52	\$29	(\$16)	Net Income	\$54	\$127	\$49	(\$73)



#### Return on Equity

- March NH ROE is 7.58% compared to a target of 6.69%. Variance due primarily to lower rate base (107 bps), lower debt cost (13 bps) and favorable equity thickness (6 bps), partially offset by lower Utility Operating Income on a 12 month rolling basis (-38bps).
- Revenues
- MTD and YTD Revenues are unfavorable by \$52K and \$112K, respectively. Billed consumption is unfavorable for MTD and YTD .08MG and 4.73MG, respectively. Production is unfavorable for MTD and YTD, 3MG and 6MG, respectively. Expenses
- MTD and YTD Other Taxes were unfavorable by \$5K and \$16K, respectively. Variances due mainly to true up of property taxes.
- MTD and YTD Medical are favorable by \$4K and \$12K, respectively. Variances due to lower premiums than budget.
- MTD Main Break Costs are favorable by \$3K and YTD Main Break Costs are unfavorable by \$7K. YTD variance due to
  more main breaks than budget (5 actual vs 3 budget) and higher cost per break.
- MTD and YTD All Other are favorable by \$16K and \$25K, respectively. MTD variance due to lower Maintenance and Allocation expense, YTD variance due to lower Maintenance and Allocation expense partially offset by higher legal and lower Jobbing income.

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# Capital Expenditures Comparison to Budget March 31, 2020 (Dollars in thousands)

	]	Month			Year To Date					
<u>2020</u>	<b>Budget</b>	<u>2019</u>	Variance	AWC-NH	2020	Budget	<u>2019</u>	Variance		
(25)	219	(7)	244	Mains	(20)	227	\$-	247		
73	8	10	(65)	Transmission & Distribution	122	20	33	(102)		
14	10	-	(4)	IT	14	20	-	6		
11	21	21	10	Meters	45	43	53	(2)		
35	89	41	54	Source of Supply	138	221	161	83		
13	2	-	(11)	Pumping	13	4	9	(9)		
48	1	7	(47)	Treatment	195	2	16	(193)		
1	7	4	6	General Plant	6	39	8	33		
170	357	76	187		513	576	280	63		

• Mains – The variance is primarily due the Mill Road Water Main project. Year-end actuals are expected to be higher than targets.

• Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to SCADA Automation Programming project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly higher than anticipated through March. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to Miscellaneous Treatment Recurring projects. Year-end actuals are expected to meet targets.

• Pumping – The variance is primarily due to the Mill Road Centralized Treatment project. Year-end actuals are expected to meet targets.

• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to meet targets.

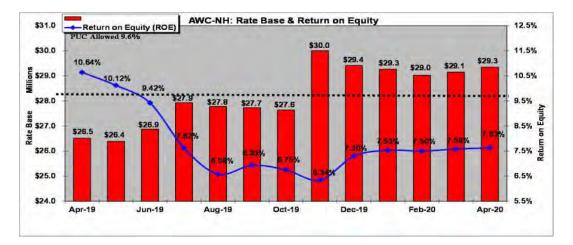
•General & Other – The variance is primarily due Vehicle Replacements. Year-end actuals are expected to meet targets.

# Exhibit 21 DW 20-184

## Joint Town 4-17 Attachment 1 Page 151 of 186

## Aquarion Water Company of New Hampshire Financial Results April 30, 2020 (Dollars in thousands)

	Mor	nth				o Date		
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance
\$521	\$538	\$548	(\$17)	Revenue	\$2,019	\$2,148	\$2,063	(\$129)
71	68	71	(3)	Labor	290	286	281	(4)
67	68	65	1	Other Taxes	284	269	261	(15)
10	15	17	5	Purchased Power	68	64	73	(4)
-	-	5	-	Pension	-	-	22	-
(19)	4	(7)	23	Retiree Medical	(6)	17	(29)	23
17	21	20	4	Medical	68	84	80	16
5	3	3	(2)	Chemicals	13	12	12	(1)
9	3	(7)	(6)	Main Break Costs	27	14	44	(13)
140	160	164	20	All other - operating expenses	533	578	591	45
300	342	331	42	Total Expenses, net of other income	1,277	1,324	1,335	47
\$221	\$196	\$217	\$25	EBITDA	\$742	\$824	\$728	(\$82)
90	90	95	-	Depreciation and Amortization	327	354	332	27
-	-	-	-	AFUDC	-	-	-	-
\$131	\$106	\$122	\$25	EBIT	\$415	\$470	\$396	(\$55)
69	70	70	1	Interest - External Debt	280	280	281	-
2	2	2	-	Interest - Interco Debt	10	5	5	(5)
71	72	72	1	Total Interest	290	285	286	(5)
\$60	\$34	\$50	\$26	ЕВТ	\$125	\$185	\$110	(\$60)
9	5	9	(4)	Income Taxes	20	29	20	9
\$51	\$29	\$41	\$22	Net Income	\$105	\$156	\$90	(\$51)



# Return on Equity

- April NH ROE is 7.63% compared to a target of 6.55%. Variance due primarily to lower rate base (113 bps), lower debt cost (11 bps) and favorable equity thickness (7 bps), partially offset by lower Utility Operating Income on a 12 month rolling basis (-24bps).
- MTD and YTD Revenues are unfavorable by \$17K and \$129K, respectively. Billed consumption is unfavorable for MTD and YTD .16MG and 4.89MG, respectively. Production is unfavorable for MTD and YTD, 1.6MG and 6.8MG, respectively.

- MTD Other Taxes are favorable by \$1K and YTD Other Taxes were unfavorable by \$15K. YTD variance due mainly to true
  up of property taxes.
- MTD and YTD Retiree Medical are both favorable by \$23K. Variance due to true up from actuary.
- MTD and YTD Medical are favorable by \$4K and \$16K, respectively. Variances due to lower premiums than budget.
- MTD and YTD Main Break Costs are unfavorable by \$6K and \$13K, respectively. MTD variance due to catch up on paving and YTD variance due to higher number of breaks (6 actual vs. 4 budget) and higher cost per break.
- MTD and YTD All Other are favorable by \$20K and \$45K, respectively. Variances due to lower Maintenance and Interdivisional Allocation expense, partially offset by higher Management Allocation expense (legal expense from Eversource) and lower Jobbing income.

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# Capital Expenditures Comparison to Budget April 30, 2020 (Dollars in thousands)

				(Donars in thousands)						
		Month			Year To Date					
2020	Budget	<u>2019</u>	Variance	AWC-NH	2020	<b>Budget</b>	<u>2019</u>	Variance		
38	87 530	15	143	Mains	367	757	\$ 15	390		
3	38 16	3	(22)	Transmission & Distribution	160	36	36	(124)		
2	21 21	-	-	IT	35	41	-	6		
	1 18	5	17	Meters	46	61	58	15		
3	36 80	19	44	Source of Supply	174	301	180	127		
1	17 -	1	(17)	Pumping	30	4	10	(26)		
16	60 3	17	(157)	Treatment	355	5	33	(350)		
	1 6	-	5	General Plant	7	45	8	38		
66	61 674	60	13		1,174	1,250	340	76		

• Mains – Mains are lower than target through April. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to SCADA Automation Programming project, offset slightly by higher spending on the Winnicut WTP 4-Log Pipe Improvement project. Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were slightly lower than anticipated through April. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 14A Improvements and miscellaneous SOS recurring projects. Year-end actuals are expected to meet targets.

• Pumping – The variance is primarily due to higher miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

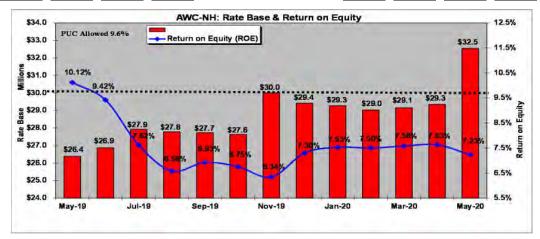
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Yearend actuals are expected to be slightly higher than targets.

•General & Other – The variance is primarily due to Vehicle Replacements. Year-end actuals are expected to meet targets.

## Aquarion Water Company of New Hampshire Financial Results May 31, 2020 (Dollars in thousands)

DW 20-184 Joint Town 4-17 Attachment 1 Page 153 of 186

	Mor	nth			Year To Date				
2019	Budget	2018	Budget Variance		2019	Budget	2018	Budget Variance	
\$698	\$691	\$609	\$7	Revenue	\$2,717	\$2,839	\$2,672	(\$122)	
65	65	69	-	Labor	355	351	350	(4)	
66	67	66	1	Other Taxes	350	336	327	(14)	
15	17	12	2	Purchased Power	83	81	85	(2)	
-	1	6	1	Pension	-	1	28	1	
(1)	4	(7)	5	Retiree Medical	(7)	21	(36)	28	
17	21	19	4	Medical	85	105	99	20	
6	5	3	(1)	Chemicals	19	17	15	(2)	
2	5	3	3	Main Break Costs	29	19	47	(10)	
94	140	166	46	All other - operating expenses	627	718	757	91	
264	325	337	61	Total Expenses, net of other income	1,541	1,649	1,672	108	
\$434	\$366	\$272	\$68	EBITDA	\$1,176	\$1,190	\$1,000	(\$14)	
89	89	93	-	Depreciation and Amortization	416	443	425	27	
-	-	-	-	AFUDC	-	-	-	-	
\$345	\$277	\$179	\$68	EBIT	\$760	\$747	\$575	\$13	
70	71	70	1	Interest - External Debt	350	351	351	1	
3	2	1	(1)	Interest - Interco Debt	13	7	6	(6)	
73	73	71	-	Total Interest	363	358	357	(5)	
\$272	\$204	\$108	\$68	EBT	\$397	\$389	\$218	\$8	
44	34	22	(10)	Income Taxes	64	63	42	(1)	
\$228	\$170	\$86	\$58	Net Income	\$333	\$326	\$176	\$7	



#### Return on Equity

May NH ROE is 7.23% compared to a target of 7.04%. Variance due primarily to higher Utility Operating income on a 12 month rolling basis (7bps), favorable equity thickness (7 bps), lower debt cost (2 bps) and lower rate base (2bps).

MTD Revenues are favorable by \$7K and YTD Revenues are unfavorable by \$122K. Billed consumption is favorable MTD by 2MG and unfavorable YTD by 3MG. Production is unfavorable for MTD by 5MG and unfavorable YTD by 2MG.

- Expenses
  - MTD Other Taxes are favorable by \$1K and YTD Other Taxes were unfavorable by \$14K. YTD variance due to true up of
    property taxes.
  - MTD and YTD Retiree Medical are favorable by \$5K and \$28K, respectively. Variance due to true up from actuary.
  - MTD and YTD Medical are favorable by \$4K and \$20K, respectively. Variances due to lower premiums than budget.
  - MTD Main Break Costs are favorable by \$3K and YTD Main Break Costs are unfavorable by \$10K. YTD variance due to higher number of breaks (7 actual vs. 5 budget) and higher cost per break.
  - MTD and YTD All Other are favorable by \$46K and \$91K, respectively. MTD variance due to lower Maintenance and Interdivisional Allocation expense. YTD variance due to lower Maintenance and Interdivisional Allocation, partially offset by higher Management Allocation expense (legal expense from Eversource) and lower Jobbing income.

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# Comparison to Budget May 31, 2020 (Dollars in thousands)

**Capital Expenditures** 

		]	Month			Year To Date					
2020	)	<u>Budget</u>	<u>2019</u>	<u>Variance</u>	AWC-NH	<u>2020</u>	<u>Budget</u>	<u>2019</u>	<u>Variance</u>		
	571	415	190	(156)	Mains	937	1,172	\$ 205	235		
	17	23	43	6	Transmission & Distribution	177	59	79	(118)		
	3	22	-	19	IT	38	63	-	25		
	4	20	27	16	Meters	50	81	85	31		
	6	60	47	54	Source of Supply	180	361	227	181		
	-	4	10	4	Pumping	30	8	20	(22)		
	(3)	40	12	43	Treatment	352	45	45	(307)		
	73	11	-	(62)	General Plant	80	56	8	(24)		
	671	595	329	(76)		1,844	1,845	669	1		

• Mains – Mains are lower than target through May. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are to be lower than targets.

• IT – The variance is primarily due to SCADA Automation Programming project, offset slightly by higher spending on the Winnicut WTP 4-Log Pipe Improvement project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly lower than anticipated through May. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 14A Improvements, Well 7/22 Improvements and miscellaneous SOS recurring projects. Year-end actuals are expected to be slightly lower targets.

•Pumping – The variance is primarily due to higher miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

• **Treatment** – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to be slightly higher than targets.

•General & Other – The variance is primarily due Fixed Base Leak Loggers Ph. II project. Year-end actuals are expected to be slightly higher than targets.

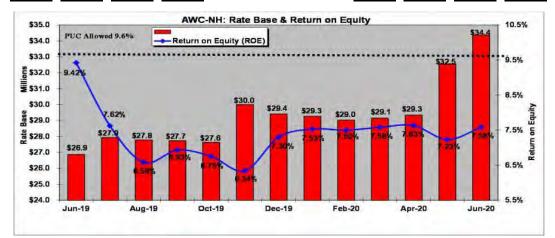
## DW 20-184 Joint Town 4-17 Attachment 1 Page 155 of 186

# Aquarion Water Company of New Hampshire Financial Results

June 30, 2020

#### (Dollars in thousands)

	Mor	ith			Year To Date				
2020	Budget	2019	Budget Variance		2020	Budget	2019	Budget Variance	
\$880	\$723	\$711	\$157	Revenue	\$3,597	\$3,562	\$3,383	\$35	
67	68	63	1	Labor	422	419	413	(3)	
68	67	62	(1)	Other Taxes	418	403	389	(15)	
19	20	21	1	Purchased Power	102	101	106	(1)	
(12)	(1)	(7)	11	Pension	(12)	-	21	12	
(6)	4	(6)	10	Retiree Medical	(13)	25	(42)	38	
17	21	20	4	Medical	102	126	119	24	
9	6	3	(3)	Chemicals	28	23	18	(5)	
3	3	7	-	Main Break Costs	32	22	54	(10)	
116	158	158	42	All other - operating expenses	743	876	915	133	
281	346	321	65	Total Expenses, net of other income	1,822	1,995	1,993	173	
\$599	\$377	\$390	\$222	EBITDA	\$1,775	\$1,567	\$1,390	\$208	
96	89	52	(7)	Depreciation and Amortization	512	532	477	20	
-	-	-	-	AFUDC	-	-	-	-	
\$503	\$288	\$338	\$215	EBIT	\$1,263	\$1,035	\$913	\$228	
70	70	70	-	Interest - External Debt	420	421	421	1	
(1)	3	1	4	Interest - Interco Debt	12	10	7	(2)	
69	73	71	4	Total Interest	432	431	428	(1)	
\$434	\$215	\$267	\$219	EBT	\$831	\$604	\$485	\$227	
68	32	50	(36)	Income Taxes	132	95	92	(37)	
\$366	\$183	\$217	\$183	Net Income	\$699	\$509	\$393	\$190	



#### Return on Equity

- June NH ROE is 7.58% compared to a target of 6.74%. Variance due primarily to higher Utility Operating income on a 12
  month rolling basis (107bps), lower debt cost (20 bps) and favorable equity thickness (7 bps), offset by higher rate base (51bps).
- MTD and YTD Revenues are favorable by \$157K and \$35K, respectively. Billed consumption is favorable MTD and YTD by 14.4MG and 11.5MG, respectively, due to hot dry weather. Production is favorable MTD and YTD by 20MG and 18MG respectively.

- MTD and YTD Other Taxes are unfavorable by \$1K and \$15K, respectively. YTD variance due to true up of property taxes.
- MTD and YTD Pension are favorable by \$11K and \$12K, respectively. Variance due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$10K and \$38K, respectively. Variance due to true up from actuary.
   MTD and YTD Medical are favorable by \$4K and \$24K respectively. Variances due to lower premiums than budget
- MTD and YTD Medical are favorable by \$4K and \$24K, respectively. Variances due to lower premiums than budget.
- MTD Main Break Costs are on target and YTD Main Break Costs are unfavorable by \$10K. YTD variance due to higher number of breaks (8 actual vs. 6 budget) and higher cost per break.
- MTD and YTD All Other are favorable by \$42K and \$133K, respectively. MTD variance due to lower Maintenance, Legal
  and Interdivisional Allocation expense partially off set by higher AR Reserve. YTD variance due to lower Maintenance and
  Interdivisional Allocation, partially offset by higher Management Allocation expense (legal expense from Eversource) and
  lower Jobbing income.

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# Capital Expenditures Comparison to Budget June 30, 2020 (Dollars in thousands)

	I	Month			Year To Date					
<u>2020</u>	Budget	<u>2019</u>	Variance	AWC-NH	2020	Budget	<u>2019</u>	Variance		
658	159	462	(499)	Mains	1,595	1,331	\$ 667	(264)		
24	39	9	15	Transmission & Distribution	201	98	88	(103)		
-	21	-	21	IT	38	84	-	46		
11	18	16	7	Meters	61	99	101	38		
(4)	25	(32)	29	Source of Supply	176	386	195	210		
-	6	67	6	Pumping	30	14	87	(16)		
131	1	44	(130)	Treatment	483	46	89	(437)		
32	61	1	29	General Plant	112	117	9	5		
852	330	567	(522)		2,696	2,175	1,236	(521)		

• Mains – Mains are lower than target through June. Year-end actuals are expected to be higher than targets.

Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are to be on target targets.
IT – The variance is primarily due to SCADA Automation Programming project, offset slightly by higher spending on the Winnicut WTP 4-Log Pipe Improvement project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly lower than anticipated through June. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 7/22 Improvements and miscellaneous SOS recurring projects. Year-end actuals are expected to be slightly lower targets.

•Pumping – The variance is primarily due to higher miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to be slightly higher than targets.

•General & Other - General & Other is on target through June. Year-end actuals are expected to be slightly higher than targets.

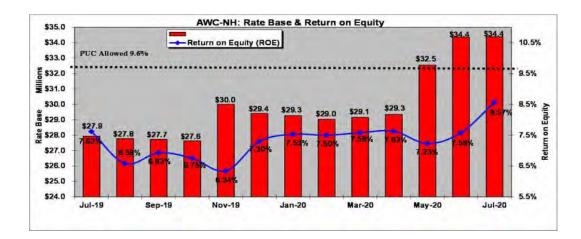
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# Aquarion Water Company of New Hampshire Financial Results

July 31, 2020 (Dollars in thousands)

#### Year To Date Month Budget Budget 2020 2019 Variance 2020 2019 Budget Budget Variance \$867 \$835 \$709 \$32 \$4,464 \$4,397 \$4,092 \$67 Revenue 493 487 71 71 74 Labor 490 (3) Other Taxes 68 67 65 (1)486 470 454 (16)26 24 17 (2) Purchased Power 128 125 123 (3) (2) 3 2 Pension (14) 24 14 (2) 5 (7) 7 Retiree Medical (15) 30 (49) 45 17 21 Medical 119 147 133 28 14 4 Chemicals 34 30 23 6 5 (4)7 1 Main Break Costs 1 5 4 33 27 54 (6) 120 175 151 55 All other - operating expenses 863 1.051 1,066 188 305 375 322 70 Total Expenses, net of other income 2,127 2,370 2,315 243 \$387 \$2,337 \$1,777 \$310 \$562 \$460 \$102 EBITDA \$2,027 93 94 99 Depreciation and Amortization 605 626 576 21 1 AFUDC \$469 \$366 \$288 \$103 EBIT \$1.732 \$1.401 \$1.201 \$331 71 69 71 (2) Interest - External Debt 491 490 492 (1) Interest - Interco Debt 3 12 13 9 1 71 72 73 Total Interest 503 503 501 1 \$104 EBT \$331 \$398 \$294 \$215 \$1.229 \$898 \$700 64 48 40 (16) Income Taxes 196 143 132 (53) \$334 \$246 \$175 \$88 \$1,033 \$755 \$568 \$278 Net Income



#### Return on Equity

July NH ROE is 8.57% compared to a target of 6.95%. Variance due primarily to higher Utility Operating income on a 12 month rolling basis (150 bps), lower debt cost (29 bps) and favorable equity thickness (10 bps), offset by higher rate base (-34bps).

Revenues

 MTD and YTD Revenues are favorable by \$32K and \$67K, respectively. Billed consumption is favorable MTD and YTD by 10.2MG and 21.7MG, respectively, due to hot, dry weather.

- MTD and YTD Other Taxes are unfavorable by \$1K and \$16K, respectively. YTD variance due to unfavorable property taxes.
- MTD and YTD Pension are favorable by \$2K and \$14K, respectively. Variances due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$7K and \$45K, respectively. Variances due to true up from actuary.
- MTD and YTD Medical are favorable by \$4K and \$28K, respectively. Variances due to lower premiums than budget.
- MTD Main Break Costs are favorable by \$4K and YTD Main Break Costs are unfavorable by \$6K. MTD variance due to 0 actual vs 2 budget and YTD variance due to higher cost per break.
- MTD and YTD All Other are favorable by \$55K and \$188K, respectively. MTD variance due to lower Lab Contract Costs (timing), Legal and Interdivisional Allocation expense. YTD variance due to lower Maintenance, Legal and Interdivisional Allocation, partially offset by higher Management Allocation expense (legal expense from Eversource).

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# Comparison to Budget July 31, 2020 (Dollars in thousands)

**Capital Expenditures** 

	]	Month		(	Year To Date					
<u>2020</u>	<u>Budget</u>	<u>2019</u>	Variance	AWC-NH	<u>2020</u>	<b>Budget</b>	<u>2019</u>	<u>Variance</u>		
215	110	277	(105)	Mains	1,810	1,441	\$ 944	(369)		
21	197	46	176	Transmission & Distribution	222	295	134	73		
3	21	-	18	IT	41	105	-	64		
3	13	14	10	Meters	64	112	115	48		
50	24	56	(26)	Source of Supply	226	410	251	184		
-	4	13	4	Pumping	30	18	100	(12)		
66	2	93	(64)	Treatment	549	48	182	(501)		
2	11	80	9	General Plant	114	128	89	14		
360	382	579	22		3,056	2,557	1,815	(499)		

• Mains – Mains are slightly higher than target through July. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are to be on target targets.
• IT – The variance is primarily due to SCADA Automation Programming project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through July. Year-end actuals are expected to be slightly lower targets.

•Source of Supply – The variance is primarily due to the Well 7/22 Improvements and miscellaneous SOS recurring projects offset slightly by Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower targets.

•Pumping – The variance is primarily due to higher miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to be slightly higher than targets.

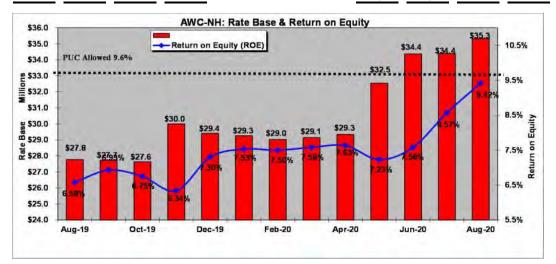
•General & Other - General & Other is on target through July. Year-end actuals are expected to be meet targets.

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## Aquarion Water Company of New Hampshire Financial Results August 31, 2020 (Dollars in thousands)

	Mor	nth				Year To	o Date	
2020	Budget	2019	Budget Variance	-	2020	Budget	2019	Budget Variance
\$879	\$806	\$850	\$73	Revenue	\$5,343	\$5,203	\$4,942	\$140
68	63	94	(5)	Labor	561	553	581	(8)
67	67	67	-	Other Taxes	553	537	521	(16)
29	23	22	(6)	Purchased Power	157	148	145	(9)
(2)	-	4	2	Pension	(16)	-	28	16
(2)	4	(7)	6	Retiree Medical	(17)	34	(56)	51
17	21	17	4	Medical	136	168	150	32
6	6	4	-	Chemicals	40	36	27	(4)
2	6	1	4	Main Break Costs	35	33	55	(2)
143	153	356	10	All other - operating expenses	1,006	1,204	1,422	198
328	343	558	15	Total Expenses, net of other income	2,455	2,713	2,873	258
\$551	\$463	\$292	\$88	EBITDA	\$2,888	\$2,490	\$2,069	\$398
89	88	94	(1)	Depreciation and Amortization	694	714	670	20
-	-	-	-	AFUDC	-	-	-	-
\$462	\$375	\$198	\$87	EBIT	\$2,194	\$1,776	\$1,399	\$418
70	71	70	1	Interest - External Debt	561	561	562	-
(1)	3	2	4	Interest - Interco Debt	11	16	11	5
69	74	72	5	Total Interest	572	577	573	5
\$393	\$301	\$126	\$92	EBT	\$1,622	\$1,199	\$826	\$423
61	49	24	(12)	Income Taxes	257	192	156	(65)
\$332	\$252	\$102	\$80	Net Income	\$1,365	\$1,007	\$670	\$358



## Return on Equity

August NH ROE is 9.42% compared to a target of 7.63%. Variance due primarily to higher Utility Operating income on a 12 month rolling basis (187 bps), lower debt cost (31 bps) and favorable equity thickness (13 bps), offset by higher rate base (-58bps).

Revenues

MTD and YTD Revenues are favorable by \$73K and \$140K, respectively. Billed consumption is favorable MTD and YTD by 9MG and 30.7MG, respectively, due to hot, dry weather. Production is favorable MTD and YTD 10MG and 33MG, respectively.

- YTD Other Taxes are unfavorable by \$16K due to unfavorable property taxes.
- MTD and YTD Pension are favorable by \$2K and \$15K, respectively. Variances due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$6K and \$51K, respectively. Variances due to true up from actuary.
- MTD and YTD Medical are favorable by \$4K and \$32K, respectively. Variances due to lower premiums than budget.
- MTD and YTD All Other are favorable by \$10K and \$198K, respectively. MTD variance due to lower Legal and Interdivisional Allocation expense, partially offset by lower Jobbing. YTD variance due to lower Maintenance, Legal and Interdivisional Allocation, partially offset by higher Management Allocation expense (legal expense from Eversource).

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# Capital Expenditures Comparison to Budget August 31, 2020 (Dollars in thousands)

	Ν	Month			Year To Date						
<u>2020</u>	<u>Budget</u>	<u>2019</u>	<u>Variance</u>	AWC-NH	<u>2020</u>	<u>Budget</u>	<u>2019</u>	<u>Variance</u>			
1,029	(1)	299	(1,030)	Mains	2,839	1,440	\$ 1,243	(1,399)			
48	189	77	141	Transmission & Distribution	270	484	211	214			
3	26	-	23	IT	44	131	-	87			
4	12	27	8	Meters	68	124	142	56			
71	25	35	(46)	Source of Supply	297	435	286	138			
-	1	1	1	Pumping	30	19	101	(11)			
47	1	248	(46)	Treatment	596	49	430	(547)			
10	2	36	(8)	General Plant	124	130	125	6			
1,212	255	723	(957)		4,268	2,812	2,538	(1,456)			

• Mains – Mains are higher than target through August, primarily due to Locke Road, Mill Road and Richards Street Main Replacements. Year-end actuals are expected to be higher than targets.

Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are to be on target targets.
IT – The variance is primarily due to SCADA Automation Programming and Winnicut WTP 4-log projects. Year-end actuals are expected to meet targets.

• Meters - Meter Replacements were lower than anticipated through August. Year-end actuals are expected to be slightly lower targets.

•Source of Supply –The variance is primarily due to the Well 7/22 Improvements and Well 14A Improvement projects offset slightly by Mill Road WTP Centralized Treatment project. Year-end actuals are expected to be slightly lower targets.

• Pumping – The variance is primarily due to higher miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

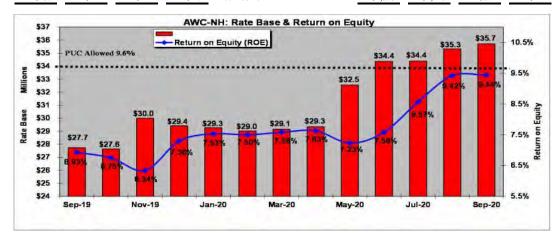
• Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to be slightly higher than targets.

•General & Other - General & Other is on target through August. Year-end actuals are expected to be meet targets.

## Aquarion Water Company of New Hampshire Financial Results September 30, 2020 (Dollars in thousands)

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	Mor	nth				Year To	Date	
2020	Budget	2019	Budget Variance		2020	Budget	2019	Budget Variance
\$742	\$696	\$746	\$46	Revenue	\$6,085	\$5,899	\$5,688	\$186
72	71	69	(1)	Labor	633	624	650	(9)
68	67	64	(1)	Other Taxes	621	604	585	(17)
28	20	21	(8)	Purchased Power	185	168	166	(17)
(1)	-	3	1	Pension	(17)	-	31	17
(2)	3	(7)	5	Retiree Medical	(19)	37	(63)	56
14	21	18	7	Medical	150	189	168	39
8	6	6	(2)	Chemicals	48	42	33	(6)
-	3	1	3	Main Break Costs	35	36	56	1
128	161	160	33	All Other	1,134	1,365	1,582	231
315	352	335	37	Total Expenses, net of other income	2,770	3,065	3,208	295
\$427	\$344	\$411	\$83	EBITDA	\$3,315	\$2,834	\$2,480	\$481
81	141	65	60	Depreciation and Amortization	775	855	735	80
-	-	-	-	AFUDC	-	-	-	-
\$346	\$203	\$346	\$143	EBIT	\$2,540	\$1,979	\$1,745	\$561
70	70	70	-	Interest - External Debt	631	631	632	-
1	3	2	2	Interest - Interco Debt	12	19	13	7
71	73	72	2	Total Interest	643	650	645	7
\$275	\$130	\$274	\$145	EBT	\$1,897	\$1,329	\$1,100	\$568
45	19	52	(26)	Income Taxes	302	211	208	(91)
\$230	\$111	\$222	\$119	Net Income	\$1,595	\$1,118	\$892	\$477



Return on Equity

 September NH ROE is 9.44% compared to a target of 7.08%. Variance due primarily to higher Utility Operating income on a 12 month rolling basis (255 bps), lower debt cost (28 bps) and favorable equity thickness (7 bps), offset by higher rate base (-55bps).

Revenues 1

MTD and YTD Revenues are favorable by \$46K and \$186K, respectively. Billed consumption is favorable MTD and YTD by 11.9MG and 42.7MG, respectively, due to hot, dry weather. Production is favorable MTD and YTD 2MG and 35MG, respectively.

- MTD and YTD Other Taxes are unfavorable by \$1K and \$17K, respectively. YTD variance due to unfavorable property taxes.
- MTD and YTD Purchased Power are unfavorable by \$8K and \$17K, respectively. Variances due to higher production and more power needed because of lower well levels.
- MTD and YTD Pension are favorable by \$1K and \$17K, respectively. Variances due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$5K and \$56K, respectively. Variances due to true up from actuary.
- MTD and YTD Medical are favorable by \$7K and \$39K, respectively. Variances due to lower premiums than budget.
- MTD and YTD All Other are favorable by \$33K and \$231K, respectively. MTD variance due to lower Legal and Interdivisional Allocation expense. YTD variance due to lower Operating, Maintenance, Legal and Interdivisional Allocation, partially offset by higher Management Allocation expense (legal expense from Eversource) and lower Jobbing.

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# Capital Expenditures Comparison to Budget September 30, 2020 (Dollars in thousands)

					(Donars in thousands)				
			Month				Year T	o Date	
	<u>2020</u>	<b>Budget</b>	<u>2019</u>	Variance	AWC-NH	2020	Budget	<u>2019</u>	Variance
	338	-	222	(338)	Mains	3,177	1,440	\$ 1,465	(1,737)
	29	283	25	254	Transmission & Distribution	299	767	236	468
	1	32	-	31	IT	45	163	-	118
	13	12	22	(1)	Meters	81	136	164	55
	9	181	58	172	Source of Supply	306	616	344	310
	-	1	10	1	Pumping	30	20	111	(10)
	63	5	197	(58)	Treatment	659	54	627	(605)
	5	3	5	(2)	General Plant	129	133	130	4
_	458	517	539	59		4,726	3,329	3,077	(1,397)

• Mains – Mains are higher than target through September, primarily due to Locke Road, Mill Road and Richards Street Main Replacements. Year-end actuals are expected to be higher than targets.

• **Transmission & Distribution** – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are to be on target targets. • **IT** – The variance is primarily due to SCADA Automation Programming and Winnicut WTP 4-log projects. Year-end actuals are expected to meet

• Meters – Meter Replacements were lower than anticipated through September. Year-end actuals are expected to be slightly lower targets.

•Source of Supply –The variance is primarily due to the Well 7/22 Improvements offset slightly by Mill Road WTP Centralized Treatment project. Yearend actuals are expected to be slightly lower targets.

•Pumping - The variance is primarily due to higher miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

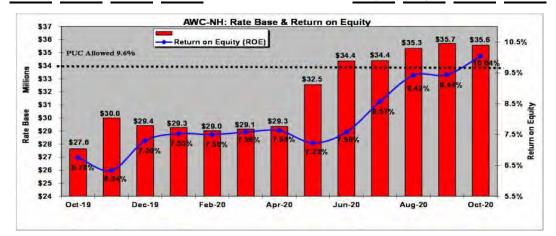
•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to be slightly higher than targets.

•General & Other - General & Other is on target through September. Year-end actuals are expected to be meet targets.

## Aquarion Water Company of New Hampshire Financial Results October 31, 2020 (Dollars in thousands)

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	Mon	ith				Year To	Date	
2020	Budget	2019	Budget Variance		2020	Budget	2019	Budget Variance
\$599	\$615	\$543	(\$16)	Revenue	\$6,684	\$6,514	\$6,231	\$170
72	71	78	(1)	Labor	705	695	728	(10)
68	68	66	-	Other Taxes	689	672	651	(17)
17	16	17	(1)	Purchased Power	202	184	183	(18)
(2)	(1)	3	1	Pension	(19)	(1)	34	18
(2)	6	(8)	8	Retiree Medical	(21)	43	(71)	64
15	21	17	6	Medical	165	210	185	45
5	4	3	(1)	Chemicals	53	46	36	(7)
1	5	2	4	Main Break Costs	36	41	58	5
144	165	136	21	All Other	1,280	1,530	1,718	250
318	355	314	37	Total Expenses, net of other income	3,090	3,420	3,522	330
\$281	\$260	\$229	\$21	EBITDA	\$3,594	\$3,094	\$2,709	\$500
91	90	95	(1)	Depreciation and Amortization	866	945	830	79
-	-	-	-	AFUDC	-	-	-	-
\$190	\$170	\$134	\$20	EBIT	\$2,728	\$2,149	\$1,879	\$579
71	70	71	(1)	Interest - External Debt	702	701	703	(1)
1	4	3	3	Interest - Interco Debt	13	23	16	10
72	74	74	2	Total Interest	715	724	719	9
\$118	\$96	\$60	\$22	ЕВТ	\$2,013	\$1,425	\$1,160	\$588
(18)	17	11	35	Income Taxes	284	228	219	(56)
\$136	\$79	\$49	\$57	Net Income	\$1,729	\$1,197	\$941	\$532



## Return on Equity

October NH ROE is 10.04% compared to a target of 7.13%. Variance is due primarily to higher Utility Operating Income on a 12 month rolling basis (280 bps), lower debt cost (29 bps), and favorable equity thickness (7 bps) offset by higher rate base (-36 bps).

Revenues

MTD Revenues are unfavorable by \$16K and YTD Revenues are favorable \$170K. MTD variance due to unfavorable tax
reform true-up, partially offset by higher than expected billed consumption. YTD variance due to increased consumption as a
result of hot, dry weather for the seasonal months, partially offset by unfavorable tax reform refund true-up. Billed
consumption is favorable MTD and YTD by 8.8MG and 51.4MG, respectively, due to hot, dry weather. Production is
favorable MTD and YTD 1.3MG and 36.7MG, respectively.

- MTD Other Taxes are on target and YTD Other Taxes are unfavorable by \$17K. YTD variance due to unfavorable property taxes.
- MTD and YTD Purchased Power are unfavorable by \$1K and \$18K, respectively. Variances due to higher production and more power needed because of lower well levels.
- MTD and YTD Pension are favorable by \$1K and \$18K, respectively. Variances due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$8K and \$64K, respectively. Variances due to true up from actuary.
   MTD and XTD Medical are favorable by \$6K and \$45K respectively. Variances due to lower premiums than budget
- MTD and YTD Medical are favorable by \$6K and \$45K, respectively. Variances due to lower premiums than budget.
   MTD = LVTD =
- MTD and YTD All Other are favorable by \$21K and \$250K, respectively. MTD variance due to lower Legal and Interdivisional Allocation expense, partially offset by higher Maintenance expense. YTD variance due to lower Operating, Maintenance, Legal and Interdivisional Allocation, partially offset by higher Management Allocation expense (legal expense from Eversource) and lower Jobbing.

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# **Capital Expenditures Comparison to Budget** October 31, 2020 (Dollars in thousands)

	Month           020         Budget         2019         Varia           199         2         724         45         286         47         1         32         -         4         8         5         53         294         39         4         4         1         (44)         -         239         -					Year To	) Date	
2020	<b>Budget</b>	<u>2019</u>	<u>Variance</u>	AWC-NH	2020	<b>Budget</b>	<u>2019</u>	<u>Variance</u>
199	2	2 724	(197)	Mains	3,375	1,442	\$ 2,189	(1,933)
45	286	5 47	241	Transmission & Distribution	344	1,053	283	709
1	32	- 2	31	IT	46	195	-	149
4	8	3 5	4	Meters	85	144	169	59
53	294	4 39	241	Source of Supply	359	910	383	551
4	4	4 1	-	Pumping	34	24	112	(10)
(44	) -	239	44	Treatment	615	54	866	(561)
1	1	1 3	-	General Plant	130	134	133	4
263	627	7 1,058	364		4,988	3,956	4,135	(1,032)
1	1	3	-		130	134	133	(1

•Mains - The variance is primarily due to Locke Road, Mill Road, Richards and Elaine Street main replacements. Year-end actuals are expected to be slightly higher than targets.

•Transmission & Distribution – The variance was primarily due to the Exeter Road Tank Improvement project. Year-end actuals are expected to be slightly higher than targets.

• IT – The variance is primarily due to the Winnicut WTP 4-Log Improvements and SCADA Automation Programming projects. Year-end actuals are expected to meet targets.

•Meters – Meters were below target through October. Year-end actuals are expected to meet targets.

•Source of Supply – The variance was primarily due to the Well 7/Well 22 Improvements and Well 14A Improvement projects, offset slightly by the Mill Road Centralized Treatment project. Year-end actuals are expected to be lower than targets.

•Pumping – The variance is primarily due miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet target.

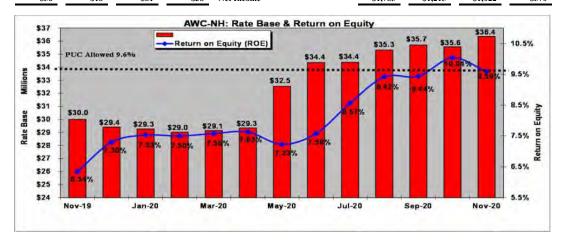
•Treatment - The variance was primarily due the Mill Road Centralized Treatment and the Little River Wellfield Electrical Improvements projects. Yearend actuals are expected to meet targets.

•General & Other – General & Other is on target through October. Year-end actuals are expected to meet targets.

## Aquarion Water Company of New Hampshire Financial Results November 30, 2020 (Dollars in thousands)

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	Mor	nth				Year To	Date	
2020	Budget	2019	Budget Variance		2020	Budget	2019	Budget Variance
\$471	\$523	\$544	(\$52)	Revenue	\$7,155	\$7,037	\$6,775	\$118
72	70	67	(2)	Labor	777	765	795	(12)
67	67	39	-	Other Taxes	756	739	690	(17)
14	13	15	(1)	Purchased Power	216	197	198	(19)
(2)	-	4	2	Pension	(21)	(1)	38	20
(3)	4	(7)	7	Retiree Medical	(24)	47	(78)	71
21	20	18	(1)	Medical	186	230	203	44
4	3	3	(1)	Chemicals	57	49	39	(8)
4	3	1	(1)	Main Break Costs	40	44	59	4
210	158	135	(52)	All Other	1,490	1,688	1,853	198
387	338	275	(49)	Total Expenses, net of other income	3,477	3,758	3,797	281
\$84	\$185	\$269	(\$101)	EBITDA	\$3,678	\$3,279	\$2,978	\$399
90	90	95	-	Depreciation and Amortization	956	1,035	925	79
-	-	-	-	AFUDC	-	-	-	-
(\$6)	\$95	\$174	(\$101)	EBIT	\$2,722	\$2,244	\$2,053	\$478
69	71	69	2	Interest - External Debt	771	772	772	1
-	5	4	5	Interest - Interco Debt	13	28	20	15
69	76	73	7	Total Interest	784	800	792	16
(\$75)	\$19	\$101	(\$94)	EBT	\$1,938	\$1,444	\$1,261	\$494
(131)	1	20	132	Income Taxes	153	229	239	76
\$56	\$18	\$81	\$38	Net Income	\$1,785	\$1,215	\$1,022	\$570



#### Return on Equity

 November NH ROE is 9.59% compared to a target of 6.75%. Variance due primarily to higher Utility Operating income on a 12 month rolling basis (299 bps), lower debt cost (25 bps) and favorable equity thickness (3 bps), offset by higher rate base (-42bps).

Revenues

 MTD Revenues are unfavorable by \$52K due to unfavorable tax reform refund true-up and YTD Revenues are favorable \$118K due to increased consumption as a result of hot, dry weather for the seasonal months offset by unfavorable tax reform true-up. Billed consumption is favorable MTD and YTD by .5MG and 52MG, respectively, due to hot, dry weather.
 Production is unfavorable MTD 2.4MG and favorable YTD 34.3MG.

- MTD Other Taxes are on target and YTD Other Taxes are unfavorable by \$17K. YTD variance due to unfavorable property taxes.
- MTD and YTD Purchased Power are unfavorable by \$1K and \$19K, respectively. YTD variance due to higher production
  and more power needed because of lower well levels.
- MTD and YTD Pension are favorable by \$2K and \$20K, respectively. Variances due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$7K and \$71K, respectively. Variances due to true up from actuary.
  MTD Medical is unfavorable by \$1K and YTD Medical is favorable by \$44K. YTD variance due to lower premiums than budget.
- MTD All Other expenses are unfavorable by \$52K and YTD All Other expenses are favorable by \$198K. MTD variance due to higher Maintenance expense partially offset by lower Legal and Interdivisional Allocation expense. YTD variance due to lower Legal and Interdivisional Allocation, partially offset by higher Management Allocation expense (legal expense from Eversource) and lower Jobbing.

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# Comparison to Budget November 30, 2020 (Dollars in thousands)

**Capital Expenditures** 

N	lonth									
<u>Budget</u>	<u>2019</u>	Variance	AWC-NH	202	0	<u>Budget</u>		2019	<u>Variance</u>	
-	137	(54)	Mains	3.	429	1,442	\$	2,326	(1,987)	
315	44	493	Transmission & Distribution		166	1,368		327	1,202	
18	-	17	IT		47	213		-	166	
7	3	4	Meters		88	151		172	63	
390	25	250	Source of Supply		499	1,300		408	801	
7	4	-	Pumping		41	31		116	(10)	
1	307	(70)	Treatment		686	55		1,173	(631)	
-	-	-	General Plant		130	134		133	4	
738	520	640		5,	086	4,694		4,655	(392)	
	Budget 315 18 7 390 7 1 -	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Budget         2019         Variance           -         137         (54)           315         44         493           18         -         17           7         3         4           390         25         250           7         4         -           1         307         (70)	Budget         2019         Variance         AWC-NH           -         137         (54)         Mains           315         44         493         Transmission & Distribution           18         -         17         IT           7         3         4         Meters           390         25         250         Source of Supply           7         4         -         Pumping           1         307         (70)         Treatment           -         -         -         General Plant	Budget         2019         Variance         AWC-NH         202           -         137         (54)         Mains         3,           315         44         493         Transmission & Distribution         3,           18         -         17         IT         7           7         3         4         Meters         390           390         25         250         Source of Supply         4           7         4         -         Pumping         1         307         (70)           -         -         -         General Plant         -         -         -	Budget         2019         Variance         AWC-NH         2020           -         137         (54)         Mains         3,429           315         44         493         Transmission & Distribution         166           18         -         17         IT         47           7         3         4         Meters         88           390         25         250         Source of Supply         499           7         4         -         Pumping         41           1         307         (70)         Treatment         686           -         -         -         General Plant         130	Budget         2019         Variance         AWC-NH         2020         Budget           -         137         (54)         Mains         3,429         1,442           315         44         493         Transmission & Distribution         166         1,368           18         -         17         IT         47         213           7         3         4         Meters         88         151           390         25         250         Source of Supply         499         1,300           7         4         -         Pumping         41         31           1         307         (70)         Treatment         686         55           -         -         -         General Plant         130         134	Budget2019VarianceAWC-NH2020Budget-137(54)Mains3,4291,442\$31544493Transmission & Distribution1661,36818-17IT47213734Meters8815139025250Source of Supply4991,30074-Pumping41311307(70)Treatment68655General Plant130134	Budget2019VarianceAWC-NH2020Budget2019-137(54)Mains3,4291,442\$ 2,32631544493Transmission & Distribution1661,36832718-17IT47213-734Meters8815117239025250Source of Supply4991,30040874-Pumping41311161307(70)Treatment686551,173General Plant130134133	

•Mains – The variance is primarily due to Locke Road, Mill Road, Richards and Elaine Street main replacements. Year-end actuals are expected to be slightly higher than targets.

• Transmission & Distribution – The variance was primarily due to the Exeter Road Tank Improvement project. Year-end actuals are expected to be slightly higher than targets.

• IT – The variance is primarily due to the Winnicut WTP 4-Log Improvements and SCADA Automation Programming projects. Year-end actuals are expected to meet targets.

•Meters – Meters were below target through November. Year-end actuals are expected to meet targets.

•Source of Supply – The variance was primarily due to the Well 7/Well 22 Improvements and Well 14A Improvement projects, offset slightly by the Mill Road Centralized Treatment project. Year-end actuals are expected to be lower than targets.

•Pumping – The variance is primarily due to miscellaneous Pumping Recurring projects. Year-end actuals are expected to meet target.

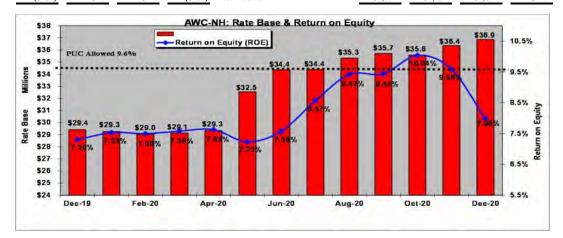
•Treatment – The variance was primarily due the Mill Road Centralized Treatment and the Little River Wellfield Electrical Improvements projects. Yearend actuals are expected to meet targets.

•General & Other – General & Other is on target through Nov. Year-end actuals are expected to meet targets.

Aquarion Water Company of New Hampshire Financial Results December 31, 2020 (Dollars in thousands)

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	Mor	nth				Year To	Date	
2020	Budget	2019	Budget Variance		2020	Budget	2019	Budget Variance
\$467	\$542	\$451	(\$75)	Revenue	\$7,622	\$7,579	\$7,226	\$43
80	81	71	1	Labor	857	846	866	(11)
129	67	63	(62)	Other Taxes	885	806	753	(79)
17	16	18	(1)	Purchased Power	233	213	216	(20)
(2)	-	3	2	Pension	(23)	(1)	41	22
(2)	4	(7)	6	Retiree Medical	(26)	51	(85)	77
20	21	18	1	Medical	206	251	221	45
5	3	1	(2)	Chemicals	62	52	40	(10)
1	8	1	7	Main Break Costs	41	52	60	11
106	155	96	49	All Other	1,596	1,843	1,949	247
354	355	264	1	Total Expenses, net of other income	3,831	4,113	4,061	282
\$113	\$187	\$187	(\$74)	EBITDA	\$3,791	\$3,466	\$3,165	\$325
86	92	62	6	Depreciation and Amortization	1,042	1,127	987	85
-	-	-	-	AFUDC	-	-	-	-
\$27	\$95	\$125	(\$68)	EBIT	\$2,749	\$2,339	\$2,178	\$410
72	70	71	(2)	Interest - External Debt	843	842	843	(1)
1	5	5	4	Interest - Interco Debt	14	33	25	19
73	75	76	2	Total Interest	857	875	868	18
(\$46)	\$20	\$49	(\$66)	EBT	\$1,892	\$1,464	\$1,310	\$428
89	4	(23)	(85)	Income Taxes	242	233	216	(9)
(\$135)	\$16	\$72	(\$151)	Net Income	\$1,650	\$1,231	\$1,094	\$419



#### Return on Equity

 December NH ROE is 7.98% compared to a target of 6.25%. Variance due primarily to higher Utility Operating Income on a 12 month rolling basis (192 bps), lower debt cost (15 bps), partially offset by higher rate base (-28bps).

Revenues

 MTD Revenues are unfavorable by \$75K due mainly to unfavorable tax reform refund and YTD Revenues are favorable \$43K due to increased consumption as a result of hot, dry weather for the seasonal months, partially offset by unfavorable tax reform refund. Billed consumption is favorable YTD by 53MG due to hot, dry weather. Production is favorable YTD by 34.3MG.

- MTD and YTD Other Taxes are unfavorable by \$62K and \$79K, respectively. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- MTD and YTD Purchased Power are unfavorable by \$1K and \$20K, respectively. YTD variance due to higher production
  and more power needed because of lower well levels caused by the drought.
- MTD and YTD Pension are favorable by \$2K and \$22K, respectively. Variances due to true up from actuary.
- MTD and YTD Retiree Medical are favorable by \$6K and \$77K, respectively. Variances due to true up from actuary.
- MTD and YTD Medical are favorable by \$1K and \$45K, respectively. YTD variance due to lower premiums than budget.
- MTD and YTD Main Breaks are favorable by \$7K and \$11K, respectively. YTD actual main breaks were 9 vs budget of 14.
- MTD and YTD All Other expenses are favorable by \$49K and \$247K, respectively. MTD variance due to CoBank
  patronage distribution \$38K and lower Legal and Interdivisional Allocation expense. YTD variance due to lower Legal,
  Interdivisional Allocation and CoBank patronage, partially offset by higher Maintenance, Management Allocation expense
  (legal expense from Eversource) and lower Jobbing.

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Comparison to Budget December 31, 2020 (Dollars in thousands)

**Capital Expenditures** 

	N	Ionth				Year To Date					
 <u>2020</u>	<b>Budget</b>	<u>2019</u>	Variance	AWC-NH	2	020	Budget		<u>2019</u>	<u>Variance</u>	
45	-	373	(45)	Mains		3,474	1,442	\$	2,699	(2,032)	
6	324	23	318	Transmission & Distribution		172	1,692		350	1,520	
9	17	-	8	IT		56	230		-	174	
1	8	11	7	Meters		89	159		183	70	
106	500	(2)	394	Source of Supply		605	1,800		406	1,195	
24	12	7	(12)	Pumping		65	43		123	(22)	
138	1	301	(137)	Treatment		824	56		1,474	(768)	
 -	6	-	6	General Plant		130	140		133	10	
 329	868	713	539			5,415	5,562		5,368	147	

•Mains – Variance due to Locke Road, Mill Road, Richards and Elaine Street main replacements.

•Transmission & Distribution – Variance due to the Exeter Road Tank Improvement project.

• IT –Variance due to the Winnicut WTP 4-Log Improvements and SCADA Automation Programming projects.

•Meters – Meters were below target for the year.

•Source of Supply – Variance was primarily due to the Well 7/Well 22 Improvements and Well 14A Improvement projects, offset slightly by the Mill Road Centralized Treatment and Water System Storage Plan projects.

•Pumping – Variance was primarily due miscellaneous Pumping Recurring projects.

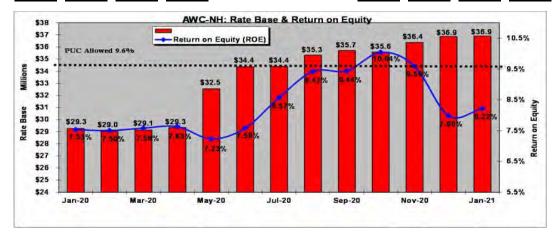
•Treatment – Variance was primarily due to the Mill Road Centralized Treatment and the Little River Wellfield Electrical Improvements projects.

•General & Other – General & Other was on target for the year.

## Aquarion Water Company of New Hampshire Financial Results January 31, 2021 (Dollars in thousands)

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	Mon	th				Year To	Date	
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance
\$529	\$560	\$520	(\$31)	Revenue	\$529	\$560	\$520	(\$31)
71	77	81	6	Labor	71	77	81	6
85	70	74	(15)	Other Taxes	85	70	74	(15)
19	14	18	(5)	Purchased Power	19	14	18	(5)
(7)	(3)	-	4	Pension	(7)	(3)	-	4
(5)	(4)	4	1	Retiree Medical	(5)	(4)	4	1
20	18	17	(2)	Medical	20	18	17	(2)
2	4	3	2	Chemicals	2	4	3	2
1	4	12	3	Main Break Costs	1	4	12	3
110	145	130	35	All Other	110	145	130	35
296	325	339	29	Total Expenses, net of other income	296	325	339	29
\$233	\$235	\$181	(\$2)	EBITDA	\$233	\$235	\$181	(\$2)
95	94	87	(1)	Depreciation and Amortization	95	94	87	(1)
-	-	-	-	AFUDC	-	-	-	-
\$138	\$141	\$94	(\$3)	EBIT	\$138	\$141	\$94	(\$3)
70	70	70	-	Interest - External Debt	70	70	70	-
1	3	3	2	Interest - Interco Debt	1	3	3	2
71	73	73	2	Total Interest	71	73	73	2
\$67	\$68	\$21	(\$1)	ЕВТ	\$67	\$68	\$21	(\$1)
7	7	4		Income Taxes	7	7	4	
\$60	\$61	\$17	(\$1)	Net Income	\$60	\$61	\$17	(\$1)



Return on Equity

January NH ROE is 8.22% compared to a target of 9.69%. Variance due primarily to lower Utility Operating Income on a 12
month rolling basis (-86 bps), unfavorable equity thickness (-36 bps) and higher debt cost (-24 bps) due to lower levels of
intercompany borrowings when compared to budget.

Revenues

Revenues are unfavorable by \$31K due to unfavorable tax reform refund and lower usage.

- Other Taxes are unfavorable by \$15K. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- Purchased Power is unfavorable by \$5K. Variance due to the new Mill Rd well treatment facility expenses higher than budget.
- Pension Expense is favorable by \$4K. Variance due to updated 2021 expense from actuary.
- All Other expenses are favorable by \$35K. Variance due to lower Maintenance and Lab Contract Costs, partially offset by lower Jobbing.

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# Comparison to Budget January 31, 2021 (Dollars in thousands)

**Capital Expenditures** 

	N	Ionth				Year T	o Date	
<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance	AWC-NH	2021	<b>Budget</b>	<u>2020</u>	<u>Variance</u>
16	-	12	(16)	Mains	16	-	\$ 12	(16)
7	54	21	47	Transmission & Distribution	7	54	21	47
-	2	-	2	IT	-	2	-	2
1	10	13	9	Meters	1	10	13	9
5	5	68	-	Source of Supply	5	5	68	-
1	-	-	(1)	Pumping	1	-	-	(1)
30	11	101	(19)	Treatment	30	11	101	(19)
-	-	-	-	General Plant	-	-	-	-
60	82	215	22		60	82	215	22

• Mains – Mains were higher than target for the month of January. Year-end actuals are expected to meet targets.

•**Transmission & Distribution** – The variance is primarily due to higher Service Replacements. Year-end actuals are expected to meet targets.

• IT – Year-end actuals are expected to meet targets.

Meters – Meter Replacements were lower than anticipated for the month of January. Year-end actuals are expected to meet targets.
Source of Supply –On target for the month. Year-end actuals are expected to meet targets.

•Pumping – The variance was primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets. •Treatment – The variance is primarily due to the Mill Road Well 6 – PFAS Treatment project. Year-end actuals are expected to meet targets.

•General & Other – Year-end actuals are expected to meet targets.

#### Aquarion Water Company of New Hampshire Financial Results February 28, 2021 (Dollars in thousands)

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	Mor	nth				Year To	Date	
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance
\$467	\$500	\$473	(\$33)	Revenue	\$996	\$1,060	\$993	(\$64)
68	69	65	1	Labor	139	146	146	7
84	70	71	(14)	Other Taxes	169	140	145	(29)
20	12	17	(8)	Purchased Power	39	26	35	(13)
(7)	(2)	-	5	Pension	(14)	(5)	-	9
(6)	(4)	4	2	Retiree Medical	(11)	(8)	8	3
19	18	17	(1)	Medical	39	36	34	(3)
6	3	2	(3)	Chemicals	8	7	5	(1)
-	5	3	5	Main Break Costs	1	9	15	8
116	124	133	8	All Other	226	269	263	43
300	295	312	(5)	Total Expenses, net of other income	596	620	651	24
\$167	\$205	\$161	(\$38)	EBITDA	\$400	\$440	\$342	(\$40)
95	96	88	1	Depreciation and Amortization	190	190	175	-
-	-	-	-	AFUDC	-	-	-	-
\$72	\$109	\$73	(\$37)	EBIT	\$210	\$250	\$167	(\$40)
69	70	70	1	Interest - External Debt	139	140	140	1
-	4	2	4	Interest - Interco Debt	1	7	5	6
69	74	72	5	Total Interest	140	147	145	7
\$3	\$35	\$1	(\$32)	EBT	\$70	\$103	\$22	(\$33)
1	3		2	Income Taxes	8	10	4	2
\$2	\$32	\$1	(\$30)	Net Income	\$62	\$93	\$18	(\$31)



#### Return on Equity

 February NH ROE is 8.33% compared to a target of 9.93%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-106 bps), unfavorable equity thickness (-41 bps) and higher debt cost (-28 bps) due to lower levels of intercompany borrowings when compared to budget.

Revenues

MTD and YTD Revenues are unfavorable by \$33K and \$64K, respectively. Variances due mainly to unfavorable tax reform
refund, lower than expected billed consumption and WICA.

- MTD and YTD Other Taxes are unfavorable by \$14K and \$29K, respectively. Variances due to unfavorable property taxes
  as a result of significant increase in personal property additions.
- MTD and YTD Purchased Power is unfavorable by \$8K and \$13K, respectively. Variances due to the new Mill Rd well treatment facility expenses higher than budget.
- MTD and YTD Pension Expense is favorable by \$5K and \$9K, respectively. Variances due to updated 2021 expense from actuary.
- MTD and YTD Main Breaks expense is favorable by \$5K and \$8K, respectively. Variances due to no main breaks YTD vs two budgeted.
- MTD and YTD All Other expenses are favorable by \$8K and \$43K, respectively. MTD variance due to lower Maintenance costs. YTD variance due to lower Maintenance and Lab Contract Costs, partially offset by lower Jobbing.

Capital ExpendituresDW 20-184Comparison to BudgetJoint Town 4-17 Attachment 1February 28, 2021Page 172 of 186

		,	
(	Dollars	in	thousands)

	Ν	Ionth				Year T	o Date	
<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance	AWC-NH	<u>2021</u>	Budget	<u>2020</u>	<u>Variance</u>
9	3	(6)	(6)	Mains	25	3	\$ 6	(22)
2	112	27	110	Transmission & Distribution	9	166	48	157
4	1	-	(3)	IT	4	3	-	(1)
2	15	21	13	Meters	3	25	34	22
-	32	35	32	Source of Supply	5	37	103	32
4	1	-	(3)	Pumping	5	1	-	(4)
72	18	46	(54)	Treatment	102	29	147	(73)
-	2	5	2	General Plant	-	2	5	2
93	184	128	91		153	266	343	113

• Mains – Mains were higher than target through February. Year-end actuals are expected to meet targets.

T&D – The variance is primarily due to the Jenness Beach Tank Rehabilitation project. Year-end actuals are expected to meet targets.
IT – Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through February. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 22 project. Year-end actuals are expected to meet targets.

•Pumping – The variance was primarily miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

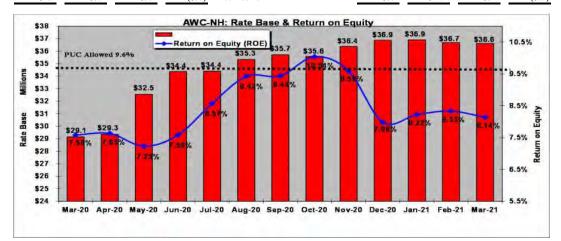
•Treatment – The variance is primarily due to the Mill Road Well 6 – PFAS Treatment project. Year-end actuals are expected to meet targets.

•General – The variance is primarily due to miscellaneous General Recurring. Year-end actuals are expected to meet targets.

#### Aquarion Water Company of New Hampshire Financial Results March 31, 2021 (Dollars in thousands)

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	Mon	ith				Year To	Date	
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance
\$518	\$555	\$505	(\$37)	Revenue	\$1,514	\$1,615	\$1,498	(\$101)
78	79	73	1	Labor	217	225	219	8
83	71	72	(12)	Other Taxes	252	211	217	(41)
20	13	23	(7)	Purchased Power	59	39	58	(20)
(7)	(3)	-	4	Pension	(21)	(8)	-	13
(5)	(4)	5	1	Retiree Medical	(16)	(12)	13	4
20	18	17	(2)	Medical	59	54	51	(5)
5	3	3	(2)	Chemicals	13	10	8	(3)
3	4	3	1	Main Break Costs	4	13	18	9
135	141	130	6	All Other	361	410	393	49
332	322	326	(10)	Total Expenses, net of other income	928	942	977	14
\$186	\$233	\$179	(\$47)	EBITDA	\$586	\$673	\$521	(\$87)
95 -	95	62	-	Depreciation and Amortization AFUDC	285	285	237	-
\$91	\$138	\$117	(\$47)	EBIT	\$301	\$388	\$284	(\$87)
70	70	71	-	Interest - External Debt	209	210	211	1
1	4	3	3	Interest - Interco Debt	2	11	8	9
71	74	74	3	Total Interest	211	221	219	10
\$20	\$64	\$43	(\$44)	EBT	\$90	\$167	\$65	(\$77)
2	8	7	6	Income Taxes	10	18	11	8
\$18	\$56	\$36	(\$38)	Net Income	\$80	\$149	\$54	(\$69)



#### Return on Equity

March NH ROE is 8.14% compared to a target of 9.99%. Variance due primarily to lower Utility Operating Income on a 12
month rolling basis (-129 bps), unfavorable equity thickness (-48 bps) and higher debt cost (-39 bps) due to lower levels of
intercompany borrowings.

Revenues

 MTD and YTD Revenues are unfavorable by \$37K and \$101K, respectively. Variances due mainly to lower than expected fixed charges and unfavorable tax reform refund.

- MTD and YTD Other Taxes are unfavorable by \$12K and \$41K, respectively. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- MTD and YTD Purchased Power is unfavorable by \$7K and \$20K, respectively. Variances due to the new Mill Rd well treatment facility expenses higher than budget.
- MTD and YTD Pension Expense is favorable by \$4K and \$13K, respectively. Variances due to updated 2021 expense from actuary.
- MTD and YTD Main Breaks expense is favorable by \$1K and \$9K, respectively. Variances due to one main break YTD vs three budgeted.
- MTD and YTD All Other expenses are favorable by \$6K and \$49K, respectively. MTD variance due to lower Maintenance costs partially offset by higher Allocations. YTD variance due to lower Maintenance and Lab Contract Costs, partially offset by lower Jobbing.

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	N	Ionth				Year To	o Date	
2021	Budget	<u>2020</u>	Variance	AWC-NH	2021	Budget	<u>2020</u>	Variance
7	84	(25)	77	Mains	32	87	\$ (19)	55
16	103	73	87	Transmission & Distribution	25	270	121	245
21	2	14	(19)	IT	25	5	14	(20)
2	19	11	17	Meters	5	44	45	39
13	19	35	6	Source of Supply	18	56	138	38
5	-	13	(5)	Pumping	10	1	13	(9)
40	13	48	(27)	Treatment	142	42	195	(100)
31	-	1	(31)	General Plant	31	2	6	(29)
135	240	170	105		288	507	513	219

(Dollars in thousands)

• Mains - Mains were lower than target through March. Year-end actuals are expected to meet targets.

• **Transmission & Distribution** – The variance is primarily due to the Jenness Beach Tank Rehabilitation project. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to SCADA Hardware and Software upgrades. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through March. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 22 project. Year-end actuals are expected to meet targets.

• Pumping – The variance was primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment – The variance is primarily due to the Mill Road Well 6 – PFAS Treatment project. Year-end actuals are expected to meet targets.

#### Aquarion Water Company of New Hampshire Financial Results April 30, 2021 (Dollars in thousands)

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	Mon	ith				Year To	Date	
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance
\$527	\$536	\$521	(\$9)	Revenue	\$2,041	\$2,151	\$2,019	(\$110)
67	74	71	7	Labor	284	299	290	15
85	70	67	(15)	Other Taxes	337	281	284	(56)
15	14	10	(1)	Purchased Power	74	53	68	(21)
(7)	(3)	-	4	Pension	(28)	(11)	-	17
(5)	(4)	(19)	1	Retiree Medical	(21)	(16)	(6)	5
19	19	17	-	Medical	78	73	68	(5)
4	4	5	-	Chemicals	17	14	13	(3)
4	5	9	1	Main Break Costs	8	18	27	10
145	154	140	9	All Other	506	564	533	58
327	333	300	6	Total Expenses, net of other income	1,255	1,275	1,277	20
\$200	\$203	\$221	(\$3)	EBITDA	\$786	\$876	\$742	(\$90)
97	98	90	1	Depreciation and Amortization	382	383	327	1
-	-	-	-	AFUDC	-	-	-	-
\$103	\$105	\$131	(\$2)	EBIT	\$404	\$493	\$415	(\$89)
71	70	69	(1)	Interest - External Debt	280	280	280	-
-	4	2	4	Interest - Interco Debt	2	15	10	13
71	74	71	3	Total Interest	282	295	290	13
\$32	\$31	\$60	\$1	ЕВТ	\$122	\$198	\$125	(\$76)
3	3	9		Income Taxes	13	21	20	8
\$29	\$28	\$51	\$1	Net Income	\$109	\$177	\$105	(\$68)



#### Return on Equity

- April NH ROE is 8.08% compared to a target of 9.84%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-130 bps), unfavorable equity thickness (-34 bps) and higher debt cost (-47 bps) due to lower levels of intercompany borrowings when compared to budget, partially offset by lower rate base (37 bps).
   Revenues
  - MTD and YTD Revenues are unfavorable by \$9K and \$110K, respectively. MTD unfavorable due mainly to unfavorable tax reform refund and YTD unfavorable due mainly to lower fixed charges and unfavorable tax reform refund.

- MTD and YTD Labor are favorable by \$7K and \$15K, respectively. Variances due to more labor charged to capital.
- MTD and YTD Other Taxes are unfavorable by \$15K and \$56K, respectively. Variances due to unfavorable property taxes as
  a result of significant increase in personal property additions.
- MTD and YTD Purchased Power is unfavorable by \$1K and \$21K, respectively. Variances due to the new Mill Rd well
  treatment facility expenses higher than budget.
- MTD and YTD Pension Expense is favorable by \$4K and \$17K, respectively. Variances due to updated 2021 expense from actuary.
- MTD and YTD Main Breaks expense is favorable by \$1K and \$10K, respectively. YTD variance due to two main breaks vs four budgeted.
- MTD and YTD All Other expenses are favorable by \$9K and \$58K, respectively. Variances due to lower Maintenance costs, Lab Contract Costs and Other Consulting, partially offset by higher Allocations and lower Jobbing.

Capital ExpendituresDW 20-184Capital ExpendituresJoint Town 4-17 Attachment 1Comparison to BudgetPage 176 of 186April 30, 2021(Dollars in thousands)

	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$					Year To Date					
<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance	AWC-NH	<u>2021</u>	<b>Budget</b>	<u>2020</u>	<u>Variance</u>			
(27)	317	387	344	Mains	5	404	\$ 368	399			
15	81	38	66	Transmission & Distribution	40	351	159	311			
(1)	3	21	4	IT	24	8	35	(16)			
3	12	1	9	Meters	8	56	46	48			
6	20	36	14	Source of Supply	24	76	174	52			
5	4	17	(1)	Pumping	15	5	30	(10)			
31	13	160	(18)	Treatment	173	55	355	(118)			
5	7	1	2	General Plant	36	9	7	(27)			
37	457	661	420		325	964	1,174	639			

• Mains - The variance is primarily due to the High Street Main Replacement. Year-end actuals are expected to meet targets.

• **Transmission & Distribution** – The variance is primarily due to the Jenness Beach Tank Rehabilitation project. Year-end actuals are expected to meet targets.

• IT - The variance is primarily due to SCADA Hardware upgrades. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through April. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 22 project. Year-end actuals are expected to meet targets.

•Pumping – The variance was primarily miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment - The variance is primarily due to the Mill Road Well 6 - PFAS Treatment project. Year-end actuals are expected to meet targets.

#### Exhibit 21 DW 20-184

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#### Aquarion Water Company of New Hampshire Financial Results

May 31, 2021

# Year To Date Budget Variance Year To Date Budget 2021 Budget 2020 Variance \$\$41 Revenue \$\$2,753 \$\$2,822 \$\$2,717 (\$69) 4 Labor 348 367 355 19 (13) Other Taxes 420 351 350 (69)

	64	68	65	4	Labor	348	367	355	19
	83	70	66	(13)	Other Taxes	420	351	350	(69)
	19	14	15	(5)	Purchased Power	93	67	83	(26)
	(7)	(2)	-	5	Pension	(35)	(13)	-	22
	(6)	(4)	(1)	2	Retiree Medical	(27)	(20)	(7)	7
	15	18	17	3	Medical	93	91	85	(2)
	8	5	6	(3)	Chemicals	25	19	19	(6)
	5	4	2	(1)	Main Break Costs	13	22	29	9
1	38	142	94	4	All Other	644	706	627	62
3	19	315	264	(4)	Total Expenses, net of other income	1,574	1,590	1,541	16
\$3	93	\$356	\$434	\$37	EBITDA	\$1,179	\$1,232	\$1,176	(\$53)
	96	95	89	(1)	Depreciation and Amortization	478	478	416	-
-		-	-	-	AFUDC	-	-	-	-
\$2	.97	\$261	\$345	\$36	EBIT	\$701	\$754	\$760	(\$53)
	70	70	70	-	Interest - External Debt	350	350	350	-
-		4	3	4	Interest - Interco Debt	2	19	13	17
	70	74	73	4	Total Interest	352	369	363	17
\$2	27	\$187	\$272	\$40	EBT	\$349	\$385	\$397	(\$36)
	24	21	44	(3)	Income Taxes	37	42	64	5
\$2	203	\$166	\$228	\$37	Net Income	\$312	\$343	\$333	(\$31)



#### Return on Equity

Month

Budget

\$671

2020

\$698

2021

\$712

- May NH ROE is 7.96% compared to a target of 9.49%. Variance is due primarily to lower Utility Operating Income on a 12 month rolling basis (-111 bps), higher debt cost (-54 bps) and the resulting unfavorable equity thickness (-35 bps), partially offset by lower rate base (50 bps).
- MTD Revenues are favorable by \$41K and YTD Revenues are unfavorable by \$69K. MTD favorable due mainly to higher than expected production partially offset by lower fixed charges and unfavorable tax reform refund. YTD Revenues are unfavorable due mainly to lower fixed charges and unfavorable tax reform refund, offset by higher production in May.

#### Expenses

- MTD and YTD Labor are favorable by \$5K and \$19K, respectively. YTD variance due to more labor charged to capital
  and an employee replaced at a lower pay rate.
- MTD and YTD Other Taxes are unfavorable by \$13K and \$69K, respectively. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- MTD and YTD Purchased Power is unfavorable by \$5K and \$26K, respectively. Variances due to the new Mill Rd well
  treatment facility expenses higher than budget and higher production in May.
- MTD and YTD Pension Expense is favorable by \$5K and \$22K, respectively. Variances due to updated 2021 expense from actuary.
- YTD Main Breaks expense is favorable by \$9K due to three main breaks vs five budgeted.
- MTD and YTD All Other expenses are favorable by \$4K and \$62K, respectively. YTD variances due to lower Maintenance costs, Lab Contract Costs and Other Consulting, partially offset by higher Management Allocations expense (legal expense from Eversource) and lower Jobbing.

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#### **Capital Expenditures Comparison to Budget** May 31, 2021 (Dollars in thousands)

	Ν	Ionth		Year To Date			o Date		
<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance	AWC-NH	<u>2021</u>	<b>Budget</b>	<u>2020</u>	<u>Variance</u>	
251	319	571	68	Mains	256	723	\$ 938	467	
7	16	17	9	Transmission & Distribution	47	367	176	320	
7	4	3	(3)	IT	31	12	38	(19)	
13	23	4	10	Meters	21	79	50	58	
-	15	6	15	Source of Supply	24	91	180	67	
10	4	-	(6)	Pumping	25	9	30	(16)	
58	18	(3)	(40)	Treatment	231	73	352	(158)	
(2)	32	73	34	General Plant	34	41	80	7	
344	431	671	87		669	1,395	1,844	726	

• Mains – The variance is primarily due to the High Street Main Replacement. Year-end actuals are expected to meet targets.

• Transmission & Distribution - The variance is primarily due to the Jenness Beach Tank Rehabilitation project. Year-end actuals are expected to meet targets.

• IT - The variance is primarily due to SCADA Hardware Upgrades and the Winnicut WTP 4-log Pipe Improvement projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through May. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 22 project. Year-end actuals are expected to meet targets.

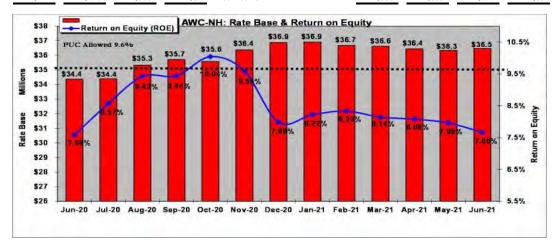
•Pumping – The variance was primarily miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

• Treatment – The variance is primarily due to the Mill Road Well 6 – PFAS Treatment project. Year-end actuals are expected to meet targets.

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#### Aquarion Water Company of New Hampshire Financial Results June 30, 2021 (Dollars in thousands)

	Mon	ith				Year To	Date	
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance
\$845	\$706	\$880	\$139	Revenue	\$3,598	\$3,528	\$3,597	\$70
74	74	67	-	Labor	422	441	422	19
84	71	68	(13)	Other Taxes	504	422	418	(82)
27	20	19	(7)	Purchased Power	120	87	102	(33)
17	(3)	(12)	(20)	Pension	(18)	(16)	(12)	2
(1)	(4)	(6)	(3)	Retiree Medical	(28)	(24)	(13)	4
17	18	17	1	Medical	110	109	102	(1)
7	7	9	-	Chemicals	32	26	28	(6)
2	5	3	3	Main Break Costs	15	27	32	12
148	137	116	(11)	All Other	792	843	743	51
375	325	281	(50)	Total Expenses, net of other income	1,949	1,915	1,822	(34)
\$470	\$381	\$599	\$89	EBITDA	\$1,649	\$1,613	\$1,775	\$36
92	95	96	3	Depreciation and Amortization	570	573	512	3
-	-	-	-	AFUDC	-	-	-	-
\$378	\$286	\$503	\$92	EBIT	\$1,079	\$1,040	\$1,263	\$39
70	70	70	-	Interest - External Debt	420	420	420	-
1	4	(1)	3	Interest - Interco Debt	3	23	12	20
71	74	69	3	Total Interest	423	443	432	20
\$307	\$212	\$434	\$95	ЕВТ	\$656	\$597	\$831	\$59
33	22	68	(11)	Income Taxes	70	64	132	(6)
\$274	\$190	\$366	\$84	Net Income	\$586	\$533	\$699	\$53



#### Return on Equity

June NH ROE is 7.66% compared to a target of 8.52%. Variance due primarily to lower Utility Operating Income on a 12
month rolling basis (-68 bps), unfavorable equity thickness (-32 bps) and higher debt cost (-36 bps), partially offset by
lower rate base (50 bps).

Revenues

MTD and YTD Revenues are favorable by \$139K and \$70K, respectively. MTD and YTD variances due mainly to higher
than expected production as a result of increased water usage due to higher than average temperatures partially, offset by
lower fixed charges and unfavorable tax reform refund.

- MTD Labor is on target and YTD Labor is favorable by \$19K. YTD variance due to more labor charged to capital and an
  employee replaced at a lower pay rate.
- MTD and YTD Other Taxes are unfavorable by \$13K and \$82K, respectively. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- MTD and YTD Purchased Power is unfavorable by \$7K and \$33K, respectively. Variances due to the new Mill Rd well treatment facility expenses higher than budget and higher production in May and June.
- MTD Pension expense is unfavorable by \$20Kand YTD Pension expense is favorable by \$2K. Variances due to updated 2021 expense from actuary.
- MTD and YTD Main Breaks expense is favorable by \$3K and \$12K, respectively. YTD variance due to four main breaks vs six budgeted.
- MTD All Other expenses are unfavorable by \$11K and YTD All Other expenses are favorable by \$51K. MTD variance due
  to higher Operating expense and higher Management Allocation expense (legal expense from Eversource), partially offset
  by lower Consulting fees. YTD variances due to lower Maintenance costs, Lab Contract Costs and Other Consulting,
  partially offset by higher Management Allocations expense (legal expense from Eversource) and higher Operating expense.

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#### Capital Expenditures Comparison to Budget June 30, 2021 (Dollars in thousands)

	N	Ionth		Year To Date				
2021	<b>Budget</b>	<u>2020</u>	Variance	AWC-NH	<u>2021</u>	<b>Budget</b>	<u>2020</u>	<u>Variance</u>
440	263	657	(177)	Mains	697	986	\$ 1,595	289
31	19	25	(12)	Transmission & Distribution	78	386	201	308
-	6	-	6	IT	31	18	38	(13)
30	20	11	(10)	Meters	51	99	61	48
11	18	(4)	7	Source of Supply	35	109	176	74
1	-	-	(1)	Pumping	26	9	30	(17)
129	16	131	(113)	Treatment	360	89	483	(271)
-	7	32	7	General Plant	34	48	112	14
642	349	852	(293)		1,312	1,744	2,696	432

• Mains - Mains are lower than target through June. Year-end actuals are expected to be higher than targets.

•Transmission & Distribution – The variance is primarily due to the Exeter Road Tank Improvement project. Year-end actuals are to be on target. • IT – The variance is primarily due to SCADA Automation Programming project, offset slightly by higher spending on the Winnicut WTP 4-Log Pipe

Improvement project. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were slightly lower than anticipated through June. Year-end actuals are expected to meet targets.

•Source of Supply –The variance is primarily due to the Well 7/22 Improvements and miscellaneous SOS recurring projects. Year-end actuals are expected to be slightly lower targets.

•Pumping – The variance is primarily due to higher miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

•Treatment – The variance is primarily due to the Mill Road WTP Centralized Treatment and Well 7/Well 22 Treatment Improvement projects. Year-end actuals are expected to be slightly higher than targets.

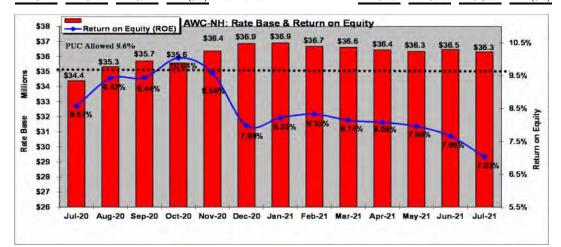
•General & Other - General & Other is on target through June. Year-end actuals are expected to be slightly higher than targets.

DW 20-184

#### Aquarion Water Company of New Hampshire Financial Results July 31, 2021 (Dollars in thousands)

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	Mon	ıth				Year To	Date	
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance
\$734	\$832	\$867	(\$98)	Revenue	\$4,332	\$4,360	\$4,464	(\$28)
72	75	71	3	Labor	494	516	493	22
81	71	68	(10)	Other Taxes	585	493	486	(92)
22	24	26	2	Purchased Power	142	111	128	(31)
(2)	(2)	(2)	-	Pension	(20)	(18)	(14)	2
(5)	(4)	(2)	1	Retiree Medical	(33)	(28)	(15)	5
19	18	17	(1)	Medical	129	127	119	(2)
6	8	6	2	Chemicals	38	34	34	(4)
2	4	1	2	Main Break Costs	17	31	33	14
138	155	120	17	All Other	930	998	863	68
333	349	305	16	Total Expenses, net of other income	2,282	2,264	2,127	(18)
\$401	\$483	\$562	(\$82)	EBITDA	\$2,050	\$2,096	\$2,337	(\$46)
105	107	93	2	Depreciation and Amortization AFUDC	675	680	605	5
\$296	\$376	\$469	(\$80)	EBIT	\$1,375	\$1,416	\$1,732	(\$41)
70	70	71	-	Interest - External Debt	490	490	491	-
-	5	-	5	Interest - Interco Debt	3	28	12	25
70	75	71	5	Total Interest	493	518	503	25
\$226	\$301	\$398	(\$75)	EBT	\$882	\$898	\$1,229	(\$16)
24	31	64	7	Income Taxes	94	95	196	1
\$202	\$270	\$334	(\$68)	Net Income	\$788	\$803	\$1,033	(\$15)



#### Return on Equity

- July NH ROE is 7.03% compared to a target of 8.93%. Variance due primarily to lower Utility Operating Income on a 12
  month rolling basis (-118 bps), unfavorable equity thickness (-50 bps) and higher debt cost (-96 bps), partially offset by lower
  rate base (73 bps).
- Revenues
  - MTD and YTD Revenues are unfavorable by \$98K and \$28K, respectively. MTD unfavorable due to lower production impacted by lower average temperatures and higher rainfall. YTD unfavorable due to lower production in July and higher tax reform, partially offset by higher production in May and June.

- MTD and YTD Labor is favorable by \$3K and \$22K, respectively. YTD variance due to more labor charged to capital and an employee replaced at a lower pay rate.
- MTD and YTD Other Taxes are unfavorable by \$10K and \$92K, respectively. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- MTD Purchased Power is favorable by \$2K and YTD Purchased Power is unfavorable by \$31K. YTD variance due to the new Mill Rd well treatment facility expenses higher than budget and higher production in May and June.
  MTD and YTD Main Breaks expense is favorable by \$2K and \$14K, respectively. YTD variance due to four actual main
- MTD and YTD Main Breaks expense is favorable by \$2K and \$14K, respectively. YTD variance due to four actual main breaks vs seven budgeted.
- MTD and YTD All Other expenses are favorable by \$17K and \$68K, respectively. MTD variance due to lower Lab Contract
  costs and lower Consulting, partially offset by higher Maintenance costs. YTD variance due to lower Maintenance costs, Lab
  Contract Costs and Other Consulting, partially offset by higher Management Allocations expense (legal expense from
  Eversource), higher Operating expense and lower Jobbing.

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				(Donars in thousands)				
	N	Ionth				Year To	o Date	
 <u>2021</u>	<b>Budget</b>	<u>2020</u>	<u>Variance</u>	AWC-NH	<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance
296	211	216	(85)	Mains	992	1,197	\$ 1,811	205
17	16	20	(1)	Transmission & Distribution	95	402	221	307
-	3	3	3	IT	31	21	41	(10)
26	15	3	(11)	Meters	77	114	64	37
-	9	50	9	Source of Supply	35	118	226	83
12	-	-	(12)	Pumping	38	9	30	(29)
178	57	66	(121)	Treatment	538	146	549	(392)
 -	-	2	-	General Plant	34	48	114	14
 529	311	360	(218)		1,840	2,055	3,056	215

**Capital Expenditures** 

Comparison to Budget July 31, 2021 (Dollars in thousands)

• Mains - The variance is primarily due to the High Street Main Replacement. Year-end actuals are expected to meet targets.

• Transmission & Distribution – The variance is primarily due to the Jenness Beach Tank Rehabilitation project. Year-end actuals are expected to meet targets.

• IT – The variance is primarily due to SCADA Hardware Upgrades and the Winnicut WTP 4-log Pipe Improvement projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through July. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 22 project. Year-end actuals are expected to meet targets.

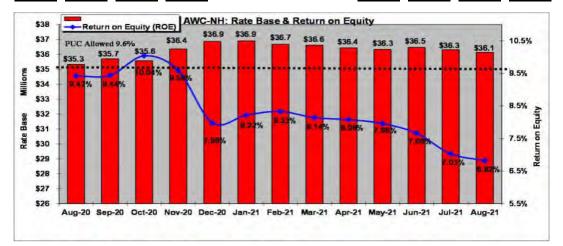
•Pumping – The variance was primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to meet targets.

• Treatment – The variance is primarily due to the Mill Road Well 6 – PFAS Treatment project. Year-end actuals are expected to meet targets.

#### Aquarion Water Company of New Hampshire Financial Results August 31, 2021 (Dollars in thousands)

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	Mon	th			Year To Date					
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance		
\$788	\$807	\$879	(\$19)	Revenue	\$5,120	\$5,167	\$5,343	(\$47)		
69	74	68	5	Labor	563	590	561	27		
78	70	67	(8)	Other Taxes	663	563	553	(100)		
23	22	29	(1)	Purchased Power	165	133	157	(32)		
(3)	(3)	(2)	-	Pension	(23)	(21)	(16)	2		
(4)	(4)	(2)	-	Retiree Medical	(37)	(32)	(17)	5		
22	18	17	(4)	Medical	151	145	136	(6)		
8	8	6	-	Chemicals	46	42	40	(4)		
1	4	2	3	Main Break Costs	18	35	35	17		
114	131	143	17	All Other	1,044	1,129	1,006	85		
308	320	328	12	Total Expenses, net of other income	2,590	2,584	2,455	(6)		
\$480	\$487	\$551	(\$7)	EBITDA	\$2,530	\$2,583	\$2,888	(\$53)		
106	109	89	3	Depreciation and Amortization	781	789	694	8		
-	-	-	-	AFUDC	-	-	-	-		
\$374	\$378	\$462	(\$4)	EBIT	\$1,749	\$1,794	\$2,194	(\$45)		
71	71	70	-	Interest - External Debt	561	561	561	-		
1	6	(1)	5	Interest - Interco Debt	4	34	11	30		
72	77	69	5	Total Interest	565	595	572	30		
\$302	\$301	\$393	\$1	EBT	\$1,184	\$1,199	\$1,622	(\$15)		
31	33	61	2	Income Taxes	125	128	257	3		
\$271	\$268	\$332	\$3	Net Income	\$1,059	\$1,071	\$1,365	(\$12)		



#### Return on Equity

August NH ROE is 6.82% compared to a target of 8.44%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-116 bps), unfavorable equity thickness (-42 bps) and higher debt cost (-87 bps), partially offset by lower rate base (82 bps).

Revenues

MTD and YTD Revenues are unfavorable by \$19K and \$47K, respectively. MTD unfavorable due to higher tax reform. YTD
unfavorable due to higher tax reform and lower than expected WICA fixed charges partially offset by higher production in
May and June.

- MTD and YTD Labor is favorable by \$5K and \$27K, respectively. YTD variance due to more labor charged to capital and an
  employee replaced at a lower pay rate.
- MTD and YTD Other Taxes are unfavorable by \$8K and \$100K, respectively. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- MTD and YTD Purchased Power is unfavorable by \$1K and \$32K, respectively. YTD variance due to the new Mill Rd well treatment facility expenses higher than budget and higher production in May and June.
- MTD and YTD Main Breaks expense is favorable by \$3K and \$17K, respectively. YTD variance due to four actual main breaks vs eight budgeted.
- MTD and YTD All Other expenses are favorable by \$17K and \$85K, respectively. MTD variance due to lower Maintenance costs and lower Consulting partially offset by higher Management Allocations expense (legal expense from Eversource). YTD variance due to lower Maintenance costs, Lab Contract Costs and Other Consulting, partially offset by higher Management Allocations expense (legal expense from Eversource) and lower Jobbing Income.

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# Capital Expenditures Comparison to Budget August 31, 2021 (Dollars in thousands)

					(Donars in thousands)				
		N	Ionth		AWC-NH         2021         Budget         2020         V           4)         Mains         1,410         1,341         \$ 2,840           5         Transmission & Distribution         108         421         269           2         IT         32         24         44           3)         Meters         107         131         68           3)         Source of Supply         38         118         297           8)         Pumping         66         9         30           2)         Treatment         681         197         596           2         General Plant         34         50         124				
	<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance	AWC-NH	2021	Budget	<u>2020</u>	Variance
	419	145	1,029	(274)		1,410	1,341	\$ 2,840	(69)
	13	19	48	6	Transmission & Distribution	108	421	269	313
	1	3	3	2	IT	32	24	44	(8)
	30	17	4	(13)	Meters	107	131	68	24
	3	-	71	(3)	Source of Supply	38	118	297	80
	28	-	-	(28)	Pumping	66	9	30	(57)
	143	51	47	(92)	Treatment	681	197	596	(484)
	-	2	10	2	General Plant	34	50	124	16
_	637	237	1,212	(400)		2,476	2,291	4,268	(185)

• Mains – Main are on target through August. Year-end actuals are expected to meet targets.

• Transmission & Distribution – The variance is primarily due to the Jenness Beach Tank Rehabilitation project. Year-end actuals are expected to be slightly lower than targets.

• IT – The variance is primarily due to SCADA Hardware Upgrades and the Winnicut WTP 4-log Pipe Improvement projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through August. Year-end actuals are expected to meet targets.

•Source of Supply – The variance is primarily due to the Well 22 project. Year-end actuals are expected to meet targets.

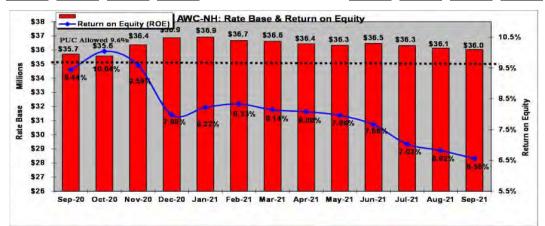
• Pumping – The variance was primarily miscellaneous Pumping Recurring. Year-end actuals are expected to exceed targets.

•Treatment – The variance is primarily due to the Mill Road Well 6 – PFAS Treatment project. Year-end actuals are expected to exceed targets.

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#### Aquarion Water Company of New Hampshire Financial Results September 30, 2021 (Dollars in thousands)

	Mon	th			Year To Date						
2021	Budget	2020	Budget Variance		2021	Budget	2020	Budget Variance			
\$675	\$675 \$686 \$742		(\$11)	(\$11) Revenue		\$5,853	\$6,085	(\$58)			
79	75	72	(4)	Labor	642	665	633	23			
80	70	68	(10)	Other Taxes	743	633	621	(110)			
17	18	28	1	Purchased Power	182	151	185	(31)			
(3)	(3)	(1)	-	Pension	(26)	(24)	(17)	2			
(5)	(3)	(2)	2	Retiree Medical	(42)	(35)	(19)	7			
15	19	14	4	Medical	166	164	150	(2)			
6	7	8	1	Chemicals	52	49	48	(3)			
10	5	-	(5)	Main Break Costs	28	40	35	12			
131	133	128	2	All Other	1,175	1,262	1,134	87			
330	321	315	(9)	Total Expenses, net of other income	2,920	2,905	2,770	(15)			
\$345	\$365	\$427	(\$20)	EBITDA	\$2,875	\$2,948	\$3,315	(\$73)			
124	109	81	(15)	Depreciation and Amortization	905	898	775	(7)			
-	-	-	-	AFUDC	-	-	-	-			
\$221	\$256	\$346	(\$35)	EBIT	\$1,970	\$2,050	\$2,540	(\$80)			
70	70	70	-	Interest - External Debt	631	631	631	-			
1	6	1	5	Interest - Interco Debt	5	40	12	35			
71	76	71	5	Total Interest	636	671	643	35			
\$150	\$180	\$275	(\$30)	EBT	\$1,334	\$1,379	\$1,897	(\$45)			
18	18	45		Income Taxes	143	146	302	3			
\$132	\$162	\$230	(\$30)	Net Income	\$1,191	\$1,233	\$1,595	(\$42)			



#### Return on Equity

 September NH ROE is 6.56% compared to a target of 8.09%. Variance due primarily to lower Utility Operating Income on a 12 month rolling basis (-151 bps), unfavorable equity thickness (-37 bps) and higher debt cost (-59 bps), partially offset by lower rate base (93 bps).

Revenues

 MTD and YTD Revenues are unfavorable by \$11K and \$58K, respectively. MTD unfavorable due to higher tax reform. YTD unfavorable due to higher tax reform and lower production in July, partially offset by higher production in May and June.

- MTD Labor is unfavorable by \$4K and YTD Labor is favorable by \$23K. YTD variance due to more labor charged to
  capital and an employee replaced at a lower pay rate.
- MTD and YTD Other Taxes are unfavorable by \$10K and \$110K, respectively. Variances due to unfavorable property taxes as a result of significant increase in personal property additions.
- YTD Purchased Power is unfavorable by \$31K. YTD variance due to the new Mill Rd well treatment facility expenses higher than budget and higher production in May and June.
- MTD Main Breaks expense is unfavorable by \$5K and YTD Main Breaks expense is favorable by \$12K. MTD variance due to two actual main breaks in September vs. one budgeted. YTD variance due to six actual main breaks vs nine budgeted.
- YTD All Other expenses are favorable by \$87K. YTD variance due to lower Maintenance costs, Lab Contract Costs and Other Consulting, partially offset by higher Telecommunications costs, Management Allocations expense (legal expense from Eversource), and lower Jobbing Income.

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# Capital Expenditures Comparison to Budget September 30, 2021 (Dollars in thousands)

					(Donars in thousands)			<b>D</b>	
		N	Ionth				Year T	o Date	
_	<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance	AWC-NH	<u>2021</u>	<b>Budget</b>	<u>2020</u>	Variance
	(38)	93	338	131	Mains	1,372	1,435	\$ 3,178	63
	15	17	29	2	Transmission & Distribution	123	438	298	315
	-	1	1	1	IT	32	25	45	(7)
	25	14	13	(11)	Meters	132	145	81	13
	15	-	9	(15)	Source of Supply	53	118	306	65
	17	4	-	(13)	Pumping	83	13	30	(70)
	255	256	63	1	Treatment	936	453	659	(483)
	-	4	5	4	General Plant	34	54	129	20
_	289	389	458	100		2,765	2,681	4,726	(84)
_						-			

• Mains – Main are on target through September. Year-end actuals are expected to meet targets.

•Transmission & Distribution – The variance is primarily due to the Jenness Beach Tank Rehabilitation project. Year-end actuals are expected to be slightly lower than targets.

• IT – The variance is primarily due to SCADA Hardware Upgrades and the Winnicut WTP 4-log Pipe Improvement projects. Year-end actuals are expected to meet targets.

• Meters – Meter Replacements were lower than anticipated through September. Year-end actuals are expected to meet targets.

• Source of Supply – The variance is primarily due to the Well 22 project. Year-end actuals are expected to meet targets.

• Pumping – The variance was primarily due to miscellaneous Pumping Recurring. Year-end actuals are expected to exceed targets.

• Treatment – The variance is primarily due to the Mill Road Well 6 – PFAS Treatment project. Year-end actuals are expected to exceed targets.

•General & Other – The variance is primarily due to Fixed Base Leak Loggers Phase 3 and miscellaneous General Recurring projects. Year-end actuals are expected to meet targets.

# **EXHIBIT BCO-10**

# BION C. OSTRANDER – DIRECT TESTIMONY DOCKET NO. DW 20-184 AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.

# AQUARION WATER COMPANY OF NEW HAMPSHIRE

# DW 20-184

Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-7 Date of Response: November 12, 2021 Witness: D. Szabo

- REQUEST: Aquarion's Annual Reports (A-11) shows affiliate charges for Accounting, Information Technology, Customer Service, and Regulatory related services of \$600,327 in 2017, \$606,028 in 2018, \$704,240 in 2019, and \$533,795 in 2020. Address the following:
  - a) Provide the rate case adjustments proposed by Aquarion that impact each of the above affiliate services (by account number and each service) and provide the adjusted amount of affiliate charges for each of the above affiliate services included in this rate case (by account number and service).
  - b) Regarding (a) above, explain why Aquarion's adjustment for these affiliate services does not reduce the related 2019 per book affiliate expenses from \$704,240 to a level that approximates the 2020 per book affiliate expenses of \$533,795. Explain why it is not reasonable to adjust these affiliate service expenses to the 2020 per book amount of \$533,795, and provide all supporting documentation and calculations to support Aquarion's position.
  - c) Explain why the 2020 level of affiliate service expenses of \$533,795 is not considered a reasonable or recurring level of expenses for these related services, and provide all supporting documentation and calculations to support Aquarion's position. Explain why the 2020 affiliate service expense of \$533,795 is not a more reasonable level of going-forward expenses, especially when this amount more closely approximates the related 2017 and 2018 expenses (\$600,327 and \$606,028, respectively), compared to the significant increase in these expenses in 2019 to an amount of \$704,240.

# **RESPONSE:**

a) Please refer to the table below for the rate case adjustments proposed by the Company by account number and service as compared to the test year 2019 and 2020 actual.

# AQUARION WATER COMPANY OF NEW HAMPSHIRE

# DW 20-184

# Aquarion Water Company's Responses to Joint Town Data Requests-Set 4

Data Request Received: October 19, 2021 Request No.: Joint Town 4-7 Date of Response: November 12, 2021 Witness: D. Szabo

Account No.	2019 Description Ref Zo19 Test Year		Pro Forma		2020 Actual					
Allocated fro	m ////C-CT·									
906011	Shared IT	10	Ś	262,527	Ś	(80,662)	\$	181,865	Ś	192,457
905011	Shared Customer Service	1P	Ŷ	89,382	Ŧ	(2,550)	Ť	86,832	Ŷ	78,989
923011	Shared Facilities	1N		49,830		(3,093)		46,737		43,113
	Allocated Cost		\$	401,740	\$	(86,305)	\$	315,435	\$	314,559
920001,2	CT labor	1C		128,981		7,855		136,836		96,168
	Labor overcharged to NH			7,005 <sup>(1)</sup>		(7,005)		-		
926011	Payroll benefits	1D		141,825		2,241		144,066		99,313
408015	Payroll taxes			21,792		-		21,792		18,886
	MA labor			2,897		-		2,897		4,869
	Direct Labor & OH			302,499		3,091		305,590		219,236
	Total		\$	704,239	\$	(83,214)	\$	621,025	\$	533,795

(1) Affiliate Labor was overstated \$7,005 during the test year. However, there was no impact to pro forma labor charge as the correct labor charge amount was reflected on Schedule No. 1C. This issue was also resolved as part of the audit issues.

As shown in this table, for the three services (IT, Customer Service and Shared Facilities), the Company made adjustments to reduce the allocated costs by \$86,305. The pro forma costs for these three shared services are essentially the same as the 2020 actual.

The labor charges from CT and MA represent direct time charged by CT and MA employees based on the number of hours charged to NH, times the employees' rate of pay. Payroll benefits and payroll taxes are a function of the labor charges. The reduction in CT labor charge in 2020 as compared with the 2019 actual was mainly due to 1) an open senior executive position in 2020 (subsequently filled in 2021); and 2) labor and overtime by CT employees charged to NH due to the boil water alert in 2019. Please also refer to Company response to Staff 1-3. Therefore, the Company believes that the pro forma amounts are more representative of the going forward expenses.

- b) Please refer to discussion in a).
- c) Please refer to discussion in a). Please also refer to response to Joint Town 4-38 and Joint Town 4-38 Attachment 1. The pro forma costs for the allocated services included in the rate case are actually lower than any of the previous years. The increase in direct labor labor charges and overhead benefits and payroll taxes reflected the annual pay increases as well as the actual time that CT employees worked on NH related projects.