Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty Project List In Service as of December 31, 2021

Att#	2021 Project #	Project Description	<u>Priority</u>	<u>Budget</u>	Total In Service \$	<u>FERC</u>	Book Rate	Book Amt	MACRS	Tax Amt
2	8830-1958	Install Service to Tuscan Village South	3. Growth	\$1,000,000	\$1,235,243	364	3.64%	\$44,963	3.75%	\$46,322
3	8830-2069	Golden Rock Feeder 19L2	3. Growth	\$2,100,000	\$1,523,493	364	3.64%	\$55,455	3.75%	\$57,131
4	8830-2086	Lebanon Pole Pile	5. Mandated	\$652,750	\$345,099	361	2.39%	\$8,248	3.75%	\$12,941
5	8830-2107	General Equipment Blanket	5. Discretionary	\$50,000	\$188,456	394	4.17%	\$7,859	3.75%	\$7,067
6	8830-2110	Street Light Blanket	2. Mandated	\$125,000	\$98,979	373	3.67%	\$3,633	3.75%	\$3,712
7	8830-2111	Public Requirements Blanket	2. Mandated	\$520,000	\$308,503	364	3.64%	\$11,230	3.75%	\$11,569
8	8830-2112	Damage/Failure Blanket	2. Mandated	\$1,500,000	\$2,022,586	364	3.64%	\$73,622	3.75%	\$75,847
9	8830-2113	Distribution Asset Replacement Blanket	2. Mandated	\$200,000	\$296,406	364	3.64%	\$10,789	3.75%	\$11,115
10	8830-2114	Third Party Attachment Blanket	2. Mandated	\$125,000	\$164,315	364	3.64%	\$5,981	3.75%	\$6,162
11	8830-2121	Distribution Reliability Blanket	2. Mandated	\$161,000	\$174,854	364	3.64%	\$6,365	3.75%	\$6,557
12	8830-2124	LED Street Light Conversion	2. Mandated	\$125,000	\$387,666	373	3.67%	\$14,227	3.75%	\$14,537
13	8830-2125	IT Systems & Equipment Blanket	5. Discretionary	\$3,329,840	\$379,187	303	20.00%	\$75,837	3.75%	\$14,219
14	8830-2146	Bare Conductor Replacement Program	4. Regulatory Programs	\$1,000,000	\$691,575	364	3.64%	\$25,173	3.75%	\$25,934
15	8830-2180	DTN Weather Upgrade	5. Discretionary	\$226,250	\$182,483	303	20.00%	\$36,497	3.75%	\$6,843
16	8830-2185	Meter Test Board	5. Discretionary	\$300,000	\$248,313	370	5.00%	\$12,416	3.75%	\$9,312
17	8830-2190	Transportation	5. Discretionary	\$1,000,000	\$253,649	392	7.50%	\$19,024	3.75%	\$9,512
18	8830-2191	Meter Purchases	5. Discretionary	\$250,000	\$379,368	370	5.00%	\$18,968	3.75%	\$14,226
19	8830-2192	Transformer Purchases	2. Mandated	\$420,000	\$639,262	368	3.51%	\$22,438	3.75%	\$23,972
20	8830-2197	Salem Garage	5. Discretionary	\$700,000	\$667,641	361	2.39%	\$15,957	3.75%	\$25,037
			Total	·-	\$10,187,080			\$468,681	· ·	\$382,015

Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty Revenue Requirement Calculation

Line	Description		Software	li	Structures/ mprovements	Pol	es, Towers, and Fixtures	Lir	ne Transformers		Meters	S	treet Lighting	Tı	ransportation		ools, Shop and Garage Equip		Total
	FERC Account		303		361		364		368		370		373		392		394		
1	Capital Spending	\$	561,669	\$	1,012,740	\$	6,416,976	\$	639,262	\$	627,681	\$	486,646	\$	253,649	\$	188,456	\$	10,187,080
2																			
3	Deferred Tax Calculation																		
4	Tax Method		MACRS20		MACRS20		MACRS20		MACRS20		MACRS20		MACRS20		MACRS20		MACRS20		
5	Tax Depreciation Rate		3.75%		3.75%		3.75%		3.75%		3.75%		3.75%		3.75%		3.75%		
6																			
7	Bonus Depreciation @ 0.00%	\$	-	\$	-	\$	-	\$	- 5	\$	-	\$	-	\$	-	\$	-	\$	-
8																			
9	Tax Basis	\$	561,669		1,012,740		6,416,976		639,262		627,681		486,646	•	253,649		188,456	\$	10,187,080
10 11	MACRS Depreciation	\$	21,063	\$	37,978	\$	240,637	\$	23,972	\$	23,538	\$	18,249	\$	9,512	\$	7,067	\$	382,015
12	Tax Depreciation - Federal	Ś	21,063	Ś	37,978	Ś	240,637	Ś	23,972	Ś	23,538	Ś	18,249	Ś	9,512	Ś	7,067	\$	382,015
13	Tax Depreciation - State	Ś	21,063		37,978		240,637		23,972		23,538	•	18,249		9,512		7,067	*	
14		,	,,	т.	21,212	7	,	*		,	=0,000	т.	,- :-	7	-,	*	1,001		
15	Book Depreciation Rate		33.33%		2.39%		3.64%		3.51%		5.00%		3.67%		7.50%		4.17%		
16	Book Depreciation	\$	187,204	\$	24,204	\$	233,578	\$	22,438	\$	31,384	\$	17,860	\$	19,024	\$	7,859	\$	543,551
17	•																		
18	Tax over (under) Book - Federal	\$	(166,142)	\$	13,773	\$	7,059	\$	1,534	\$	(7,846)	\$	389	\$	(9,512)	\$	(792)	\$	(161,536)
19	Tax over (under) Book - State		(166,142)		13,773		7,059		1,534		(7,846)		389		(9,512)		(792)		(161,536)
20	Deferred Taxes - Federal @ 21.00%		(34,890)		2,892		1,482		322		(1,648)		82		(1,997)		(166)		(33,922)
21	Deferred Taxes - State @ 7.70%		(12,793)		1,061		544		118		(604)		30		(732)		(61)		(12,438)
22	Deferred Tax Balance @ 0.00%	\$	(47,683)	\$	3,953	\$	2,026	\$	440 \$	\$	(2,252)	\$	112	\$	(2,730)	\$	(227)	\$	(46,361)
23																			
24	Rate Base Calculation																		
25	Plant in Service	\$	561,669	\$	1,012,740	\$	6,416,976	\$	639,262	\$	627,681	\$	486,646	\$	253,649	\$	188,456	\$	10,187,080
26	Accumulated Depreciation		(187,204)		(24,204)		(233,578)		(22,438)		(31,384)		(17,860)		(19,024)		(7,859)		(543,551)
27	Deferred Tax Balance		47,683		(3,953)		(2,026)		(440)		2,252		(112)		2,730		227		46,361
28	Rate Base	\$	422,148	\$	984,583	\$	6,181,372	\$	616,384	\$	598,548	\$	468,674	\$	237,356	\$	180,825	\$	9,689,889
29																			
30	Revenue Requirement Calculation	,																	
31	Return on Rate Base @ 9.36%	\$	39,513		92,157		578,576		57,694		56,024	•	43,868	•	22,216		16,925	\$	906,974
	Property Taxes @3.12%	\$	11,683	\$	30,842	\$	192,922	\$	19,245	Ş	18,604	\$	14,626	\$	7,320	\$	5,635	\$	300,878
	Book Depreciation Expense	_	187,204	_	24,204	_	233,578	_	22,438	_	31,384	_	17,860	_	19,024	_	7,859	\$	543,551
33	Annual Revenue Requirement	\$	238,401	Ş	147,204	Ş	1,005,076	Ş	99,377	\$	106,013	Ş	76,354	Ş	48,561	Ş	30,419	\$	1,751,403
34																			

Capped at \$1,800,000

36	Rate of Return Calculation	Portion	After-Tax Cost	Pre-Tax WACC
37	Equity	52.0%	9.10%	6.49%
38	Debt	48.0%	5.97%	2.87%
39		100.0%		9.36%

Tax	
	27.089

35

Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty Distribution Rate Adjustment for 2021 Step Adjustment Effective July 1, 2022

(1) Increase in Annual Revenue Requirement due to 2022 step increase	\$1,751,403
(2) Decrease in Annual Revenue Requirement due to full recovery of recoupment	\$1,939,679
(3) Decrease in Annual Revenue Requirement due to full recovery of rate case expense	\$565,077
(4) Total change in annual revenue requirement effective July 1, 2022	(\$753,353)
(5) Distribution Revenues per Settlement Agreement in Docket No. DE 19-064	\$48,394,903
(6) Percentage of Adjustment to Distribution Rates	-1.56%
(7) Total Revenues	\$47,641,550

- (1) Page 2 line 33
- (2) Recoupment amount of \$1,835,991 per 5/26/20 Settlement Agreement, Bates page 032 and \$103,688 per 4/1/21 Step Adjustment filing Bates page 031
- (3) Rate case expense of \$553,642 per 5/26/20 Settlement Agreement, Bates pages 032 and \$11,435 per 4/1/21 Step Adjustment filing Bates page 031
- (4) Line (1) Line (2) Line (3)
- (5) Total rev req calculation based on rates effective 7/1/2020 of \$46,590,130, plus approved rev req in DE 21-049 effective 5/1/2021 of \$213,246, plus approved rev req in DE 19-064 effective 11/1/2021 of of \$94,064
- (6) (Line 7 line 5) / line 5
- (7) Lines (4) + (5)

Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty Utilities Permanent Rate Design 2021 Step Adjustment Rates Effective July 1, 2022

		Current	2021 Capital Expenditures Step Adjustment % Increase/	Proposed July 1, 2022 Base Distribution	Current REP/VMP Adjustment	July 1, 2022
Rate Class	<u>Distribution Rate Component</u>	Rates (a)	% (Decrease) (b)	<u>Charges</u> (c)	<u>Factor</u> (d)	Rates (e)
D	Customer Charge	\$14.74	0.00%	\$14.74		\$14.74
	All kWh	\$0.06038	-2.14%	\$0.05908	0.00064	\$0.05972
	16 Hour Off Peak kWh	\$0.05213	-2.14%	\$0.05101	0.00064	\$0.05165
	Farm kWh	\$0.05699	-2.14%	\$0.05577	0.00064	\$0.05641
	D-6 kWh	\$0.05310	-2.14%	\$0.05196	0.00064	\$0.05260
D-10	Customer Charge	\$14.74	0.00%	\$14.74		\$14.74
	On Peak kWh	\$0.12809	-2.01%	\$0.12551	0.00064	\$0.12615
	Off Peak kWh	\$0.00172	-2.01%	\$0.00168	0.00064	\$0.00232
D-11	Customer Charge	\$14.74		\$14.74		\$14.74
	Off Peak	\$0.04441		\$0.03754	0.00064	\$0.03818
	Mid Peak	\$0.06657		\$0.05524	0.00064	\$0.05588
	Critical Peak	\$0.09478		\$0.10011	0.00064	\$0.10075
EV	Customer Charge	\$11.35		\$11.35		\$11.35
	Off Peak	\$0.04441		\$0.03754	0.00064	\$0.03818
	Mid Peak	\$0.06657		\$0.05524	0.00064	\$0.05588
	Critical Peak	\$0.09478		\$0.10011	0.00064	\$0.10075
G-1	Customer Charge	\$444.70	-1.56%	\$437.77		\$437.77
	Demand Charge	\$9.43	-1.56%	\$9.28		\$9.28
	On Peak kWh	\$0.00603	-1.56%	\$0.00593	0.00064	\$0.00657
	Off Peak kWh	\$0.00178	-1.56%	\$0.00175	0.00064	\$0.00239
	Credit for High Voltage Delivery > 2.4	(\$0.50)	-1.56%	(\$0.49)		(\$0.49)
G-2	Customer Charge	\$74.11	-1.56%	\$72.95		\$72.95
	Demand Charge	\$9.48	-1.56%	\$9.33		\$9.33
	All kWh	\$0.00239	-1.56%	\$0.00235	0.00064	\$0.00299
	Credit for High Voltage Delivery > 2.4	(\$0.50)	-1.56%	(\$0.49)		(\$0.49)
G-3	Customer Charge	\$17.03	-1.56%	\$16.76		\$16.76
	All kWh	\$0.05398	-1.56%	\$0.05313	0.00064	\$0.05377
M	Luminaire Charge					
	<u>Description</u>					
	HPS 4,000	\$8.72	-1.56%	\$8.58		\$8.58
	HPS 9,600	\$10.08	-1.56%	\$9.92		\$9.92
	HPS 27,500	\$16.73	-1.56%	\$16.46		\$16.46
	HPS 50,000	\$20.81	-1.56%	\$20.48		\$20.48
	HPS 9,600 (Post Top)	\$11.83	-1.56%	\$11.64		\$11.64
	HPS 27,500 Flood	\$16.91	-1.56%	\$16.64		\$16.64
	HPS 50,000 Flood	\$22.58	-1.56%	\$22.22		\$22.22
	Incandescent 1,000	\$11.19	-1.56%	\$11.01		\$11.01
	Mercury Vapor 4,000	\$7.74	-1.56%	\$7.61		\$7.61
			2021 Capital	Proposed		

			Expenditures Step Adjustment	July 1, 2022 Base	REP/VMP	3
		Current	% Increase/	Distribution	Adjustment	July 1, 2022
Rate Class	Distribution Rate Component	<u>Rates</u>	% (Decrease)	<u>Charges</u>	<u>Factor</u>	<u>Rates</u>
		(a)	(b)	(c)	(d)	(e)
	Mercury Vapor 8,000	\$8.69	-1.56%	\$8.55		\$8.55
	Mercury Vapor 22,000	\$15.54	-1.56%	\$15.29		\$15.29
	Mercury Vapor 63,000	\$26.26	-1.56%	\$25.85		\$25.85
	Mercury Vapor 22,000 Flood	\$17.78	-1.56%	\$17.50		\$17.50
	Mercury Vapor 63,000 Flood	\$34.44	-1.56%	\$33.90		\$33.90
LED-1	LED-1 Fixtures					
	30 Watt Pole Top	\$5.66	-1.56%	\$5.57		\$5.57
	50 Watt Pole Top	\$5.90	-1.56%	\$5.80		\$5.80
	130 Watt Pole Top	\$9.10	-1.56%	\$8.95		\$8.95
	190 Watt Pole Top	\$17.44	-1.56%	\$17.16		\$17.16
	30 Watt URD	\$13.18	-1.56%	\$12.97		\$12.97
	90 Watt Flood	\$8.96	-1.56%	\$8.82		\$8.82
	130 Watt Flood	\$10.31	-1.56%	\$10.14		\$10.14
	30 Watt Caretaker	\$5.07	-1.56%	\$4.99		\$4.99
	Rates M, LED-1 & LED-2 Pole Accessor	y Charge				
	Pole -Wood	\$9.87	-1.56%	\$9.72		\$9.72
	Fiberglass - Direct Embedded	\$10.28	-1.56%	\$10.12		\$10.12
	Fiberglass w/Foundation <25 ft	\$17.35	-1.56%	\$17.08		\$17.08
	Fiberglass w/Foundation >=25 ft	\$29.01	-1.56%	\$28.56		\$28.56
	Metal Poles - Direct Embedded	\$20.68	-1.56%	\$20.36		\$20.36
	Metal Poles with Foundation	\$24.95	-1.56%	\$24.56		\$24.56
	Rate M, LED-1					
	All kWh	\$0.04216	-1.56%	\$0.04150	0.00064	\$0.04214
	Rate LED-2	\$0.04216	-1.56%	\$0.04150	0.00064	\$0.04214
Т	Customer Charge	\$14.74	0.00%	\$14.74		\$14.74
	All kWh	\$0.04871	-1.91%	\$0.04777	0.00064	\$0.04841
V	Minimum Charge	\$17.03	-1.56%	\$16.76		\$16.76
	All kWh	\$0.05552	-1.56%	\$0.05465	0.00064	\$0.05529

Rates D-11 and EV are calculated through the TOU model approved in Docket DE 17-189.

Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty Bill Calculation

Usage 650 kWh

osuge oso kwii	Current Rates	July 1, 2022 Proposed Rates	Current Bill	July 1, 2022 Proposed Bill						
Customer Charge	\$14.74	\$14.74	\$14.74	\$14.74						
Distribution Charge										
All kWh	\$0.06102	\$0.05972	\$39.66	\$38.82						
Storm Recovery Adjustment	\$0.00000	\$0.00000	\$0.00	\$0.00						
Transmission Charge	\$0.03760	\$0.03760	\$24.44	\$24.44						
Stranded Cost Charge	(\$0.00080)	(\$0.00080)	(\$0.52)	(\$0.52)						
System Benefits Charge	\$0.00678	\$0.00678	\$4.41	\$4.41						
Electricity Consumption Tax	\$0.00000	\$0.00000	<u>\$0.00</u>	<u>\$0.00</u>						
Subtotal Retail Delivery Services			\$82.73	\$81.89						
Energy Service Charge	\$0.11119	\$0.11119	<u>\$72.27</u>	<u>\$72.27</u>						
		Total Bill	\$155.00	\$154.16						
Monthly \$ decrease in 650 kWh Total Residential Bill (\$ Monthly % decrease in 650 kWh Total Residential Bill -0										

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-1958 Install Service to Tuscan Village

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	Overheads	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2019	\$690.52	\$94,053.36	\$2,260.00	\$1,210.03	\$0.00	\$30.22	\$98,244.13
2020	\$30,510.69	\$22,957.90	\$17,374.98	\$115,610.40	(\$15,369.85)	\$11,549.44	\$182,633.56
<u>2021</u>	\$33,676.16	\$67,852.50	\$688,195.68	\$220,907.83	(\$86,018.75)	\$29,751.53	<u>\$954,364.95</u>
Total	\$64.877.37	\$184.863.76	\$707.830.66	\$337,728,26	(\$101,388,60)	\$41,331,19	\$1,235,242,64



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NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

Project Overview											
Project Name:	Install Service to Tuscan Village South Line	Date Prepared:	1/4/2021								
Project ID#:	8830-1958	Cost Estimate:	\$1,000,000								
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021								
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021								
Prepared By:	Joel Rivera	Planned or	⊠ Planned								
		Unplanned Projects:	□Unplanned								
Project Type (click appropriate boxes): □ Safety □ Mandated □ Growth □ Regulatory Supported □ Discretionary											
Spending Rationale:	☐ Growth ☐ Improvement ☐ Replenishment										
Project Scope Statement (Insert the scope of work, major deliverables, assumptions, and constraints)											
This project will install ned development – Southern V	w UG conduit loop system along Tuscan Village Parl illage.	k to supply new growth in	the commercial								
	Background description of current operational arrangement, and										
	ockingham Park Track by Tuscan Kitchen includes 5 sting master plans include developments for the south										
	Recommendation/Objective	e									
	(Insert the unique problem this project is loc	oking to resolve)									
	Il new UG conduit loop system which includes 6" – It commercial load growth in the Tuscan Village Deve		00 Cu cables for the								
	Alternatives/Ontions										
(Describe all a	Alternatives/Options reasonably viable alternatives. Discuss the viability of	of each and provide reason	s if rejected)								
`	<u> </u>	or each and provide reason	s ir rejected)								
	lered on a case by case basis. not considered given the required in-service date.										
TYOH-WITES SOLUTIONS WAS I	Financial Assessment/Cost Estin	matas									
(Doub	ble click embedded excel file to update; include continuous		file)								



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Next Anticipated Test Year	2022	i y I	Was this Capital Project included in the current year's Board Approved Budget? □ Yes □ No									
Regulatory Lag (Click appropriate box)	□Less than 6 Moi	nths □6-12	Months	s $\boxtimes 1$ to 3 year	rs □Gre	eater tha	ın 3 y	ears	_			
Category	Total Already Approved	2020		2021	Beyon	d 2021		Total				
Internal Labour (including lab- and travel)	our \$ -	\$	- \$	150,000	\$	-	\$	150,000				
Materials (including consumables)	\$ -	\$	- \$	400,000	\$	-	\$	400,000				
Equipment (rental equipment	t) \$ -	\$	- \$	-	\$	-	\$	-				
Contactor/Subcontractor	\$ -	\$	- \$	450,000	\$	-	\$	450,000				
(including consultants) AFUDC (\$)												
Unlevered Internal Rate of Return: Basis of Estimate:	This estimate is of upon completion of	^c investment										
	Customer in aid o					inciuu	c imp	acis from				
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:												
			Schedul milesto	e one dates)								
Key Milestone Description				Forecast S		e			t End Date			
Detailed Design				2/1/2					/2021			
Construction				6/1/2	021		-	12/3	31/2021			
							+					
		Dielz	A sagge	mont								
	(Please desc		Assess k of not	ment completing th	ne projec	et)						
Not completing this project couresult in distribution facilities of	ıld result in the Cor	npany not b	eing ab				owth	in the area	and/or could			
(Is there a possibility to	o apply trade financ		de Fina		Capital P	lanning	for f	urther clarif	fication)			
Unknown												
(Reference drawings, condition	to file lo	s, vendor q ocated on sl	uotation nared se	rver or Share	Point)			_	clude hyperlink			
Supporting Documentation can	be found at W:\En	gineering\\E	Supporting Documentation can be found at W:\Engineering\Electric Engineering\Electric Planning Engineering									

Rev₀49



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Approvals and Signatures i

	Approved By:											
Role	Approval Authority Limit	Name	Signature	Date								
Manager / Staff (requisitioner/buyer):	Up to \$25,000											
Senior Manager: :	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabone	01/14/2021								
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.15 10:05:07 -05'00'									
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald Vice President, Operations	Richard MacDonald MacDonald	ned by Richard 1.15 15:27:17 -05'00'								
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Date: 2021.02.08 14:58:59 -05'00'									
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	Jan-tha C									
Corporate - Sr VP Operations:	Up to \$5,000,000											
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000											
Finance (East) – Vice President, Finance & Administration	All Requests	Peter Dawes VP, Finance & Administration										

ⁱ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Capital Project Expenditure Form

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Project Name:	Install Service to Tuscan Village South Line				
Financial Work Order		Project ID #:	8830-1958		
(FWO):					
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021		
Group:		(MM/DD/YY):			
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021		
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021		
Prepared by:	Joel Rivera	Requested Capital (\$)	\$1,000,000		
Planned or Unplanned					
Projects:	1				
Project Type:	☐ Safety ☐ Mandated ☐	☐ Growth ☐ Regulatory Sup	pported Discretionary		
(Click appropriate boxes)			•		
Spending Rationale:	⊠ Growth □ Improvemen	t Replenishment			

Details of Request

Project description

This project will install new UG conduit loop system along Tuscan Village Park to supply new growth in the commercial development – Southern Village.

Is this project growth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives.

Yes. This project supports and is aligned with the planned customer expansions at the Tuscan Village Park in Salem NH.

Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?

Permitting and/or Easement requirements will be undertaken during detailed design activities as applicable.

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known):
- 2. What is the replacement cost of the plant being removed (if original cost not known)?
- 3. Original Work Order of Plant to be removed (if known):
- 4. Is the Plant being removed reusable?
- 5. What is the year of original installation of the plant being removed

No

What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis.

Non-Wires Solutions was not considered given the required in-service date.

What are the risks and consequences of not approving this expenditure?

Not completing this project could result in the Company not being able to supply new customer growth in the area and/or could result in distribution facilities operating above their design limits.



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Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been

Health, Safety and Security will be addressed using Engineering designs/controls during the detailed design process if applicable.

Are there other pertinent details that may affect the decision making process?						
No						
Complete the Financial Sum						
 Project is less than S 						
Project category is I	Mandated or Safety (Busines	s Case Form not required)				
Financial Summary						
Next Anticipated Test		Was this Capital Project	□ Yes			
Year	2022	included in the current	100			
		year's Board Approved	□ No			
		Budget?				
Regulatory Lag	☐ Less than 6 months ☐6 –	- 12 months □1 – 3 years □Grea	ter than three years			
(Click appropriate box)						
Which regulatory						
constructs will be used for						
recovering this capital						
spend?						
Please Specify Basis of		imate – Internal □Estimate – Ext	ternal □Other (specify			
Estimate	details)					
Ean matariala						
For materials, equipment, and construction requiring	CI' 1 1					
Engineering drawings please	Click here to enter text.					
specify the percent						
complete:						
Category	Current Year	Future Years	Authorized Amount			
Category	Current rear	ruture rears	(to be filled in by			
			Corporate)			
Cost of Design &						
Engineering (\$)						
Cost of Materials (\$)						
Cost of Construction (\$)						
External Costs (\$)						
Internal Costs (\$)						
Other (\$)						
AFUDC (\$)						
Total Project Costs (\$)	\$1,000,000					

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Approvals and Signatures ii

Approved By:						
Role	Approval Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabons	01/14/2021		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021 J.1.16 0835:54-0500			
Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations	MacDonald	ned by Richard 01.22 11:41:05 -05'00'		
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Digitally sign Date: 2021.0	ed by Susan Fleck 2.08 15:07:55		
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	Jankal			
Corporate – Sr. VP Operations:	Up to \$5,000,000					
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration				

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2069 Golden Rock Feeder 19L2

Year	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$3,589.28	\$0.00	\$94,838.62	\$34,538.48	\$0.00	\$1,489.12	\$134,455.50
<u>2021</u>	\$1,029.44	\$120,855.73	\$903,452.18	\$343,964.49	\$0.00	\$19,735.32	\$1,389,037.16
Total	\$4,618.72	\$120,855.73	\$998,290.80	\$378,502.97	\$0.00	\$21,224.44	\$1,523,492.66



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NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

	Project Overview				
Project Name:	Golden Rock Distribution Feeder 19L2	Date Prepared:	1/9/2020		
Project ID#:	8830-2069	Cost Estimate:	\$2,100,000		
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2020		
Project Lead:	Anthony Strabone	Project End Date:	12/31/2020		
Prepared By:	Joel Rivera	Planned or Unplanned Projects:	☑ Planned☐Unplanned		
Project Type (click appropriate boxes):	☐ Safety ☐ Mandated ☐ Growth ☐ Regula	tory Supported Discr	etionary		
Spending Rationale:	☐ Growth ☒ Improvement ☐ Replenishment				
	Project Scope Statement				
	(Insert the scope of work, major deliverables, assum	nptions, and constraints)			
	m Area Study proposes the installation of a 115/13.2 s Substation. This phase is performed in conjunction		former and three 13.2kV		
In 2021 it is planned to ins	tall the third 13.2kV feeder position at the Golden Ro	ock Substation.			
	f the replacement of approximately 4600ft of bare wi ew 1000 Cu underground cable.	res with 477 spacer cable	and the installation of		
	Background				
	description of current operational arrangement, and				
Spicket River Massachuser with 4.3 miles in National	s the Spicket River Substation and originates from Wetts Right of Way. Approximately 5.2 miles of the 23 Grid maintenance territory and 0.9 miles in Liberty Uxpedite repairs should an outage related problem occ	76W is exposed to outages Itilities territory. Liberty U	s without any backup,		
The loss of the 22.8 kV source for an outage on the 5.2-mile section would require the Spicket River circuits to be backed up by existing distribution circuit ties, however area feeders are not positioned geographically to re-supply the Spicket River distribution feeders.					
Loss of the 22.8 kV sub-transmission supply circuit to the Spicket River No.13 Station could cause Liberty Utilities to have up to 226 MWHrs of load at risk, after restorative switching occurs and for an assumed repair time of 12 hours. This violates Liberty's planning criteria of 120 MWhrs.					
Recommendation/Objective					
(Insert the unique problem this project is looking to resolve)					
A new Golden Rock 19L2 feeder position is proposed to be installed to provide an alternate supply to customers served from the Spicket River Substation and resolve the load at risk issue from loss of the sub-transmission supply.					
	Alternatives/Options				
(Describe all 1	reasonably viable alternatives. Discuss the viability of	of each and provide reason	s if rejected)		



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For details on alternatives considered, refer to the 2020 Salem Area Study.										
Financial Assessment/Cost Estimates (Double click embedded excel file to update; include contingency allowance in excel file)										
Next Anticipated Test Year	2022		includ year'	Was this Capital Project included in the current year's Board Approved Budget? ⊠ Yes □ No						
Regulatory Lag (Click appropriate box)	Less than 6 Mo	nths □6-	12 Mon	ths	⊠1 to 3 yea	rs □Gre	eater th	an 3	years	_
Category	Total Already Approved	20	20		2021	Beyon	d 2021		Total	
Internal Labour (including labour and travel)	r \$ -	\$	-	\$	50,000	\$	-	\$	50,000	
Materials (including consumables)	\$ -	\$	-	\$	435,000	\$	-	\$	435,000	
Equipment (rental equipment) Contactor/Subcontractor (including consultants) AFUDC (\$)	\$ -	\$	-	\$	1,615,000	\$	-	\$	1,615,000	
Unlevered Internal Rate of Return: Basis of Estimate: This estimate is of investment grade. Detailed estimates will be provided upon completion of final design. For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:										
		(List k	Scheo ey mile		e ne dates)					
Key Milestone Description					Forecast S		te			End Date
Detailed Design					2/1/2			+		2021
Construction					8/1/2	021		-	12/31	1/2021
	(Please desc		i sk Asso risk of 1		nent completing th	he projec	et)			
Not completing this project could result in extended outages resulting from a loss of supply and lack of adjacent backup supply.										
(Is there a possibility to a Unknown	pply trade financ	-	rade F ts to thi			Capital P	lanning	g for	further clarifi	cation)
Supporting Documentation (Reference drawings, condition assessment reports, vendor quotations, etc. Attach document or where possible include hyperlink										



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to file located on shared server or SharePoint)

Supporting Documentation can be found at W:\Engineering\Electric Engineering\Electric Planning Engineering

Approvals and Signatures i

Approvals and Signatures · Approved By:						
Role	Approval Authority Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager: :	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabone	01/14/2021		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues Date: 2021.01.15 09:55:56			
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald Vice President, Operations	Richard MacDonald MacDonald	ned by Richard 1.15 15:23:31 -05'00'		
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Date: 2021.02.0	by Susan Fleck 8 15:09:52		
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	Da to			
Corporate - Sr VP Operations:	Up to \$5,000,000		0			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					
Finance (East) – Vice President, Finance & Administration	All Requests	Peter Dawes VP, Finance & Administration				

ⁱ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Capital Project Expenditure Form

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Project Name:	Golden Rock Distribution Feeder 19L2				
Financial Work Order		Project ID #:	8830-2069		
(FWO):					
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021		
Group:		(MM/DD/YY):			
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021		
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021		
Prepared by:	Joel Rivera	Requested Capital (\$)	\$2,100,000		
Planned or Unplanned	☑ Planned ☐ Unplanned				
Projects:	-				
Project Type:	☐ Safety ☐ Mandated ☐	☐ Growth ☐ Regulatory Sup	oported Discretionary		
(Click appropriate boxes)			•		
Spending Rationale:	☐ Growth ⊠ Improvemen	nt Replenishment			

Details of Request

Project description

The first phase of the Salem Area Study proposes the installation of a 115/13.2 kV - 33/44/55 MVA transformer and three 13.2kV feeders at the Golden Rock Substation. This phase is performed in conjunction with National Grid.

In 2021 it is planned to install the third 13.2kV feeder position at the Golden Rock Substation.

The 19L2 scope consists of the replacement of approximately 4600ft of bare wires with 477 spacer cable and the installation of approximately 2,500ft of new 1000 Cu underground cable.

Is this project growth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives.

Yes. This project supports and is aligned with the planned customer expansions at the Tuscan Village Park in Salem NH.

Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?

Permitting and/or Easement requirements will be undertaken during detailed design activities as applicable.

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known):
- 2. What is the replacement cost of the plant being removed (if original cost not known)?
- 3. Original Work Order of Plant to be removed (if known):
- 4. Is the Plant being removed reusable?
- 5. What is the year of original installation of the plant being removed

Yes. As part of this project poles and overhead wires will be removed along the reconductored sections. Replacement costs will be determined during detailed design activity. The plant being removed is not usable. Answers to questions 1, 3 and 5 are unknown at this time.

What alternatives were evaluated and why were they rejected?

For details on alternatives considered, refer to the 2020 Salem Area Study.

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What are the risks and consequences of not approving this expenditure?

Not completing this project could result in extended outages resulting from a loss of supply and lack of adjacent backup supply.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been

Health, Safety and Security will be addressed using Engineering designs/controls during the detailed design process if applicable.

Are there other pertinent details that may affect the decision making process?					
No					
Complete the Financial Summary table only	y if:				
 Project is less than \$100,000; or 					
• Project category is Mandated or Safety (Business Case Form not required)					
Financial Summary					
Next Anticipated Test	Was this Capital Project ☐ Yes				

Year 2022 included in the current □ No year's Board Approved **Budget?** Regulatory Lag \square Less than 6 months $\square 6 - 12$ months $\square 1 - 3$ years \square Greater than three years (Click appropriate box) Which regulatory constructs will be used for recovering this capital spend? Please Specify Basis of □Fixed or Firm Price □Estimate – Internal □Estimate – External □Other (specify **Estimate** details) For materials, equipment, and construction requiring Click here to enter text. Engineering drawings please specify the percent complete: i **Current Year Future Years** Authorized Amount Category (to be filled in by Corporate) Cost of Design & **Engineering (\$)** Cost of Materials (\$) **Cost of Construction (\$) External Costs (\$) Internal Costs (\$)** Other (\$) AFUDC (\$) **Total Project Costs (\$)** \$2,100,000

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Approvals and Signatures ii

Approved By:						
Role	Approval Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabone	01/14/2021		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.16 08:35:00 -05'00'			
Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations	Richard MacDonald MacDonald	ned by Richard 01.22 11:52:05 -05'00'		
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Date: 2021.02	ed by Susan .08 15:05:52		
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	Janto			
Corporate – Sr. VP Operations:	Up to \$5,000,000					
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration				

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

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Requesting Region or Group:	Granite State Electric	Date of Close out (MM/DD/YY):	02/18/22			
Project Name:	Golden Rock Distribution Feeder 19L2 8830-2069					
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele			
Project Champion:	Melvin Emerson	Project Champion	Anthony Strabone			
Project Status	X In Service □Complete □	Closed				
Project Start Date:	01/01/2021	Project Completion Date:	12/31/2021			
Requested Capital (\$)	\$3,400,000	Expenditure Included in Approved Budget?	X Yes □No			

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin Emerson	2/28/2022
Anthony Strabone	Sr. Manager, Electric Engineering	Anthony Strabons	02/28/2022
Christopher Steele	Sr. Director, Electric Operations	Christopher Steele Digitally signed by Christopher Steele Date: 2022.03.22 15:50:29 -04'00'	03/22/2022

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes 🛛 No 🗌
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes 🛛 No 🗌
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌



Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes No No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	3/5
2.6	Product and/or Service Performance	3/5
2.7	Scope	3/5
2.8	Cost (Budget)	3/5
2.9	Schedule	3/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response			
3.1	Have project documentation and other iter Budget Documents, Status Reports) been	Yes 🛛 No 🗌			
3.3 ⁱ	Were audits (e.g., project closeout audit) or reference?	completed and results documented for future	Yes 🛛 No 🗌		
3.4	Identify the storage location for the following project documents items:				
Item	Document	Location (e.g., Google Docs, Webspace)	Format		
3.4a	Business Case	Operations Finance SharePoint	Electronic Manual		
3.4b	If available, the Final Project Schedule	N/A	☐ Electronic ☐ Manual		
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	☐ Electronic ☐ Manual		
3.4d	Status Reports	N/A	Electronic Manual		
3.4e	Risks and Issues Log	N/A	Electronic Manual		
3.4f	Final deliverable	N/A	Electronic Manual		
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.				



Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee
Balance Staffing	Field Construction Supervisor	Contractor

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None	None	None	None

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None



Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$120,856	
Cost of Construction (\$)			
External Costs (\$)		\$898,264	
Internal Costs (\$)		\$1,029	
Other (\$)			
Burden & AFUDC (\$)		\$363,700	
Total Project Costs (\$)	\$3,400,000	\$1,383,849	\$2,016,151

Reasons for Variance	Impact
Actual spend was less than budgeted due to lower than estimated contractor costs	Project was underbudget by amount listed in table above

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
302069-01001

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work

¹¹ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2086 Lebanon Pole Pile

Year	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$0.00	\$0.00	\$26,424.00	\$0.00	\$0.00	\$0.00	\$26,424.00
<u>2021</u>	\$16,826.96	\$0.00	\$288,793.97	\$13,054.18	\$0.00	<u>\$0.00</u>	\$318,675.11
Total	\$16,826.96	\$0.00	\$315,217.97	\$13,054.18	\$0.00	\$0.00	\$345,099.11





Project Name:	GSE Lebanon Pole	Pile	
Financial Work Order (FWO):		Project ID #:	8830-2086
Requesting Region or Group:	New Hampshire-	Date of Request (MM/DD/YY):	2/7/2020
Project Sponsor:	Rich Foley	Project Start Date:	3/1/2020
Project Lead:	Doug Dorn	Project End Date:	12/31/2020
Prepared by:	Doug Dorn	Requested Capital (\$)	\$652,750
Planned or Unplanned Projects:	⊠ Planned □Unplann		
Project Type: (Click appropriate boxes)	☐ Safety ☐ Mandated	☐ Growth ☐ Regulatory S	Supported Discretionary

Project description	
Currently the employees i	he sever safety issue regarding the current pole pile in Lebanon. need to climb on the one large pile to access the poles they need. or that a pole could role and hurt an employee.
The key drivers for this ☐ Risk mitigation ☐ Employee Safety ☐ Improvements and upk	
s this project growth or custo xpenditure aligns with custon	omer connection related? If "yes", list the specific locations and how mer expansion objectives.
lease describe any permitting hat may or may not result fro	g requirements, environmental impacts, or resulting performance obligation om this expenditure?

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Will there be assets, greater than \$5,000, o	currently in service removed as a result of this expenditure?
---	---

GUIDANCE: If yes, p.	lease detail the specific asset.	s that will be removed:NA
----------------------	----------------------------------	---------------------------

- 1. Original Cost of Plant to be removed (if known):
- What is the replacement cost of the plant being removed (if original cost not known)?
- Original Work Order of Plant to be removed (if known):
- 4. Is the Plant being removed reusable?
- What is the year of original installation of the plant being removed

What alternatives were evaluated and why were they rejected?

Continue to store poles in current yard configuration.

What are the risks and consequences of not approving this expenditure?

It's only a matter of time before one of the employees gets hurt or worse if we don't do these repairs. This is a clear accident waiting to happen. Currently the employees need to climb on the one large pile to access the poles they need. There is a very real danger that a pole could role and hurt an employee.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

All standard operating procedures regarding safety will be followed during project construction.

Are there other pertinent details that may affect the decision making process?	
No	

Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test Year	2021	Was this Capital Project included in the current year's Board Approved Budget?	⊠ Yes □ No
Regulatory Lag (Click appropriate box)	☐ Less than 6 months	$\Box 6 - 12$ months $\boxtimes 1 - 3$ years $\Box Gr$	eater than three years
Which regulatory constructs will be used for recovering this capital spend?	Rate Case		
Please Specify Basis of Estimate	□Fixed or Firm Price details)	⊠Estimate – Internal □Estimate – F	External DOther (specify

LUCo Capital Project Expenditure Form

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For materials, equipment, and construction requiring	Click here to enter text.		
Engineering drawings please specify the percent complete:			
Category	Current Year	Future Years	Authorized Amount (to be filled in by Corporate)
Cost of Design & Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)			

Approvals and Signaturesii

		Approved By:		
Role	Approval Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			Click here to enter a date.
Senior Manager:	Up to \$50,000	Douglas Dorn	Dud	February 7, 2020
Senior Director/Director:	Up to \$250,000	Richard Foley	WIBN	February 7, 2020
Senior VP/VP:	Up to \$500,000	Richard MacDonald	belief Mr.) endl	2/21/2020
State President:	Up to \$500,000	Susan Fleck	2/26/2020	Click here to enter a date.
Regional President:	Up to \$3,000,000	James Sweeney	mont	Click here to enter a date.
Corporate – Sr. VP Operations:	Up to \$5,000,000)/	Click here to enter a date.
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			Click here to enter a date.



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NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

	Project Overvie	w	
Project Name:	GSE Lebanon Pole Pile	Date Prepared:	2/7/2020
Project ID#:	8830-2086	Cost Estimate:	\$652,750
Project Sponsor:	Rich Foley	Project Start Date:	3/1/2020
Project Lead:	Doug Dorn	Project End Date:	31-Dec-2020
Prepared By:	Douglas Dorn	Planned or Unplanned Projects:	☑ Planned □Unplanned
Project Type (click appropriate boxes):	⊠ Safety □ Mandated □ C	Growth Regulatory S	Supported Discretionary
Spending Rationale:	☐ Growth ☒ Improvement	☐ Replenishment	
(Insert the	Project Scope States e scope of work, major deliverables,		ints)
	Background n of current operational arrangement		and the same of th
This project will address the seve employees need to climb on the pole could role and hurt an empl	one large pile to access the pole	[2017] [2017] - 10 - 10 - 10 - 10 - 10 - 10 - 10 - 1	그 살아가지 아니라 가지 않는데 아이를 가게 되었다.
The key drivers for this project Risk mitigation Employee Safety Improvements and upkeep to			
Recommendation/Objective	unique problem this project is loc	oking to resolve)	(Insert the
Approval of funds to allow and man Assets.	intain the upkeep and improvements	to the NH GSE	



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(Double		cial Assessment/C			
kt Anticipated Test ar Regulatory Lag (Click appropriate box)	2021 □Less than 6 Mo	Was this Ca included in t year's Board Budget?	pital Project he current I Approved	⊠ Yes □ No	
Category	Total Already Approved	2020	2021	Beyond 2021	Total
Internal Labor					
Materials					
Equipment					
Contractor/		652,750			
Subcontractor					
AFUDC					
Total Project Cost		652,750	And the second		
Basis of Estimate:	Provide brief exp	lanation on basis o	of estimate, activ	ities completed	to determine costs
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:					
equipment, and construction requiring Engineering drawings please specify the percent complete:		Schedule (List key milestone	A STATE OF THE PARTY OF THE PAR		
equipment, and construction requiring Engineering drawings please specify the percent complete: Milestone Description		(List key milestone	ecast Start Date		Forecast End Date
equipment, and construction requiring Engineering drawings please specify the percent complete:		(List key milestone	A STATE OF THE PARTY OF THE PAR		Forecast End Date 12/15/2020
equipment, and construction requiring Engineering drawings please specify the percent complete: Milestone Description		(List key milestone	ecast Start Date		



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Trade Finance

(Is there a possibility to apply trade finance products to this project? See Capital Planning for further clarification)

No

Supporting Documentation

(Reference drawings, condition assessment reports, vendor quotations, etc. Attach document or where possible include hyperlink to file located on shared server or SharePoint)



Lebanon Pole Pile Relocate -1-23-2020

Approvals and Signatures

Approved By:				
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000		~	
Senior Manager: :	Up to \$50,000	Douglas Dorn	Did	3/20/2020
Senior Director/Director:	Up to \$250,000	Richard Foley	Ld 1 Choler	2/20/2020
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald	Reduct Man 3 nd	1 2/21/2020
State President:	Up to \$500,000	Susan Fleck	- Tha	2/26/2020
Regional President:	Up to \$3,000,000	James Sweeney	mmor	2/26/2020
Corporate - Sr VP Operations:	Up to \$5,000,000)//	
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

¹ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Requesting Region or Group:		Date of Closeout (MM/DD/YY):	2-10-2022
Project Name:	Lebanon Pole Pile 8830-2	086	
Requesting Region:		Sponsor (Name):	Richard Foley
Project Champion:	Douglas Dorn	Project Champion	
Project Status	□x In Service □x Complet	e □x Closed	
Project Start Date:	1-2021	Project Completion Date:	12-2021
Requested Capital (\$)	\$600,000	Expenditure Included in	X Yes
		Approved Budget?	□No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature Digitally signed by ddom
Doug Dorn	Project Lead	DN: cn=ddorn, o, ou, email=douglas.dorn@libertyutilities.com , c=US Date: 2022.02.09 16:27:04 -05'00'
Rich Foley	Project Sponsor	Richard Foley Digitally signed by Richard Foley DN: cn=Richard Foley, one-liberty Utilities, one-liberty Utilities
	Operations Manager	Date: 2022.02.09 15:57:10 -05'00'
	Accounting Manager	

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes x No
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes x No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes x No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes x No

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes x No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	4/5
2.6	Product and/or Service Performance	4/5
2.7	Scope	4/5
2.8	Cost (Budget)	4/5
2.9	Schedule	4/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response
3.1	Have project documentation and other items (e.g., Business Case, Project Plan, Charter, Budget Documents, Status Reports) been prepared, collected, filed, and/or disposed?		Yes x No
3.3i	Were audits (e.g., project closeout audit) completed and results documented for future reference?		Yes No x
3.4	Identify the storage location for the following project documents items: On line		
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case		x Electronic Manual
3.4b	If available, the Final Project Schedule		x Electronic Manual
3.4c	Budget Documentation and Invoices		x Electronic Manual
3.4d	Status Reports		x Electronic Manual
3.4e	Risks and Issues Log		x Electronic Manual
3.4f	Final deliverable		x Electronic Manual
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.		

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Doug Dorn	Lead	Employee
Shawn Raleigh	PM	Employee
Leighton Wite	Installer	Contractor

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None			

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			

External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$600,000	\$ 315,620	\$ 284,380

Reasons for Variance	Impact
Cause 1 Scope change	\$ 284,380
Cause 2	\$
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
302086-04001

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project

project ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2107 General Equipment Blanket

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$157,206.86	\$31,249.62	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$188,456.48</u>
Total	\$0.00	\$0.00	\$157,206.86	\$31,249.62	\$0.00	\$0.00	\$188,456,48



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Project Name:	General Equipment Blanket						
Financial Work Order (FWO):		Project ID #:	8830-2107				
Requesting Region or Group:	Granite State electric	Date of Request (MM/DD/YY):	2/11/2021				
Project Sponsor:	Richard MacDonald	Project Start Date:	2/15/2021				
Project Lead:	Mark Parker	Project End Date:	12/31/2021				
Prepared by:	Ryan Patnode	Requested Capital (\$)	\$50,000				
Planned or Unplanned Projects:	⊠ Planned □Unplanned						
Project Type: (Click appropriate boxes)	☐ Safety ☐ Mandated ☐	☐ Growth ☐ Regulatory Sup	oported Discretionary				
Details of Request							
Project description							
1 Toject description							
		in execution of work for Grader this project will follow o					
		70// 44 74 / 7					
		If "yes", list the specific loca	tions and how				
expenditure aligns with cus	stomer expansion objectives.						
No							
Please describe any permit that may or may not result		nental impacts, or resulting p	erformance obligations				
NA							
INA							
Will there be assets, greate	er than \$5,000, currently in so	ervice removed as a result of	this expenditure?				
	detail the specific assets that w						
1. Original Cost of Pla	ant to be removed (if known):						
2. What is the replacement cost of the plant being removed (if original cost not known)?							
3. Original Work Ord	3. Original Work Order of Plant to be removed (if known):						
4. Is the Plant being removed reusable?							
	original installation of the pla	ent being removed					
	<u> </u>						

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What alternatives were evaluated and why were they rejected?

Alternatives either to continue to use existing tools or not purchase any additional tools. These options are rejected due to potential safety risks.

What are the risks and consequences of not approving this expenditure?

Potential safety risk in not upgrading equipment and/or not purchasing new equipment that aids in safe working conditions.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

All standard safety procedures will be followed in use or equipment and tools

Are there	other	pertinent	details	that may	affect the	decision	making p	rocess?
•	•						•	
No								



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Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2021	included in the current	\square No
		year's Board Approved	
		Budget?	
Regulatory Lag	☐ Less than 6 months ☐6 –	-12 months $□1 - 3$ years $□$ Great	ter than three years
(Click appropriate box)			•
Which regulatory			
constructs will be used for			
recovering this capital			
spend?			
Please Specify Basis of	□Fixed or Firm Price □Est	imate – Internal □Estimate – Ext	ternal □Other (specify
Estimate	details)		
English and a second			
For materials, equipment,			
and construction requiring Engineering drawings please	Click here to enter text.		
specify the percent			
complete:			
Category	Current Year	Future Years	Authorized Amount
		1 40410 1 54115	(to be filled in by
			Corporate)
Cost of Design &			•
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
	<u> </u>		

Approvals and Signaturesⁱⁱ

	Approved By:						
Role	Approval Limit	Name	Signature	Date			
Manager / Staff (requisitioner/buyer):	Up to \$25,000			Click here to enter a date.			
Senior Manager:	Up to \$50,000			Click here to enter a date.			
Senior Director/Director:	Up to \$250,000	Mark Parker Electric operations	Mark Parker Ob. crn-Mark Parker, o, ou-Liberty Utilities, email—mark parker effilterty utilities, com, email—mark parker effilterty utilities, on email parker effilter effilt	Click here to enter a date.			
Senior VP/VP:	Up to \$500,000	Richard MacDonald VP operations					

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State President:	Up to \$500,000		Click here to enter a date.
Regional President:	Up to \$3,000,000		Click here to enter a date.
Corporate – Sr. VP Operations:	Up to \$5,000,000		Click here to enter a date.
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000		Click here to enter a date.

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Change Order Form

2021

	Pr	oject Overview					
chase of me	ter testing board						
8830-210	7	P	roject N	Name:	Gene	eral Equipment Bla	anke
Change Order Name: GSE-Dist-		D	ate Pre	pared;			
8830-210	7 #1			l Work Order			
Christophe	er Steele			Start Date:			
	111111111111111111111111111111111111111			23.720166-03.73			
Shawn Fur	rev	- 10			V In G	Casas D Out of Cas	
		It	No is Specify so	Selected, Please	8830-	-2138 New Business	•
Double click					excel fi	le)	
	Original Project Value	The same of the sa		The second secon		Total	
							1
							1
actor							1
	\$50,000			\$415,000		\$465,000	
as Ti pi ar in do er no	s a result will not increase the first request for funding the first request for funding the first record to the first record	se the overall 202 ang is for \$15,000 ers which were re used when a custo socket for a spect an troubleshoot to is applied to the e existing unit wa	of the re equired to omer has ified per the service accounts	al budget for GSI equested \$415,00 by Engineering to a voltage compla iod. Once remove with real time of the Prior to the pure	E. O and it of supportaint and Engine data when the control of the	ncludes the rt service voltage d the unit is ineering nich will help Engineering did airs. The 2 PMI's	
	Sasso-210 GSE-Dist- 8830-210 Christophe Mark Park Shawn Fur Yes Oouble click cernal ge The product of	Serul Equip Blanket 8830-2107 #1 Christopher Steele Mark Parker Shawn Furey ☐ Yes ☒ No Financial Astronomical Project Value Original Project Value *50,000 *ernal The first request for funding purchase of 2 PMI record analysis. The PMI's are uninstalled within the meter downloads the data and consure the proper solution not have a back up and the	GSE-Dist-Genl Equip Blanket 8830-2107 #1 Christopher Steele Mark Parker Shawn Furey Yes ⋈ No Financial Assessment/Cost R Shawn Furey Original Project Value Previous App Charges App Charges This increase in project funding will be offs as a result will not increase the overall 202 The first request for funding is for \$15,000 purchase of 2 PMI recorders which were ranalysis. The PMI's are used when a custo installed within the meter socket for a spect downloads the data and can troubleshoot the ensure the proper solution is applied to the not have a back up and the existing unit was	R830-2107 GSE-Dist-Genl Equip Blanket B830-2107 #1 GSE-Dist-Genl Equip Blanket B830-2107 #1 Christopher Steele Mark Parker Shawn Furey Change Tyes ⋈ No Financial Assessment/Cost Estimate Couble click embedded excel file to update; include contingent Original Project Value Previous Approved Charges This increase in project funding will be offset by un as a result will not increase the overall 2021 Capital The first request for funding is for \$15,000 of the repurchase of 2 PMI recorders which were required analysis. The PMI's are used when a customer has installed within the meter socket for a specified per downloads the data and can troubleshoot the service ensure the proper solution is applied to the account not have a back up and the existing unit was required.	chase of meter testing board 8830-2107	Resident leading board Resident leading board Project Name: General	Residence of meter testing board Residence of meter testing board

purchase of a new electric meter test board. The current test board only has 4-meter sockets and the proposed new one has 9-meter sockets. The current meter test board was purchased

approximately 7-8 years ago and was one of the first units manufactured by the



Change Order Form

2021

manufacturer. Because of this the unit has gone down for repairs almost monthly which causes significant delays in the testing process. The new test board will allow the meter workers to be more productive because there are more meter sockets and less down time during the board is being repaired. If moving to AMI, the new test board will allow Liberty NH electric to test the remote disconnect/reconnect functionality of the meters. This will allow us to get ahead on the project. Note we did receive a quote from a separate manufacturer, where the pricing would have been similar, but they did not include support to setup the board nor did they supply any credit for our existing test board. We also went with Tesco because that is what our meter management system is currently tied to.

Click here to enter text.

Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)				
Baseline Schedule (BL)	New Forecast (NF)	Variance (BL – NF)		
		T		

Approvals and Signatures'

		A	pproved By:	
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Shawn	Shutino	9.3.21
Senior Manager: :	Up to \$50,000		0	
Senior Director/Director:	Up to \$250,000	PARKEL	mh l. Rha	9/3/2021
State President / Senior VP / VP:	Up to \$500,000			
Regional President:	Up to \$3,000,000			
Corporate - Sr VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

er Steele

Christoph Digitally signed by Christopher Steele Date: 2021.11.10 09:23:26 -05'00'

Neil Proud man

Digitally signed by Neil Proudman

LUCo Change Order Form Page 2

2021.11.10 09:30:58 -05'00'

Date:

079

Rev. 00

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Change Order Form

2021

"The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

"The Change type for In scope or Out of scope changes fall within the following scenario:

iv in cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc.)

The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, etc.

Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Requesting Region or Group:	East,NH	Date of Closeout (MM/DD/YY):	02/08/2022
Project Name:	GSE-Dist-Genl Equip Blar	nket 8830-2107	
Requesting Region:	Nh, Electric	Sponsor (Name):	Chris Steele
Project Champion:	Mark Parker	Project Champion	
Project Status	□In Service □Complete X	□ Closed	
Project Start Date:	01/01/2021	Project Completion Date:	12/30/2021
Requested Capital (\$)	\$50,000	Expenditure Included in	X Yes
		Approved Budget?	□No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Mark Parker	Project Lead	May 11. 11mm	02/08/2022
Christopher Steele	Project Sponsor	Christopher Steele Digitally signed by Christopher Steele Date: 2022.03.30 14:34:28 -04'00'	03/30/2022
	Operations Manager		
	Accounting Manager		

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes x No
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes x No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes x No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes x No

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes x No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	5/5
2.8	Cost (Budget)	5/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response
3.1	Have project documentation and other items Budget Documents, Status Reports) been pr	s (e.g., Business Case, Project Plan, Charter, epared, collected, filed, and/or disposed?	Yes x No
3.3i	Were audits (e.g., project closeout audit) correference?	mpleted and results documented for future	Yes No x
3.4	Identify the storage location for the following	ng project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case		x Electronic Manual
3.4b	If available, the Final Project Schedule		xElectronic Manual
3.4c	Budget Documentation and Invoices		xElectronic Manual
3.4d	Status Reports		xElectronic Manual
3.4e	Risks and Issues Log		x Electronic Manual
3.4f	Final deliverable		xElectronic Manual
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.		

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			

External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$50,000	\$264,933	(\$214,933)

Reasons for Variance	Impact
Change order #1	\$415,000
Cause 2	\$
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work

order approval limits greater than \$5M please complete this section, all other projects do not require this.





Change Order Form

	Project	Overview	
Reason for Change: Pur	rchase of meter testing board		
Project ID:	8830-2107	Project Name:	General Equipment Blanket
Change Order Name:	GSE-Dist-Genl Equip Blanket	Date Prepared:	
Change Order #: 8830-2107 #1		Financial Work Order (FWO):	
Project Sponsor:	Christopher Steele	Revised Start Date:	
Project Lead:	Mark Parker	Revised End Date:	
Prepared By:	Shawn Furey	Change Type ⁱⁱⁱ	X In Scope ☐ Out of Scope
Project Contingency Available?	☐ Yes ⊠ No	If No is Selected, Please specify source of funds ^{iv}	8830-2138 New Business Commercial

Category	Original Project Value	Previous Approved Charges	Current Change Order Amount	Total
Internal Labor				1
Materials				
Equipment				
Contractor/Subcontractor				i i
Burdens/Overheads				
AFUDC				
Total Project Cost	\$50,000		\$415,000	\$465,000

Updated Unlevered Internal Rate of Return:

Basis of Current Change Order Amount:

This increase in project funding will be offset by underspend with other Capital Projects and as a result will not increase the overall 2021 Capital budget for GSE.

The first request for funding is for \$15,000 of the requested \$415,000 and includes the purchase of 2 PMI recorders which were required by Engineering to support service voltage analysis. The PMI's are used when a customer has a voltage complaint and the unit is installed within the meter socket for a specified period. Once removed Engineering downloads the data and can troubleshoot the service with real time data which will help ensure the proper solution is applied to the account. Prior to the purchase Engineering did not have a back up and the existing unit was required to be sent out for repairs. The 2 PMI's which ensure that Engineering has newer units on hand and a backup if needed.

The second request for funding is for \$400,000 of the requested \$415,000 and includes the purchase of a new electric meter test board. The current test board only has 4-meter sockets and the proposed new one has 9-meter sockets. The current meter test board was purchased approximately 7-8 years ago and was one of the first units manufactured by the



Change Order Form

2021

manufacturer. Because of this the unit has gone down for repairs almost monthly which causes significant delays in the testing process. The new test board will allow the meter workers to be more productive because there are more meter sockets and less down time during the board is being repaired. If moving to AMI, the new test board will allow Liberty NH electric to test the remote disconnect/reconnect functionality of the meters. This will allow us to get ahead on the project. Note we did receive a quote from a separate manufacturer, where the pricing would have been similar, but they did not include support to setup the board nor did they supply any credit for our existing test board. We also went with Tesco because that is what our meter management system is currently tied to.

Click here to enter text.

Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)				
Baseline Schedule (BL)	New Forecast (NF)	Variance (BL – NF)		
		The state of the s		

Approvals and Signatures'

Approved By:				
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Shawn	Shutino	9.3.21
Senior Manager: :	Up to \$50,000		0	
Senior Director/Director:	Up to \$250,000	PARKEL	mh l. Rhe	9/3/2021
State President / Senior VP / VP:	Up to \$500,000			
Regional President:	Up to \$3,000,000			
Corporate - Sr VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

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Change Order Form

2021

"The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

"The Change type for In scope or Out of scope changes fall within the following scenario:

iv in cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc.)

The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, tel.

Y Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2110 Street Light Blanket

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	Overheads	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	\$17,622.50	\$23,978.42	\$12,671.00	\$46,462.38	<u>(\$1,755.00)</u>	\$0.00	\$98,979.30
Total	\$17,622.50	\$23,978.42	\$12,671.00	\$46,462.38	(\$1,755.00)	\$0.00	\$98,979.30



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Project Name:	GSE-Dist-St Light Blanket		
Financial Work Order (FWO):		Project ID #:	8830-2110
Requesting Region or Group:	Granite State Electric Co.	Date of Request (MM/DD/YY):	1/4/2021
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021
Prepared by:	Anthony Strabone	Requested Capital (\$)	\$125,000
Planned or Unplanned Projects:	⊠ Planned □Unplanned		
Project Type: (Click appropriate boxes)	☐ Safety ⊠ Mandated [☐ Growth ☐ Regulatory Su	pported Discretionary
Spending Rationale:	☐ Growth ☐ Improvement	nt 🗵 Replenishment	
which includes: LED Conversion Install street light or flood light	light due to size, model or con eet light or flood light		icipal lighting facilities
	ustomer connection related? stomer expansion objectives.		tions and how
that may or may not result	ting requirements, environments from this expenditure? Intal requirements are expected		erformance obligations
GUIDANCE: If yes, please of 1. Original Cost of Place 2. What is the replace 3. Original Work Ord 4. Is the Plant being reference of the control of the plant being reference of the plant bei	er than \$5,000, currently in solution the specific assets that want to be removed (if known): ment cost of the plant being refer of Plant to be removed (if known) are moved reusable? Now the plant installation of the plant installation in the plantage in the planta	ill be removed: Not known moved (if original cost not kno nown): Not known	

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What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis. However since the majority, if not all, equipment replacement associated with this blanket will be one for one replacements; alternative options may not be feasible.

What are the risks and consequences of not approving this expenditure?

Costs associated with this expenditure will need to be captured under other Capital Expenditure Blankets.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Work associated with this expenditure will be performed in accordance with the Company's Safety Manual and other industry accepted safety practices.

Are there other pertinent details that may affect the decision making process?

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Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

·	I	I	
Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current	
		year's Board Approved	□ No
		Budget?	
Regulatory Lag	☐ Less than 6 months ☐6 –	- 12 months $\boxtimes 1 - 3$ years \square Grea	iter than three years
(Click appropriate box)		•	•
Which regulatory			
constructs will be used for			
recovering this capital			
spend?			
Please Specify Basis of	□Fixed or Firm Price □Es	timate – Internal □Estimate – Ex	ternal Dother (specify
Estimate	details)		\ <u>+</u>
For materials, equipment,			
and construction requiring	Click here to enter text.		
Engineering drawings please			
specify the percent			
complete: i			
Category	Current Year	Future Years	Authorized Amount
			(to be filled in by
			Corporate)
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$125,000		

Approvals and Signatures ii

Approved By:					
Role	Approval Limit	Name	Signature	Date	
Manager / Staff (requisitioner/buyer):	Up to \$25,000				
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabons	01/14/2021	
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.01.15 08:10:51-0500		

LUCo Capital Project Expenditure Form

091

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Senior VP/VP:	Up to \$500,000		Richard MacDonald MacDonald	ned by Richard 01.15 14:14:48 -05'00'
State President:	Up to \$500,000			
Regional President:	Up to \$3,000,000			
Corporate – Sr. VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration		

¹ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Change Order Form

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Project Overview								
Reas on for Change: In	creas e projec	ct costs						
Project ID:	8830-2110			Project N	Project Name: GSE-St Light Blanket		E-St Light Blanket	
Change Order Name:	8830-2110	8830-2110 St Light			pared:	5/1	7/21	
Change Order #:	8830-2110-	1		Financial (FWO):	Work Orde	er Var	rious	
Project Spons or:	Charles Ro	drigues		Revised S	Start Date:	1/1/	/2021	
Project Lead:	AnthonyS	trabone		Revised F	End Date:ii	12/	31/2021	
Prepared By:	AnthonyS	trabone		Change T	Sype ⁱⁱⁱ	x In	Scope Out of Sco	pe
Project Contingency Available?	⊠ Yes □	No		If No is S specify so funds iv	elected, Plea ource of	ase		
(Do	ouble click e	Financial Ass mbedded excel file to up				ce in exc	el file)	
Category	1	Original Project Value	Previous <i>F</i> Char		Current (Order Ar	_	Total	
Internal Labor								1
Materials]
Equipment								
Contractor/Subcont Burdens/Overheads								-
AFUDC	•							-
Total Project Cost		\$125,000			\$75,000		\$200,000	
Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: \$75,000 Over expenditure is being driven by costs associated with numerous street light replacement work orders. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to street light replacements.								
	Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)							
Baseline Schedule (BL)			New Forec	ast (NF)			ce (BL – NF)	
N/A			N/A			N/A		_



Change Order Form

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Approvals and Signatures^v

	Approved By:						
Role	Approval Authority Limit	Name	Signature	Date			
Manager / Staff (requisitioner/buyer):	Up to \$25,000						
Senior Manager::	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	05/19/2021			
Senior Director/Director:	Up to \$250,000	Charles Rodrigues, Director Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.05.19 15:09:05 -04'00'				
State President / Senior VP / VP:	Up to \$500,000	Richard Macdonald VP Operations					
Regional President:	Up to \$3,000,000	James Sweeney East Region President					
Corporate - Sr VP Operations:	Up to \$5,000,000						
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000						

ⁱ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

ii The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

iii The Change type for In scope or Out of scope changes fall within the following scenario:

[•] In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, etc.

project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.





Requesting Region or Group:	Granite State Electric	Date of Close out (MM/DD/YY):	02/18/22		
Project Name:	GSE-Dist-St Light Blanket 8830-2110				
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele		
Project Champion:	Melvin Emerson	Project Champion	Anthony Strabone		
Project Status	X In Service □Complete □	Closed			
Project Start Date:	01/01/2021	Project Completion Date:	12/31/2021		
Requested Capital (\$)	\$125,000	Expenditure Included in	X Yes		
		Approved Budget?	□No		

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Malvin Emerson	2/28/2022
Anthony Strabone	Sr. Manager, Electric Engineering	Anthony Strabons	02/28/2022
Christopher Steele	Sr. Director, Electric Operations	Christopher Digitally signed by Christopher Steele Date: 2022.03.24 10:27:11 -04'00'	03/24/2022

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No 🗌
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes 🛛 No 🗌
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌



Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes No No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	5/5
2.8	Cost (Budget)	4/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response	
3.1		ms (e.g., Business Case, Project Plan, Charter, prepared, collected, filed, and/or disposed?	Yes 🛛 No 🗌
3.3 ⁱ	Were audits (e.g., project closeout audit) or reference?	completed and results documented for future	Yes 🛛 No 🗌
3.4	Identify the storage location for the follow	ring project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	Operations Finance SharePoint	☐ Electronic ☐ Manual
3.4b	If available, the Final Project Schedule	N/A	☐ Electronic ☐ Manual
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	☐ Electronic ☐ Manual
3.4d	Status Reports	N/A	☐ Electronic ☐ Manual
3.4e	Risks and Issues Log	N/A	☐ Electronic ☐ Manual
3.4f	Final deliverable	N/A	Electronic Manual
3.4g	If applicable, verify that final project delivin 3.4.	verable for the project is attached or storage loc	ation is identified



Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee

Section 5. Project Lessons Learned

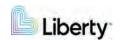
Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue) If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement Problem Description		References	Recommendation
None	None	None	None

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None



Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$27,883	
Cost of Construction (\$)			
External Costs (\$)		\$17,091	
Internal Costs (\$)		\$21,243	
Other (\$)		\$ (13,177)	
Burden & AFUDC (\$)		\$63,221	
Total Project Costs (\$)	\$125,000	\$116,261	\$8,739

Reasons for Variance	Impact
Actual spend was offset by CIAC	Project was underbudget by amount listed in table above

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)	
various	

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work

ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2111 Public Requirements Blanket

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2019	\$4,450.33	\$0.00	\$2,476.00	\$7,322.29	\$0.00	\$0.00	\$14,248.62
2020	\$14,308.32	\$8,812.31	\$26,173.55	\$32,162.46	\$0.00	\$0.00	\$81,456.64
<u>2021</u>	\$53,023.39	\$11,950.82	\$40,881.73	\$106,941.89	<u>\$0.00</u>	<u>\$0.00</u>	\$212,797.83
Total	\$71,782.04	\$20,763.13	\$69,531.28	\$146,426.64	\$0.00	\$0.00	\$308,503.09



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Project Name:	GSE-Dist-Public Require Bl	anket					
Financial Work Order	Project ID #: 8830-2111						
(FWO):		Troject ID #.	0030 2111				
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021				
Group:		(MM/DD/YY):	=				
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021				
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021				
Prepared by:	Anthony Strabone	Requested Capital (\$)	\$520,000				
Planned or Unplanned	 ☑ Planned ☑ Unplanned 	<u> </u>	ψ320,000				
Projects:							
Project Type:	☐ Safety ☐ Mandated	☐ Growth ☐ Regulatory Sur	pported Discretionary				
(Click appropriate boxes)	Safety E Managed	in the state of th	sported — Discretionary				
Spending Rationale:	☐ Growth ☐ Improvement	nt 🗵 Replenishment					
18							
D / 11 CD /							
Details of Request							
Project description	111	DOT /36 :: 1					
This project will provide for	public requirements to cover	DOT / Municipal requirements	necessitating relocation,				
removal or installation of ou							
		s (i.e. poles; padmount transfor	mers) due to road or				
	ther public requirements						
	verhead/underground facilities						
		by Telephone Company, Public	: Authorities, Towns				
and/or Municipaliti	es						
		If "yes", list the specific local	tions and how				
expenditure aligns with cu	stomer expansion objectives.						
No							
Please describe any permit	ting requirements, environn	nental impacts, or resulting p	erformance obligations				
that may or may not result			8				
		ation of underground electrical	l equipment including				
conduit.	1	S					
Will there be assets, greate	er than \$5,000, currently in s	ervice removed as a result of	this expenditure?				
GUIDANCE: If yes, please detail the specific assets that will be removed: 1. Original Cost of Plant to be removed (if known): Not Known							
3. Original Work Order of Plant to be removed (if known): Not Known							
O		nown). I voi known					
_	emoved reusable? No						
5. What is the year of	original installation of the pla	unt being removed: Varied					

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What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis as part of determining the best option for a specific project.

What are the risks and consequences of not approving this expenditure?

Costs associated with this expenditure will need to be captured under other Capital Expenditure Blankets.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Work associated with this expenditure will be performed in accordance with the Company's Safety Manual and other industry accepted safety practices.

Are there other pertinent details that may affect the decision making process?

Attachment 7



Liberty Utilities Capital Project Expenditure Form

Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current	
		year's Board Approved	□ No
		Budget?	
Regulatory Lag	☐ Less than 6 months ☐6 –	- 12 months ⊠1 – 3 years □Grea	ater than three years
(Click appropriate box)		<u> </u>	
Which regulatory			
constructs will be used for			
recovering this capital			
spend?			
Please Specify Basis of	□Fixed or Firm Price ⊠Es	timate – Internal □Estimate – Ex	ternal □Other (specify
Estimate	details)		\1
For materials, equipment,			
and construction requiring	Click here to enter text.		
Engineering drawings please			
specify the percent			
complete: i			
Category	Current Year	Future Years	Authorized Amount
			(to be filled in by
			Corporate)
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$520,000		

Approvals and Signatures ii

Approved By:					
Role	Approval Limit	Name	Signature	Date	
Manager / Staff (requisitioner/buyer):	Up to \$25,000				
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabone	01/14/2021	
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.15 07:57:22 -05'00'		

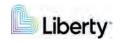
LUCo Capital Project Expenditure Form

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Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations	Richard MacDonald MacDonald MacDonald Date: 2021. 01.15 14:24:40 -05'00'
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Digitally signed by Susan Fleck Date: 2021.01.15 15:02:52-05:00
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	angto a
Corporate – Sr. VP Operations:	Up to \$5,000,000		
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000		
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration	

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Requesting Region or	Granite State Electric	Date of Close out	02/18/22			
Group:		(MM/DD/YY):				
Project Name:	GSE-Public Requirement Blanket 8830-2111					
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele			
Project Champion:	Melvin Emerson	Project Champion	Anthony Strabone			
Project Status	X In Service □Complete □	X In Service □Complete □ Closed				
Project Start Date:	01/01/2021	Project Completion	12/31/2021			
9		Date:				
Requested Capital (\$)	\$520,000	Expenditure Included in	X Yes			
		Approved Budget?	□No			

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin Emerson	2/28/2022
Anthony Strabone	Sr. Manager, Electric Engineering	Anthony Strabons	02/28/2022
Christopher Steele	Sr. Director, Electric Operations	Christopher Steele Digitally signed by Christopher Steele Date: 2022.03.24 10:29:41	03/24/2022

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌



Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes No No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	5/5
2.8	Cost (Budget)	5/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response		
3.1	Have project documentation and other iter Budget Documents, Status Reports) been j	Yes 🛛 No 🗌		
3.3 ⁱ	Were audits (e.g., project closeout audit) c reference?	completed and results documented for future	Yes 🛛 No 🗌	
3.4	Identify the storage location for the follow	ring project documents items:		
Item	Document	Location (e.g., Google Docs, Webspace)	Format	
3.4a	Business Case	Operations Finance SharePoint	☐ Electronic ☐ Manual	
3.4b	If available, the Final Project Schedule N/A		☐ Electronic ☐ Manual	
3.4c	Budget Documentation and Invoices W:\Public\Accounts Payable\New Hampshire		☐ Electronic ☐ Manual	
3.4d	Status Reports N/A		☐ Electronic ☐ Manual	
3.4e	Risks and Issues Log N/A		☐ Electronic ☐ Manual	
3.4f	Final deliverable	☐ Electronic ☐ Manual		
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.			



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Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available, please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None	None	None	None

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None



Section 8. **Project Cost Summary**

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$29,067	
Cost of Construction (\$)			
External Costs (\$)		\$89,105	
Internal Costs (\$)		\$71,909	
Other (\$)			
Burden & AFUDC (\$)		\$223,485	
Total Project Costs (\$)	\$520,000	\$ 413,566	\$106,434

Reasons for Variance	Impact		
Actual spend was less than estimated	Project was underbudget by amount listed in table above		
Cause 2	\$		
Cause 3	\$		

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
Various

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the

project ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2112 Damage Failure Blanket

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$20,344.86	\$3,342.48	\$20,495.73	\$22,711.95	\$0.00	\$0.00	\$66,895.02
2021	\$395,410.71	\$159,858.94	\$544,692.49	\$855,729.11	\$0.00	\$0.00	\$1,955,691.25
Total	\$415,755.57	\$163,201.42	\$565,188.22	\$878,441.06	\$0.00	\$0.00	\$2,022,586.27



Capital Project Expenditure Form

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Project Name:	Dist-Damage&Failure Blanket				
Financial Work Order		Project ID #:	8830-2112		
(FWO):					
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021		
Group:		(MM/DD/YY):			
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021		
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021		
Prepared by:	Anthony Strabone	Requested Capital (\$)	\$1,500,000		
Planned or Unplanned	☑ Planned ☐ Unplanned				
Projects:	-				
Project Type:	☐ Safety ☐ Mandated ☐	☐ Growth ☐ Regulatory Sup	pported Discretionary		
(Click appropriate boxes)	•		•		
Spending Rationale:	☐ Growth ☐ Improvement	t 🗵 Replenishment			

Details of Request

Project description

This project is associated with repair/replacement to damaged equipment found on inspection and equipment deemed about to fail. Replacement of equipment can be caused by any of the following:

- · Damage caused by vehicle
- Damage caused by vandalism
- Failure caused by age, fatigue, and/or deterioration

Is this project growth or customer connection related? If "yes", list the specific locations and how
expenditure aligns with customer expansion objectives.
No.

Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?

Permitting requirements may be associated with the installation of poles and underground electrical facilities including conduit.

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known): Not Known
- 2. What is the replacement cost of the plant being removed (if original cost not known)? Not Known
- 3. Original Work Order of Plant to be removed (if known): Not Known
- 4. Is the Plant being removed reusable? No
- 5. What is the year of original installation of the plant being removed: Varied

Liberty Utilities Capital Project Expenditure Form

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What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis. However since the majority, if not all, equipment replacement associated with this blanket will be one for one replacements; alternative options may not be feasible.

What are the risks and consequences of not approving this expenditure?

Costs associated with this expenditure will need to be captured under other Capital Expenditure Blankets.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Work associated with this expenditure will be performed in accordance with the Company's Safety Manual and other industry accepted safety practices.

Are there other pertinent details that may affect the decision making process?





Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current	
		year's Board Approved	□ No
		Budget?	
Regulatory Lag	☐ Less than 6 months ☐6 –	- 12 months ⊠1 – 3 years □Grea	ater than three years
(Click appropriate box)			,
Which regulatory			
constructs will be used for			
recovering this capital			
spend?			
Please Specify Basis of	□Fixed or Firm Price □Est	imate – Internal □Estimate – Ex	ternal □Other (specify
Estimate	details)		
For materials, equipment,			
and construction requiring	Click here to enter text.		
Engineering drawings please			
specify the percent			
complete: i			
Category	Current Year	Future Years	Authorized Amount
			(to be filled in by
			Corporate)
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$1,500,000		

Approvals and Signatures ii

Approved By:						
Role	Approval Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabons	01/14/2021		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.15 07:51:50 -05'00'			

LUCo Capital Project Expenditure Form

Liberty Utilities Capital Project Expenditure Form

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Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations	Richard MacDonald Digitally signed by Richard MacDonald Date: 2021.01 15 14:20:23 -05'00'
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Date: 2021.01.15 15:06:34-05'00'
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	Janata
Corporate – Sr. VP Operations:	Up to \$5,000,000		
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000		
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration	

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



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Project Overview								
Reason for Change: Budget Increase to fund project to accommodate work associated with Da mage Failure Blanket								
Project ID:	8830-2112	,		Project N	Name:	Dar	mage & Failure	
Change Order Name:	8830-2112	Damage & Failure		Date Pre	pared:	10/	29/21	
Change Order#:	8830-2112	-2		Financia (FWO):	l Work Order	r Var	rious	
Project Sponsor:	Charles Ro	odrigues		Revised S	Start Date:	1/1	/2020	
Project Lead:	Anthony S	trabone		Revised 1	End Date: ⁱⁱ	12/	31/2021	
Prepared By:	Anthony S	trabone		Change T	Гуре ^{ііі}	x In	Scope Out of Sco	pe
Project Contingency Available?	□ Yes ⊠	No		If No is S specify so funds ^{iv}	elected, Pleas ource of	Rep	30-2139 URD Cable placement \$200K 8830 w Bus Comm \$200K)-2138
(I)	Double click	Financial Ass embedded excel file to u				n excel	file)	
Category	1	Original Project Value	Previous <i>E</i> Char		Current Ch Order Am	_	Total	
Internal Labor								
Materials								
Equipment								
Contractor/Subcont								
Burdens/Overheads	<u> </u>							
AFUDC		Ć4 200 000			¢500.000		64 700 000	
Total Project Cost		\$1,200,000			\$500,000		\$1,700,000	l
Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: \$500,000. Over expenditure is being driven by costs associated with work identified needing to be addressed under the Damage-Failure Blanket. Taking into account the current spend rate and historic spend rates of November and December, the Company anticipates requiring additional Capital for this blanket in order to address items that have been identified as either damaged or failed and need immediate replacement. The anticipated overspend of this project will be offset by underspend of other capital projects and therefore will not impact the overall 2021 GSE Capital Budget.								
	Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)							
Baseline Schedule (BL)			New Fored	ast (NF)			ce (BL – NF)	
N/A			N/A			N/A		



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Approvals and Signatures^v

	Approved By:					
Role	Approval Authority Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager: :	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	11/22/2021		
Senior Director/Director.	Up to \$250,000	Charles Rodrigues, Director Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.11.22 12:16:00 -05'00'			
Senior Director/Director.	Up to \$250,000	Christopher Steele Senior Director, Electric Operations	Christoph Digitally signed by Christopher Steele er Steele Date: 2021.11.24 10:23:12-05'00'			
State President / Senior VP / VP:	Up to \$500,000	Neil Proudman NH President	Neil Proudman Date: 2021.11.24 13:45:29 -05'00'			
Regional President:	Up to \$3,000,000	James Sweeney East Region President	James M. Digitally signed by James M. Sweeney Date: 2021.12.13 11:31:13 -05'00'			
Corporate - Sr VP Operations:	Up to \$5,000,000					
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					

ⁱ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

 $^{^{\}mathrm{ii}}$ The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

The Change type for In scope or Out of scope changes fall within the following scenario:

[•] In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

^v Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

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	Project Overview					
Reason for Change: B	udget Increase to fund project to a ccommodate wo	ork associated with Damage	Failure Blanket			
Project ID:	8830-2112	Project Name:	Damage & Failure			
Change Order Name:	8830-2112 Damage & Failure	Date Prepared:	1/18/21			
Change Order#:	8830-2112-3	Financial Work Order (FWO):				
Project Sponsor:	Christopher Steele	Revised Start Date:	1/1/2020			
Project Lead:	Anthony Strabone	Revised End Date:ii	12/31/2021			
Prepared By:	Anthony Strabone	Change Type ⁱⁱⁱ	x In Scope □ Out of Scope			
Project Contingency Available? If No is Selected, Please specify source of funds iv Selected Please specify source of funds Selected Please specify source of funds Selected Please specify source of funds Selected Please Please Selected Please Plea						
(I)	Financial Assessment/Co Oouble click embedded excel file to update; include		excel file)			

Category	Original Project Value	Previous Approved Charges	Current Change Order Amount	Total
Internal Labor				
Materials				
Equipment				
Contractor/Subcontractor				
Burdens/Overheads				
AFUDC				
Total Project Cost	\$1,200,000	\$400,000	\$440,000	\$2,140,000

Updated Unlevered Internal Rate of Return:

Basis of Current Change Order Amount:

440,000

Over expenditure is being driven by costs a ssociated with work identified needing to be addressed under the Da mage-Failure Blanket. Taking into a count the current spend rate and historic spend rates, the Company spent 2.6 times the 2021 monthly spend rate and 7 times the historic spend rate for the month of December. 40% of the total spent in the month of December can be attributed to two jobs that were identified as either damaged or failed and need immediate replacement. The anticipated overspend of this project will be offset by underspend of other capital projects and therefore will not impact the overall 2021 GSE Capital Budget

Schedule Impacts

(As a result of the Change Order, where applicable, List the Impacts to schedule)



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Baseline Schedule (BL)	New Forecast (NF)	Variance (BL – NF)
N/A	N/A	N/A

Approvais and Sig	Approvals and Signatures ^v					
	Approved By:					
Role	Approval Authority Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager: :	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	01/29/2022		
Senior Director/Director.	Up to \$250,000	Christopher Steele Senior Director, Electric Operations	Christoph Digitally signed by Christopher Steele Date: 2022.02.03 08:34:50 -05'00'			
State President / Senior VP / VP:	Up to \$500,000	Neil Proudman NH President	Neil Proudman Date: 2022.02.03 12:07:51 -05'00'			
Regional President:	Up to \$3,000,000	James Sweeney East Region President	James M. Digitally signed by James M. Sweeney Date: 2022.03.31 09:34:14-04'00'			
Corporate - Sr VP Operations:	Up to \$5,000,000		,			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					

¹ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up ⁱⁱ The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

iii The Change type for In scope or Out of scope changes fall within the following scenario:

In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment



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• Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

YApprovals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Requesting Region or Group:	Granite State Electric	Date of Closeout (MM/DD/YY):	3/31/2022
Project Name:	Dist-Damage & Failure Blanket 8830-2112		
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele
Project Champion:	Melvin Emerson	Project Champion	Anthony Strabone
Project Status	X In Service □Complete □ Closed		
Project Start Date:	1/1/2021	Project Completion Date:	12/31/2021
Requested Capital (\$)	\$1,200,000	Expenditure Included in Approved Budget?	X Yes □No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

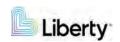
Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin Emerson	03/31/2022
Anthony Strabone	Sr Manager, Electric Engineering	Anthony Strabons	03/31/2022
Christopher Steele	Sr. Director, Electric Operations	Christopher Steele Date: 2022.03.31 16:22:46 - 04'00'	03/31/2022
	Accounting Manager		

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes 🛛 No 🗌
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes 🛛 No 🗌
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes No 🗌



Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes 🛛 No 🗌
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	5/5
2.8	Cost (Budget)	3/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response
3.1	Have project documentation and other items (e.g., Business Case, Project Plan, Charter, Budget Documents, Status Reports) been prepared, collected, filed, and/or disposed?		Yes No No
3.3 ⁱ	Were audits (e.g., project closeout audit) correference?	ompleted and results documented for future	Yes No 🗌
3.4	Identify the storage location for the following	ing project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	Operations Finance SharePoint	Electronic Manual
3.4b	If available, the Final Project Schedule	N/A	Electronic Manual
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	☐ Electronic ☐ Manual
3.4d	Status Reports	N/A	Electronic Manual
3.4e	Risks and Issues Log	N/A	☐ Electronic ☐ Manual
3.4f	Final deliverable	N/A	Electronic Manual
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.		

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.



Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$168,434	
Cost of Construction (\$)			



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External Costs (\$)		\$574,993	
Internal Costs (\$)		\$440,435	
Other (\$)		\$949,707	
AFUDC (\$)			
Total Project Costs (\$)	\$1,200,000	\$ 2,133,569	(\$933,569)

Reasons for Variance	Impact
Change order #1	\$500,000
Change order #2	\$440,000
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project

ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2113 Distribution Asset Replacement Blanket

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$1,659.21	\$952.86	\$4,164.00	\$3,928.71	\$0.00	\$0.00	\$10,704.78
<u>2021</u>	\$84,724.77	\$12,617.29	\$36,539.60	\$151,819.90	<u>\$0.00</u>	<u>\$0.00</u>	\$285,701.56
Total	\$86,383,98	\$13,570.15	\$40,703.60	\$155,748.61	\$0.00	\$0.00	\$296,406.34



Capital Project Expenditure Form

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Project Name:	GSE-Dist-Asset Replace Blanket					
Financial Work Order		Project ID #:	8830-2113			
(FWO):						
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021			
Group:		(MM/DD/YY):				
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021			
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021			
Prepared by:	Anthony Strabone	Requested Capital (\$)	\$200,000			
Planned or Unplanned	☑ Planned ☐ Unplanned					
Projects:						
Project Type:	☐ Safety ☐ Mandated ☐	☐ Growth ☐ Regulatory Sup	oported Discretionary			
(Click appropriate boxes)	-		•			
Spending Rationale:	☐ Growth ☐ Improvement ☒ Replenishment					

Details of Request

Project description

This project is associated with replacement of line or substation assets based upon inspection, asset condition data, and Company Strategies.

Is this project growth or customer connection related? If "yes", list the specific locations and how	
expenditure aligns with customer expansion objectives.	
No.	

Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?

Permitting requirements associated with this expenditure may be required for new pole installations.

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known): Not Known
- 2. What is the replacement cost of the plant being removed (if original cost not known)? Not Known
- 3. Original Work Order of Plant to be removed (if known): Not Known
- 4. Is the Plant being removed reusable? No
- 5. What is the year of original installation of the plant being removed: Varied

What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis. However since the majority, if not all, equipment replacement associated with this blanket will be one for one replacements; alternative options may not be feasible.

Engineering (\$) Cost of Materials (\$) **Cost of Construction (\$) External Costs (\$) Internal Costs (\$)**

Total Project Costs (\$)

Other (\$) AFUDC (\$)

Liberty Utilities Capital Project Expenditure Form

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What are the risks and consequences of not approving this expenditure?

Are there other pertinent details that may affect the decision making process?

Costs associated with this expenditure will need to be captured under other Capital Expenditure Blankets

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Work associated with this expenditure will be performed in accordance with the Company's Safety Manual and other industry accepted safety practices.

ů ő ř	· · · · · · · · · · · · · · · · · · ·	ss Case Form not required)	
Financial Summary			
Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current year's Board Approved Budget?	□ No
Regulatory Lag (Click appropriate box)	☐ Less than 6 months ☐6 -	- 12 months ⊠1 – 3 years □Grea	ter than three years
Which regulatory constructs will be used for recovering this capital spend?			
Please Specify Basis of Estimate	□Fixed or Firm Price ⊠Es details)	timate – Internal □Estimate – Ex	ternal □Other (specify
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete: i	Click here to enter text.		
Category	Current Year	Future Years	Authorized Amount (to be filled in by Corporate)
Cost of Design &			• /

\$200,000

Liberty Utilities Capital Project Expenditure Form

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Approvals and Signatures ii

		Approved By:		
Role	Approval Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabone	01/22/2021
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.22 08:44:39 -05'00'	
Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations		
State President:	Up to \$500,000			
Regional President:	Up to \$3,000,000			
Corporate – Sr. VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration		

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



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Change Order Name: 8830-2113 Asset Replacement Date Prepared: 5/17/21 Change Order #: 8830-2113-1 Financial Work Order (FWO): Various (FWO):	Project Overview								
Change Order Name: 8830-2113-1 Date Prepared: 5/17/21 Change Order #: 8830-2113-1 Financial Work Order (FWO): Various (FWO):	Reason for Change: In	ncreaseproje	ct costs						
Change Order #: 8830-2113-1 Financial Work Order (FWO):¹ Project Sponsor: Charles Rodrigues Revised Start Date: 1/1/2021 Project Lead: Anthony Strabone Revised End Date: 1/2/31/2021 Prepared By: Anthony Strabone Change Type x kin Scope Out of Froject Contingency Available? X fin Scope Out of If No is Selected, Please specify source of funds? Financial Assess ment/Cost Estimates (Double click embedded excel file to update; include contingency allowance in excel file) Category Original Project Previous Approved Current Change Total Order Amount	Project ID: 8830-2113			ProjectN				E-Asset Replacement anket	
Project Sponsor: Charles Rodrigues Revised Start Date: 1/1/2021 Project Lead: Anthony Strabone Revised End Date: 1/2/31/2021 Prepared By: Anthony Strabone Change Type X In Scope Out of Project Contingency Available? XIn Scope Out of If No is Selected, Please specify source of funds Project Contingency Output of It No is Selected, Please specify source of funds Project Output of It No is Selected, Please specify source of funds Project Output of It No is Selected, Please specify source of funds Project Output of It No is Selected, Please specify source of funds Project Output of It No is Selected, Please specify source of funds Project Output of It No is Selected, Please specify source of funds Project Output of It No is Selected, Please specify source of funds Project Output Outpu	Change Order Name:	8830-2113	Asset Replacement		Date Pre	pared:	5/1	17/21	
Project Lead: Anthony Strabone Revised End Date: 12/31/2021 Prepared By: Anthony Strabone Change Type X In Scope Out of Project Contingency Available? If No is Selected, Please specify source of funds specify source of funds (Double click embedded excel file to update; include contingency allowance in excel file) Category Original Project Previous Approved Current Change Order Amount	Change Order #:	8830-2113-	-1			Work Order	Var	rious	
Project Lead: Anthony Strabone Change Type X In Scope Out of Project Contingency Available? X In Scope Out of Froject Contingency Available? X In Scope Out of Froject Contingency Available? X In Scope Out of Funds Specify source of funds Specify	Project Sponsor:	Charles Ro	odrigues		Revised	Start Date:	1/1	1/2021	
Prepared By: Anthony Strabone Change Type ^{ss} x In Scope Out of Project Contingency Available? Project Contingency Available? If No is Selected, Please specify source of funds If No is Selected, Please specific If No is Selected If No is Selected, Please specific If No is Selected	Project Lead:	AnthonyS	Strabone		Revised	End Date:	12/	/31/2021	_
Project Contingency Available? Financial Assessment/Cost Estimates	Prepared By:	AnthonyS	strabone				-		
Category Original Project Previous Approved Current Change Order Amount Internal Labor Materials Equipment Contractor/Subcontractor Burdens/Overheads AFUDC Total Project Cost \$200,000 \$500,000 \$700,000 Updated Unlewered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement word orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and his toric spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)	Project Contingency Available?	⊠ Yes □	No		If No is S specify so	elected, Pleas		iscope in out of scop	ic
Internal Labor Materials Equipment Contractor/Subcontractor Burdens/Overheads AFUDC Total Project Cost \$200,000 Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Ghange Order, where applicable, List the Impacts to schedule)	(D	ouble click e	Financial As mbedded excel file to u	sessment/Co pdate; includ	st Estimate e continge	es ncy allowance	in exc	el file)	
Materials Equipment Contractor/Subcontractor Burdens/Overheads AFUDC Total Project Cost \$200,000 \$500,000 \$700,000 Updated Unlewered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Ghange Order, where applicable, List the Impacts to schedule)	Category	У						Total	
Equipment Contractor/Subcontractor Burdens/Overheads AFUDC Total Project Cost \$200,000 \$500,000 \$700,000 Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)	Internal Labor								
Contractor/Subcontractor Burdens/Overheads AFUDC Total Project Cost \$200,000 \$500,000 \$700,000 Updated Unlewered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement worders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Ghange Order, where applicable, List the Impacts to schedule)	Materials						_		
Burdens/Overheads AFUDC Total Project Cost \$200,000 \$500,000 \$700,000 Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Ghange Order, where applicable, List the Impacts to schedule)									
AFUDC Total Project Cost \$200,000 \$500,000 \$700,000 Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and his toric spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Ghange Order, where applicable, List the Impacts to schedule)									
Total Project Cost \$200,000 \$500,000 \$700,000 Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)		<u> </u>		-					
Updated Unlevered Internal Rate of Return: Basis of Current Change \$500,000 Order Amount: Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to asset replacement requests. Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)			\$200,000	 _		\$500,000		6700 000	
(As a result of the Change Order, where applicable, List the Impacts to schedule)	Rate of Return: Basis of Current Change Order Amount: S500,000 Over expenditure is being driven by costs associated with numerous asset replacement work orders. At the time this change order was prepared, approximately 50% of the current spend was associated with projects initiated in 2020 but not completed until 2021. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to								
D. H. O.L. I.I. (DE)		(As a result	Sci of the Change Order, v	hedule Impact	sole, List the	Impacts to se	chedul	e)	774
Baseline Schedule (BL) New Forecast (NF) Variance (BL - NF)	Baseline Schedule (BL)		The state of the s						
N/A N/A N/A	N/A							<u> </u>	



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Approvals and Signatures

Approved By:						
Role	Approval Authority Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager: :	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabone	05/17/2021		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues, Director Engineering	Charles Digitally signed by Charles Rodrigues Rodrigues Date: 2021.05,17 13:53:34 + 04'00'			
State President / Senior VP / VP:	Up to \$500,000	Richard Macdonald VP Operations	Richard MacDonald MacC	ally signed by Richard onald 2021.05.24 08:58:28 -04'00		
Regional President:	Up to \$3,000,000	James Sweeney East Region President	Amgan	5/26/21		
Corporate - Sr VP Operations:	Up to \$5,000,000					
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					

The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

The Change type for In scope or Out of scope changes fall within the following scenario:

The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, etc.

is in cases where the project my longer has a managency to come project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying some of another project, etc.)

Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.





Requesting Region or Group:	Granite State Electric	Date of Close out (MM/DD/YY):	02/18/22		
Project Name:	GSE-Dist-Asset Replace Blanket 8830-2113				
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele		
Project Champion:	Melvin Emerson	Project Champion	Anthony Strabone		
Project Status	X In Service □Complete □ Closed				
Project Start Date:	1/1/2021	Project Completion Date:	12/31/2021		
Requested Capital (\$)	\$200,000	Expenditure Included in	X Yes		
		Approved Budget?	□No		

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin Emerson	2/28/2022
Anthony Strabone	Sr. Manager, Electric Engineering	Anthony Strabone	02/28/2022
Christopher Steele	Sr. Director, Electric Operations	0	

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No 🗌
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌



Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes 🛛 No 🗌
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	3/5
2.8	Cost (Budget)	3/5
2.9	Schedule	4/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response
3.1		ns (e.g., Business Case, Project Plan, Charter, prepared, collected, filed, and/or disposed?	Yes 🛛 No 🗌
3.3 ⁱ	Were audits (e.g., project closeout audit) c reference?	completed and results documented for future	Yes 🛛 No 🗌
3.4	Identify the storage location for the follow	ring project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	Operations Finance SharePoint	Electronic Manual
3.4b	If available, the Final Project Schedule	N/A	☐ Electronic ☐ Manual
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	☐ Electronic ☐ Manual
3.4d	Status Reports	N/A	☐ Electronic ☐ Manual
3.4e	Risks and Issues Log	N/A	☐ Electronic ☐ Manual
3.4f	Final deliverable	N/A	☐ Electronic ☐ Manual
3.4g	If applicable, verify that final project delivin 3.4.	verable for the project is attached or storage loc	ation is identified



Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available, please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None	None	None	None

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None



Section 8. **Project Cost Summary**

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$25,374	
Cost of Construction (\$)			
External Costs (\$)		\$88,290	
Internal Costs (\$)		\$101,251	
Other (\$)			
Burden & AFUDC (\$)		\$234,937	
Total Project Costs (\$)	\$200,000	\$449,852	(\$249,852)

Reasons for Variance	Impact
See Change order #1	\$500,000

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
Various

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project ii For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work

order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2114 Third Party Attachment Blanket

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$8,958.12	\$644.02	\$42,897.86	\$22,883.22	(\$94,959.47)	\$192.55	(\$19,383.70)
<u>2021</u>	\$21,413.80	\$12,953.04	\$82,422.36	\$75,744.28	(\$9,377.70)	<u>\$543.05</u>	\$183,698.83
Total	\$30,371.92	\$13,597.06	\$125,320.22	\$98,627.50	(\$104,337.17)	\$735.60	\$164,315.13



Capital Project Expenditure Form

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Project Name:	GSE-Dist-3rd Party Attach Blanket					
Financial Work Order		Project ID #:	8830-2114			
(FWO):		D (AD	1/4/2021			
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021			
Group: Project Sponsor:	Charles Rodrigues	(MM/DD/YY):	1/1/2021			
Project Sponsor: Project Lead:	Anthony Strabone	Project Start Date: Project End Date:	12/31/2021			
<u> </u>	,	3				
Prepared by:	Anthony Strabone	Requested Capital (\$)	\$125,000			
Planned or Unplanned Projects:	☑ Planned ☐Unplanned					
Project Type: (Click appropriate boxes)	☐ Safety ⊠ Mandated [☐ Growth ☐ Regulatory Sup	oported Discretionary			
Spending Rationale:	☐ Growth ☐ Improvemen	nt 🗵 Replenishment				
Project description This blanket will provide funding for make ready work associated with Third Party Attachments. Re-working of our electrical pole mounted equipment is required at times to accommodate requests from Third Party Companies (i.e. Comcast) to attach to our poles.						
Is this project growth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives. No.						
Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?						
Permitting may be required for new pole installations.						

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known): Not Known
- What is the replacement cost of the plant being removed (if original cost not known)? Not Known
- Original Work Order of Plant to be removed (if known): Not Known
- Is the Plant being removed reusable? No
- What is the year of original installation of the plant being removed: Varied

What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis. However since the majority, if not all, equipment replacement associated with this blanket will be one for one replacements; alternative options may not be feasible.

Cost of Construction (\$) External Costs (\$) **Internal Costs (\$)**

Total Project Costs (\$)

Other (\$) AFUDC (\$)

Liberty Utilities Capital Project Expenditure Form

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What are the risks and consequences of not approving this expenditure?

Are there other pertinent details that may affect the decision making process?

Costs associated with this expenditure will need to be captured under other Capital Expenditure Blankets.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Work associated with this expenditure will be performed in accordance with the Company's Safety Manual and other industry accepted safety practices.

No	•		
ů č	\$100,000; or	ess Case Form not required)	
Financial Summary Next Anticipated Test Year	2022	Was this Capital Project included in the current year's Board Approved	⊠ Yes □ No
Regulatory Lag (Click appropriate box)	☐ Less than 6 months ☐6	Budget? $6 - 12 \text{ months } \boxtimes 1 - 3 \text{ years } \square \text{Gr}$	eater than three years
Which regulatory constructs will be used for recovering this capital spend?			
Please Specify Basis of Estimate	□Fixed or Firm Price ⊠I details)	Estimate – Internal □Estimate – I	External DOther (specify
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete: ⁱ	Click here to enter text.		
Category	Current Year	Future Years	Authorized Amount (to be filled in by Corporate)
Cost of Design & Engineering (\$) Cost of Materials (\$)			

\$125,000

Liberty Utilities Capital Project Expenditure Form

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Approvals and Signatures ii

Approved By:						
Role	Approval Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabons	01/14/2021		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.15 08:05:01 -05'00'			
Senior VP/VP:	Up to \$500,000		Richard MacDonald MacDona	igned by Richard ld 1.01.15 14:22:03 -05'00'		
State President:	Up to \$500,000					
Regional President:	Up to \$3,000,000					
Corporate – Sr. VP Operations:	Up to \$5,000,000					
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration				

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



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Project Overview								
Reas on for Change: Increase project costs								
Project ID:	8830-2114		Project N	ame:		E-Dist-3rd Party Atta nket	ıch	
Change Order Name:	8830-2114	3 rd Party		Date Prej	pared:	4/2:	2/21	
Change Order #:	8830-2114-	1		Financial (FWO):	Work Orde	r Var	rious	
Project Spons or:	Charles Ro	drigues		Revised S	Start Date:	1/1/	/2021	
Project Lead:	Anthony S	trabone		Revised F	End Date:ii	12/	31/2021	
Prepared By:	AnthonyS	trabone		Change T	ype ⁱⁱⁱ	x In	Scope Out of Sco	pe
Project Contingency Available?	⊠ Yes □	No		If No is S specify so funds iv	elected, Plea ource of	ise		
(Do	ouble click e	Financial Ass mbedded excel file to up				ce in exc	el file)	
Category	1	Original Project Value	Previous <i>F</i> Char			_	Total	
Internal Labor								
Materials								
Equipment								
Contractor/Subcont								
Burdens/Overheads AFUDC	i							-
Total Project Cost		\$125,000			\$175,000		\$300,000	1
Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: S175,000 Over expenditure is being driven by costs associated with Third Party Attachment Requests, and more specifically two carry over projects from 2020. At the time of this change order being prepared, these two projects total approximately 62% of the current spend. Taking into account the current spend and historic spend rates of April through December, the Company anticipates requiring additional Capital for this blanket in order to perform 'make ready' work related to requests from Third Party Companies								
	(As a result	ScI of the Change Order, w	nedule Impac where applica		e Impacts to	schedul	le)	
Baseline Schedule (BL)		,	New Forec				ce (BL – NF)	
N/A			N/A			N/A	· · · · · · · · · · · · · · · · · · ·	



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Approvals and Signatures^v

Approved By:						
Role	Approval Authority Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000		1888			
Senior Manager::	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	04/23/2021		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues, Director Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.04.27 08:22:17-04'00'			
State President / Senior VP / VP:	Up to \$500,000	Richard Macdonald VP Operations	Richard Digitally signed by Richard MacDonald Date: 2021.04.27 11:31:52 -04'00'			
Regional President:	Up to	James Sweeney				
	\$3,000,000	East Region President				
Corporate - Sr VP Operations:	Up to \$5,000,000					
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					

ⁱ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

ii The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

iii The Change type for In scope or Out of scope changes fall within the following scenario:

[•] In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, etc.

project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



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Requesting Region or Group:	Granite State Electric	02/18/22				
Project Name:	GSE-Dist-3rd Party Attach Blanket 8830-2114					
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele			
Project Champion:	Melvin Emerson	Anthony Strabone				
Project Status	X In Service □Complete □ Closed					
Project Start Date:	01/01/2021	Project Completion Date:	12/31/2021			
Requested Capital (\$)	\$125,000	Expenditure Included in Approved Budget?	X Yes □No			

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin (merson	2/28/2022
Anthony Strabone	Sr. Manager, Electric Engineering	Anthony Strabone	02/28/2022
Christopher Steele	Sr. Director, Electric Operations	Anthony Strabons Christopher Steele Steele Date: 2022.03	ed by Christopher .28 15:19:05 -04'00'

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No 🗌
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌



Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes No No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	3/5
2.8	Cost (Budget)	3/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response	
3.1	Have project documentation and other iter Budget Documents, Status Reports) been j	Yes 🛛 No 🗌		
3.3i	Were audits (e.g., project closeout audit) or reference?	Yes No 🗌		
3.4	Identify the storage location for the follow	ring project documents items:		
Item	Document	Location (e.g., Google Docs, Webspace)	Format	
3.4a	Business Case	Operations Finance SharePoint	∑ Electronic ☐ Manual	
3.4b	If available, the Final Project Schedule	Electronic Manual		
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	∑ Electronic ☐ Manual	
3.4d	Status Reports	N/A	☐ Electronic ☐ Manual	
3.4e	Risks and Issues Log	N/A	☐ Electronic ☐ Manual	
3.4f	Final deliverable	☐ Electronic ☐ Manual		
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identifin 3.4.			



Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available, please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None	None	None	None

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None



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Section 8. **Project Cost Summary**

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$15,873	
Cost of Construction (\$)			
External Costs (\$)		\$148,011	
Internal Costs (\$)		\$44,815	
Other (\$)		\$ (165,149)	
Burden & AFUDC (\$)		\$130,374	
Total Project Costs (\$)	\$125,000	\$173,924	(\$48,924)

Reasons for Variance	Impact
See Change order #1	\$175,000

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
Various

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the

project ii For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.



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	Project Overview							
Reas on for Change: In	creaseprojec	et costs						
Project ID:	8830-2114			Project Name:			GSE-Dist-3rd Party Attach Blanket	
Change Order Name:	8830-2114	3 rd Party		Date Prepared:		4/22	2/21	
Change Order #:	8830-2114-	1		Financial Work Order (FWO):		er Var	ious	
Project Spons or:	Charles Ro	drigues		Revised S	Start Date:	1/1/	/2021	
Project Lead:	Anthony S	trabone		Revised I	End Date:ii	12/3	31/2021	
Prepared By:	Anthony S	trabone		Change T	Type ⁱⁱⁱ	x In	Scope 🗆 Out of Sco	pe
Project Contingency Available?	⊠ Yes □	No		If No is S specify so funds ^{iv}	elected, Ple ource of	ase		
(Do	ouble click e	Financial Ass mbedded excel file to up				ce in exce	el file)	
Category	/	Original Project Value	Previous <i>E</i> Char		Current (Order A	_	Total	
Internal Labor]
Materials]
Equipment								1
Contractor/Subcont								-
Burdens/Overheads AFUDC	5							-
Total Project Cost		\$125,000			\$175,000		\$300,000	-
Updated Unlevered In Rate of Return:	ternal	¥123,000			7173,000		7300,000]
Basis of Current Change Order Amount: Over expenditure is being driven by costs as sociated with Third Party Attachment Requests, and more specifically two carry over projects from 2020. At the time of this change order being prepared, these two projects total approximately 62% of the current spend. Taking into account the current spend and historic spend rates of April through December, the Company anticipates requiring additional Capital for this blanket in order to perform 'make ready' work related to requests from Third Party Companies								
	(As a result	Sch of the Change Order, w	nedule Impac where applica		e Impacts to	schedul	e)	
Baseline Schedule (BL)			New Forec				ce (BL – NF)	
N/A			N/A	. ,		N/A	· · · · · · · · · · · · · · · · · · ·	



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Approvals and Signatures^v

Approved By:									
Role	Approval Authority Limit	Name	Signature	Date					
Manager/Staff (requisitioner/buyer):	Up to \$25,000		1888						
Senior Manager::	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	04/23/2021					
Senior Director/Director:	Up to \$250,000	Christopher Steele, Senior Director Elec Ops	Christopher Steele Christopher Steele Date: 2022.03.28 15:18:23 -04'00'						
State President / Senior VP / VP:	Up to \$500,000	Neil Proudman, President NH	Neil Digitally signed by Neil Proudman Date: 2022.03.28 16:00:38 -04'00'						
Regional President:	Up to \$3,000,000	James Sweeney East Region President							
Corporate - Sr VP Operations:	Up to \$5,000,000								
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000								

ⁱ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

ii The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

iii The Change type for In scope or Out of scope changes fall within the following scenario:

[•] In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, etc.

project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2121 Distribution Reliability Blanket

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$21,337.83	\$333.16	\$7,681.84	\$12,662.59	\$0.00	\$160.47	\$42,175.89
<u>2021</u>	\$29,160.84	\$14,411.05	\$14,429.00	\$74,512.89	\$0.00	<u>\$164.67</u>	<u>\$132,678.45</u>
Total	\$50,498.67	\$14,744.21	\$22,110.84	\$87,175.48	\$0.00	\$325.14	\$174,854.34



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Project Name:	GSE-Dist-Reliability Blanke	GSE-Dist-Reliability Blanket				
Financial Work Order		Project ID #:	8830-2121			
(FWO):						
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021			
Group:		(MM/DD/YY):				
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021			
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021			
Prepared by:	Anthony Strabone	Requested Capital (\$)	\$161,000			
Planned or Unplanned	☑ Planned ☐ Unplanned					
Projects:	-					
Project Type:	☐ Safety ☐ Mandated ☐	☐ Growth ☐ Regulatory Sup	oported Discretionary			
(Click appropriate boxes)			•			
Spending Rationale:	☐ Growth ☐ Improvement	nt 🗆 Replenishment				

Details of Request

Project description

This blanket will provide funding for projects identified to resolve and/or improve system reliability performance. Projects under this blanket may include:

- •Re-conductor due to mechanical capacity
- •Replacement of bare conductors to minimize tree related interruptions
- Construction necessary to correct hazardous conditions
- •Replace open wire secondary with cable
- •Replace customer overhead service wire due to condition
- •Install sectionalizing equipment
- •Increase size of pole for proper spacing or road clearance.

Is	s this project growt	th or customer c	onnection re	lated? If "y	es", list the s	specific lo	ocations ai	ıd how
e	xpenditure aligns v	vith customer ex	cpansion obje	ectives.				

These projects are not related to growth.

Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?

Permitting may be required for pole installations and installation of underground electrical facilities including installation of conduit.

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known): Not known
- What is the replacement cost of the plant being removed (if original cost not known)? Not Known
- 3. Original Work Order of Plant to be removed (if known): Not Known
- 4. Is the Plant being removed reusable? No
- What is the year of original installation of the plant being removed: Varied

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What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis as part of determining the best option for a specific project.

What are the risks and consequences of not approving this expenditure?

Costs associated with this expenditure will need to be captured under other Capital Expenditure Blankets.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Work associated with this expenditure will be performed in accordance with the Company's Safety Manual and other industry accepted safety practices.

Are there other pertinent details that may affect the decision making process?	
No	

Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

	T		I
Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current	
		year's Board Approved	□ No
		Budget?	
Regulatory Lag	☐ Less than 6 months ☐6 –	12 months ⊠1 – 3 years □Grea	ter than three years
(Click appropriate box)			
Which regulatory			
constructs will be used for			
recovering this capital			
spend?			
	□Fixed or Firm Price ⊠Est	imate – Internal □Estimate – Ex	ternal □Other (specify
Estimate	details)		
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete: i	Click here to enter text.		
Category	Current Year	Future Years	Authorized Amount (to be filled in by Corporate)
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			



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Internal Costs (\$)		
Other (\$)		
AFUDC (\$)		
Total Project Costs (\$)	\$161,000	

Approvals and Signatures ii

		Approved By:		
Role	Approval Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabons	01/14/2021
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.15 07:52:46-05'00'	
Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations	Richard MacDonald Digitally sign Date: 2021.01	ed by Richard MacDonald .15 14:41:16 -05'00'
State President:	Up to \$500,000	Susan Fleck President, NH		
Regional President:	Up to \$3,000,000	James Sweeney President, East Region		
Corporate – Sr. VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration		

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Change Order Form

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Project Overview								
Reas on for Change: In	crease proje	etcosts						
Project ID:	8830-2121			Project N	ame:	GSE	E-Reliability Blanket	
Change Order Name:	8830-2121	Reliability		Date Prep	pared:	5/17	7/21	
Change Order #:	8830-2121-1			Financial (FWO):	Work Orde	r Var	ious	
Project Spons or:	Charles Ro	drigues		Revised S	Start Date:	1/1/	2021	
Project Lead:	AnthonyS	trabone		Revised E	End Date:ii	12/3	31/2021	
Prepared By:	AnthonyS	trabone		Change T	Sype ⁱⁱⁱ	x In	Scope Out of Scop	oe .
Project Contingency Available?	⊠ Yes □	No		If No is S specify so funds ^{iv}	elected, Plea ource of	se		
(Do	ouble click e	Financial Ass mbedded excel file to up				e in exce	el file)	
Category	/	Original Project Value	Previous <i>F</i> Char		Current C Order An	-	Total	
Internal Labor								
Materials								
Equipment								
Contractor/Subcont	ractor							
· ·								
Burdens/Overheads	,							
AFUDC	5							
· ·	5	\$161,540			\$88,460		\$250,000	
AFUDC	ternal oge \$6 Ta	88,460 ver expenditure is being aking into account the cuompany anticipates requaleted to reliability reque	irrent spend a iring addition sts.	ndhistorics aal Capital fo	ed with numers pend rates of	f May thi	bility work orders.	
AFUDC Total Project Cost Updated Unlevered Int Rate of Return: Basis of Current Chan	ternal oge \$8	88,460 ver expenditure is being aking into account the cuompany anticipates requaleted to reliability reque	irrent spend a iring addition sts.	nd historic s aal Capital fo	ed with nume spendrates of or this blanke	f May thi	bility work orders. rough December, the r to perform work	
AFUDC Total Project Cost Updated Unlevered Int Rate of Return: Basis of Current Chan	ternal O Ta Ca re (As a result	88,460 ver expenditure is being aking into account the cumpany anticipates requested to reliability requestions.	irrent spend a iring addition sts.	ndhistoric al Capital for ets ble, List the	ed with nume spendrates of or this blanke	f May thi t in order	bility work orders. rough December, the r to perform work	



Change Order Form

Docket No. DE 19-064 Attachment 11 2021 Page 6 of 12

Approvals and Signatures^v

		Appro	ved By:	
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager::	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	05/17/2021
Senior Director/Director:	Up to \$250,000	Charles Rodrigues, Director Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.05.17 13:50:39 -04'00'	
State President / Senior VP / VP:	Up to \$500,000	Richard Macdonald VP Operations		
Regional President:	Up to \$3,000,000	James Sweeney East Region President		
Corporate - Sr VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

ⁱ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

ii The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

iii The Change type for In scope or Out of scope changes fall within the following scenario:

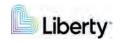
[•] In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project, etc.

project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

^v Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Requesting Region or Group:	Granite State Electric	Date of Close out (MM/DD/YY):	02/18/22				
Project Name:	GSE-Dist-Reliability E	GSE-Dist-Reliability Blanket 8830-2121					
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele				
Project Champion:	Melvin Emerson	Project Champion	Anthony Strabone				
Project Status	X In Service □Complete □	Closed					
Project Start Date:	01/01/2021	Project Completion Date:	12/31/2021				
Requested Capital (\$)	\$161,540	Expenditure Included in Approved Budget?	X Yes □No				

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin Emerson	2/28/2022
Anthony Strabone	Sr. Manager, Electric Engineering	Anthony Strabons	02/28/2022
Christopher Steele	Sr. Director, Electric Operations		by Christopher Steele 8 15:16:43 -04'00'

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌

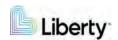


Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes No 🗌
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	3/5
2.8	Cost (Budget)	3/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response				
3.1	Have project documentation and other iter Budget Documents, Status Reports) been j	Yes No 🗌				
3.3 ⁱ	Were audits (e.g., project closeout audit) c reference?	Yes 🛛 No 🗌				
3.4	Identify the storage location for the follow	ring project documents items:				
Item	Document	Location (e.g., Google Docs, Webspace)	Format			
3.4a	Business Case	Operations Finance SharePoint	☐ Electronic ☐ Manual			
3.4b	If available, the Final Project Schedule	N/A	☐ Electronic ☐ Manual			
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	☐ Electronic ☐ Manual			
3.4d	Status Reports	N/A	☐ Electronic ☐ Manual			
3.4e	Risks and Issues Log	N/A	☐ Electronic ☐ Manual			
3.4f	Final deliverable	☐ Electronic ☐ Manual				
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.					



Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available, please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation	
None	None	None	None	

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None

Section 8. **Project Cost Summary**

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$116,687	
Cost of Construction (\$)			
External Costs (\$)		\$26,001	
Internal Costs (\$)		\$28,304	
Other (\$)			
Burden & AFUDC (\$)		\$78,829	
Total Project Costs (\$)	\$161,540	\$249,821	(\$88,281)

Reasons for Variance	Impact
See Change order #1	\$88,460
Cause 2	\$
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
Various

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project ii For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work

order approval limits greater than \$5M please complete this section, all other projects do not require this.



Change Order Form

Docket No. DE 19-064 Attachment 11 202 Page 11 of 12

Project Overview								
Reason for Change: Increase project costs								
Project ID:	8830-2121			Project Name:		GSI	GSE-Reliability Blanket	
Change Order Name: 8830-2121 Reliability				Date Pre	pared:	5/1′	7/21	
Change Order #:	8830-2121-	1		Financial Work Order (FWO): ⁱ		er Var	Various	
Project Sponsor:	Charles Ro	odrigues		Revised S	Start Date:	1/1/	/2021	
Project Lead:	AnthonyS	trabone		Revised I	End Date:ii	12/3	31/2021	
Prepared By:	AnthonyS	trabone		Change T	Гуреііі	x In	Scope Out of Sco	ре
Project Contingency Available?	⊠ Yes □	No		If No is S specify so funds ^{iv}	elected, Plea ource of	ase		
(D	ouble click e	Financial Ass mbedded excel file to up				ce in exce	el file)	
Category		Original Project Value	Previous Approved Current Ch Charges Order Am		_	Total		
Internal Labor								1
Materials								
Equipment]
Contractor/Subcon								
Burdens/Overhead	S							
AFUDC		A 64 54 540			400.460		4272.222	_
Total Project Cost		\$ 161,540	<u> </u>		\$88,460		\$250,000]
Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: S88,460 Over expenditure is being driven by costs as sociated with numerous reliability work orders. Taking into account the current spend and historic spend rates of May through December, the Company anticipates requiring additional Capital for this blanket in order to perform work related to reliability requests.								
Schedule Impacts (As a result of the Change Order, where applicable, List the Impacts to schedule)								
Baseline Schedule (BL))		New Forec	ast (NF)		Varian	ce (BL – NF)	
N/A			N/A					



Change Order Form

Docket No. DE 19-064 Attachment 11 202 Page 12 of 12

Approvals and Signatures^v

Approved By:								
Role	Approval Authority Limit	Name	Signature	Date				
Manager / Staff (requisitioner/buyer):	Up to \$25,000							
Senior Manager::	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	05/17/2021				
Senior Director/Director:	Up to \$250,000	Christopher Steele, Senior Director Elec Ops	Christopher Christopher Steele Steele Date: 2022.03.28 15:15:24-04'00'					
State President / Senior VP / VP:	Up to \$500,000	Richard Macdonald VP Operations						
Regional President:	Up to \$3,000,000	James Sweeney East Region President						
Corporate - Sr VP Operations:	Up to \$5,000,000							
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000							

ⁱ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

ii The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

iii The Change type for In scope or Out of scope changes fall within the following scenario:

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project, etc.

project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc)

^v Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2124 LED Conversion

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$40,138.47	\$18,748.08	\$3,651.25	\$61,876.75	(\$11,325.00)	\$974.67	\$114,064.22
<u>2021</u>	\$35,729.53	\$120,286.91	\$5,625.00	\$134,769.50	(\$32,938.10)	\$10,129.20	\$273,602.04
Total	\$75,868.00	\$139,034.99	\$9,276.25	\$196,646.25	(\$44,263.10)	\$11,103.87	\$387,666.26



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Project Name:	LED Street Light Conversion				
Financial Work Order		Project ID #:	8830-2124		
(FWO):					
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021		
Group:		(MM/DD/YY):			
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021		
Project Lead:	Robert Johnson	Project End Date:	12/31/2021		
Prepared by:	Anthony Strabone	Requested Capital (\$)	\$125,000		
Planned or Unplanned	☑ Planned ☐ Unplanned				
Projects:	1				
Project Type:	☐ Safety ☐ Mandated ☐ Growth ☐ Regulatory Supported ☐ Discretion				
(Click appropriate boxes)		,	,		
Spending Rationale:	☐ Growth ☒ Improvement ☐ Replenishment				

Details of Request

Project description

This project blanket will provide funding for Towns/Municipalities wanted to convert their existing Street Lighting to LED Street Lighting.

Includes:

- •LED Conversion
- •Install street light or flood light
- •Replace street light or flood light due to size, model or condition
- •Install conductor serving street light or flood light
- •Install street light pole or standard

Is this project growth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives.

This project is not associated with load growth.

Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?

Permitting may be required for installation of new utility poles and underground conduit.

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known): Not Known
- What is the replacement cost of the plant being removed (if original cost not known)? Not Known
- 3. Original Work Order of Plant to be removed (if known): Not Known
- Is the Plant being removed reusable? No
- What is the year of original installation of the plant being removed: Varied

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What alternatives were evaluated and why were they rejected?

Alternatives will be considered on a case by case basis. However since the majority, if not all, equipment replacement associated with this blanket will be one for one replacements; alternative options may not be feasible

What are the risks and consequences of not approving this expenditure?

Costs associated with this expenditure will need to be captured under other Capital Expenditure Blankets

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Work associated with this expenditure will be performed in accordance with the Company's Safety Manual and other industry accepted safety practices.

Are there other pertinent details that may affect the decision making process?	
No	

Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test Year	2022	Was this Capital Project included in the current year's Board Approved Budget?	⊠ Yes □ No
Regulatory Lag (Click appropriate box)	☐ Less than 6 months ☐6 –	-12 months $ ⊠ 1 - 3$ years $ □$ Grea	ter than three years
Which regulatory constructs will be used for recovering this capital spend?			
Please Specify Basis of Estimate	□Fixed or Firm Price □Estimate – Internal □Estimate – External □Other (specify details)		
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete: ⁱ	Click here to enter text.		
Category	Current Year	Future Years	Authorized Amount (to be filled in by Corporate)
Cost of Design & Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$) Internal Costs (\$)			



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Other (\$)		
AFUDC (\$)		
Total Project Costs (\$)	\$125,000	

Approvals and Signatures ii

	Approved By:			
Role	Approval Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabone	01/14/2021
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues Date: 2021.01.15 08:07:59 -05'00'	
Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations	MacDonald	ned by Richard 01.15 14:16:05 -05'00'
State President:	Up to \$500,000			
Regional President:	Up to \$3,000,000			
Corporate – Sr. VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration		

 $^{^{\}rm i}$ For Best Practices on estimating project contingencies please see the Capital Policy.

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ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Requesting Region or Group:	Granite State Electric	Date of Close out (MM/DD/YY):	02/18/22
Project Name:	LED Street Light Conversion 8830-2124		
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele
Project Champion:	Melvin Emerson	Project Champion	Anthony Strabone
Project Status	X In Service □Complete □ Closed		
Project Start Date:	01/01/2021	Project Completion Date:	12/31/2021
Requested Capital (\$)	\$125,000	Expenditure Included in Approved Budget?	X Yes □No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin Emerson	2/28/2022
Anthony Strabone	Sr. Manager, Electric Engineering	Anthony Strabons	02/28/2022
Christopher Steele	Sr. Director, Electric Operations	Christopher Digitally signed by Christopher Steele Date: 2022.03.31 16:18:42	03/31/2022

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌



Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes No 🗌
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	2/5
2.8	Cost (Budget)	2/5
2.9	Schedule	3/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response	
3.1		ms (e.g., Business Case, Project Plan, Charter, prepared, collected, filed, and/or disposed?	Yes No 🗌
3.3 ⁱ	Were audits (e.g., project closeout audit) or reference?	completed and results documented for future	Yes 🛛 No 🗌
3.4	Identify the storage location for the follow	ring project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	Operations Finance SharePoint	☐ Electronic ☐ Manual
3.4b	If available, the Final Project Schedule	N/A	☐ Electronic ☐ Manual
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	☐ Electronic ☐ Manual
3.4d	Status Reports	N/A	☐ Electronic ☐ Manual
3.4e	Risks and Issues Log	N/A	☐ Electronic ☐ Manual
3.4f	Final deliverable	N/A	Electronic Manual
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.		



Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee
Robert Johnson	Engineering	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available, please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None	None	None	None

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None



Section 8. **Project Cost Summary**

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$187,419	
Cost of Construction (\$)			
External Costs (\$)		\$7,027	
Internal Costs (\$)		\$47,783	
Other (\$)		\$ (113,928)	
Burden & AFUDC (\$)		\$203,264	
Total Project Costs (\$)	\$125,000	\$ 331,565	(\$206,565)

Reasons for Variance	Impact
See Change order #1	\$150,000
See Change order #2	\$82,000

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
Various

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project ii For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work

order approval limits greater than \$5M please complete this section, all other projects do not require this.



Change Order Form

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	Project Overview							
Reason for Change: B	udget Increa	se to fund project to a cco	ommodate wo	rk associate	ed with LED St I	Light (Conversions	
Project ID:	8830-2124			ProjectN	Name:	Stre	eet light conversation	
Change Order Name:	e Order Name: 8830-2124 LED street light conversation			Date Pre	pared:	1/1	8/22	
Change Order#:	8830-2124-2			Financia (FWO):	lWork Order			
Project Sponsor:	Christophe	er Steele		Revised	Start Date:	1/1	/2020	
Project Lead:	Robert Joh	nson		Revised	End Date: ⁱⁱ	12/	31/2021	
Prepared By:	Anthony S	trabone		Change 7	 Гуре ^{ііі}	x In	n Scope □ Out of Sco	pe
Project Contingency Available?	☐ Yes ⊠	No		If No is S specify so funds ^{iv}	elected, Please ource of	883	30-2193 Facilities Capi provements \$82K	-
(I)	Double click	Financial Ass embedded excel file to u				excel	file)	
Category	′	Original Project Value	Previous Approved Charges		Current Cha Order Amo	_	Total	
Internal Labor								
Materials								
Equipment								
Contractor/Subcont	ractor							
Burdens/Overheads	i							
AFUDC								
Total Project Cost		\$125,000	\$125,000 \$82,0		\$82,000		\$332,000	
Updated Unlevered Internal Rate of Return: Basis of Current Change Order Amount: Over expenditure is being driven by costs a ssociated with light replacements that were carry over from 2020 to 2021. The Town of Salem requested 630 street lights to be converted in 2020. Unfortunately, due to the Town of Salem not signing the a greement and issuing payment until October 2020, Liberty was only able to complete 100 street light conversions, pushing the remaining replacements into 2021.								
	(As a resu	Sch lt of the Change Order, v	nedule Impa		e Impacts to sch	edule)		
Baseline Schedule (BL)			New Forec	east (NF)			ce (BL – NF)	
N/A			N/A		N/	/A		



Change Order Form

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Approvals and Signatures^v

		Appro	oved By:	
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager: :	Up to \$50,000	Anthony Strabone Sr Manager, Electric Engineering	Anthony Strabons	01/29/2022
Senior Director/Director.	Up to \$250,000	Christopher Steele, senior Director, Electric Operations	Christoph Digitally signed by Christopher Steele er Steele Date: 2022.02.03 08:37:26 -05'00'	
State President / Senior VP / VP:	Up to \$500,000	Neil Proudman NH President	Neil Proudman Date: 2022.02.03 12:10:18	
Regional President:	Up to \$3,000,000	James Sweeney East Region President		
Corporate - Sr VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

¹ The Financial Work Order Section captures the work order this change falls under when the job was initially set-up

ii The Revised project end date is dependent on changes in scope that may deviate the schedule from the original plan

iii The Change type for In scope or Out of scope changes fall within the following scenario:

[•] In Scope changes are deviations of scope from the original plan and approved budget that align to the original scope of the project but have revised pricing as a result of changes in pricing of labour, materials, and equipment

Out of Scope changes are scope changes that were not originally planned for in the project baselines and approved budget. Examples
of this type of change are related to changes in technology, missed deliverables, a change in the project design altering the scope of the
project etc.

project, etc.

iv In cases where the project no longer has contingency to cover project change orders, please specify any other sources of funds that would address the project variance (i.e. not executing another project, delaying scope of another project, etc.)

^v Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2125 IT

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$379,186.69	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$379,186.69
Total	\$0.00	\$0.00	\$379,186.69	\$0.00	\$0.00	\$0.00	\$379,186.69



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NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

	Project Overview		
Project Name:	Payments Project	Date Prepared:	February 11, 2020
Project ID#:	Click here to enter text.	Cost Estimate:	
Project Sponsor:	Brent Baker (Successor: Lauren Preston)	Project Start Date:	February 18, 2020
Project Lead:	Prafull Koli	Project End Date:	October 1, 2020
Prepared By:	Prafull Koli	Planned or Unplanned Projects:	☑ Planned☐ Unplanned
Project Type (click appropriate boxes):	☐ Safety ☐ Mandated ☐ Growth	☐ Regulatory Supported	d Discretionary
(Insert the so	Project Scope Statement cope of work, major deliverables, assump	otions, and constraints)	

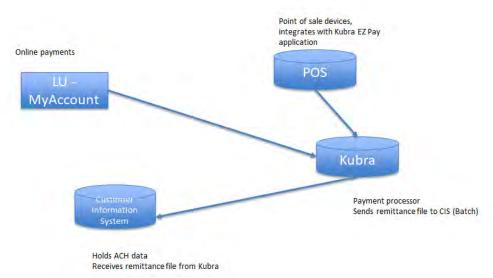
The Payment Processing Project will deliver the foundation for a single payment processing platform for the enterprise. This will allow Liberty Utilities to provide a positive and consistent payment experience and enable payments to be processed efficiently, accurately and securely.

The scope of this project includes the following payment channels and tender types:

#	Payment Channels		Tender type:	5
#	Fayment Chamiers	E-Check	Credit card	Debit card
1	<u>Libertyutillities.com.</u> One-time payment for non-registered customers	✓	✓	✓
2	IVR. Payments via LU's Toll-Free Number	✓	✓	✓
3	<u>Point of Sale (card readers)</u> . Customers walking into the local office with their credit/debit cards	*	✓	✓
4	<u>Auto-Pay.</u> Customers with banking info setup at LU.	✓	✓	✓

The project will be implemented in various phases as outlined below.

Phase #	Region	Customer Count	Driver	System
1	AZ/TX - West	75703	- CIS Upgrade	Cogsdale v11.22 to 14.36
2	NH - East ARK/GA/MID - Central CA - West	419775	VolumeSystem repeatableSAP-ready	Cogsdale v14.36
3	Empire - Central	221312	VolumeSystem repeatableSAP-ready	Customer Watch



The above diagram shows the high level integration that is further detailed below:

Online payments: The assumption is to mirror existing process as much as possible. Following cutover for specific regions, one-time payment transactions initiated from LibertyUtilities.com will point to the Kubra EZ Pay platform. The customer experience will be managed by ensuring the Liberty Utilities branding guidelines are followed. Basic customer account authentication process will be adopted, these details will be established during the workshops with Kubra. The existing process of leveraging MAM file for basic authentication and presenting the customer with payment balance will be adopted.

Auto-Pay: It is expected that the existing CIS systems hold and maintain ACH data. The customer enrollment for this process will continue following existing process. The NACHA files that are generated by the CIS systems will be transferred to Kubra for processing via standard file transfer process approved by the customer first technical



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Architecture team. All remittance files originating from Kubra will also follow standard file transfer process and be sent to the corresponding CIS system for upload. Any process changes will be detailed during the workshops.

Point of Sale (POS): This will be a new process that will be introduced to customer walk in centers. These are physical devices (Card readers) that will be deployed which in turn will be integrated to the Kubra EZ Pay platform. The KUBRA IDOXs application is cloud based and will be made available to the customer service agent. The following are the high level steps in the process (this will be detailed during the workshops):

- The customer service agent will have access to KUBRA IDOXs application to facilitate customer walk in payments
- The customer service agent validates the customer account
- The customer service agent confirms the amount the customer would like to pay with respect to the bill
- The customer service agent selects the SWIPE option on their screen and hands the POS terminal to the customer to process with their payment
- The customer confirms the payment amount on the POS terminal
- The customer swipes the card for payment
- Once payment is processed and authorized and receipt of the transaction is provided to the customer

IVR Payments: The existing IVR process for payments will be kept intact as much as possible. This will be determined during the workshops. However, there are regions that will have this payment channel be available to the customer for the first time. The IVR option of payment will follow a customer hand off to the KUBRA IVR when the payment option is selected. This process will again adopt the basic customer account validation. The details of the customer account validation will be determined during the workshop along with the Customer first team. It has not been decided yet, whether the customer validation will be performed within Liberty Utilities prior to handoff to Kubra.

Once the customer is transferred to the Kubra IVR, the process will follow the one-time payment process to complete the transaction. A notification is also sent to the customer to complete the transaction.

Assumptions:

As the SAP customer first transformation is underway, the guidance for the project is to minimize any interim customization to the existing CIS systems.

The work effort for AZ/TX region will overlap with the upgrade project, as such effort specific to Payments project for testing and change management will fall within the scope of the payments project.

The specific go live date for AZ/TX will be coordinated with the South Upgrade project

The payments project will have dependencies on the South Upgrade project:

- Testing environment and customer data
- LibertyUtilities.com test environment
- Deployment planning and cutover/stabilization

Background

(Insert description of current operational arrangement, and brief history of project & asset)

Currently, there are various payment Vendors serving Liberty Utilities customers depending on their geographical location. Since the payment vendors operate independently of each other, there is a challenge in delivering a consistent customer experience and payment product offerings across the enterprise. By serving customers through the right channel, Liberty Utilities can expect to see operational efficiencies through call reduction, vendor

cost reduction and business process improvements.

With the current technological innovation in the payments industry and the regulations that contribute to its evolution, there is a significant shift in customer expectations of doing business with Liberty Utilities. Customers now expect and/or demand not only a consistent and robust self-service payment options, but also a smoother user experience in a manner that balances security and convenience.

Recommendation/Objective

(Insert the unique problem this project is looking to resolve)

LU sponsors recommend moving forward with the delivery of a single platform for payment processing across the enterprise.

Introducing the new platform will resolve the following problems:

- 1. Allows customers to have consistent experience, regardless of their geographical location
- 2. Allows CSRs to consistently support payment-related customer inquiries across the enterprise, reducing confusion as to which payment channels/vendors operate in which region
- 3. Provides customers with various payment options, eliminating wait times at the local offices
- 4. Supports PCI Compliance

Alternatives/Options

(Describe all reasonably viable alternatives. Discuss the viability of each and provide reasons if rejected)

Alternative	Pro	Cons	Recommendation
Status Quo	Frees up resources to focus on customer first program	 Inconsistent customer experience across enterprise No improvement in customer service Upgraded AZ/TX environment does not support online payments No reduction in operating cost 	Not recommended

Financial Assessment/Cost Estimates

(Double click embedded excel file to update; include contingency allowance in excel file)



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Next Anticipated Test Year Multiple, see addendum	Click to select a date	Was this Capital Project included in the current year's Board Approved Budget?	☐ Yes ⊠ No
Regulatory Lag (Click appropriate box)	□Less than 6 Months □6-1	2 Months □1 to 3 years □Gr	eater than 3 years
eCustomer - Kubra	Project Total	% of Total	
unit: US\$			
Implementation Costs	\$ 2,479,995.00	74.48%	
Labour & T&E	\$ 844,845.00		
Other	\$ 5,000.00		
Total	\$ 3,329,840.00	100.00%	
Unlevered Internal Rate of Return:	Click here to enter text.		
Basis of Estimate:	Provide brief explanation of costs	n basis of estimate, activities c	ompleted to determine
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:			
		Schedule / milestone dates)	
Key Milestone Description			Forecast End Date
Key Milestone Description		milestone dates)	Forecast End Date
Key Milestone Description		milestone dates)	Forecast End Date
Key Milestone Description		milestone dates)	Forecast End Date
Key Milestone Description		milestone dates)	Forecast End Date
Key Milestone Description		milestone dates)	
Key Milestone Description	(List key	r milestone dates) Forecast Start Date Click here to enter a date. CAssessment	Click here to enter a date.
Key Milestone Description	(List key	r milestone dates) Forecast Start Date Click here to enter a date.	Click here to enter a date.
Operational cost sa	(List key Risk (Please describe the rise avings – delayed realization	Click here to enter a date. Assessment k of not completing the project	Click here to enter a date.
Operational cost sa Negative impact to (Is there a possibility to	Risk (Please describe the rise avings – delayed realization accounts receivable – Due	Click here to enter a date. Assessment k of not completing the project projected cost savings e to loss of debit/credit care	Click here to enter a date.
 Operational cost sa Negative impact to 	Risk (Please describe the rise avings – delayed realization accounts receivable – Due	Click here to enter a date. Assessment k of not completing the project projected cost savings e to loss of debit/credit care	Click here to enter a date.
Operational cost sa Negative impact to (Is there a possibility to None.)	Risk (Please describe the rise avings – delayed realization accounts receivable – Due apply trade finance products Supporting dition assessment reports, ven	Click here to enter a date. Click here to enter a date. Cassessment k of not completing the project projected cost savings e to loss of debit/credit care ade Finance to this project? See Capital Property of the project of th	Click here to enter a date. tt) d payment options lanning for further clarification)



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Approvals and Signaturesi

Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	PRAFULL K		ned by
Senior Manager: :	Up to \$50,000			Click here to enter a date.
Senior Director/Director:	Up to \$250,000			Click here to enter a date.
State President / Senior VP / VP:	Up to \$500,000	Lauren Preston successor to Brent Baker	Gamen A. hoster	January 10, 2022
Regional President:	Up to \$3,000,000			Click here to enter a date.
Corporate - Sr VP Operations:	Up to \$5,000,000	Gerald Trembly	12	Click here to enter a date.
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			Click here to enter a date.

¹ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

APUC Cyber Security Policy Exception Form



Cordes Lake CW2 APUC Cyber Security

Liberty Regulatory Plan



Liberty Utilities Regulatory Plan - 20

Business Benefits





Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2146 Bare Conductor Replacement

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
2020	\$0.00	(\$274.42)	\$17,173.62	\$5,669.39	\$0.00	\$914.49	\$23,483.08
<u>2021</u>	\$3,958.23	\$112,584.78	\$392,615.69	\$158,237.60	\$0.00	<u>\$695.52</u>	\$668,091.82
Total	\$3,958.23	\$112,310.36	\$409,789.31	\$163,906.99	\$0.00	\$1,610.01	\$691,574.90



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NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

Project Overview					
Project Name:	Bare Conductor Replacement Program	Date Prepared:	1/4/2021		
Project ID#:	8830-2146	Cost Estimate:	\$1,000,000		
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021		
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021		
Prepared By:	Joel Rivera	Planned or Unplanned Projects:	☑ Planned☐Unplanned		
Project Type (click appropriate boxes):	☐ Safety ☐ Mandated ☐ Growth ☐ Regula	tory Supported 🗵 Discr	retionary		
Spending Rationale:	☐ Growth ☐ Improvement ☐ Replenishment				
	Project Scope Statement (Insert the scope of work, major deliverables, assum	nptions, and constraints)			
	nary overhead bare conductors with 477 aluminum spubstation and the first protective device are prioritize		o tree contact. Overhead		
In 2021 the scope of this st Rd in Pelham NH.	crategy includes the replacement of approximately 8,0	000ft of bare wires along I	Burns Rd and Mammoth		
Background					
(Insert description of current operational arrangement, and brief history of project & asset)					
Bare mainline primary conductors are targeted for replacement with spacer cable. Spacer cable is installed in areas prone to tree outages that are too costly to rely on vegetation management practices alone to mitigate feeder lockouts. The application of spacer cable, a covered conductor resistant to tree related outages, significantly improves mainline circuit performance during windy and stormy conditions as well as affording protection against incidental tree-conductor contact at the end of the trim cycle and contact resulting from branches falling from above the trim zone.					
	Recommendation/Objective				
	(Insert the unique problem this project is loc	oking to resolve)			
The main objective of this strategy is to improve the reliability performance of the Company by minimizing tree related interruptions on the circuit mainline.					
	Alternatives/Options				
(Describe all 1	reasonably viable alternatives. Discuss the viability of	of each and provide reason	s if rejected)		
use of 1/0 Aluminum cond	This program aims to improve tree related reliability by replacing specific sections of bare conductor with covered conductor. The use of 1/0 Aluminum conductors and/or cross-arm construction as an alternative to 477 Aluminum and/or spacer construction is considered on a case by case basis.				
	Financial Assessment/Cost Estimates				

(Double click embedded excel file to update; include contingency allowance in excel file)



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Next Anticipated Test			this Capital Pro	•	⊠ Ye	es	
Year	2022	inclu	ded in the curre	ent	□ No		
			s Board Approv	ved			
		Budg	et?				
Regulatory Lag	□Less than 6 Mor	nths □6-12 Moi	nths ⊠1 to 3 yea	rs 🗆 Gre	ater tha	ın 3 years	
(Click appropriate box)			•				
0.11.	Total Already	2020	2024		1 2024	T-4-1	7
Category	Approved	2020	2021	Beyon	3 2021	Total	
Internal Labour (including lab	our \$ -	\$ -	\$ 50,000	\$	_	\$ 50,000	,
and travel)	<u> </u>	7	+	T		7 55,555	-
Materials (including	\$ -	\$ -	\$ 200,000	\$	-	\$ 200,000	
consumables) Equipment (rental equipment	t) \$ -	\$ -	\$ -	\$		\$ -	+
Contactor/Subcontractor							+
(including consultants)	\$ -	\$ -	\$ 750,000	\$	-	\$ 750,000	
AFUDC (\$)							<u> </u>
							_
Unlevered Internal Rate	Click here to enter	text.					
of Return:							
0.1.100							
Basis of Estimate:	This estimate is of	investment ora	de Anroiect or	ade estim	ate wil	l he provided	
Dusis of Estimate.	upon completion of	_	1 0 0	auc csiiii	iaic mii	i se provided	
	upon compiciion o	j uciuiica acsig	π.				
For materials, equipment,							
and construction							
requiring Engineering							
drawings please specify							
the percent complete:							
		Sche	dule				
		(List key mile	estone dates)				
Key Milestone Description			Forecast S	tart Dat	e	Foreca	st End Date
Detailed Design			2/1/2			_	/1/2021
Construction			8/1/2				/31/2021
Construction			0/1/2	.021		12/	/31/2021
		Risk Ass	essment				
	(Please desc		not completing th	he projec	et)		
Maintaining a favorable relatio						cess Poor ner	formance as
measured by reliability goals as							
incasured by remaining goals at	nd customer compra			s i Ciation	sinp an	d results in redu	deed electronity.
		Trade F					
(Is there a possibility to	apply trade financ	e products to the	is project? See (Capital P	lanning	for further clar	rification)
Unknown							
		Supporting Do	ocumentation				
(Reference drawings, condition	n assessment report			h docume	ent or w	here possible i	nclude hyperlink
(pobblete in	пуреник
to file located on shared server or SharePoint)							
Supporting Documentation can be found at W:\Engineering\Electric Engineering\Electric Planning Engineering							



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Approvals and Signatures i

Approved By:					
Role	Approval Authority Limit	Name	Signature	Date	
Manager / Staff (requisitioner/buyer):	Up to \$25,000				
Senior Manager: :	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabons	01/14/2021	
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.01.15 09:52:37 -05'00'		
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald Vice President, Operations	MacDonald	ned by Richard 1.15 15:34:23 -05'00'	
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Digitally signed by Date: 2021.02.08	y Susan Fleck 15:07:30	
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	Janota		
Corporate - Sr VP Operations:	Up to \$5,000,000				
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000				
Finance (East) – Vice President, Finance & Administration	All Requests	Peter Dawes VP, Finance & Administration			

ⁱ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Capital Project Expenditure Form

Docket No. DE 19-064 Attachment 14 2021 Page 5 of 11

Project Name:	Bare Conductor Replacemen	t Program	
Financial Work Order		Project ID #:	8830-2146
(FWO):			
Requesting Region or	Granite State Electric Co.	Date of Request	1/4/2021
Group:		(MM/DD/YY):	
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021
Project Lead:	Anthony Strabone	Project End Date:	12/31/2021
Prepared by:	Joel Rivera	Requested Capital (\$)	\$1,000,000
Planned or Unplanned			
Projects:	-		
Project Type:	☐ Safety ☐ Mandated ☐	☐ Growth ⊠ Regulatory Sup	oported Discretionary
(Click appropriate boxes)	-		,
Spending Rationale:	☐ Growth ⊠ Improvemen	t Replenishment	

Details of Request

Project description

This strategy replaces primary overhead bare conductors with 477 aluminum spacer cable in areas prone to tree contact. Overhead line sections between the substation and the first protective device are prioritized. In 2021 the scope of this strategy includes the replacement of approximately 1.5 miles of bare wires along Burns Rd Pelham and Mammoth Rd Pelham.

Is this project growth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives.

No

Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?

Permitting and/or Easement requirements will be undertaken during detailed design activities as applicable.

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known):
- 2. What is the replacement cost of the plant being removed (if original cost not known)?
- 3. Original Work Order of Plant to be removed (if known):
- 4. Is the Plant being removed reusable?
- 5. What is the year of original installation of the plant being removed

Yes. As part of this project poles and overhead wires will be removed along the reconductored sections. Replacement costs will be determined during detailed design activity. The plant being removed is not usable. Answers to questions 1, 3 and 5 are unknown at this time.

What alternatives were evaluated and why were they rejected?

This program aims to improve tree related reliability by replacing specific sections of bare conductor with covered conductor. The use of 1/0 Aluminum conductors and/or cross-arm construction as an alternative to 477 Aluminum and/or spacer construction is considered on a case by case basis.

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What are the risks and consequences of not approving this expenditure?

Maintaining a favorable relationship with state regulators is important to the Company's future success. Poor performance as measured by reliability goals and customer complaints to the regulator stresses this relationship and results in reduced credibility.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been

Health, Safety and Security will be addressed using Engineering designs/controls during the detailed design process if applicable.

Are there other pertinent details that may affect the decision making process?
None

Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	□ Yes
Year	2022	included in the current	
		year's Board Approved	□ No
		Budget?	
Regulatory Lag	☐ Less than 6 months ☐6 –	12 months $\Box 1$ − 3 years \Box Grea	ter than three years
(Click appropriate box)			
Which regulatory			
constructs will be used for			
recovering this capital			
spend?			
Please Specify Basis of	☐Fixed or Firm Price ☐Est	imate – Internal □Estimate – Ext	ternal □Other (specify
Estimate	details)		
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete: i	Click here to enter text.		
Category	Current Year	Future Years	Authorized Amount
			(to be filled in by
			Corporate)
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$1,000,000		

pprovals and Signatures ii

Approved By:				
Role	Approval Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager, Electric Engineering	Anthony Strabons	01/14/2021
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Digitally signed by Charles Rodrigues Date: 2021.01.16 08:39:08 -05'00'	
Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President, Operations	Richard MacDonald MacDonald	ned by Richard 1.22 11:39:21 -05'00'
State President:	Up to \$500,000	Susan Fleck President, NH	Susan Fleck Date: 2021.0	ed by Susan Fleck 2.08 15:03:28
Regional President:	Up to \$3,000,000	James Sweeney President, East Region	Janto	
Corporate – Sr. VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			
Finance (East) – Vice President, Finance & Administration:	All Requests	Peter Dawes VP, Finance & Administration		

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Requesting Region or	Granite State Electric	02/18/22			
Group:	(MM/DD/YY):				
Project Name:	Bare Conductor Replacement Program 8830-2146				
Requesting Region:	East Region	Sponsor (Name):	Christopher Steele		
Project Champion:	Melvin Emerson	elvin Emerson Project Champion			
Project Status	X In Service □Complete	X In Service □Complete □ Closed			
Project Start Date:	1/1/2021	Project Completion Date:	12/31/2021		
Requested Capital (\$)	\$1,000,000	X Yes			
		Approved Budget?	□No		

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Melvin Emerson	Capital Lead	Melvin Emerson	2/28/2022
Anthony Strabone	Sr Manager, Electric Engineering	Anthony Strabons	02/28/2022
Christopher Steele	Sr. Director, Electric Operations	Christopher Digitally signed by Christopher Steele Date: 2022.03.24 10:53:54 -04'00'	03/24/2022

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No 🗌
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes 🛛 No 🗌
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌

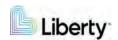


Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes No No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	5/5
2.8	Cost (Budget)	5/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response		
3.1	Have project documentation and other iter Budget Documents, Status Reports) been	Yes No 🗌		
3.3 ⁱ	Were audits (e.g., project closeout audit) or reference?	completed and results documented for future	Yes 🛛 No 🗌	
3.4	Identify the storage location for the follow	ring project documents items:		
Item	Document	Location (e.g., Google Docs, Webspace)	Format	
3.4a	Business Case	Operations Finance SharePoint	Electronic Manual	
3.4b	If available, the Final Project Schedule N/A		☐ Electronic ☐ Manual	
3.4c	Budget Documentation and Invoices	W:\Public\Accounts Payable\New Hampshire	☐ Electronic ☐ Manual	
3.4d	Status Reports	N/A	☐ Electronic ☐ Manual	
3.4e	Risks and Issues Log	N/A	☐ Electronic ☐ Manual	
3.4f	Final deliverable	Electronic Manual		
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.			



Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Anthony Strabone	Engineering	Employee
Mark Parker	Operations	Employee
Control Point Technologies	Field Construction Supervisor	Contractor

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available, please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None	None	None	None

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	None

Section 8. **Project Cost Summary**

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)		\$ 93,549	
Cost of Construction (\$)			
External Costs (\$)		\$ 380,819	
Internal Costs (\$)		\$ 3,884	
Other (\$)			
AFUDC (\$)		\$ 177,339	
Total Project Costs (\$)	\$1,000,000	\$ 655,591	\$344,409

Reasons for Variance	Impact
Actual construction costs were less than originally estimated	Project was underbudget by variance listed in table above
Cause 2	\$
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
Various

¹ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the

project "For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2180 DTN Weather Forecast Upgrade

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$150,000.00	<u>\$32,482.92</u>	\$0.00	\$0.00	<u>\$182,482.92</u>
Total	\$0.00	\$0.00	\$150,000.00	\$32,482.92	\$0.00	\$0.00	\$182,482.92



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NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

1 11	Project Overview		
Project Name:	DTN Weather Forecast Upgrade	Date Prepared:	2/12/2021
Project ID#:	8830-2180	Cost Estimate:	\$226,250
Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021
Project Lead:	Heather Tebbetts	Project End Date:	31-Dec-2021
Prepared By:	Heather Tebbetts	Planned or Unplanned Projects:	☐ Planned x Unplanned
Project Type (click appropriate boxes):	☐ Safety ☐ Mandated ☐ Gr	owth Regulatory So	upported Discretionary
Spending Rationale:	☐ Growth ☐ Improvement ☐	Replenishment	
(Insert the so	Project Scope Statem cope of work, major deliverables, a		nts)
 Modeling hazards will provious on how to respond to the store of DTN will use as much previous the actual weather data from event with all other previous. Provides comparison of potentials. \$150K one-time CapEx fee. 	outage prediction ficial intelligence risk communication evel forecast without any prediction de greater detail and allow us to orm event ous outage data as we can provi	y receive static data protection of hazards to our of make better, potential de (we have about 6-7 about our system, and the data of the control of the cont	ovided by the ificial intelligence (AI). distribution system lly less expensive, decisions years' worth) to match up then compare the upcoming

please specify the percent complete:

Capital Project Business Case

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			Backgrou	nd			
		scription of current ope					
The C	Company only receives st	tatic weather forecasts	right now which	do not provide a	ny modeling of upc	oming storm events	•
Reco	ommendation/Objective	e				(Inse	rt the
		unique prob	lem this project i	s looking to reso	lve)		
Bett	er forecasting of potentia	al storms which may re					
	(D 11		Alternatives/C	•		. (6 (1)	
	(Describe all reas	onably viable alternati	ves. Discuss the	viability of each	and provide reason	s ii rejected)	
	N/A- If the pilot does	sn't get approved, the G	Company will co	ntinue to receive	its static daily weat	her forecasts.	
	(Double o	Finance	cial Assessment/		allowance in excel	file)	
	(Bodole C	onek embedded exect i		apital Project	uno wunce in exect		
Nex	t Anticipated Test	2022	included in		⊠ Yes		
Yea	r	2022		d Approved	□ No		
	Regulatory Lag		Budget?				
	(Click appropriate box)	□Less than 6 Mo	nths □6-12 Mon	ths $\boxtimes 1$ to 3 year	s □Greater than 3	years	
_	, 11 1						
	Category	Total Already	2021	2022	Beyond	Total	
		Approved			2021		
	Internal Labor		\$11,750				
	Materials						
	Equipment						
	Contractor/		\$214,500				
	Subcontractor						
	AFUDC						
	Total Project Cost		\$226,250				
	Unlevered Internal Ra of Return: Basis of Estimate:),000 for the proj	ect. I included 43	3% burden rate for c	contractors with an	
			l labor cost of \$5			ens, I added 135%	
	For materials, equipment, and construction requiring Engineering drawings						

Schedule (List key milestone dates)					
Key Milestone Description Forecast Start Date Forecast End Date					
Begin various projects/improvements	3/1/2021	12/31/2021			



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Risk Assessment

(Please describe the risk of not completing the project)

If the company doesn't upgrade to weather forecast modeling, it doesn't provide the best forecasting data to plan for storm restoration.

Trade Finance

(Is there a possibility to apply trade finance products to this project? See Capital Planning for further clarification)

No

Supporting Documentation

(Reference drawings, condition assessment reports, vendor quotations, etc. Attach document or where possible include hyperlink to file located on shared server or SharePoint)

Please see the proposal from DTN attached.

Approvals and Signaturesⁱ

	Approved By:				
Role	Approval Authority Limit	Name	Signature	Date	
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Heather Tebbetts Manager Rate & Regulatory Affairs	Heather Tebbetts Digitally signed by Feather Tebberts Once - Parish Tebberts Once - 2021 (2024 08.5525-0309) Digitally signed by Feather Tebberts Once - 2021 (2024 08.5525-0309) Tebbetts		
Senior Manager: :	Up to \$50,000	Anthony Strabone Senior Manager Electric Engineering	Anthony Strabone Digitally signed by Anthony Strabone on Liberty Utilities, on Libergian on Control on Contro		
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.02.24 12:25:19 -05'00'		
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald Vice President Operations			
State President:	Up to \$500,000	Susan Fleck President, NH			
Regional President:	Up to \$3,000,000	James Sweeney President East Region			
Corporate - Sr VP Operations:	Up to \$5,000,000				



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Corporate - Exec Team Member	Over		
(CEO, CFO, COO, Vice Chair):	\$5,000,000		

¹ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



Capital Project Expenditure Form

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Project Name:	DTN Weather forecasting			
Financial Work Order (FWO):		Project ID #:	8830-2180	
Requesting Region or	Granite State Electric	Date of Request (MM/DD/YY):	2/12/2021	
Group: Project Sponsor:	Charles Rodrigues	Project Start Date:	1/1/2021	
Project Lead:	Heather Tebbetts	Project End Date:	31-Dec-2021	
Prepared by:	Heather Tebbetts	Requested Capital (\$)	\$226,250	
Planned or Unplanned	☐ Planned ☐ Unplanned			
Projects:				
Project Type: (Click appropriate boxes)	☐ Safety ☐ Mandated ☐	☐ Growth ☐ Regulatory Sup	pported Discretionary	

Details of Request

Project description

The Company is looking to update our storm tool from DTN, our weather service we subscribe to for weather forecasts and cost recovery for storm restoration. Right now, we only receive static data provided by the meteorologists each day. The upgrade is associated with storm event modeling through artificial intelligence (AI).

The AI provides the following:

- Machine learning applied to outage prediction
- Meteorologist-enhanced artificial intelligence
- Probabilistic outcomes and risk communication

How Liberty-NH will use the data:

- Current data provides high level forecast without any prediction of hazards to our distribution system
- Modeling hazards will provide greater detail and allow us to make better, potentially less
 expensive, decisions on how to respond to the storm event
- DTN will use as much previous outage data as we can provide (we have about 6-7 years' worth) to match up the actual weather data from those events to machine learn about our system, and then compare the upcoming event with all other previous events
- Provides comparison of potential outages

Costs:

- \$150K one-time CapEx fee (includes set-up, onboarding, and service delivery)
- \$9K/yr Annual Maintenance Agreement (standard upgrades, support, and escrow of source code)

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Is this project growth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives.
No
140
Please describe any permitting requirements, environmental impacts, or resulting performance obligations that may or may not result from this expenditure?
N/A
IVA
Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?
GUIDANCE: If yes, please detail the specific assets that will be removed: No
1. Original Cost of Plant to be removed (if known):
2. What is the replacement cost of the plant being removed (if original cost not known)?
3. Original Work Order of Plant to be removed (if known):
4. Is the Plant being removed reusable?
5. What is the year of original installation of the plant being removed
No.
What alternatives were evaluated and why were they rejected?
N/A- If the pilot doesn't get approved, the Company will continue to receive its static daily weather forecasts.
What are the risks and consequences of not approving this expenditure?
N/A- If the pilot doesn't get approved, the Company will continue to receive its static daily weather forecasts.
Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.
All company polices will be followed during the upgrade.
Are there other pertinent details that may affect the decision making process?
No

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Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	□ Yes
Year	2022	included in the current	⊠ No
		year's Board Approved	
		Budget?	
Regulatory Lag	\square Less than 6 months \square 6 -	- 12 months ⊠1 – 3 years □Grea	nter than three years
(Click appropriate box)			
Which regulatory	Future rate case		
constructs will be used for			
recovering this capital			
spend?			
Please Specify Basis of		timate – Internal □Estimate – Ex	ternal □Other (specify
Estimate	details)		
For materials, equipment,			
and construction requiring	Quote provided by DTN pro	ovides the costs. The presentation	attached to the business
Engineering drawings please	case provides what the upgr	rade will provide for additional fo	recasting abilities.
specify the percent			
complete:i			
Category	Current Year	Future Years	Authorized Amount
*	Current Year	Future Years	(to be filled in by
Category	0	Future Years	
Category Cost of Design &	Current Year	Future Years	(to be filled in by
Category Cost of Design & Engineering (\$)	0	Future Years	(to be filled in by
Category Cost of Design & Engineering (\$) Cost of Materials (\$)	0	Future Years	(to be filled in by
Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$)	0 0 0	Future Years	(to be filled in by
Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$) External Costs (\$)	0 0 0 0 \$214,500	Future Years	(to be filled in by
Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$) External Costs (\$) Internal Costs (\$)	0 0 0 \$214,500 \$11,750	Future Years	(to be filled in by
Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$) External Costs (\$) Internal Costs (\$) Other (\$)	0 0 0 \$214,500 \$11,750	Future Years	(to be filled in by
Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$) External Costs (\$) Internal Costs (\$)	0 0 0 \$214,500 \$11,750	Future Years	(to be filled in by

Approvals and Signaturesⁱⁱ

Approved By:					
Role	Approval Limit	Name	Signature	Date	
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Heather Tebbetts Manager Rate & Regulatory Affairs	Heather Tebbetts Digitally signed by Heather Tebbetts DN: cn=Heather Tebbetts, o=Liberty Utilities, ou=Regulatory, entall=heather.tebbetts@flortyutilitie s.com;, c=US Date: 2021 02:24 08:03:27-05:00'	Click here to enter a date.	
Senior Manager:	Up to \$50,000	Anthony Strabone Senior Manager Electric Engineering	Anthony Strabone Strabone Digitally signed by Anthony Strabone, o-e-Liberty Utilities, ou-Engineering, email-anthony, strabone@libertyutilities.com, c=US Date: 2021.02.24 09:31:55-0500'	Click here to enter a date.	
Senior Director/Director:	Up to \$250,000	Charles Rodrigues Director, Engineering	Charles Rodrigues Digitally signed by Charles Rodrigues Date: 2021.02.24 12:28:49 -05'00'	Click here to enter a date.	

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Senior VP/VP:	Up to \$500,000	Richard MacDonald Vice President Operations	
State President:	Up to \$500,000	Susan Fleck President, NH	Click here to enter a date.
Regional President:	Up to \$3,000,000	James Sweeney President East Region	Click here to enter a date.
Corporate – Sr. VP Operations:	Up to \$5,000,000		Click here to enter a date.
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000		Click here to enter a date.

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

	Date of Closeout (MM/DD/YY):	2/8/2022
DTN Weather 8830-2180		
	Sponsor (Name):	Charles Rodrigues
Heather Tebbetts	Project Champion	
X In Service □Complete □	Closed	
	Project Completion Date:	
\$226,250	Expenditure Included in Approved Budget?	Yes X No
	Heather Tebbetts X In Service □Complete □	(MM/DD/YY): DTN Weather 8830-2180 Sponsor (Name): Heather Tebbetts Project Champion X In Service □Complete □ Closed Project Completion Date:

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
	Project Lead	Heather Tebbetts Digitally signed by Heather Tebbetts Date: 2022.02.08 10:44:51-05'00'	
	Project Sponsor	Charles Rodrigues Date: 2022.02.08 10:47:45 -05'00'	
	Operations Manager		
	Accounting Manager		

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes x No
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes x No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes x No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes x No

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes x No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	4/5
2.7	Scope	5/5
2.8	Cost (Budget)	5/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response	
3.1	Have project documentation and other item Budget Documents, Status Reports) been p	Yes No No	
3.3 ⁱ	Were audits (e.g., project closeout audit) coreference?	ompleted and results documented for future	Yes No No
3.4	Identify the storage location for the followi	ng project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	x Electronic Manual	
3.4b	If available, the Final Project Schedule	x Electronic Manual	
3.4c	Budget Documentation and Invoices W:\Regulatory\H & M\Business Cases\2021\DTN Upgrade		x Electronic Manual
3.4d	Status Reports W:\Regulatory\H & M\Business Cases\2021\DTN Upgrade		x Electronic Manual
3.4e	Risks and Issues Log	x Electronic Manual	
3.4f	Final deliverable	x Electronic Manual	
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.		

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Incident Command Structure/Operations		Employees

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
N/A			

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
N/A	

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			

External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$226,250	\$ 182,483	\$43,767

Reasons for Variance	Impact
Cause 1	\$
Cause 2	\$
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
302180-05001

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project

project ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2185 Meter Board

Year	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$218,336.25</u>	<u>\$29,976.54</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$248,312.79
Total	\$0.00	\$0.00	\$218,336.25	\$29,976.54	\$0.00	\$0.00	\$248,312,79



Capital Project Expenditure Form

Project Name:	Liberty Electric NH Meter Test Board			
Financial Work Order		Project ID #:	8830-2185	
(FWO):				
Requesting Region or	Granite State Electric	Date of Request	9/20/2021	
Group:		(MM/DD/YY):		
Project Sponsor:	Mark Parker	Mark Parker Project Start Date:		
Project Lead:	Shawn Furey	Shawn Furey Project End Date:		
Prepared by:	Shawn Furey	Shawn Furey Requested Capital (\$)		
Planned or Unplanned	☐ Planned	ned		
Projects:	1			
Project Type:	☐ Safety ☐ Mandated ☐ Growth ☐ Regulatory Supported ☒			
(Click appropriate	Discretionary			
boxes)				

Details of Request

Project description

Liberty Electric NH's test board is used to test its electric meters in compliance with state and federal guidelines. The board is used to test new meters purchased from the manufacturer as well as meters returned from the field.

This request is for \$300,000 and includes the purchase of a new electric meter test board (includes burdens). The current test board has 4-meter sockets. Since the test board was purchased, it is required for maintenance on a monthly basis to allow our team members a safe working piece of test equipment. This meter socket test board has reached its end of life. This test board also has the additional functionality to test remote disconnect/reconnect functionality of the meters.

During the bid process Granite State considered a 9-position test board and received (2) quotes for pricing. Radian's pricing for the test board was \$287,925 while Tesco's pricing was \$287,625. After discussions with our vendors granite state elected to move to a 6-position test board rather than a 9 position. This would allow our meter workers to be more efficient and be sized appropriately for the meters going in and out of the meter shop. Granite State received a revised quote for \$201,305 from Tesco and \$218,336.25 from Radian.

Within the industry Radian is viewed by many as the standard and provider of high-quality meter testing equipment. Tesco, although they have provided great customer service over the past 8 years with our current test board, there have been constant issues with the board breaking down since day 1. It is estimated that over the past 8 years that the shop technician has spent approximately 1 year of his time resolving issues with the company's product. Although more expensive, we recommend moving towards a Radian provided test board vs. a Tesco test board. The probability is much lower with this option and this will allow Liberty NH to standardize its testing equipment with other regions who also have Radian products.



Docket No. DE 19-064 Attachment 16 **2021**Page 3 of 10

Is this project growth or customer connection related? If "yes", list the specific locations and
how expenditure aligns with customer expansion objectives.
No
Please describe any permitting requirements, environmental impacts, or resulting performance
obligations that may or may not result from this expenditure?
None.

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known):
- 2. What is the replacement cost of the plant being removed (if original cost not known)?
- 3. *Original Work Order of Plant to be removed (if known):*
- 4. Is the Plant being removed reusable?
- 5. What is the year of original installation of the plant being removed

Yes, the original test board will be retired and returned for a credit with the supplier. This is included in the supplier's quote. The cost of the old test build is unknown but electric ops will work with finance to ensure that the unit is properly retired.

What alternatives were evaluated and why were they rejected?

Option 1: Do Nothing: if GSE continues with its current test board in its current configuration, it will continue to require additional maintenance and downtime for the metering organization.

Option 2: Purchase Test Set: the purchase of a new test board allows our team members to have a reliable piece of test equipment which allows all our team members to complete their work tasks, safely, reliably and with no concern of it breaking.

What are the risks and consequences of not approving this expenditure?



Docket No. DE 19-064 Attachment 16 **2021**Page 4 of 10

The test board continues to breakdown which will result in downtime of internal resources and the cost of parts to repair the board.			
expenditure been address		concerns and impacts as a re	esult of this
None.			
Are there other pertinent	details that may affect th	ne decision making process	?
None.			
	n \$100,000; or	susiness Case Form not requ	tired)
Financial Summary	T	W G 15	T
Next Anticipated Test Year		Was this Capital Project included in the current year's Board Approved Budget?	☐ Yes ☑ No
Regulatory Lag (Click appropriate box)	☐ Less than 6 months three years	$\Box 6 - 12$ months $\Box 1 - 3$ year	ars □Greater than
Which regulatory constructs will be used for recovering this capital spend?			
Please Specify Basis of Estimate	☐Fixed or Firm Price I☐Other (specify detail	□Estimate – Internal □Esti s)	mate – External
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete.	Click here to enter text		

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Category	Current Year	Future Years	Authorized Amount (to be filled in by Corporate)
Cost of Design &			•
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction			
(\$)			
External Costs (\$)			
Internal Costs (\$)	\$300,000		
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$300,000		

Approvals and Signaturesⁱⁱ

Approved By:					
Role	Approval Limit	Name	Signature		Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Shawn Furey	SHAWN FUREY	Digitally signed by SHAWN FUREY DN: cn=SHAWN FUREY, 0=LIBERTY UTILITIES, ou=CONSTRUCTION, email=SHAWN.FUREY@LIBERTYUTILIT IES.COM, c=US Date: 2021.09.21 09:25:07 -04'00'	September 20, 2021
Senior Manager:	Up to \$50,000				Click here to enter a date.
Senior Director/Director:	Up to \$250,000		Christopher A. Steele, P.E	Digitally signed by Christopher A. Steele, P.E. Date: 2021.09.21 12:58:08 • -04'00'	Click here to enter a date.
Senior VP/VP:	Up to \$500,000				
State President:	Up to \$500,000		Neil Proudman	Digitally signed by Neil Proudman Date: 2021.09.22 08:15:30 -04'00'	Click here to enter a date.
Regional President:	Up to \$3,000,0				Click here to enter a date.
Corporate – Sr. VP Operations:	Up to \$5,000,0 00				Click here to enter a date.
Corporate - Exec Team Member (CEO, CFO, COO,	Over \$5,000,0				Click here to enter a date.

LUCo Capital Project Expenditure Form



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Vice Chair):	00		
			i

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Requesting Region or Group:	Granite State Electric	Date of Closeout (MM/DD/YY):	02/08/2022
Project Name:	Meter Test Board 8830-2185		
Requesting Region:	NH Electric	Sponsor (Name):	Mark Parker
Project Champion:	Shawn Furey	Project Champion	
Project Status	X In Service □Complete □ Closed		
Project Start Date:	01/01/2022	Project Completion	12/31/2022
		Date:	
Requested Capital (\$)	\$300,000	Expenditure Included in	Yes
		Approved Budget?	X No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Shawn Furey	Project Lead	En la company of the same of t	2/8/2022
Mark Parker	Project Sponsor	Mah N. Mlen	2/8/2022
	Operations Manager		
	Accounting Manager		

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No 🗌
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes 🛛 No 🗌
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	5/5
2.6	Product and/or Service Performance	5/5
2.7	Scope	5/5
2.8	Cost (Budget)	5/5
2.9	Schedule	5/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response
3.1	Have project documentation and other item Budget Documents, Status Reports) been pro-	s (e.g., Business Case, Project Plan, Charter, repared, collected, filed, and/or disposed?	Yes 🛛 No 🗌
3.3i	Were audits (e.g., project closeout audit) coreference?	ompleted and results documented for future	Yes 🛛 No 🗌
3.4	Identify the storage location for the following	ng project documents items: W drive	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	W Drive	⊠ Electronic □ Manual
3.4b	If available, the Final Project Schedule		Electronic Manual
3.4c	Budget Documentation and Invoices	W Drive	Electronic Manual
3.4d	Status Reports		Electronic Manual
3.4e	Risks and Issues Log		Electronic Manual
3.4f	Final deliverable		☐ Electronic ☐ Manual
3.4g	If applicable, verify that final project delive in 3.4.	erable for the project is attached or storage loc	ation is identified

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Shawn Furey	Project Manager	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
None at this time			

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None at this time	

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			

External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$300,000	\$ 248,313	\$51,687

Reasons for Variance	Impact
Total spend lower than estimate due to less burdens applied than estimated.	\$51,687

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
302185-04001

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the

project ii For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2190 Transportation

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$231,813.66	<u>\$21,835.71</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$253,649.37
Total	\$0.00	\$0.00	\$231,813.66	\$21.835.71	\$0.00	\$0.00	\$253,649.37



2021

NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

Project Overview					
Project Name:	Transportation/Fleet	Date Prepared:	1/21/21		
Project ID#:	8830-2190	Cost Estimate:	1,000,000		
Project Sponsor:	Mark Parker	Project Start Date:	1/31/2021		
Project Lead:	Richard Foley	Project End Date:	12/31/2021		
Prepared By:	Ryan Patnode	⊠ Planned □Unplanned			
Project Type (click appropriate boxes):	☐ Safety ☐ Mandated ☐ Gr	owth Regulatory S	upported 🛭 Discretionary		
Spending Rationale:	☐ Growth ☐ Improvement [■ Replenishment			
(Insert the s	Project Scope Staten cope of work, major deliverables, a		nts)		
This Project represents the annual purchases of vehicles required for Liberty Utilities (Granite State Electric) Corp. A review and assessment of the fleet is performed in conjunction with operations to determine any fleet additions required and replacement needs based on the current condition (mileage and age) of the fleet as determined in the corporate fleet policy					
Background (Insert description of current operational arrangement, and brief history of project & asset)					
To support the requirement to construct and maintain the electric distribution assets in the territory, there is a requirement for crews and employees to use trucks and cars to perform the work. This project is designed to fund the new and replacement vehicles required to support these operations					
	Recommendation/Obj	ective			
(In	sert the unique problem this project	is looking to resolve)			
Purchase vehicles to assist in the performance and completion of tasks required to provide an adequate and safe supply of energy to our customers. We review needs annually to determine new and replacement needs to support these operations.					
(Describe all reasonably vi	Alternatives/Option able alternatives. Discuss the viable		reasons if rejected)		
	ts regularly to discuss all needs and ves for individual fleet equipment i		eet inventory. Within this		
Financial Assessment/Cost Estimates (Double click embedded excel file to update: include contingency allowance in excel file)					



2021

Next Anticipated Test Year	2022	Was this Capital Project included in the current year's Board Approved Budget?	⊠ Yes □ No
Regulatory Lag (Click appropriate box)	□Less than 6 Month	s □6-12 Months ⊠1 to 3 year	rs □Greater than 3 years

Category	Total Already Approved	2021	2022	Beyond 2022	Total
Internal Labor					
Materials					
Equipment		1,000,000			
Contractor/					
Subcontractor					
AFUDC	T i				
Total Project Cost		1,000,000			

Unlevered Internal Rate of Return:

Basis of Estimate:

Provide brief explanation on basis of estimate, activities completed to determine costs

For materials, equipment, and construction requiring Engineering drawings please specify the percent complete: Historic cost of vehicles and current vendor quotes.

Key Milestone Description	Forecast Start Date	Forecast End Date
Purchase Trucks	01-31-2021	06-30-2021
Receive Trucks	01-31-2021	09-30-2021

Risk Assessment (Please describe the risk ofinot completing the project)

Regular review and replacement of fleet assets is important as it keeps our vehicles in good working order. Failure to have an adequate program leads to more frequent breakdowns and the potential for not having the correct vehicle to perform the required tasks.

Trade Finance

(Is there a possibility to apply trade finance products to this project? See Capital Planning for further clarification)



2021

Supporting Documentation

(Reference drawings, condition assessment reports, vendor quotations, etc. Attach document or where possible include hyperlink to file located on shared server or SharePoint)

See above

Approvals and Signaturesi

Approved By:						
Role	Approval Authority Limit	Name	Signature	Date		
Manager / Staff (requisitioner/buyer):	Up to \$25,000					
Senior Manager: :	Up to \$50,000			,		
Senior Director/Director:	Up to \$250,000	Richard Foley Director, Supply Chain, Supply Chain Procurement	Richard Foley CALLES	ugned by Richard Foley Richard Foley, os-Liberty Utilities, d-ard.foley@libertyutilities.com, 2.03-21 16:59:13-05'00'		
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald VP Operations	Richard MacDonald MacDon	s gned by Richard a d 2 .01.22 09:05:22 -05'00'		
State President:	Up to \$500,000	Susan Fleck NH President	Susan Fleck Digitally	igned by Susan Fleck 21.02.12 10:24:33 -05'00'		
Regional President:	Up to \$3,000,000	James Sweeney East Region President	Ampi	3/2/01		
Corporate - Sr VP Operations:	Up to \$5,000,000)()			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000					

¹ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



2021

Project Name:	Transportation/Fleet		
Financial Work Order FWO):		Project ID #:	8830-2190
Requesting Region or Group:	Rich Foley	Date of Request (MM/DD/YY):	1-21-2021
Project Sponsor:	Mark Parker	Project Start Date:	1/31/2021
roject Lead:	Rich Foley	Project End Date:	12/31/2021
repared by:	Ryan Patnode	Requested Capital (\$)	1,000,000
lanned or Unplanned Projects:	⊠ Planned □Unpla		
Project Type: Click appropriate boxes)	☐ Safety ☐ Mandate	ed Growth Regulatory	Supported 🛭 Discretion:
		quired and replacement need letermined in the corporate	
s this project growth or c expenditure aligns with co		ted? If "yes", list the specific lo	cations and how
		ronmental impacts, or resulting	

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed;

- 1. Original Cost of Plant to be removed (if known).
- 2. What is the replacement cost of the plant being removed (if original cost not known)?
- 3. Original Work Order of Plant to be removed (if known):
- 4. Is the Plant being removed reusable?

NA

5. What is the year of original installation of the plant being removed

Yes there will be some plant removed. The exact plant removed will be contingent upon the arrival of the equipment. Vehicles are order based on what is proposed for preplacement and there instances where the exact unit being replace changes based on updated vehicles condition when the new unit is completed. All Vehicles retired are communicated to plant accounting. New unit will not have plant removed.



2021

What alternatives	were evaluated and wh	were they rejected?

Continue using existing vehicles: this was rejected due to failing conditions and assets and safety risk this in continuing to operate older assets and the risk of failure/ breakdown can impeded our ability to respond to customer needs.

What are the risks and consequences of not approving this expenditure?

Increased risk of equipment failure posing potential safety risks to employee's customer and possibly the general public if equipment failure results in delayed response to emergencies.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

Other replacements are in result of standards set forth in fleet policy.

Are there other pertinent details that may affect the decision making process?	
No	

Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current	□ No

LUCo Capital Project Expenditure Form



2021

			_
		year's Board Approved Budget?	
Regulatory Lag (Click appropriate box)	☐ Less than 6 months ☐6 –	12 months ⊠1 – 3 years □Grea	ter than three years
Which regulatory constructs will be used for recovering this capital spend?			
Please Specify Basis of Estimate	☐Fixed or Firm Price ☒Est details)	imate – Internal □Estimate – Ext	ternal □Other (specify
For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:	This project has not started y Click here to enter text.	vet.	
Category	Current Year	Future Years	Authorized Amount (to be filled in by Corporate)
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	1,000,000		

Approvals and Signatures

Approved By:					
Role	Approval Limit	Name	Signature	Date	
Manager / Staff (requisitioner/buyer):	Up to \$25,000				
Senior Manager:	Up to \$50,000				
Senior Director/Director:	Up to \$250,000	Richard Foley Director, Supply Chain, Supply Chain Procurement	Richard DN: cn=Ric Utilities, ou email=riche om, c=US	ned by Richard Foley nard Foley, o=Liberty ard:foley@libertyutllities 22.21 16:58:42 -05'00'	
Senior VP/VP:	Up to \$500,000	Richard MacDonald VP Operations	Richard MacDonald MacDonald	ed by Richard 2 11 13:23:51 -05'00'	
State President:	Up to \$500,000	Susan Fleck NH President	Susan Fleck Digitally signe Date: 2021.02	by Susan Fleck 12 10:25:01	
Regional President:	Up to \$3,000,000	James Sweeney East Region	- Jamy	3/2/21	

Page 3 Rev. 00



2021

		President		
Corporate – Sr. VP Operations:	Up to \$5,000,000			Click here to enter a date.
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			Click here to enter a date.

For Best Practices on estimating project contingencies please see the Capital Policy

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Requesting Region or Group:	Liberty Utilities- NH- Gas Operations	Date of Closeout (MM/DD/YY):	
Project Name:	Transportation Fleet and Equipment Purchases 8840-2190		
Requesting Region:		Sponsor (Name):	Robert Mostone
Project Champion:	Richard Foley	Project ID	8840-2190
Project Status	□In Service □Complete □ Closed		
Project Start Date:	01/01/2021	Project Completion Date:	12/31/2021
Requested Capital (\$)	\$2,013,000	Expenditure Included in Approved Budget?	X Yes □No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
	Project Lead		
Richard Foley	Project Sponsor	Richard Folev DN: cn=Richard	d by Richard Foley d Foley, o=Liberty Utilities, ou foley@libertyutilities.com, c=U 10 18:45:49 -05'00'
Robert Mostone	Operations Manager	Robert Mostone Digitally signed Date: 2022.02.1	by Robert Mostone 1 07:17:38 -05'00'
	Accounting Manager		

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes No 🗌
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes 🛛 No 🗌

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes 🛛 No 🗌
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	4/5
2.6	Product and/or Service Performance	4/5
2.7	Scope	4/5
2.8	Cost (Budget)	4/5
2.9	Schedule	4/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response			
3.1	Have project documentation and other item Budget Documents, Status Reports) been p	is (e.g., Business Case, Project Plan, Charter, repared, collected, filed, and/or disposed?	Yes 🛛 No 🗌		
3.3i	Were audits (e.g., project closeout audit) coreference?	ompleted and results documented for future	Yes 🛛 No 🗌		
3.4	Identify the storage location for the followi	ng project documents items:			
Item	Document	Location (e.g., Google Docs, Webspace)	Format		
3.4a	Business Case	W Drive	∑ Electronic ☐ Manual		
3.4b	If available, the Final Project Schedule	W Drive	∑ Electronic ☐ Manual		
3.4c	Budget Documentation and Invoices	W Drive	∑ Electronic ☐ Manual		
3.4d	Status Reports	W Drive	Electronic Manual		
3.4e	Risks and Issues Log	W Drive	Electronic Manual		
3.4f	Final deliverable	Electronic Manual			
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.				

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Name	Role	Type (e.g., Contractor, Employee)
Richard Foley	Project Sponsor	Employee
Robert Mostong	Operations Manager	Employee

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
Supply Chain Issues Issues with Supply impacted our ability to get vehicles			

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
We were unsuccessful in getting our 3 fitting trucks received by year end due to supply chain issues in getting the product	We will be incorporating these units into 2022 budget.

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
---------------	-----------	-----------	-------------------

Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$2,013,000	\$ 1,142,619	\$870,381

Impact
Fleet is being kept longer than planned (past retirement)

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
402190-39201
402190-39202
402190-39203
402190-39204
402190-39205
402190-39206
402190-39207
402190-39208
402190-39209
402190-39210
402190-39211
402190-39212
402190-39601
402190-39613
402190-39801
402190-39802

¹ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the

project ii For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2191 Meters

Year	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	<u>\$184,971.55</u>	<u>\$0.00</u>	\$110,152.95	\$84,243.40	\$0.00	<u>\$0.00</u>	\$379,367.90
Total	\$184.971.55	\$0.00	\$110,152,95	\$84,243.40	\$0.00	\$0.00	\$379,367.90



Capital Project Expenditure Form

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Project Name:	Meter Purchases- Electric		
Financial Work Order		Project ID #:	8830-2191
(FWO):			
Requesting Region or	Shawn Furey	Date of Request	1-21-2021
Group:		(MM/DD/YY):	
Project Sponsor:	Mark Parker	Project Start Date:	1/31/2021
Project Lead:	Shawn Furey	Project End Date:	12/31/2021
Prepared by:	Ryan Patnode	Requested Capital (\$)	250,000
Planned or Unplanned	☑ Planned □ Unplanned		
Projects:	-		
Project Type:	☐ Safety ☐ Mandated	☐ Growth ☐ Regulatory Su	apported Discretionary
(Click appropriate boxes)	-		•

Details of Request

T)	•				•		
Pr		ot.	4	200	TIT	ntı	On
	UIC	u	w	-NI	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ш	w

This Project represents the annual purchase of electric meters for Liberty Utilities (Granite State Electric) Corp. We are required to provide new meters as part of our replacement programs as well as meters required for new business.

Is this project growth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives.

Yes—Replacement meters that are on our system are identified by operations and are based on annual testing requirements. Some population of the new meters will also be used to support customer growth. The specific locations develop as the year progresses.

Please describe any permitting requirements, environmental impacts, or resulting performance obligathat may or may not result from this expenditure?	tions
NA	

Will there be assets, greater than \$5,000, currently in service removed as a result of this expenditure?

GUIDANCE: If yes, please detail the specific assets that will be removed:

- 1. Original Cost of Plant to be removed (if known):
- 2. What is the replacement cost of the plant being removed (if original cost not known)?
- 3. Original Work Order of Plant to be removed (if known):
- 4. Is the Plant being removed reusable?
- 5. What is the year of original installation of the plant being removed

Yes there will be some plant removed. The exact plant removed will be contingent upon the arrival of the new equipment and the locations selected as part of the meter testing program. New meter installations to support growth will not have plant removed.

No

Liberty Utilities Capital Project Expenditure Form

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What alternatives were evaluated and why were they rejected?

We have an obligation to perform meter testing to confirm the accuracy of the meter devices. New meters are purchased to remove the vintage meters that are in the field. Leaving older meters which have the potential for failure or create reading/billing issues can impact the customer. For new customers, a mechanism is required to ensure we can measure customer usage.

What are the risks and consequences of not approving this expenditure?

We fall out of compliance with our meter testing and change program. Additionally we will be unable to install any new meters on new customers and unable to provide service.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been

Meter installation follows company safety standards operating procedures.

Are there other pertinent details that may affect the decision making process?



Liberty Utilities Capital Project Expenditure Form

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Complete the Financial Summary table only if:

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current	
Tear	2022		□ No
		year's Board Approved	
		Budget?	
Regulatory Lag	\square Less than 6 months \square 6 –	- 12 months \boxtimes 1 − 3 years \square Grea	ter than three years
(Click appropriate box)			
Which regulatory			
constructs will be used for			
recovering this capital			
spend?			
Please Specify Basis of	□Fixed or Firm Price ⊠Es	timate – Internal □Estimate – Ex	ternal DOther (specify
Estimate	details)		(1)
For materials, equipment,	This project has not started	vet	
and construction requiring	Click here to enter text.	yet.	
Engineering drawings please	CHER HEIE to effect text.		
specify the percent			
specify the percent complete:	Current Vear	Future Vears	Authorized Amount
specify the percent	Current Year	Future Years	Authorized Amount
specify the percent complete:	Current Year	Future Years	(to be filled in by
specify the percent complete: ⁱ Category	Current Year	Future Years	
specify the percent complete: Category Cost of Design &	Current Year	Future Years	(to be filled in by
specify the percent complete: Category Cost of Design & Engineering (\$)	Current Year	Future Years	(to be filled in by
specify the percent complete: Category Cost of Design & Engineering (\$) Cost of Materials (\$)	Current Year	Future Years	(to be filled in by
specify the percent complete.i Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$)	Current Year	Future Years	(to be filled in by
complete: Category Cost of Design & Engineering (\$) Cost of Construction (\$) External Costs (\$)	Current Year	Future Years	(to be filled in by
complete: Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$) External Costs (\$) Internal Costs (\$)	Current Year	Future Years	(to be filled in by
complete: Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$) External Costs (\$) Internal Costs (\$) Other (\$)	Current Year	Future Years	(to be filled in by
complete: Category Cost of Design & Engineering (\$) Cost of Materials (\$) Cost of Construction (\$) External Costs (\$) Internal Costs (\$)	Current Year 250,0000	Future Years	(to be filled in by

Approvals and Signaturesⁱⁱ

Approved By:				
Role	Approval Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Shawn Furey Supervisor Electric Customer Metering Services	SHAWN Digitally signed by SHAWN FUREY ON: cn=SHAWN FUREY, o=LIBERTY UTILITIES, ou=CONSTRUCTION, email=SHAWN FUREY@LIBERTYUTI LTTIES.COM, c=US Date: 2021.02.04 09:54:24-05'00'	February 4, 2020
Senior Manager:	Up to \$50,000			Click here to enter a date.
Senior Director/Director:	Up to \$250,000	Mark Parker Director Electric operations	Mark Parker Digitally signed by Mark Parker Obt. or-Mark Parker, out-alberty Utilities, and a marker parker Digitally signed by Mark Digitally signed by Digitally signed by Digitally signed by Di	Click here to enter a date.



Liberty Utilities Capital Project Expenditure Form

Senior VP/VP:	Up to \$500,000	Richard MacDonald VP Operations	
State President:	Up to \$500,000	Susan Fleck NH President	Click here to enter a date.
Regional President:	Up to \$3,000,000	James Sweeney East Region President	Click here to enter a date.
Corporate – Sr. VP Operations:	Up to \$5,000,000		Click here to enter a date.
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000		Click here to enter a date.

ⁱ For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group. $% \label{eq:corporate}%$



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NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

	Project Overview		
Project Name:	Meter Purchase Blanket	Date Prepared:	1/21/2021
Project ID#:	8830-2191	Cost Estimate:	250,000
Project Sponsor:	Shawn Furey	Project Start Date:	1/1/2020
Project Lead:	Mark Parker	Project End Date:	
Prepared By:	Ryan Patnode	Planned or Unplanned Projects:	x Planned □Unplanned
Project Type (click appropriate boxes):	☐ Safety ☐ Mandated ☐ G	rowth Regulatory S	Supported Discretionary
Spending Rationale:	☐ Growth ☐ Improvement ☐	☑ Replenishment	
	Project Scope Statem	ient	
(Insert the s	cope of work, major deliverables, a	ssumptions, and constrai	nts)
This project represents the annual property Corp. The scope is for purchase and	•	-	
(Insert description of	Background of current operational arrangement,	and brief history of proje	ect & asset)
Liberty Utilities has an obligation to repreceive and install meters required for e		ers on a regular basis. Thi	s expenditure is to purchase,
The key Drivers for this project are:			
1 1	subject to replacement ram and the need to perform addition grades requiring new or larger sized	-	ner demand
Recommendation/Objective	unique problem this project is local	king to resolve)	(Insert the
Purchase electric meters to meet obligate distribution system.	unique problem this project is look tion of replacement units to support	<u> </u>	r electric service along our
	Alternatives/Option		
(Describe all reasonably vi	able alternatives. Discuss the viabi	lity of each and provide	reasons if rejected)
None- Regulatory requirement			
	Financial Assessment/Cost	Estimates	



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(Double	click embedded excel f	file to update; inc	lude contingency	allowance in exc	eel file)
Next Anticipated Test Year	2022	included in	npital Project the current d Approved	⊠ Yes □ No	
Regulatory Lag (Click appropriate box)	□Less than 6 Mo	onths □6-12 Mon	ths ⊠1 to 3 year	rs Greater than	3 years
Category	Total Already Approved	2021	2022	Beyond 2021	Total
Internal Labor					
Materials					
Equipment					
Contractor/					
Subcontractor					
AFUDC					
Total Project Cost		\$250,000			
Basis of Estimate: For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:		Schedul	2		
		(List key milesto	ne dates)		
Key Milestone Description		Fo	recast Start Da	te	Forecast End Date
Purchase Meters			1/31/2021		12/31/2021
Receive Meters			1/31/2021		12/31/2021
	(Please descri	Risk Assessible the risk of not		project)	
Inability to replace older meter	ers will result in being	non-compliant wi	th our obligation	ns to replace older	meters.
(Is there a possibility	to apply trade finer-	Trade Fina		ital Dlanning for f	urther elevification)
(Is there a possibility	to apply trade finance	products to this p	loject! see Cap	itai Fiaillillig 10f I	uruler claffification)



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Supporting Documentation

(Reference drawings, condition assessment reports, vendor quotations, etc. Attach document or where possible include hyperlink to file located on shared server or SharePoint)

Approvals and Signaturesi

Approved By:				
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Shawn Furey Supervisor Electric Customer Metering Services	SHAWN COMPANY THE CONTROL OF THE PROPERTY UTLINES ON CONTROL OF THE PROPERTY	2/4/2021
Senior Manager: :	Up to \$50,000			
Senior Director/Director:	Up to \$250,000	Mark Parker Director Electric operations	Mark Parker Digitally signed by Mark Pinter Utilities, Only to Holder Pinter, a co-ot-thenry Utilities, Date: 2021 02/04 10:4054-07007	
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald VP Operations		
State President:	Up to \$500,000	Susan Fleck NH President		
Regional President:	Up to \$3,000,000	James Sweeney East Region President		
Corporate - Sr VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

ⁱ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



D		Project Overview	
Reason for Change:			
Project ID:	8830-2191	Project Name:	Granite St Meter Purchases
Change Order Name:	8830-2191 GSE Meter	Date Prepared:	4/22/21
Change Order#:	8830-2191-1	Financial Work Order (FWO):	
Project Sponsor:	Mark Parker	Revised Start Date:	1/1/2020
Project Lead:	Shawn Furey	Revised End Date:	12/31/2021
Prepared By:	Shawn Furey	Change Type	x In Scope □ Out of Scope
Project Contingency Available?	⊠ Yes □ No	If No is Selected, Please specify source of funds	
(Doub		Assessment/Cost Estimates o update; include contingency allowance	in excel file)
	Original Project Value Pr		
Internal Labor Materials Equipment Contractor/Subcontractor Burdens/Overheads AFUDC		Charges Order Amount	
Updated Unlevered Inte Rate of Return:	rnal		
Basis of Current Change Order Amount:	ė		
	in 4 batches through run the business of amount of the orders and there are 2 meremaining direct of support existing gother charges remaining. Other charges that replenish inventor support growth in the effectiveness of purchases that am Labor and burden additional growth	s one large meter order that the maghout the year. This is the standar on existing and new meters to suppler is 166k. To reduce spend, Oper which reduced this amount to 126 ore batches expected in the fall. To charge of 64k. Operations also new growth which amounts to approxing. It have already hit this account we try for growth, primary CT and PT the northern division and CT/PT of our equipment on large account counted to approximately 50k. allocation is 57% which is higher and testing required which result onding burden cost	rd order for basic meters to port growth. The total rations recently cancelled ik. 62k has been received that leaves a total eds a few sets of CT's to mately 85k in direct are G1 cell meters to requipment needed to testing equipment to test ts. Between these three
	Adding 30% to th	e remaining direct charges the rec udget which will help support the	quested amount is 260k standard replacement of

	meters in the field and to support	ort growth within our service territory.
(As a res	Schedule Impactual of the Change Order, where applicate	
Baseline Schedule (BL)	New Forecast (NF)	Variance (BL - NF)

Approvals and Signatures

		Approved By:		
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000	Shawn Furey Supervisors Electric Customer Metering Services	Sharting.	4/22/2021

Senior Manager: : Up to \$50,000

State President / Senior VP Up to \$500,000

Senior Director/Director: Up to \$250,000 Mark Parkder,

Director Electric Operations

Richard Macdonald

Richard

MacDonald

/ VP: VP Operations

Regional President: Up to \$3,000,000 James Sweeney

East Region President

Corporate - Sr VP

Operations:

Up to \$5,000,000

Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair): Over \$5,000,000

LUCo Change Order Form Page 1 Rev. 00

Mh N. Mh 4/22/2021

Digitally signed by Richard MacDonald Date: 2021.04.22 16:32:55 -04'00'

2021

Requesting Region or Group:	New Hampshire	Date of Closeout (MM/DD/YY):	12/31/2021
Project Name:	01659 Granite St Met	er Purchases 8830-2191	•
Requesting Region:	New Hampshire	Sponsor (Name):	Richard Foley
Project Champion:	Mark Parker	Project Champion	
Project Status	X In Service □Comple	ete 🗆 Closed	
Project Start Date:	1/1/2021	Project Completion Date:	12/31/2021
Requested Capital (\$)	\$250,000	Expenditure Included in Approved Budget?	X Yes □No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
Shawn Furey	Project Lead	SHAWN Digitally agreed by SHAWN FUREY ON an SHAWN FUREY UNITED to ACCOUNT COLORS TO UNITED TO SHAWN FUREY SHAWN FUREY SCORE CHIEF OF SHAWN FUREY SCORE CHIEF OF SHAWN FUREY SH	2/9/2022
Richard Foley	Project Sponsor	Richard Foley DN: Cn=	r signed by Richard Foley Richard Foley, o=Liberty Utili ichard.foley@libertyutilities.c 122.02.09 15:21:43 -05'00'
Mark Parker	Operations Manager	Mh L. Mu	2/10/22
	Accounting Manager		

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes ⊠ No □
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes 🛛 No 🗌
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes ⊠ No □

and the	420	e p	#8
100	W 55	4. 07	7.0
	D. E.	A. a.	#35
4,25		435121	460.00

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes 🛛 No 🗌
	Scale of 1 thru 5; 5 = highest	
[([Rate your level of satisfaction with regards to the project outcomes listed below	g - Marian and Standard Standa
2.5	Project Quality	4/5
2.6	Product and/or Service Performance	4/5
2.7	Scope	4/5
2.8	Cost (Budget)	4/5
2.9	Schedule	4/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

ltem	Question		Response
.3.I _.	Have project documentation and other ite Budget Documents, Status Reports) been	Yes 🛛 No 🗌	
3,3 ⁱ	Were audits (e.g., project closeout audit) reference?	completed and results documented for future	Yes ⊠ No 🗌
3.4	Identify the storage location for the follow	ving project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	W drive	Electronic Manual
3.4b	If available, the Final Project Schedule	W drive	Electronic Manual
3,4c	Budget Documentation and Invoices	W drive	⊠ Electronic □ Manual
3.4d	Status Reports	W drive	⊠ Electronic □ Manual
3,4e	Risks and Issues Log	W drive	⊠ Electronic □ Manual
3.4f	Final deliverable	W drive	⊠ Electronic □ Manual
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.		

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

ATTE	PM 456 10	
100		
Section.	Car . Sec	

Name	Role	Type (e.g., Contractor, Employee)
Shawn Furey	Project Lead	Employee
Richard Foley	Project Sponsor	Employee
Mark Parker	Operations Manager	Employee
	The second secon	**************************************
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	The state of the s	Transfer of the control of the contr

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
Supply Chain Shortages	Global Supply Chain issues are creating issues with product. We pulled forward purchases to help meet future needs.		

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issué	Planned Resolution

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance

K-TH	670 K.	-65
27		1
.83		\$2
4800	100	46.

Total Project Costs (\$)	\$250,000	\$ 528,709	(\$278,709)
AFUDC (\$)			
Other (\$)			
Internal Costs (\$)			
External Costs (\$)			
Cost of Construction (\$)			
Cost of Materials (\$)			8.00 s.
Engineering (\$)			
Cost of Design &			

Reasons for Variance	Impact
Change order #1	\$260,000
Change order #2	\$19,000
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Region	al, Corporate,
LABs)	
302191-77001	
k - - - 	
Market Co.	LABs)

This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the

project

ii For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work: order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2192 Transformers

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	<u>\$0.00</u>	<u>\$0.00</u>	\$491,856.56	\$147,405.53	\$0.00	\$0.00	\$639,262.09
Total	\$0.00	\$0.00	\$491,856.56	\$147,405.53	\$0.00	\$0.00	\$639,262.09



Docket No. DE 19-064 Attachment 19 2021 Page 2 of 8

NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

Project Overview						
Project Name:	Transformer, Cap & Regul Purchase Blanket	Date Prepared:	1/21/2021			
Project ID#:	8830-2192	Cost Estimate:	\$420,000			
Project Sponsor:	Richard Foley	Project Start Date:	1/31/2021			
Project Lead:	Mark Parker	Project End Date:	12/31/2021			
Prepared By:	Ryan Patnode	Planned or Unplanned Projects:	x Planned			
Project Type (click appropriate boxes):	☐ Safety ☐ Mandated ☒ G	rowth ⊠ Regulatory S	supported Discretionary			
Spending Rationale:	☐ Growth ☐ Improvement ☐	☑ Replenishment				
Project Scope Statement (Insert the scope of work, major deliverables, assumptions, and constraints)						
This project represents the annual purchase of electric transformer for Liberty Utilities (Granite State Electric) Corp. The scope is for the purchase and receipt of transformers to support equipment failure and growth.						
Background (Insert description of current operational arrangement, and brief history of project & asset)						
Liberty Utilities has an obligation to replace and install transformers to support reliability of electric services to customers. Additionally transformer are needed to support system growth for residential and commercial customers along our distribution system.						
Recommendation/Objective						
(Ins	ert the unique problem this project	is looking to resolve)				
Purchase electric transformer to meet the obligation of replacement units and support any new requirements for electric service along our distribution system.						
	Alternatives/Option					
(Describe all reasonably vi	able alternatives. Discuss the viabi	lity of each and provide	reasons if rejected)			
None-Regulatory requirement	None-Regulatory requirement					
Financial Assessment/Cost Estimates (Double click embedded excel file to update; include contingency allowance in excel file)						



Docket No. DE 19-064 Attachment 19 2021 Page 3 of 8

Next Anticipated Test Year	2020	included in	npital Project the current d Approved	⊠ Yes □ No		
Regulatory Lag (Click appropriate box)	□Less than 6 Mo	, 0	ths ⊠1 to 3 year	rs □Greater than 3	years	
Category	Total Already Approved	2021	2022	Beyond 2022	Total	
Internal Labor						
Materials						
Equipment						
Contractor/						
Subcontractor						
AFUDC						
Total Project Cost		\$420,000				
Basis of Estimate: For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:	3	Schedule (List key milesto)	e	ivities completed to	vacionime costs	
Key Milestone Description		<u> </u>	recast Start Da	to I	Forecast End Date	
Purchase Transformers		1.0	1/31/2021		12/31/2021	
Receive Transformers			1/31/2021		12/31/2021	
	(Please describ	Risk Assessing the risk of not		project)		
Inability to replace older tran	sformers will result in b	peing risk of not p	providing reliabl	e service.		
(Is there a possibility	to apply trade finance j	Trade Fina products to this pr		ital Planning for fu	rther clarification)	



Docket No. DE 19-064 Attachment 19 Page 4 of 8

Supporting Documentation

(Reference drawings, condition assessment reports, vendor quotations, etc. Attach document or where possible include hyperlink to file located on shared server or SharePoint)

Approvals and Signaturesi

		Approved By:		
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager: :	Up to \$50,000			
Senior Director/Director:	Up to \$250,000	Richard Foley Director, Supply Chain, Supply Chain Procurement	Richard Foley DN: cn=F	gned by Richard Foley ichard Foley, o=Liberty Utilitie hard.foley@libertyutilities.con
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald VP Operations	Richard MacDonald MacDonal	gned by Richard ld 1.01.22 09:13:42 -05'00'
State President:	Up to \$500,000	Susan Fleck NH President		
Regional President:	Up to \$3,000,000	James Sweeney East Region President		
Corporate - Sr VP Operations:	Up to \$5,000,000			
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

ⁱ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

2021

Requesting Region or Group:	New Hampshire	Date of Closeout (MM/DD/YY):	12/31/2021
Project Name:	01660 Granite St Tran	sformer Purchases 8830-2192	
Requesting Region:		Sponsor (Name):	Richard Foley
Project Champion:	Mark Parker	Project Champion	
Project Status	X In Service □Comple	ete 🗆 Closed	
Project Start Date:	1/1/2021	Project Completion Date:	12/31/201
Requested Capital (\$)	\$420,000	Expenditure Included in Approved Budget?	X Yes □No

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Date
	Project Lead		
Richard Foley	Project Sponsor	Richard Foley	gitally signed by Richard Foley N: cn=Richard Foley, o=Liberty Utiliti nail=richard.foley@libertyutilities.co ate: 2022.02.09 15:15:40 -05'00'
	The second secon		
Mark Parker	Operations Manager	Mhh.Mh	2/10/22

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes 🛛 No 🗌
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes ⊠ No □
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes No 🗌
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes ⊠ No □

2021

Project Close Out Report

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes ⊠ No □
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	4/5
2.6	Product and/or Service Performance	4/5.
2.7	Scope	4/5
2.8	Cost (Budget)	4/5
2.9	Schedule	4/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response
3.1	Have project documentation and other iter Budget Documents, Status Reports) been	Yes 🛛 No 🗌	
·3.3i	Were audits (e.g., project closeout audit) or reference?	Yes⊠ No 🗌	
3.4	Identify the storage location for the follow	ring project documents items:	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case	Park to the state of the state	⊠ Electronic □ Manual
3.4b	If available, the Final Project Schedule		⊠ Electronic □ Manual
3.4c	Budget Documentation and Invoices	And the state of t	⊠ Electronic ☐ Manual
3.4d	Status Reports		⊠ Electronic □ Manual
3.4e	Risks and Issues Log		⊠ Electronic ☐ Manual
3.4f	Final deliverable		⊠ Electronic □ Manual
3.4g	If applicable, verify that final project delivin 3.4.	erable for the project is attached or storage loc	ation is identified

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

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fine.	\$ 35	10.0	¥
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Project Sponsor	Employee
Operations Manager	Employee
- The North Control of the Control o	
**************************************	**************************************
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Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
Supply Chain Shortages	Global Supply Chain issues are creating issues with product. We pulled forward purchases to help meet future needs.		
	10 - 10 - 10 - 10 - 10 - 10 - 10 - 10 -		

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

- 1	Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance

2021

Project Close Out Report

External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$420,000	\$895,844	(\$475.844)

Reasons for Variance	Impact
Change order #1	\$480,000
Cause 2	\$
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)	
302192-99001	
302192-99002	

i This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the

project For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

Liberty Utilities (Granite State Electric) d/b/a Liberty DE 19-064 2021 Step Adjustment Project #8830-2197 Salem Garage

<u>Year</u>	Internal Labor	<u>Materials</u>	<u>Vendors</u>	<u>Overheads</u>	<u>CIAC</u>	<u>AFUDC</u>	Total Spend
<u>2021</u>	\$46,542.81	<u>\$0.00</u>	\$451,095.00	\$170,003.31	\$0.00	<u>\$0.00</u>	\$667,641.12
Total	\$46,542.81	\$0.00	\$451,095.00	\$170,003.31	\$0.00	\$0.00	\$667,641.12



Liberty Utilities Capital Project Expenditure Form

2021

Project Name:	Salem Garage Expansion for Sub Station Work Area			
Financial Work Order (FWO):		Project ID #:	8830-2197	
Requesting Region or Group:		Date of Request (MM/DD/YY):	1-12-2021	
Project Sponsor:	Rich Foley	Project Start Date:	2/1/2021	
Project Lead:	Doug Dorn	Project End Date:	12/15/2021	
Prepared by:	Doug Dom/ Ryan Patnode	Requested Capital (\$)	700,000	
Planned or Unplanned Projects:	☑ Planned ☐ Unplanned			
Project Type: (Click appropriate boxes)	☐ Safety ☐ Mandated ☐ Growth ☐ Regulatory Supported ☐ Discretionary			

Details of Request

-				Section 1	The Control of	
	PER S	400		esco	1000	ton
A.		115	10.54	100		ALC DA

Due to the incident that occurred in Lebanon where we experienced a lineman being electrocuted and subsequent fine from OSHA, we needed to provide appropriate space for substation work and equipment testing to be done safely and securely. A review of options with NH leadership lead to the decision to expand the back garage in the Salem location to accommodate this need. The funding request to proceed forward with the expansion to meet the OSHA mandates for this process.

Is this projectogrowth or customer connection related? If "yes", list the specific locations and how expenditure aligns with customer expansion objectives.	
No	

Please describe any permitting requirements, environmental impacts, or resulting penformance obligations that may or may not result from this expenditure?

We will be required to obtain permits from the town of Salem to complete building construction.

Willithere be assets, greater than \$5,000, currently in service removed as a result of fifts expenditure?

GUIDANCE If yes, please detail the specific assets that will be removed NO

- 1 Original Cost of Plant to be removed (if known)
- What is the replacement cost of the plant being removed (if original cost not known)?
- Original Work Order of Plant to be removed (if known)
- Is the Plant being removed reusable?



Capital Project Expenditure Form

2021

5.	What is the year of original installation of the plant being removed					

What alternatives were evaluated and why were they rejected?

Facilities considered several alternatives. First was a build a structure at the Lebanon operation site. However, due to lot size constraints, this option was not viable. Another option was a leased warehouse bay in Hooksett, NH. However, the logistics of this option limited its due to the distance from the operating locations (Lebanon or Salem) and effectiveness due to union employees having to travel to his location some distance from their current reporting location and it is not provided for in their contract agreement. This location was not adjacent to the equipment and tools needed for equipment repairs and was some distance from the substation locations. Other locations offsite in Lebanon and Salem were considered but not explored further for the some of the same reasons as the Hooksett location.

What are the risks and consequences of not approxing this expenditure?

Risk on significant injury to employees in the safe repair and testing and the potential of additional OSHA fines.

Please describe how Health, Safety and Security concerns and impacts as a result of this expenditure been addressed.

EH&S has been part of this entire process since the issue. They have been working with OSHA and the team to find a solution. They have been part of the NH leadership on board with this decision.

Are there other pertinent details that may affect the decision making process?

Ensure the risk of a similar event to the one that took place in Lebanon has been mitigated.

245

2021



С.		46-	Title I - I	Commence of the late.	T T.F.
L.	mu Diete	Inc	rinanciai	Summary table	ภทเข เเ

- Project is less than \$100,000; or
- Project category is Mandated or Safety (Business Case Form not required)

Financial Summary

Next Anticipated Test		Was this Capital Project	⊠ Yes
Year	2022	included in the current	
	1	year's Board Approved	□ No
		Budget?	
Regulatory Lag	☐ Less than 6 months ☐6 -	- 12 months 1 - 3 years □Gre	ater than three years
(Click appropriate box)			and than three yours
Which regulatory			
constructs will be used for			
recovering this capital	1		
spend?			
Please Specify Basis of	☐Fixed or Firm Price 図Es	timate – Internal □Estimate – E.	xternal DOther (specify
Estimate	details)		
For metarials assistant			
For materials, equipment, and construction requiring	This project has not started	yet.	
Engineering drawings please	Click here to enter text		
specify the percent			
complete:			
Category	Current Year	Future Vears	Authorized Amount
		a didic i cai s	(to be filled in by
			Corporate)
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			
External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (S)			
Total Project Costs (\$)	700,000		

Approvals and Si	gnatures
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Approved E	V.	
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Liberty Utilities Capital Project Expenditure Form

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Z		4	

Role	Approval Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager:	Up to \$50,000	Doug Dorn Senior Manager, Facilities and Security, Procurement	DDorn em util Dar	gitally signed by DDom l: cn=DDorn, o, ou, lail=douglas.dom@liberty lities.com, c=US te: 2021,01.15 08:10:14 ''00'
Senior Director/Director:	Up to \$250,000	Richard Foley Director, Supply Chain, Supply Chain Procurement	Richard Foley	Digitally signed by Richard Foley y DN: cn=Richard Foley, on-Liberty U email=echard foley@libertyutlitie Date: 2021.01.15 11:44.15 -05'00'
Senior VP/VP:	Up to \$500,000	Richard MacDonald VP Operations	Richard MacDonald Date	tally signed by Richard MacDonald :: 2021.01 15 14:49:06 -05'00'
State President:	Up to \$500,000	Susan Fleck NH President	Susan Digitally signed by Susan Fleck Date: 2021.01.15	Click here to enter a date.
Regional President:	Up to \$3,000,000	James Sweeney East Region President	Ample O	Click here to enter a date. 3/9/2/
Corporate – Sr. VP Operations:	Up to \$5,000,000			Click here to enter a date
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			Click here to enter a date.

For Best Practices on estimating project contingencies please see the Capital Policy.

ii Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.



2021

NOTE: This form is required for planned Growth, Regulatory Supported, and Discretionary projects as well as combined blanket projects for Safety and Mandated with Growth, Regulatory Supported, and Discretionary Projects with a spend greater than \$100,000 and all unplanned projects. All other Project types can utilize the Capital Expenditure Application Form.

	Project Overvie	W		
Project Name:	Salem Garage Expansion for Sub Station Work Area	Date Prepared:	1-12-2021	
Project ID#:	8830-2197	8830-2197 Cost Estimate:		
Project Sponsor:	Rich Foley	Project Start Date:	2-1-2021	
Project Lead:	Doug Dom	Doug Dorn Project End Date: 12-15-2021		
Prepared By:	Doug Dorn/ Ryan Patnode	x Planned Unplanned		
Project Type (click appropriate boxes):	⊠ Safety □ Mandated □	Growth	Supported Discretionary	
Spending Rationale:	☐ Growth ☐ Improvement	☐ Replenishment		
(Insert th	Project Scope State e scope of work, major deliverables		ints)	
The project request is to expar substation repair and testing fa 45x50 feet of once built.				
(Insert description	Background on of current operational arrangemen	t, and brief history of pro	inst & accent)	
An incident that occurred at the hurt and subsequently, LU was secure dedicated space was nellocations, there is not adequate reviewing multiply options, a caccommodate this need and me	e Lebanon location resulted in s fined by OSHA.As a result o eded for substation employees space for this work to be perf decision was made to expand t	a lineman being elect f this incident it was of to perform repairs and formed to meet OSHA	trocuted. A worker was determined that a safe and d testing. In the existing a requirements. After	
	Recommendation/Ob	and the same of th		
	Insert the unique problem this project	et is looking to resolve)		
The project objective is to con work on their equipment and n best option to adhere to require	neet all OSHA requirements. S	y requirements for su salem, due to space ar	bstation maintenance nd location, provides the	
	Alternatives/Opti			
(Describe all reasonably	viable alternatives. Discuss the via	bility of each and provide	reasons ifirejected)	
due to lot size constrain	veral alternatives. First was a its, this option was not conside sidered. However, it was deter	ered viable. A wareho	ouse bay, located in	

materials and equipment available at both operations centers and a distance away from where the equipment would be deployed to be effective. It also didn't provide the best procedures efficiently.

LUCo Business Case Page 1 Rev. 00



2021

-						on and Salem were
	considered but no	ot explored further			Hookset location	on.
	(Double o	Finan click embedded excel	cial Assessment/ file to update; incl		y allowance in exc	ed file)
Nex Yea	t Anticipated Test r Regulatory Lag (Click appropriate box)	2022 □Less than 6 Mo	included in year's Boar Budget?	d Approved	☑ Yes □ No	3 years
	Category	Total Already Approved	2021	2022	Beyond 2022	Total
	Internal Labor	7,66.0.00				
	Materials					
	Equipment		\$42,000			
	Contractor/ Subcontractor		\$388,928			
	AFUDC/Burden/Oth	er	\$264,381			
	Total Project Cost		700,000			
	Busis of Estimate: For materials, equipment, and construction requiring Engineering drawings please specify the percent complete:	unknowns.	tor estimate, intern	al labor estimat	e plus burden, plu	s contingency for
			Schedule (List key milestor			
Towi	Milestone Description n approvals, Build out, e in and operate.	Complete approvals,		ecast Start Da 2-01-2021	te	Forecast End Date 12-15-2021
			Risk Assessn			
D 1 1	0 100 1000		be the risk offnot o			
Risk safe	of additional OSHA y.	tines and safety r	isks to Linemer	ı for not havi	ng the location	complete the work



2021

Trade Sinance

(Is there a possibility to apply trade finance products to this project? See Capital Planning for furthen clarification)

No

Supporting Documentation

(Reference drawings, condition assessment reports, vendor quotations, etc. Attach document or where possible include hyperlink to file located on shared server or SharePoint)



Salem Garage Estimate xlsx Salem Garage Addition Rev01-1216

Approvals and Signatures

		Approved By:		
Role	Approval Authority Limit	Name	Signature	Date
Manager / Staff (requisitioner/buyer):	Up to \$25,000			
Senior Manager: :	Up to \$50,000	Doug Dorn Senior Manager, Facilities and Security, Procurement	DDorn ON: cn=1	s gned by DDorn Dorn, o, ou, uglas.dom@libertyut#ities U5 2 .01.15 10:13:09 -05'00'
Senior Director/Director:	Up to \$250,000	Richard Foley Director, Supply Chain, Supply Chain Procurement	Richard Foley emails cxUS	signed by Richard Foley =Richard Foley, o=Liberty Utilion r chard.foley@libertyutilitles.co 021.01.15 11:45:24 -05'00'
Senior Vice President/ Vice President	Up to \$500,000	Richard MacDonald VP Operations	Richard MacDonald MacDonal	signed by Richard Id 1.01.15 14:52:11 -05'00'
State President:	Up to \$500,000	Susan Fleck NH President	Susan Fleck Fleck 15.0854-0921.01.15 15.0854-05'00'	
Regional President:	Up to \$3,000,000	James Sweeney East Region President	mpa	3/1/21
Corporate - Sr VP Operations:	Up to \$5,000,000)()	
Corporate - Exec Team Member (CEO, CFO, COO, Vice Chair):	Over \$5,000,000			

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Capital Project Business Case

2021

¹ Approvals for work orders and purchase orders are subject to the limits set forth in the Approval Limits of Authority Policy owned and amended from time to time by the corporate procurement group.

Requesting Region or	East- NH	Date of Closeout	2-10-2022		
Group:		(MM/DD/YY):			
Project Name:	Add on to Garage in Salem 8830-2197				
Requesting Region:		Sponsor (Name):	Richard Foley		
Project Champion:	Douglas Dorn	Project Champion			
Project Status	□x In Service □x Complete □x Closed				
Project Start Date:		Project Completion			
3		Date:			
Requested Capital (\$)	\$700,000	Expenditure Included in	X Yes		
		Approved Budget?	□No		

Section 1. Approval

Approval of the Project Closeout and Assessment Report indicates an understanding and formal agreement that the project is ready to be closed. By signing this document, each individual agrees all administrative, financial, and logistical aspects of the project should be concluded, executed, and documented as described herein.

Further, by signing this Report, it is accepted that CWIP (FERC Account 107) should be transferred to Utility in Plant Service (FERC Account 101)

Approver Name	Title	Signature	Digitally signe	Date d by ddorn	
Doug Dorn	Project Lead	ddorn /	DN: cn=ddorn, email=douglas com, c=US		
Rich Foley	Project Sponsor	Richard Fo	Digit DN:	tally signed by Richard cn=Richard Foley, o=Li	Foley berty Utilities, ou,
	Operations Manager	Meriararo	Date	il=richard.foley@liberty : 2022.02.09 15:59:16 -	utilities.com, c=US 05'00'
	Accounting Manager				

Section 2. Final Deliverable/Deployment Checklist

Sponsor to respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question	Response
2.1	Do you agree that the product and/or service is ready to be deployed?	Yes X No
2.2	Do you agree the product and/or service has sufficiently met the stated business goals and objectives?	Yes X No
2.3	Do you fully understand and agree to accept all operational requirements, operational risks, maintenance costs, and other limitations and/or constraints imposed as a result of ongoing operations of the product and/or service?	Yes X No
2.4	Has the final unitization estimate been provided to Property Accounting?	Yes X No

Project Close Out Report

Item	Question	Response
2.5	Do you agree the project should be closed? If no, please explain:	Yes X No
	Scale of 1 thru 5; 5 = highest	
	Rate your level of satisfaction with regards to the project outcomes listed below	
2.5	Project Quality	4/5
2.6	Product and/or Service Performance	4/5
2.7	Scope	4/5
2.8	Cost (Budget)	4/5
2.9	Schedule	4/5

Section 3. Project Documentation Checklist

Project Manager Respond to each question. For each "no" response, include an issue in Open Issues section.

Item	Question		Response
3.1	Have project documentation and other items (e.g., Business Case, Project Plan, Charter, Budget Documents, Status Reports) been prepared, collected, filed, and/or disposed?		Yes x No
3.3i	Were audits (e.g., project closeout audit) co reference?	mpleted and results documented for future	Yes No x
3.4	Identify the storage location for the following	ng project documents items: online	
Item	Document	Location (e.g., Google Docs, Webspace)	Format
3.4a	Business Case		x Electronic Manual
3.4b	If available, the Final Project Schedule		x Electronic Manual
3.4c	Budget Documentation and Invoices		x Electronic Manual
3.4d	Status Reports		x Electronic Manual
3.4e	Risks and Issues Log		x Electronic Manual
3.4f	Final deliverable		x Electronic Manual
3.4g	If applicable, verify that final project deliverable for the project is attached or storage location is identified in 3.4.		

Section 4. Project Team ii

Project Manager to list resources specified in the Project Plan and used by the project.

Project Close Out Report

Name	Role	Type (e.g., Contractor, Employee)
Doug Dorn	Lead	Employee
Shawn Raleigh	PM	Employee
Fulcrum Associates	Builder	Contractor

Section 5. Project Lessons Learned

Project Team to identify lessons learned specifically for the project. State the lessons learned in terms of a problem (issue). If available please include a Lesson Learned Log in the attached. Please summarize the top three issues on the project and the recommended improvements to correct a similar problem in the future.

Problem Statement	Problem Description	References	Recommendation
Difficulties with the Town	Slow to respond, change to their original responses	Fulcrum	Start Much Earlier

Section 7. Open Issues

Project Manager and Functional Lead to describe any open issues and plans for resolution within the context of project closeout. Include an open issue for any "no" responses in the Final Product and/or Service Acceptance Checklist and the Project Artifacts Checklist sections.

Issue	Planned Resolution
None	

Section 8. Project Cost Summary

Project Manager and Functional Lead to provide details for the following tables.

Cost Category	1- Budget	2- Actual	3 = 1 -2 Variance
Cost of Design &			
Engineering (\$)			
Cost of Materials (\$)			
Cost of Construction (\$)			

Project Close Out Report

External Costs (\$)			
Internal Costs (\$)			
Other (\$)			
AFUDC (\$)			
Total Project Costs (\$)	\$700,000	\$ 667,641	\$ 32,359

Reasons for Variance	Impact
Cause 1 Savings by vendor through improved timelines	\$ 32,359
Cause 2	\$
Cause 3	\$

Project Manager to list of all work orders associated with project that should be closed once Close Out Report is accepted.

Registry of All Job Codes (Regional, Corporate, LABs)
302197-04001

ⁱ This section assumes an accounting audit has been completed ensuring all outstanding payments have been reconciled to the project

project ⁱⁱ For Section 4 in filling out the Project Team Section, for those projects following the materiality limit set forth in the work order approval limits greater than \$5M please complete this section, all other projects do not require this.

NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Fifthourth Revised Page 90
Superseding Fourth Third Revised Page 90
Rate D

Rate D

Availability

Retail Delivery Service under this rate is available for all domestic purposes in an individual private dwelling or an individual apartment and for farm purposes. If electricity is delivered through more than one meter, the charge for electricity delivered through each meter shall be computed separately under this rate.

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rate Per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service

Customer Charge	\$14.74 per month
-----------------	-------------------

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge All kWh	<u>5.908</u> 6.038
Reliability Enhancement/Vegetation Management	0.064
Total Distribution All kWh	<u>5.972</u> 6.102
Transmission Charge	3.703
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

Issued: November 22, 2021XX XX, 2022X Issued by: /s/ Neil Proudman

Neil Proudman

Effective: <u>JulyNovember</u> 1, 202<u>2</u>4 Title: <u>President</u>

Rate D

Off-Peak Use: 16 Hour Control

For all electricity separately metered and delivered between the hours of 11:00 p.m. on each day and 7:00 a.m. on the next day, the price of such electricity shall be:

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge Off Peak Use	5. <u>101</u> 213
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	5. 277
Transmission Charge	3.703
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

If a Customer has installed an electric water heater of a type approved by the Company, electricity is delivered to such water heater is supplied only under this rate.

Off-Peak Use: 6 Hour Control

For all electricity separately metered and subject to the Company's right to limit the operation of the bottom water heating element up to 6 hours a day, the price of such electricity shall be:

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

5. <u>196</u> 310
0.064
5. <u>260</u> 374
3.703
(0.080)
0.000

If a Customer has installed an electric water heater of a type approved by the Company, and electricity delivered to such water heater is supplied only under this rate

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Rate D

Farm Use

The availability of the Farm Use Section is limited to those locations which were served under the Farm Use Section of Domestic Rate D, N.H.P.U.C. No. 8 - Electricity immediately prior to the effective date of this rate. For such farm customers, where all electricity is supplied by the Company, the RATE PER MONTH is modified as follows:

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge*	5. <u>577</u> 69
	9
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	5. <u>641</u> 76
	3
Transmission Service Cost Adjustment	3.703
Stranded Cost Adjustment Factor	(0.080)
Storm Recovery Adjustment Factor	0.000

^{*}All Regular Use kilowatt-hours in excess of the greater of the following:

- i. 500 kilowatt-hours
- ii. 100 kilowatt-hours per kilovolt-ampere of transformer capacity needed to serve the Customer

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Rate D-10

Rate D-10 Optional Peak Load Rate

Availability

Retail Delivery Service under this rate is available for all domestic purposes in an individual private dwelling or an individual apartment and for farm purposes to selected customers presently served under Rate D.

If electricity is delivered through more than one meter, the charge for electricity delivered through each meter shall be computed separately under this rate. The availability of this rate will be subject to the Company's ability to obtain the necessary meters and to render such service.

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rate Per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service

Customer Charge	\$14.74 per month
Customer Charge	Ψ1π./π pci monui

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge On Peak	12. <u>551</u> 809
Distribution Charge Off Peak	0.1 <u>68</u> 72
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge On Peak	12. <u>615</u> 873
Total Distribution Charge Off Peak	0. 236 232
Transmission Charge	2.848
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

Peak hours will be from 8:00 a.m. to 9:00 p.m. daily on Monday through Friday excluding holidays.

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		•	Neil Proudman	
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Fifthourth Revised Page Mage 56
Superseding Fourth Third Revised Page 96
Rate G-1

Rates for Retail Delivery Service

\$4 <u>37.77</u> 44.70 per month
0. <u>593</u> 603
0. <u>175</u> 178
0.064
0.6 <u>57</u> 67
0.2 <u>39</u> 4 2
2.957
(0.080)
,
0.000
\$9.28 43

Distribution Energy Charges Peak Periods

Peak hours will be from 8:00 a.m. to 9:00 p.m. daily on Monday through Friday excluding holidays.

Off-Peak hours will be from 9:00 p.m. to 8:00 a.m. daily Monday through Friday, and all day on Saturdays, Sundays, and holidays.

Demand

The Demand for each month under ordinary load conditions shall be the greatest of the following:

- 1. The greatest fifteen-minute peak during the peak hours which occurs during such month as measured in kilowatts,
- 2. 90% of the greatest fifteen-minute peak during the peak hours occurring during such month as measured in kilovolt-amperes where the Customer's kilowatt Demand exceeds 75 kilowatts, or
- 3. 80% of the greatest Demand as so determined above during the preceding eleven months.

Any Demands established during the eleven (11) months prior to the application of this rate shall be considered as having been established under this rate.

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			Neil Proudman	
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\$74.11 per month

0.299303

Neil Proudman

Rate G-2

General Long Hour Service Rate G-2

Availability

Retail Delivery Service under this rate is available for all purposes except resale subject to the provisions of this section. The sale of electric vehicle charging services to a third party from an electric vehicle charging station shall not be considered resale of electricity. A Customer will take delivery service on this rate if the Company estimates that its average use will be greater than or equal to 20 kW of Demand but is less than 200 kW of Demand. If electricity is delivered through more than one meter, except at the Company's option, the charge for electricity delivered through each meter shall be computed separately under this rate. A customer may be transferred from rate G-2 at its request or at the option of the Company if the customer's twelve (12) month average monthly demand is less than 180 kW of demand for three consecutive months.

If any electricity is delivered hereunder at a given location, then all electricity delivered by the Company at such location shall be furnished hereunder, except such electricity as may be delivered under the provisions of the Limited Commercial Space Heating Rate V.

Character of Service

Service supplied under this rate will be 60 cycle, three-phase alternating current normally at a nominal voltage of 120/208, 277/480, 2400, 4160, 4800, 7200, 13,200 and 13,800 volts. All voltages are not available in every area.

Rate Per Month

Customer Charge

The Rate Per Month will be the sum of the applicable Customer, Demand and Energy Charges subject to the adjustments in this tariff.

Rates for Retail Delivery Service

Total Distribution Charge

8	1
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge	0.2 <u>35</u> 39
Reliability Enhancement/Vegetation Management	0.064

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<u>July</u>

Effective: November 1, 202<u>2</u>1 Title: <u>President</u>

General Service Rate G-3

Availability

Retail Delivery Service under this rate is available for all purposes except resale. The sale of electric vehicle charging services to a third party from an electric vehicle charging station shall not be considered resale of electricity. A Customer will take delivery service on this rate if the Company estimates that its average use will be less than 20 kW of demand. If electricity is delivered through more than one meter, except at the Company's option, the charge for electricity delivered through each meter shall be computed separately under this rate.

Character of Service

Service supplied under this rate will be 60 cycle, alternating current either:

- a) Single-phase normally three-wire at a nominal voltage of 120/240 volts.
- b) Three-phase secondary normally at a nominal voltage of 120/208, or 277/480 volts.
- c) Three-phase primary normally at a nominal voltage of 2400, 4160, 4800, 7200, 13,200 or 13,800 volts.

All voltages are not available in every area.

Rate Per Month

The rate per month will be the sum of the Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service

Customer Charge \$17.03 per month

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge	5.3 <u>13</u> 9
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge	5. <u>377</u> 4 62
Transmission Charge Stranded Cost Charge	3.104 (0.080)
Storm Recovery Adjustment Factor	0.000

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Neil Proudman

Effective: <u>JulyNovember</u> 1, 202<u>2</u>4 Title: <u>President</u>

Authorized by NHPUC Order No. 26,537 in Docket No. DE 19 064, dated October 29, 2021

Rate T

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rate Per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff.

Rates for Retail Delivery Service

Customer Charge \$14.74 per month

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge	4. <u>777</u> 871
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge	4. <u>841</u> 9 35
Transmission Charge Stranded Cost Charge	2.795 (0.080)
Storm Recovery Adjustment Factor	0.000

Terms of Agreement

A Customer served under this rate must provide the Company with one-year prior written notice before installing additional generation for its own use. This notice provision shall be waived with respect to the installation of on-site non-emergency generation from renewable energy resources. Renewable energy resources shall mean fuel cells (including natural gas powered fuel cells), and emerging power generation technologies that produce electricity from wind energy, solar energy, small-scale hydro power, ocean power, landfill gas, sustainably managed biomass, and future clean renewable technologies.

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Neil Proudman

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NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Fifthourth Revised Page 10 Age 9 of 22 Superseding Fourth Third Revised Page 107 Rate V

Rates for Retail Delivery Service

Customer Charge	\$1 <u>6.76</u> 7.03 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge	5. <u>465</u> 552
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge	5. <u>529</u> 616
Transmission Charge	2.456
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

Terms of Agreement

A Customer served under this rate must provide the Company with one-year prior written notice before installing additional on-site, non-emergency generation for its own use. This notice provision shall be waived with respect to the installation of on-site non-emergency generation from renewable energy resources. Renewable energy resources shall mean fuel cells (including natural gas powered fuel cells), and emerging power generation technologies that produce electricity from wind energy, solar energy, small-scale hydro power, ocean power, landfill gas, sustainably managed biomass, and future clean renewable technologies.

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Title: Effective: JulyNovember 1, 20221 **President**

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Rate M

Outdoor Lighting Service Rate M

Availability

Public Lighting

Available for Street or Highways and areas within the public domain for customers designated as governmental entities, inclusive of the state, municipalities, or other public authorities. Installations on limited access highways, tunnels, bridges and the access and egress ramps thereto are subject to the Special Rate Conditions of this tariff.

Private Lighting

Available to private customers for outdoor lighting of areas on private property where necessary fixtures can be supported on existing poles and where such service can be supplied from existing secondary distribution facilities.

In special circumstances outlined in the pole and accessory section below, the Company will install a wooden pole.

Lighting Services

Service under this rate is for full-night service street lighting whereby the luminaire operates for the entire night time period pursuant to the Hours of Operation provision below. In addition, customers may, at their option, take advantage of part-night service in which the luminaire operates for a portion of the night pursuant to the Hours of Operation provision below. Customers may select the part-night service option at the time of lighting installation or at any time during service. Any request to select the part-time night service option must be made in writing.

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge	4.1 <u>50</u> 52
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	4.2 <u>1416</u>
Transmission Charge	2.179
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

No further installation or relocation of Incandescent and Mercury Vapor lights will be made after the effective date of this rate.

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Superseding ThirdSecond Revised Page 109
Rate M

Pole and Accessory Charge

An additional monthly charge enumerated below will be applied where the Company is requested to furnish a suitable wood pole for the sole purpose of supporting a luminaire. If at a future date the pole is used for any purpose approved by the Company in addition to supporting a street and/or floodlight luminaire, the pole charge will be terminated. This pole may not be more than one (1) span from the existing secondary service located along a roadway or thoroughfare, and must be reachable for mechanized equipment.

Description	Monthly Price Per Unit			
Overhead Service				
Wood Poles	\$9. <u>72</u> 87			
Underground Service – Non-Metallic Standard				
Fiberglass – Direct Embedded	\$10. <u>1228</u>			
Fiberglass with Foundation < 25 ft.	\$17. <u>08</u> 35			
Fiberglass with Foundation >= 25 ft.	\$2 <u>8.56</u> 9.01			
Metal Poles – Direct Embedded	\$20. <u>3668</u>			
Metal Poles with Foundation	\$24. <u>56</u> 95			

Other Charges

Pursuant to RSA 9-E:4, the Company provides a part-night service that, when requested by a customer, will require the replacement of the photoelectric control that will allow for the operation of the luminaire for a portion of the night. The Company shall assess the customer a Part Night Charge of \$150 for the installation of each photoelectric control that must be replaced in order for part-night service to be operational and for the removal of such photoelectric control upon the customer's request to return to full-night service. For installation or removal of each photoelectric control made during a scheduled maintenance visit or during the installation of a new outdoor lighting service, the Company shall assess the customer a Part Night Charge of \$20 for the installation or removal of each such photoelectric control. The Part Night Charge does not include the cost or fees associated with any work-zone protection, traffic control services and/or permits required to perform the customer requested change, all of which shall be the responsibility of the customer.

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Neil Proudman

Effective: July 1, 2022 November 1, 2021 Title: President

For Full-Night Schedule and Part-Night Schedule, the monthly distribution charge is based on the monthly cost of the fixture as provided below:

For New ar	nd Existing	Installations:
------------	-------------	----------------

TOI NEW 8	anu Ex	nsung m	istananons:	•		1			
Lamp Nominal			Monthly Fixed	Average Monthly kWh		Monthly kWh Charges		Total Distribution Charges	
Light Output		minal r Rating	Luminair e Charge	Full Night Schedul e	Part- Night Schedul e	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part-Night Schedule
(Lumens	Watt s	Kelvin	\$/month	kWh/ month	kWh/ month	\$/ month	\$/ month	\$/ month	\$/ month
High Press	sure Soc	lium							
(HPS)									
4,000	50	2,000	\$8. <u>58</u> 72	16	8	\$0. <u>67</u> 98	\$0. <u>34</u> 49	\$9. <u>2570</u>	\$ <u>8.92</u> 9.21
9,600	100	2,000	\$ <u>9.92</u> 10.0 8	33	17	\$ <u>1.39</u> 2.0 1	\$ <u>0.70</u> 1.0 1	\$1 <u>1.312.09</u>	\$ <u>10.62</u> 11.0 9
27,500	250	2,000	\$16. <u>46</u> 73	82	41	\$ <u>3.46</u> 5.0	\$ <u>1.73</u> 2.5	\$ <u>19.92</u> 21.7 3	\$1 <u>8.19</u> 9.23
50,000	400	2,000	\$20. <u>48</u> 81	131	66	\$ <u>5.52</u> 7.9	\$ <u>2.76</u> 4.0	\$2 <u>6.00</u> 8.80	\$2 <u>3.24</u> 4.81
9,600	100	2,000	\$11. <u>64</u> 83	33	17	\$ <u>1.39</u> 2.0	\$ <u>0.70</u> 1.0 1	\$13.03 84	\$12.34 2.84
High Press	sure Soc	-	S) Flood					·	
27,500	250	2,000	\$16. <u>64</u> 91	82	41	\$ <u>3.46</u> 5.0	\$ <u>1.73</u> 2.5	\$2 <u>0.10</u> 1.91	\$1 <u>8.37</u> 9.41
50,000	400	2,000	\$22. <u>22</u> 58	131	66	\$ <u>5.52</u> 7.9	\$2.764.0 0	\$ <u>27.74</u> 30.5 7	\$2 <u>4.98</u> 6.58
For Exist	For Existing Installations Only:								

For Existing Installations Only:

TOI EXIS	ung m	Stallatio	us Omy.							
Lamp Nomina 1	NI	· 1	Monthly Fixed	_	Monthly Vh	•			istribution arges	
Light Output	Power F	minal r Rating	Luminair e Charge	Full Night Schedul e	Part- Night Schedul e	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part- Night Schedule	
(Lumen s)	Watt s	Kelvi n	\$/month	kWh/ month	kWh/ month	\$/ month	\$/ month	\$/ month	\$/ month	
Incandesc	Incandescent									
1000	103	2,400	\$11. <u>01</u> 19	34	17	\$ <u>1.43</u> 2.07	\$ <u>0.72</u> 1.04	\$1 <u>2.44</u> 3.2 6	\$1 <u>1.73</u> 2.2 3	
Mercury '	Vapor (1	MV)								
4,000	100	4,000	\$7. <u>61</u> 74	33	17	\$ <u>1.39</u> 2.01	\$ <u>0.70</u> 1.01	\$9. <u>00</u> 75	\$8. <u>31</u> 75	
8,000	175	4,000	\$8. <u>55</u> 69	57	29	\$ <u>2.40</u> 3.48	\$1. <u>20</u> 74	\$1 <u>0.75</u> 2.1 7	\$ <u>9.75</u> 10.4	
Issued:	XX X	X, 2022	lovember 22	, 2021	Iss	ued by:	/s/ Neil	Proudman		
								Proudman		
Effective:	<u>July 1</u>	<u>, 2022</u> No	vember 1, 20)21	Tit	tle:	<u>Presi</u>	<u>dent</u>		

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NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Fourth Third Revised Page 110

Superseding Third Second Revised Page 110 Rate M

22,000	400	5,700	\$15. <u>29</u> 54	131	66	\$ <u>5.52</u> 7.99	\$ <u>2.76</u> 4.00	\$2 <u>0.81</u> 3.5	\$1 <u>8.05</u> 9.5 4
63,000	1000	4.000	\$2 <u>5.85</u> 6.2	328	164	\$\frac{13.8220.}{01}	\$ <u>6.91</u> 10.0	\$ <u>39.67</u> 4 6. 27	\$3 <u>2.76</u> 6.2
Mercury	Vapor (1	MV) Floo	<u>od</u>						
22,000	400	5,700	\$1 <u>7.50</u> 7.7 8	131	66	\$5.52 7.99	\$2.764.00	\$2 <u>3.02</u> 5.7	\$2 <u>0.76</u> 1.7 8
63,000	1000	4,000	\$3 <u>3.90</u> 4.4 4	328	164	\$\frac{13.8220.}{01}	\$ <u>6.91</u> 10.0	\$ <u>47.72</u> 54. 45	\$4 <u>0.81</u> 4.4 5

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Effective: July 1, 2022 November 1, 2021 Title: **President**

Outdoor Lighting Service Rate LED-1

Availability

Public Lighting

Available for Street or Highways and areas within the public domain for customers designated as governmental entities, inclusive of the state, municipalities, or other public authorities. Installations on limited access highways, tunnels, bridges and the access and egress ramps thereto are subject to the Special Rate Conditions of this tariff.

Private Lighting

Available to private customers for outdoor lighting of areas on private property where necessary fixtures can be supported on existing poles and where such service can be supplied from existing secondary distribution facilities.

In special circumstances outlined in the pole and accessory section below, the Company will install a wooden pole.

Lighting Services

Service under this rate is for full-night service street lighting whereby the luminaire operates for the entire night time period pursuant to the Hours of Operation provision below. In addition, customers may, at their option, take advantage of part-night service in which the luminaire operates for a portion of the night pursuant to the Hours of Operation provision below. Customers may select the part-night service option at the time of lighting installation or at any time during service. Any request to select the part-time night service option must be made in writing.

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

No further installation or relocation of Incandescent and Mercury Vapor lights will be made after the effective date of this rate.

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Rate LED-1

Pole and Accessory Charge

An additional monthly charge enumerated below will be applied where the Company is requested to furnish a suitable wood pole for the sole purpose of supporting a luminaire. If at a future date the pole is used for any purpose approved by the Company in addition to supporting a street and/or floodlight luminaire, the pole charge will be terminated. This pole may not be more than one (1) span from the existing secondary service located along a roadway or thoroughfare, and must be reachable for mechanized equipment.

Description	Monthly Price Per Unit
Overhead Service	
Wood Poles	\$9. <u>72</u> 87
Underground Service – Non-Metallic Standa	rd
Fiberglass – Direct Embedded	\$10. <u>1228</u>
Fiberglass with Foundation < 25 ft.	\$17. <u>08</u> 35
Fiberglass with Foundation >= 25 ft.	\$2 <u>8.56</u> 9.01
Metal Poles – Direct Embedded	\$20. <u>36</u> 68
Metal Poles with Foundation	\$24. <u>56</u> 95

Other Charges

Pursuant to RSA 9-E:4, the Company provides a part-night service that, when requested by a customer, will require the replacement of the photoelectric control that will allow for the operation of the luminaire for a portion of the night. The Company shall assess the customer a Part Night Charge of \$150 for the installation of each photoelectric control that must be replaced in order for part-night service to be operational and for the removal of such photoelectric control upon the customer's request to return to full-night service. For installation or removal of each photoelectric control made during a scheduled maintenance visit or during the installation of a new outdoor lighting service, the Company shall assess the customer a Part Night Charge of \$20 for the installation or removal of each such photoelectric control. The Part Night Charge does not include the cost or fees associated with any work-zone protection, traffic control services and/or permits required to perform the customer requested change, all of which shall be the responsibility of the customer.

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Neil Proudman

Effective: July 1, 2022November 1, 2021 Title: President

Superseding ThirdSecond Revised Page 116
Rate LED-1

For Full-Night Schedule and Part-Night Schedule, the monthly distribution charge is based on the monthly cost of the fixture as provided below:

Lamp Nominal			Monthly	_	Monthly Vh	Monthl Cha	ly kWh rges	Total Dis Char	
Light Output		minal r Rating	Fixed Luminaire Charge	Full Night Schedul e	Part- Night Schedul e	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part-Night Schedule
(Lumens	Watt s	Kelvi n	\$/month	kWh/ month	kWh/ month	\$/ month	\$/ month	\$/ month	\$/ month
LED Road	lway/Hi	<u>ghway</u>							
4,000	30	4,000	\$5. <u>57</u> 66	10	5	\$0. <u>4261</u>	\$0. <u>21</u> 31	\$ <u>5.99</u> 6.27	\$5. <u>78</u> 97
6,500	50	4,000	\$5. <u>80</u> 90	16	8	\$0. <u>67</u> 98	\$0. <u>34</u> 4 9	\$6. <u>14</u> 88	\$6. <u>14</u> 39
16,500	130	4,000	\$ <u>8.95</u> 9.10	43	22	\$ <u>1.81</u> 2.6 2	\$ <u>0.91</u> 1.3 1	\$ <u>10.76</u> 11.7 2	\$ <u>9.86</u> 10.4 1
21,000	190	4,000	\$17. <u>16</u> 44	62	31	\$ <u>2.61</u> 3.7	\$1. <u>31</u> 89	\$ <u>19.77</u> 21.2 2	\$1 <u>8.47</u> 9.3
LED		erground							
Residentia Developm									
3,000	30	3,000	\$1 <u>2.97</u> 3.1	10	5	\$0. <u>42</u> 61	\$0. <u>21</u> 31	\$13. <u>39</u> 79	\$13. <u>18</u> 49
LED Floor	<u>d:</u>								
10,500	90	4,000	\$8. <u>82</u> 96	30	15	\$1. <u>26</u> 83	\$0. <u>63</u> 92	\$10. <u>08</u> 79	\$9. <u>45</u> 88
16,500	130	4,000	\$10. <u>14</u> 31	43	22	\$ <u>1.81</u> 2.6 2	\$ <u>0.91</u> 1.3 4	\$1 <u>1.95</u> 2.93	\$11. <u>05</u> 62
	LED Caretaker I (Secondary Roadways):								
4,000	30	3,000	\$ <u>4.99</u> 5.07	10	5	\$0. <u>4261</u>	\$0. <u>21</u> 31	\$5. <u>41</u> 68	\$5. <u>20</u> 38

<u>Limitations on Availability</u>

The availability of this rate to any Customer is contingent upon the availability to the Company of personnel and/or other resources necessary to perform the conversion of existing Fixtures.

Special Rate Conditions

Charges for the operation of outdoor lights may be increased if, in the Company's opinion, lights are to be installed in locations or under conditions such that estimated income will be insufficient to justify the estimated cost of construction.

Choice of Color Temperature

Issued:	XX XX, 2022 November 22, 2021	Issued by:	/s/ Neil Proudman	
		•	Neil Proudman	

Effective: <u>July 1, 2022</u>November 1, 2021 Title: <u>President</u>

Docket No. DE 19-064
Attachment 21
Fourth Third Revised Page 116
Superseding Third Second Revised Page 116
Rate LED-1

NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Each fixture type offered under this LED-1 tariff, except the Caretaker II and Underground Residential, is offered with a customer choice of correlated color temperature (CCT) of either 3000 Kelvin (K) or 4000 K. The Caretaker II and Underground Residential lights are only available in 3000 K. If the customer does not select a color temperature, fixtures with a CCT of 3000 K will be provided.

Issued: XX XX, 2022 November 22, 2021 Issued by: /s/ Neil Proudman

Neil Proudman

Effective: July 1, 2022 November 1, 2021 Title: President

Superseding Fourth Third Revised Page 121
Rate LED-2

Additional Requirements

Fixtures must be provided by the Customer for installation on the Company's facilities. Fixtures shall be accepted by the Company in advance of installation and must be compatible with existing line voltage and brackets, and must require no special tools or training to install and maintain. Customers who are replacing existing fixtures with LED fixtures are responsible for the cost of removal and installation. Customers may choose to have this work completed by the Company or may opt to hire and pay a private line contractor to perform the work. Any private contractor shall have all the requisite training, certifications and insurance to safely perform the required installations, and shall be licensed by the State and accepted by the Company. Prior to commencement of work, the municipality must provide written certification of the qualifications to the Company. Contractors shall coordinate the installation work with the Company and submit a work plan subject to approval by the Company, including provisions for either returning removed fixtures to the Company or otherwise disposing of them as approved by the Company. The Customer shall bear all expenses related to the use of such labor, including any expenses arising from damage to the Company's electrical system caused by the contractor's actions.

Monthly Rates:

The energy charges for each luminaire will be determined by multiplying the energy charges per kilowatt-hour by the average monthly kilowatt-hours. The Customer is responsible for providing the list of fixtures and wattages to allow the Company to calculate the kWh to be billed. The kWh will be calculated based on the 2020 Farmer's Almanac hours of daylight.

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge per kWh	4.15 <u>0</u> 2
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	4.21 <u>4</u> 6
Transmission Charge	2.179
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

For the alternative schedule, the monthly kWh shall be determined as set forth under Use of Advanced Controls.

Failure of Lights to Burn

Should any light fail to burn for the full period provided above, a deduction will be made from the calculated monthly kWh of such light, upon presentation of a claim from the Customer. The provisions of this paragraph do not apply when failure to burn is due to an act of God, or an act or order of any Public Authority or accidental or malicious breakage, provided, however, the necessary repairs are made with reasonable dispatch upon notification by the Customer.

Issued:	November 22, 2021 XX XX, 2022	Issued by:	/s/ Neil Proudman	
		•	Neil Proudman	
Effective:	JulyNovember 1, 20221	Title:	<u>President</u>	

Tenth Ninth Revised Page 123
Superseding Ninth Eighth Revised Page 123
Rate EV

\$11.35 per month

Rate EV Plug In Electric Vehicle D-12

Availability

Retail Delivery Service under this rate is available for uses of a customer taking service under Rate D as a separately metered service. By choosing to participate in this Plug In Electric Vehicle rate, the Customer agrees to pay the following charges for a minimum of two years. The charging station shall be connected by means of an approved circuit to a separate electric vehicle charging meter. The rates for energy (kWh) based charges are seasonal with a winter period from November 1 to April 30 and a summer period from May 1 to October 31.

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rates per Month

Customer Charge

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service Effective May 1, 2022, November 1, 2021 through October 31, 2022 April 30, 2022

e distributed a state of the st	without per intention
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge Off Peak	<u>3.754</u> 4.441
Distribution Charge Mid Peak	<u>5.524</u> 6.657
Distribution Charge Critical Peak	<u>10.011</u> 9.478
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge Off Peak	<u>3.818</u> 4.505
Total Distribution Charge Mid Peak	<u>5.588</u> 6.721
Total Distribution Charge Critical Peak	<u>10.075</u> 9.542
Transmission Charge Off Peak Transmission Charge Mid Peak Transmission Charge Critical Peak	0.213 0.590 23.553
Energy Service Charge Off Peak	10.659
Energy Service Charge Mid Peak	12.161
Energy Service Charge Critical Peak	12.636
Stranded Cost Adjustment Factor Storm Recovery Adjustment Factor	(0.080) 0.000
Off peak hours will be from 12AM to 8AM and 8PM to 12AM daily	

Off peak hours will be from 12AM to 8AM and 8PM to 12AM daily.

Mid peak hours will be from 8AM to 3PM daily Monday through Friday, except holidays.

Mid peak hours will be from 8AM to 8PM Saturday, Sunday and holidays.

Critical peak hours will be from 3PM to 8PM daily Monday through Friday, except holidays.

Issued:	XX XX, 2022 January 10, 2022	Issued by:	/s/ Neil Proudman	
		•	Neil Proudman	
Effective:	July February 1, 2022	Title:	President	

Control Credits

The Company or Tesla will take control of and dispatch the Powerwall 2 battery equipment during predicted peak events. Customers who lease the Powerwall 2 battery equipment from the Company will be compensated in accordance with the Alternative Net Metering Tariff adopted by the Commission in Order No. 26,029 dated June 23, 2017, as described in Section 51 of this tariff, when the Company dispatches the Powerwall 2 battery equipment for predicted peak events.

Rates per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service Effective May 1, 2022November 1, 2021, through October 31April 30, 2022

Customer Charge	\$14.74 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge Off Peak	<u>3.754</u> 4.441
Distribution Charge Mid Peak	<u>5.524</u> 6.657
Distribution Charge Critical Peak	<u>10.011</u> 9.478
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge Off Peak	<u>3.818</u> 4.505
Total Distribution Charge Mid Peak	<u>5.588</u> 6.721
Total Distribution Charge Critical Peak	<u>10.075</u> 9.542
Transmission Charge Off Peak	0.213
Transmission Charge Mid Peak	0.590
Transmission Charge Critical Peak	23.553
Energy Service Charge Off Peak	10.659
Energy Service Charge Mid Peak	12.161
Energy Service Charge Critical Peak	12.636
Stranded Cost Adjustment Factor	(0.080)
Storm Recovery Adjustment Factor	0.000

Off peak hours will be from 12AM to 8AM and 8PM to 12AM daily.

Mid peak hours will be from 8AM to 3PM daily Monday through Friday, except holidays.

Mid peak hours will be from 8AM to 8PM Saturday, Sunday and holidays.

Critical peak hours will be from 3PM to 8PM daily Monday through Friday, except holidays.

Issued:	XX XX, 2022 January 10, 2022	Issued by:	/s/ Neil Proudman	
	•	·	Neil Proudman	
ECC C	T. I. E. I	T'41	D '1 4	

Effective: <u>JulyFebruary</u> 1, 2022 Title: <u>President</u>

Tenth Revised Page 126
Superseding Ninth Revised Page 126
Summary of Rates

RATES EFFECTIVE MARCH 1, 2022 FOR USAGE ON AND AFTER MARCH 1, 2022

		Di	stribution	REP/	Net	Transmission	Stranded Cost	Storm Recovery Adjustment	System Benefits	Electricity Consumption	Total Delivery	Energy		Total
Rate	Blocks		Charge	VMP	Charge	Charge	Charge	Factor	Charge	Tax	Service	Service		Rate
D	Customer Charge	\$	14.74		14.74						14.74		\$	14.74
D	All kWh	\$	0.06038	-0.00064	0.06102	0.03703	(0.00080)	-	0.06780	-	0.16505	0.11119	\$	0.27624
Off Peak Water Heating Use 16 Hour Control ¹	All kWh	\$	0.05213	0.00064	0.05277	0.03703	(0.00080)	-	0.06780	-	0.15680	0.11119	\$	0.26799
Off Peak Water Heating Use 6 Hour Control ¹	All kWh	\$	0.05310	0.00064	0.05374	0.03703	(0.00080)	-	0.06780	-	 0.15777	0.11119	\$	0.26896
Farm ¹	All kWh	\$	0.05699	-0.00064	0.05763	0.03703	(0.00080)	-	0.06780	-	0.16166	0.11119	\$	0.27285
	Customer Charge	\$	14.74		14.74						14.74		\$	14.74
D-10	On Peak kWh	\$	0.12809	-0.00064	0.12873	0.02848	(0.00080)	-	0.06780	-	0.22421	0.11119	\$	0.33540
	Off Peak kWh	\$	0.00172	-0.00064	0.00236	0.02848	(0.00080)	-	0.06780	-	0.09784	0.11119		0.20903
	Customer Charge	\$	444.70		444.70						444.70		\$	444.70
	Demand Charge	\$	9.43		9.43						9.43		\$	9.43
	On Peak kWh	\$	0.00603	-0.00064	0.00667	0.02957	(0.00080)	-	0.06780	-	0.10324			
										tive 2/1/22, usag		0.20258		0.30582
										tive 3/1/22, usag	-	0.13422		0.23746
										tive 4/1/22, usag	-	0.08985		0.19309
										tive 5/1/22, usag	-	0.07084		0.17408
G-1										tive 6/1/22, usag	-	0.07443		0.17767
	0000 1100	•	0.00170	0.00064	0.002.42	0.02057	(0.00000)			tive 7/1/22, usag	-	0.08324	\$	0.18648
	Off Peak kWh	\$	0.00178	-0.00064	0.00242	0.02957	(0.00080)	-	0.06780		0.09899	0.20250	•	0.20155
										tive 2/1/22, usag	-	0.20258		0.30157
										tive 3/1/22, usag	-	0.13422		0.23321
										tive 4/1/22, usag	-	0.08985		0.18884
										tive 5/1/22, usag	-	0.07084		0.16983
										tive 6/1/22, usag	-	0.07443		0.17342
	Ct C1	\$	74.11		74.11				Епес	tive 7/1/22, usag	ge on or aπer 74.11	0.08324	\$ \$	0.18223
	Customer Charge Demand Charge	\$	9.48		74.11 9.48						9.48		\$	74.11 9.48
	All kWh	\$	0.00239	-0.00064	0.00303	0.03418	(0.00080)		0.06780				Ф	7.40
	All KWII	Ψ	0.00237	-0.00004	0.00303	0.05418	(0.00000)	_		tive 2/1/22, usag		0.20258	2	0.30679
G-2										tive 3/1/22, usage	-	0.13422		0.23843
										tive 4/1/22, usag	_	0.08985		0.19406
										tive 5/1/22, usag	-	0.07084		0.17505
										tive 6/1/22, usag	-	0.07443		0.17864
										tive 7/1/22, usag	-	0.08324		0.18745
C 2	Customer Charge	\$	17.03		17.03					, , , , , , , , , , , ,	17.03		\$	17.03
G-3	All kWh	\$	0.05398	-0.00064	0.05462	0.03104	(0.00080)	-	0.06780	-	0.15266	0.11119	\$	0.26385
Т	Customer Charge	\$	14.74		14.74						14.74		\$	14.74
1	All kWh	\$	0.04871	-0.00064	0.04935	0.02795	(0.00080)		0.06780	-	0.14430	0.11119	\$	0.25549
V	Minimum Charge	\$	17.03		17.03						17.03		\$	17.03
·	All kWh	\$	0.05552	-0.00064	0.05616	0.02456	(0.00080)	-	0.06780	-	0.14772	0.11119	<u>\$</u>	0.25891

¹ Rate is a subset of Domestic Rate D

Dated: February 25, 2022
Effective: March 1, 2022

Issued by: /s/Neil Proudman Neil Proudman

Title: President

Authorized by NHPUC Order No. 26,579 in Docket No. DE 20-092, dated February 10, 2022

Eleventh Revised Page 127
Superseding Tenth Revised Page 127
Summary of Rates

RATES EFFECTIVE MARCH 1, 2022-FOR USAGE ON AND AFTER MARCH 1, 2022-

				OK OB/IGE C	IN AND ALTE	K W/MCII I	, 2022					
				N - 4		Ct 1 . 1	Storm	Construct	Electricity	To4-1		
		Distribution	REP/	Net Distribution	Transmission	Stranded Cost	Recovery Adjustment	System Benefits	Electricity Consumption	Total Delivery	Energy	Total
Rate	Blocks	Charge	VMP	Charge	Charge	Charge	Factor	Charge	Tax	Service	Service	Rate
Rate	Customer Charge	\$14.74	*1411	\$14.74	Charge	Charge	1 actor	Charge	Tux	Service	Bervice	\$14.74
	Monday through Friday	Ψ1, .		41								Ψ
	Off Peak	\$0.04441	\$0.00064	\$0.04505	\$0.00213	(\$0.00080)	_	\$0.06780	_	\$0.11418	\$0.10659	\$0.22077
	Mid Peak	\$0.06657	\$0.00064 \$0.00064	\$0.04303	\$0.00213	(\$0.00080)	_	\$0.06780	_	\$0.11410 \$0.14011	\$0.12161	\$0.26172
D-11	Critical Peak	\$0.09478	\$0.00064 \$0.00064	\$0.09542	\$0.23553	(\$0.00080)	_	\$0.06780	_	\$0.14011 \$0.39795	\$0.12101	\$0.52431
D-11	Chilear reak	30.09478	\$0.00004	\$0.07342	\$0.23333	(\$0.00080)	-	\$0.00780	-	10.07173	\$0.12030	00.52451
	Saturday through Sunday and Holi	dores										
	Off Peak	\$0.04441	\$0.00064	\$0.04505	\$0.00213	(\$0.00080)		\$0.06780		\$0.11418	\$0.10659	\$0.22077
	Mid Peak	\$0.06657	\$0.00064	\$0.04303	\$0.00213	(\$0.00080)		\$0.06780		\$0.11410 \$0.14011	\$0.10039	\$0.26172
	Customer Charge	\$11.35	\$0.00004	\$11.35	ψ0.00370	(\$0.00000)		\$0.00760		\$0.14011	\$0.12101	\$11.35
	Monday through Friday	ΨΤΙΙΟΟ		411.0 0								911.00
	Off Peak	\$0.04441	\$0.00064	\$0.04505	\$0.00213	(\$0.00080)	_	\$0.06780	_	\$0.11418	\$0.10659	\$0.22077
	Mid Peak	\$0.06657	\$0.00064	\$0.04303	\$0.00213	(\$0.00080)	-	\$0.06780	-	\$0.11410 \$0.14011	\$0.10039	\$0.26172
Rate EV	Critical Peak	\$0.09478	\$0.00064	\$0.09542	\$0.23553	(\$0.00080)	_	\$0.06780	_	\$0.39795	\$0.12101	\$0.52431
Rate L v	Citical Feak	\$0.09478	\$0.00004	\$0.09342	\$0.23333	(\$0.00080)	-	\$0.00780	-	90.07173	\$0.12030	30.32431
	Saturday through Sunday and Holi	days										
	Off Peak	\$0.04441	\$0.00064	\$0.04505	\$0.00213	(\$0.00080)	_	\$0.06780	_	\$0.11418	\$0.10659	\$0.22077
	Mid Peak	\$0.06657	\$0.00064	\$0.06721	\$0.00590	(\$0.00080)	_	\$0.06780	_	\$0.14011	\$0.12161	\$0.26172
	Luminaire Charge	* * * * * * * * * * * * * * * * * * * *	*******		* * * * * * * * * * * * * * * * * * * *	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		***************************************			-	
	HPS 4,000	\$8.72		\$8.72								\$8.72
	HPS 9,600	\$10.08		\$10.08								\$10.08
	HPS 27,500	\$16.73		\$16.73								\$16.73
	HPS 50,000	\$20.81		\$20.81								\$20.81
	HPS 9,600 (Post Top)	\$11.83		\$11.83								\$11.83
	HPS 27,500 Flood	\$16.91		\$16.91								\$16.91
M	HPS 50,000 Flood	\$22.58		\$22.58								\$22.58
	Incandescent 1,000	\$11.19		\$11.19								\$11.19
	Mercury Vapor 4,000	\$7.74		\$7.74								\$7.74
	Mercury Vapor 8,000	\$8.69		\$8.69								\$8.69
	Mercury Vapor 22,000	\$15.54		\$15.54								\$15.54
	Mercury Vapor 63,000	\$26.26		\$26.26								\$26.26
	Mercury Vapor 22,000 Flood	\$17.78		\$17.78								\$17.78
	Mercury Vapor 63,000 Flood	\$34.44		\$34.44								\$34.44
	Luminaire Charge	ψ5 1.11		\$54.44								Φ0 1.11
	30 Watt Pole Top	\$5.66		\$5.66								\$5.66
	50 Watt Pole Top	\$5.90		\$5.90								\$5.90
	130 Watt Pole Top	\$9.10		\$9.10								\$9.10
	190 Watt Pole Top	\$17.44		\$17.44								\$17.44
LED-1	30 Watt URD	\$13.18		\$13.18								\$17.44
	90 Watt Flood	\$8.96		\$8.96								\$8.96
	130 Watt Flood	\$10.31		\$10.31								\$10.31
	30 Watt Caretaker	\$10.31 \$5.07		\$10.31 \$5.07								\$10.31 \$5.07
	Pole -Wood	\$9.87		\$9.87								\$9.87
	Fiberglass - Direct Embedded	\$10.28		\$10.28								\$10.28
	Fiberglass - Direct Embedded Fiberglass w/Foundation <25 ft	\$10.28		\$17.35								\$10.28 \$17.35
Poles	Fiberglass w/Foundation >=25 ft	\$17.33		\$17.35 \$29.01								\$17.35
	Metal Poles - Direct Embedded	\$29.01		\$29.01								\$29.01
	Metal Poles with Foundation	\$20.08		\$24.95								\$20.08 \$24.95
M & LED-1		\$0.04152	\$0.00064	\$0.04216	\$0.02179	(\$0.00080)	\$0.00000	\$0.06780	\$0.00000	\$0.13095	\$0.11119	\$0.24214
LED-2	All kWh	\$0.04152	\$0.00064	\$0.04216	\$0.02179	(\$0.00080)	\$0.00000	\$0.06780	\$0.00000	\$0.13095	\$0.11119	\$0.24214
	7 111 K 11 11	ψ0.01132	\$0.0000T	30.0-1210	JU.021/J	(40.0000)	Q0.00000	\$0.00700	\$0.0000	JU110075	Ψ0.1111)	JULE 1217

Dated: February 25, 2022
Effective: March 1, 2022

Issued by: /s/Neil Proudman Neil Proudman Title: President

NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Fifth Revised Page 90 Superseding Fourth Revised Page 90 Rate D

Rate D

Availability

Retail Delivery Service under this rate is available for all domestic purposes in an individual private dwelling or an individual apartment and for farm purposes. If electricity is delivered through more than one meter, the charge for electricity delivered through each meter shall be computed separately under this rate.

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rate Per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service

Customer Charge	\$14.74 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge All kWh	5.908
Reliability Enhancement/Vegetation Management	0.064
Total Distribution All kWh	5.972
Transmission Charge	3.703
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

Issued: XX XX, 2022X Issued by: /s/ Neil Proudman

Neil Proudman

Effective: July 1, 2022 Title: <u>President</u>

Rate D

Off-Peak Use: 16 Hour Control

For all electricity separately metered and delivered between the hours of 11:00 p.m. on each day and 7:00 a.m. on the next day, the price of such electricity shall be:

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge Off Peak Use	5.101
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	5.165
Transmission Charge	3.703
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

If a Customer has installed an electric water heater of a type approved by the Company, electricity is delivered to such water heater is supplied only under this rate.

Off-Peak Use: 6 Hour Control

For all electricity separately metered and subject to the Company's right to limit the operation of the bottom water heating element up to 6 hours a day, the price of such electricity shall be:

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge Off Peak Use	5.196
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	5.260
Transmission Charge	3.703
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

If a Customer has installed an electric water heater of a type approved by the Company, and electricity delivered to such water heater is supplied only under this rate

Issued by: /s/ Neil Proudman Issued: XX XX, 2022

Neil Proudman

Effective: July 1, 2022 Title: President

Farm Use

The availability of the Farm Use Section is limited to those locations which were served under the Farm Use Section of Domestic Rate D, N.H.P.U.C. No. 8 - Electricity immediately prior to the effective date of this rate. For such farm customers, where all electricity is supplied by the Company, the RATE PER MONTH is modified as follows:

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge*	5.577
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	5.641
Transmission Service Cost Adjustment	3.703
Stranded Cost Adjustment Factor	(0.080)
Storm Recovery Adjustment Factor	0.000

^{*}All Regular Use kilowatt-hours in excess of the greater of the following:

- i. 500 kilowatt-hours
- ii. 100 kilowatt-hours per kilovolt-ampere of transformer capacity needed to serve the Customer

Issued: XX XX, 2022 Issued by: /s/ Neil Proudman
Neil Proudman

Effective: July1, 2022 Title: President

Rate D-10 Optional Peak Load Rate

Availability

Retail Delivery Service under this rate is available for all domestic purposes in an individual private dwelling or an individual apartment and for farm purposes to selected customers presently served under Rate D.

If electricity is delivered through more than one meter, the charge for electricity delivered through each meter shall be computed separately under this rate. The availability of this rate will be subject to the Company's ability to obtain the necessary meters and to render such service.

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rate Per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service

Customer Charge	\$14.74 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge On Peak	12.551
Distribution Charge Off Peak	0.168
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge On Peak	12.615
Total Distribution Charge Off Peak	0.232
Transmission Charge	2.848
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

Peak hours will be from 8:00 a.m. to 9:00 p.m. daily on Monday through Friday excluding holidays.

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		•	Neil Proudman	
Effective:	July 1, 2022	Title:	President	

Rate G-1

Rates for Retail Delivery Service

Customer Charge	\$437.77 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge On Peak	0.593
Distribution Charge Off Peak	0.175
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge On Peak	0.657
Total Distribution Charge Off Peak	0.239
Transmission Charge	2.957
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000
Demand Charges Per Kilowatt	
Distribution	\$9.28

Distribution Energy Charges Peak Periods

Peak hours will be from 8:00 a.m. to 9:00 p.m. daily on Monday through Friday excluding holidays.

Off-Peak hours will be from 9:00 p.m. to 8:00 a.m. daily Monday through Friday, and all day on Saturdays, Sundays, and holidays.

Demand

The Demand for each month under ordinary load conditions shall be the greatest of the following:

- 1. The greatest fifteen-minute peak during the peak hours which occurs during such month as measured in kilowatts,
- 2. 90% of the greatest fifteen-minute peak during the peak hours occurring during such month as measured in kilovolt-amperes where the Customer's kilowatt Demand exceeds 75 kilowatts, or
- 3. 80% of the greatest Demand as so determined above during the preceding eleven months.

Any Demands established during the eleven (11) months prior to the application of this rate shall be considered as having been established under this rate.

Issued: XX XX, 2022 Issued by: /s/ Neil Proudman
Neil Proudman
Effective: July 1, 2022 Title: President

Fourth Revised Page 98 ge 6 of 20 Superseding Third Revised Page 98 Rate G-2

General Long Hour Service Rate G-2

Availability

Retail Delivery Service under this rate is available for all purposes except resale subject to the provisions of this section. The sale of electric vehicle charging services to a third party from an electric vehicle charging station shall not be considered resale of electricity. A Customer will take delivery service on this rate if the Company estimates that its average use will be greater than or equal to 20 kW of Demand but is less than 200 kW of Demand. If electricity is delivered through more than one meter, except at the Company's option, the charge for electricity delivered through each meter shall be computed separately under this rate. A customer may be transferred from rate G-2 at its request or at the option of the Company if the customer's twelve (12) month average monthly demand is less than 180 kW of demand for three consecutive months.

If any electricity is delivered hereunder at a given location, then all electricity delivered by the Company at such location shall be furnished hereunder, except such electricity as may be delivered under the provisions of the Limited Commercial Space Heating Rate V.

Character of Service

Service supplied under this rate will be 60 cycle, three-phase alternating current normally at a nominal voltage of 120/208, 277/480, 2400, 4160, 4800, 7200, 13,200 and 13,800 volts. All voltages are not available in every area.

Rate Per Month

The Rate Per Month will be the sum of the applicable Customer, Demand and Energy Charges subject to the adjustments in this tariff.

Rates for Retail Delivery Service

Customer Charge	\$74.11 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge	0.235
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge	0.299

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Neil Proudman

Effective: July 1, 2022 Title: President

Rate G-3

General Service Rate G-3

Availability

Retail Delivery Service under this rate is available for all purposes except resale. The sale of electric vehicle charging services to a third party from an electric vehicle charging station shall not be considered resale of electricity. A Customer will take delivery service on this rate if the Company estimates that its average use will be less than 20 kW of demand. If electricity is delivered through more than one meter, except at the Company's option, the charge for electricity delivered through each meter shall be computed separately under this rate.

Character of Service

Service supplied under this rate will be 60 cycle, alternating current either:

- a) Single-phase normally three-wire at a nominal voltage of 120/240 volts.
- b) Three-phase secondary normally at a nominal voltage of 120/208, or 277/480 volts.
- c) Three-phase primary normally at a nominal voltage of 2400, 4160, 4800, 7200, 13,200 or 13,800 volts.

All voltages are not available in every area.

Rate Per Month

The rate per month will be the sum of the Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service

Customer Charge \$17.03 per month

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge Reliability Enhancement/Vegetation Management	5.313 0.064
Total Distribution Charge	5.377
Transmission Charge Stranded Cost Charge	3.104 (0.080)
Storm Recovery Adjustment Factor	0.000

Issued: XX XX, 2022 Issued by: /s/ Neil Proudman

Neil Proudman

Effective: July 1, 2022 Title: President

Rate T

NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rate Per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff.

Rates for Retail Delivery Service

Customer Charge	\$14.74 per month
-----------------	-------------------

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge	4.777
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge	4.841
Transmission Charge	2.795
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

Terms of Agreement

Effective: July 1, 2022

A Customer served under this rate must provide the Company with one-year prior written notice before installing additional generation for its own use. This notice provision shall be waived with respect to the installation of on-site non-emergency generation from renewable energy resources. Renewable energy resources shall mean fuel cells (including natural gas powered fuel cells), and emerging power generation technologies that produce electricity from wind energy, solar energy, small-scale hydro power, ocean power, landfill gas, sustainably managed biomass, and future clean renewable technologies.

Issued: XX XX, 2022 Issued by: /s/ Neil Proudman
Neil Proudman

Title: President

Rate V

NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Rates for Retail Delivery Service

Customer Charge	\$16.76 per month		
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)			
Distribution Charge	5.465		
Reliability Enhancement/Vegetation Management	0.064		
Total Distribution Charge	5.529		
Transmission Charge Stranded Cost Charge	2.456 (0.080)		
Storm Recovery Adjustment Factor	0.000		

Terms of Agreement

A Customer served under this rate must provide the Company with one-year prior written notice before installing additional on-site, non-emergency generation for its own use. This notice provision shall be waived with respect to the installation of on-site non-emergency generation from renewable energy resources. Renewable energy resources shall mean fuel cells (including natural gas powered fuel cells), and emerging power generation technologies that produce electricity from wind energy, solar energy, small-scale hydro power, ocean power, landfill gas, sustainably managed biomass, and future clean renewable technologies.

Issued: XX XX, 2022 Issued by: /s/ Neil Proudman
Neil Proudman

Effective: July 1, 2022 Title: <u>President</u>

Outdoor Lighting Service Rate M

Availability

Public Lighting

Available for Street or Highways and areas within the public domain for customers designated as governmental entities, inclusive of the state, municipalities, or other public authorities. Installations on limited access highways, tunnels, bridges and the access and egress ramps thereto are subject to the Special Rate Conditions of this tariff.

Private Lighting

Available to private customers for outdoor lighting of areas on private property where necessary fixtures can be supported on existing poles and where such service can be supplied from existing secondary distribution facilities.

In special circumstances outlined in the pole and accessory section below, the Company will install a wooden pole.

Lighting Services

Service under this rate is for full-night service street lighting whereby the luminaire operates for the entire night time period pursuant to the Hours of Operation provision below. In addition, customers may, at their option, take advantage of part-night service in which the luminaire operates for a portion of the night pursuant to the Hours of Operation provision below. Customers may select the part-night service option at the time of lighting installation or at any time during service. Any request to select the part-time night service option must be made in writing.

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge	4.150
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	4.214
Transmission Charge	2.179
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

No further installation or relocation of Incandescent and Mercury Vapor lights will be made after the effective date of this rate.

Issued:	XX XX, 2022	Issued by:	/s/ Neil Proudman	
		•	Neil Proudman	
Effective:	July 1 2022	Title:	President	

Pole and Accessory Charge

An additional monthly charge enumerated below will be applied where the Company is requested to furnish a suitable wood pole for the sole purpose of supporting a luminaire. If at a future date the pole is used for any purpose approved by the Company in addition to supporting a street and/or floodlight luminaire, the pole charge will be terminated. This pole may not be more than one (1) span from the existing secondary service located along a roadway or thoroughfare, and must be reachable for mechanized equipment.

Description	Monthly Price Per Unit
Overhead Service	
Wood Poles	\$9.72
Underground Service – Non-Metallic Sta	ndard
Fiberglass – Direct Embedded	\$10.12
Fiberglass with Foundation < 25 ft.	\$17.08
Fiberglass with Foundation >= 25 ft.	\$28.56
Metal Poles – Direct Embedded	\$20.36
Metal Poles with Foundation	\$24.56

Other Charges

Pursuant to RSA 9-E:4, the Company provides a part-night service that, when requested by a customer, will require the replacement of the photoelectric control that will allow for the operation of the luminaire for a portion of the night. The Company shall assess the customer a Part Night Charge of \$150 for the installation of each photoelectric control that must be replaced in order for part-night service to be operational and for the removal of such photoelectric control upon the customer's request to return to full-night service. For installation or removal of each photoelectric control made during a scheduled maintenance visit or during the installation of a new outdoor lighting service, the Company shall assess the customer a Part Night Charge of \$20 for the installation or removal of each such photoelectric control. The Part Night Charge does not include the cost or fees associated with any work-zone protection, traffic control services and/or permits required to perform the customer requested change, all of which shall be the responsibility of the customer.

Issued: XX XX, 2022 Issued by: /s/ Neil Proudman
Neil Proudman

Effective: July 1, 2022 Title: President

For Full-Night Schedule and Part-Night Schedule, the monthly distribution charge is based on the monthly cost of the fixture as provided below:

For New and Existing Installations:

Lamp Nominal	NI	:1	Monthly	Average kV	Monthly Vh	Monthl Cha	•	Total Dis Cha	
Light Output		ninal Rating	Fixed Luminaire Charge	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part- Night Schedule
(Lumens)	Watts	Kelvin	\$/month	kWh/ month	kWh/ month	\$/ month	\$/ month	\$/ month	\$/ month
High Press	ure Sodii	ım_							
(HPS)									
4,000	50	2,000	\$8.58	16	8	\$0.67	\$0.34	\$9.25	\$8.92
9,600	100	2,000	\$9.92	33	17	\$1.39	\$0.70	\$11.31	\$10.62
27,500	250	2,000	\$16.46	82	41	\$3.46	\$1.73	\$19.92	\$18.19
50,000	400	2,000	\$20.48	131	66	\$5.52	\$2.76	\$26.00	\$23.24
9,600	100	2,000	\$11.64	33	17	\$1.39	\$0.70	\$13.03	\$12.34
High Press	ure Sodiı	ım (HPS)	Flood						
27,500	250	2,000	\$16.64	82	41	\$3.46	\$1.73	\$20.10	\$18.37
50,000	400	2,000	\$22.22	131	66	\$5.52	\$2.76	\$27.74	\$24.98

For Existing Installations Only:

Lamp Nominal			Monthly	_	Monthly Vh	Month Cha	y kWh rges		stribution rges
Light Output		ninal Rating	Fixed Luminaire Charge	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part- Night Schedule
(Lumens)	Watts	Kelvin	\$/month	kWh/ month	kWh/ month	\$/ month	\$/ month	\$/ month	\$/ month
Incandesce	<u>nt</u>								
1000	103	2,400	\$11.01	34	17	\$1.43	\$0.72	\$12.44	\$11.73
Mercury V	apor (MV	<u>V)</u>							
4,000	100	4,000	\$7.61	33	17	\$1.39	\$0.70	\$9.00	\$8.31
8,000	175	4,000	\$8.55	57	29	\$2.40	\$1.20	\$10.75	\$9.75
22,000	400	5,700	\$15.29	131	66	\$5.52	\$2.76	\$20.81	\$18.05
63,000	1000	4,000	\$25.85	328	164	\$13.82	\$6.91	\$39.67	\$32.76
Mercury V	apor (MV	V) Flood							
22,000	400	5,700	\$17.50	131	66	\$5.52	\$2.76	\$23.02	\$20.76
63,000	1000	4,000	\$33.90	328	164	\$13.82	\$6.91	\$47.72	\$40.81

Issued: XX XX, 2022 /s/ Neil Proudman

Neil Proudman Effective: July 1, 2022 Title: **President**

Outdoor Lighting Service Rate LED-1

<u>Availability</u>

Public Lighting

Available for Street or Highways and areas within the public domain for customers designated as governmental entities, inclusive of the state, municipalities, or other public authorities. Installations on limited access highways, tunnels, bridges and the access and egress ramps thereto are subject to the Special Rate Conditions of this tariff.

Private Lighting

Available to private customers for outdoor lighting of areas on private property where necessary fixtures can be supported on existing poles and where such service can be supplied from existing secondary distribution facilities.

In special circumstances outlined in the pole and accessory section below, the Company will install a wooden pole.

Lighting Services

Service under this rate is for full-night service street lighting whereby the luminaire operates for the entire night time period pursuant to the Hours of Operation provision below. In addition, customers may, at their option, take advantage of part-night service in which the luminaire operates for a portion of the night pursuant to the Hours of Operation provision below. Customers may select the part-night service option at the time of lighting installation or at any time during service. Any request to select the part-time night service option must be made in writing.

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

No further installation or relocation of Incandescent and Mercury Vapor lights will be made after the effective date of this rate.

Issued:	XX XX, 2022	Issued by:	/s/ Neil Proudman
		•	Neil Proudman
Effective:	July 1, 2022	Title:	President

Pole and Accessory Charge

An additional monthly charge enumerated below will be applied where the Company is requested to furnish a suitable wood pole for the sole purpose of supporting a luminaire. If at a future date the pole is used for any purpose approved by the Company in addition to supporting a street and/or floodlight luminaire, the pole charge will be terminated. This pole may not be more than one (1) span from the existing secondary service located along a roadway or thoroughfare, and must be reachable for mechanized equipment.

Description	Monthly Price Per Unit
Overhead Service	
Wood Poles	\$9.72
Underground Service – Non-Metallic Standa	ard
Fiberglass – Direct Embedded	\$10.12
Fiberglass with Foundation < 25 ft.	\$17.08
Fiberglass with Foundation >= 25 ft.	\$28.56
Metal Poles – Direct Embedded	\$20.36
Metal Poles with Foundation	\$24.56

Other Charges

Pursuant to RSA 9-E:4, the Company provides a part-night service that, when requested by a customer, will require the replacement of the photoelectric control that will allow for the operation of the luminaire for a portion of the night. The Company shall assess the customer a Part Night Charge of \$150 for the installation of each photoelectric control that must be replaced in order for part-night service to be operational and for the removal of such photoelectric control upon the customer's request to return to full-night service. For installation or removal of each photoelectric control made during a scheduled maintenance visit or during the installation of a new outdoor lighting service, the Company shall assess the customer a Part Night Charge of \$20 for the installation or removal of each such photoelectric control. The Part Night Charge does not include the cost or fees associated with any work-zone protection, traffic control services and/or permits required to perform the customer requested change, all of which shall be the responsibility of the customer.

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Neil Proudman

Effective: July 1, 2022 Title: President

Superseding Third Revised Page 116
Rate LED-1

For Full-Night Schedule and Part-Night Schedule, the monthly distribution charge is based on the monthly cost of the fixture as provided below:

Lamp Nominal	Nominal Power Rating		Nominal		Naminal		Naminal		NI ' 1		NI . 1		NI ' 1		NI . 1		Monthly kV		Monthly Vh	Monthly kWh Charges		Total Distribution Charges	
Light Output			Fixed Luminaire Charge	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part- Night Schedule	Full Night Schedule	Part- Night Schedule														
(Lumens)	Watts Kelvin		\$/month	kWh/ month	kWh/ month	\$/ month	\$/ month	\$/ month	\$/ month														
LED Roady	way/Higl	nway																					
4,000	30	4,000	\$5.57	10	5	\$0.42	\$0.21	\$5.99	\$5.78														
6,500	50	4,000	\$5.80	16	8	\$0.67	\$0.34	\$6.14	\$6.14														
16,500	130	4,000	\$8.95	43	22	\$1.81	\$0.91	\$10.76	\$9.86														
21,000	190	4,000	\$17.16	62	31	\$2.61	\$1.31	\$19.77	\$18.47														
LED		erground																					
Residential	-		010.05	1.0	_																		
3,000			\$12.97	10	5	\$0.42	\$0.21	\$13.39	\$13.18														
LED Flood	<u>:</u>																						
10,500	90	4,000	\$8.82	30	15	\$1.26	\$0.63	\$10.08	\$9.45														
16,500	130	130 4,000 \$10.14		43	43 22		\$0.91	\$11.95	\$11.05														
LED Careta	,	condary																					
Roadways)	<u>:</u>																						
4,000	30	3,000	\$4.99	10	5	\$0.42	\$0.21	\$5.41	\$5.20														

Limitations on Availability

The availability of this rate to any Customer is contingent upon the availability to the Company of personnel and/or other resources necessary to perform the conversion of existing Fixtures.

Special Rate Conditions

Charges for the operation of outdoor lights may be increased if, in the Company's opinion, lights are to be installed in locations or under conditions such that estimated income will be insufficient to justify the estimated cost of construction.

Choice of Color Temperature

Each fixture type offered under this LED-1 tariff, except the Caretaker II and Underground Residential, is offered with a customer choice of correlated color temperature (CCT) of either 3000 Kelvin (K) or 4000 K. The Caretaker II and Underground Residential lights are only available in 3000 K. If the customer does not select a color temperature, fixtures with a CCT of 3000 K will be provided.

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Neil Proudman

Effective: July 1, 2022 Title: <u>President</u>

Superseding Fourth Revised Page 121
Rate LED-2

Additional Requirements

Fixtures must be provided by the Customer for installation on the Company's facilities. Fixtures shall be accepted by the Company in advance of installation and must be compatible with existing line voltage and brackets, and must require no special tools or training to install and maintain. Customers who are replacing existing fixtures with LED fixtures are responsible for the cost of removal and installation. Customers may choose to have this work completed by the Company or may opt to hire and pay a private line contractor to perform the work. Any private contractor shall have all the requisite training, certifications and insurance to safely perform the required installations, and shall be licensed by the State and accepted by the Company. Prior to commencement of work, the municipality must provide written certification of the qualifications to the Company. Contractors shall coordinate the installation work with the Company and submit a work plan subject to approval by the Company, including provisions for either returning removed fixtures to the Company or otherwise disposing of them as approved by the Company. The Customer shall bear all expenses related to the use of such labor, including any expenses arising from damage to the Company's electrical system caused by the contractor's actions.

Monthly Rates:

The energy charges for each luminaire will be determined by multiplying the energy charges per kilowatt-hour by the average monthly kilowatt-hours. The Customer is responsible for providing the list of fixtures and wattages to allow the Company to calculate the kWh to be billed. The kWh will be calculated based on the 2020 Farmer's Almanac hours of daylight.

Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)

Distribution Charge per kWh	4.150
Reliability Enhancement/Vegetation Management	0.064
Total Distribution	4.214
Transmission Charge	2.179
Stranded Cost Charge	(0.080)
Storm Recovery Adjustment Factor	0.000

For the alternative schedule, the monthly kWh shall be determined as set forth under Use of Advanced Controls.

Failure of Lights to Burn

Should any light fail to burn for the full period provided above, a deduction will be made from the calculated monthly kWh of such light, upon presentation of a claim from the Customer. The provisions of this paragraph do not apply when failure to burn is due to an act of God, or an act or order of any Public Authority or accidental or malicious breakage, provided, however, the necessary repairs are made with reasonable dispatch upon notification by the Customer.

	XX XX, 2022	Issued by:	/s/ Neil Proudman				
		•	Neil Proudman				
Effective:	July 1, 2022	Title:	President				

NHPUC NO. 21 - ELECTRICITY DELIVERY LIBERTY UTILITIES

Tenth Revised Page 123 Superseding Ninth Revised Page 123 Rate EV

Rate EV Plug In Electric Vehicle D-12

Availability

Retail Delivery Service under this rate is available for uses of a customer taking service under Rate D as a separately metered service. By choosing to participate in this Plug In Electric Vehicle rate, the Customer agrees to pay the following charges for a minimum of two years. The charging station shall be connected by means of an approved circuit to a separate electric vehicle charging meter. The rates for energy (kWh) based charges are seasonal with a winter period from November 1 to April 30 and a summer period from May 1 to October 31.

Character of Service

Service supplied under this rate will be single phase, 60 cycle, alternating current, normally three-wire service at a nominal voltage of 120/240 volts or three-wire 120/208 volts, whichever is available at the location.

Rates per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service Effective May 1, 2022, through October 31, 2022

Customer Charge	\$11.35 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge Off Peak	3.754
Distribution Charge Mid Peak	5.524
Distribution Charge Critical Peak	10.011
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge Off Peak	3.818
Total Distribution Charge Mid Peak	5.588
Total Distribution Charge Critical Peak	10.075
Transmission Charge Off Peak	0.213
Transmission Charge Mid Peak	0.590
Transmission Charge Critical Peak	23.553
Energy Service Charge Off Peak	10.659
Energy Service Charge Mid Peak	12.161
Energy Service Charge Critical Peak	12.636
Stranded Cost Adjustment Factor	(0.080)
Storm Recovery Adjustment Factor	0.000

Off peak hours will be from 12AM to 8AM and 8PM to 12AM daily.

Mid peak hours will be from 8AM to 3PM daily Monday through Friday, except holidays.

Mid peak hours will be from 8AM to 8PM Saturday, Sunday and holidays.

Critical peak hours will be from 3PM to 8PM daily Monday through Friday, except holidays.

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			Neil Proudman
Effective:	July 1, 2022	Title:	President

Superseding Ninth Revised Page 125
Rate D-11

Control Credits

The Company or Tesla will take control of and dispatch the Powerwall 2 battery equipment during predicted peak events. Customers who lease the Powerwall 2 battery equipment from the Company will be compensated in accordance with the Alternative Net Metering Tariff adopted by the Commission in Order No. 26,029 dated June 23, 2017, as described in Section 51 of this tariff, when the Company dispatches the Powerwall 2 battery equipment for predicted peak events.

Rates per Month

The rate per month will be the sum of the applicable Customer and Energy Charges subject to the adjustments in this tariff:

Rates for Retail Delivery Service Effective May 1, 2022, through October 31, 2022

Customer Charge	\$14.74 per month
Energy Charges Per Kilowatt-Hour (cents per kilowatt-hour)	
Distribution Charge Off Peak	3.754
Distribution Charge Mid Peak	5.524
Distribution Charge Critical Peak	10.011
Reliability Enhancement/Vegetation Management	0.064
Total Distribution Charge Off Peak	3.818
Total Distribution Charge Mid Peak	5.588
Total Distribution Charge Critical Peak	10.075
Transmission Charge Off Pools	0.213
Transmission Charge Off Peak	
Transmission Charge Mid Peak	0.590
Transmission Charge Critical Peak	23.553
Energy Service Charge Off Peak	10.659
Energy Service Charge Mid Peak	12.161
Energy Service Charge Critical Peak	12.636
Stranded Cost Adjustment Factor	(0.080)
Storm Recovery Adjustment Factor	0.000

Off peak hours will be from 12AM to 8AM and 8PM to 12AM daily.

Mid peak hours will be from 8AM to 3PM daily Monday through Friday, except holidays.

Mid peak hours will be from 8AM to 8PM Saturday, Sunday and holidays.

Critical peak hours will be from 3PM to 8PM daily Monday through Friday, except holidays.

Issued: XX XX, 2022 Issued by: /s/ Neil Proudman
Neil Proudman
Effective: July 1, 2022 Title: President

Eleventh Revised Page 126 Superseding Tenth Revised Page 126 Summary of Rates

RATES EFFECTIVE JULY 1, 2022 FOR USAGE ON AND AFTER JULY 1, 2022

						OSTIGE OIV TIV	•	Storm	_					
Rate	Blocks	Di	stribution Charge	REP/ VMP	Net Distributio n Charge	Transmission Charge	Stranded Cost Charge	Recovery Adjustment Factor	System Benefits Charge	Electricity Consumption Tax	Total Delivery Service	Energy Service		Total Rate
	Customer Charge	\$	14.74		14.74	0-			0*	<u> </u>	14.74		\$	14.74
D	All kWh	\$	0.05908	0.00064	0.05972	0.03703	(0.00080)	-	0.06780	-	0.16375	0.11119	\$	0.27494
Off Peak Water														
Heating Use 16	All kWh	\$	0.05101	0.00064	0.05165	0.03703	(0.00080)	-	0.06780	-	0.15568	0.11119	\$	0.26687
Hour Control ¹														
Off Peak Water Heating Use 6	All kWh	¢	0.05196	0.00064	0.05260	0.03703	(0.00080)		0.06780		0.15663	0.11119	¢	0.26782
Hour Control ¹	All KWII	Ф	0.05196	0.00064	0.05200	0.03703	(0.00080)	-	0.06760	-	0.15005	0.11119	Þ	0.20762
Farm ¹	All kWh	\$	0.05577	0.00064	0.05641	0.03703	(0.00080)	-	0.06780	_	0.16044	0.11119	\$	0.27163
Turin	Customer Charge	\$	14.74		14.74		(0.0000)				14.74	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$	14.74
D-10	On Peak kWh	\$	0.12551	0.00064	0.12615	0.02848	(0.00080)	-	0.06780	-	0.22163	0.11119	\$	0.33282
	Off Peak kWh	\$	0.00168	0.00064	0.00232	0.02848	(0.00080)	-	0.06780	-	0.09780	0.11119	\$	0.20899
	Customer Charge	\$	437.77		437.77						437.77		\$	437.77
	Demand Charge	\$	9.28		9.28						9.28		\$	9.28
	On Peak kWh	\$	0.00593	0.00064	0.00657	0.02957	(0.00080)	-	0.06780	-	0.10314			
									Effectiv	e 2/1/22, usage	on or after	0.20258	\$	0.30572
										e 3/1/22, usage		0.13422		0.23736
										e 4/1/22, usage		0.08985		0.19299
										e 5/1/22, usage		0.07084		0.17398
G-1										e 6/1/22, usage		0.07443		0.17757
										e 7/1/22, usage		0.08324	\$	0.18638
	Off Peak kWh	\$	0.00175	0.00064	0.00239	0.02957	(0.00080)	-	0.06780	-	0.09896			
										e 2/1/22, usage		0.20258		0.30154
										e 3/1/22, usage		0.13422		0.23318
										e 4/1/22, usage		0.08985		0.18881
										e 5/1/22, usage		0.07084		0.16980
										e 6/1/22, usage e 7/1/22, usage		0.07443 0.08324		0.17339 0.18220
	Customer Charge	\$	72.95		72.95				Enectiv	e //1/22, usage	72.95	0.08324	\$	72.95
	Demand Charge	\$	9.33		9.33						9.33		\$	9.33
	All kWh	\$	0.00235	0.00064	0.00299	0.03418	(0.00080)		0.06780	_	0.10417		φ	7.33
	7111 KVVII	Ψ	0.00255	0.00001	0.00277	0.05410	(0.00000)			e 2/1/22, usage		0.20258	\$	0.30675
G-2										e 3/1/22, usage		0.13422		0.23839
										e 4/1/22, usage		0.08985		0.19402
										e 5/1/22, usage		0.07084		0.17501
										e 6/1/22, usage		0.07443		0.17860
										e 7/1/22, usage		0.08324		0.18741
G-3	Customer Charge	\$	16.76		16.76						16.76		\$	16.76
u-3	All kWh	\$	0.05313	0.00064	0.05377	0.03104	(0.00080)	-	0.06780	<u>-</u>	0.15181	0.11119	\$	0.26300
Т	Customer Charge	\$	14.74		14.74						14.74		\$	14.74
1	All kWh	\$	0.04777	0.00064	0.04841	0.02795	(0.00080)	-	0.06780	=	0.14336	0.11119	\$	0.25455
V	Minimum Charge	\$	16.76		16.76	-				<u></u>	16.76		\$	16.76
v	All kWh	\$	0.05465	0.00064	0.05529	0.02456	(0.00080)	-	0.06780	-	0.14685	0.11119	\$	0.25804

 $^{^{1}\,}$ Rate is a subset of Domestic Rate D

Dated: XX XX, 2022 Effective: July 1, 2022 Issued by: <u>/s/Neil Proudman</u> Neil Proudman

Neil Proudma Title: President

Authorized by NHPUC Order No. in Docket No. DE, dated

Twelfth Revised Page 127 Superseding Eleventh Revised Page 127 Summary of Rates

RATES EFFECTIVE JULY 1, 2022 FOR USAGE ON AND AFTER JULY 1, 2022

				TOR USAGE	ON AND AFT	EKJULI 1, 2						
				N - 4		Ct 1 . 1	Storm	Crat	Electricity	To4-1		
		Distribution	REP/	Net Distribution	Transmission	Stranded Cost	Recovery Adjustment	System Benefits	Electricity Consumption	Total Delivery	Energy	Total
Rate	Blocks	Charge	VMP	Charge	Charge	Charge	Factor	Charge	Tax	Service	Service	Rate
Nate	Customer Charge	\$14.74	¥ 1VII	\$14.74	Charge	Charge	1 40101	Charge	1 0 1	SCIVICE	DCI VICC	\$14.74
	Monday through Friday	ψ1 1. /1		Ø14.74								914.74
	Off Peak	\$0.03754	\$0.00064	\$0.03818	\$0.00213	(\$0.00080)		\$0.06780		\$0.10731	\$0.10659	\$0.21390
	Mid Peak	\$0.05734	\$0.00064	\$0.05588	\$0.00213	(\$0.00080)	-	\$0.06780	-	\$0.10731	\$0.10639	\$0.25039
D 11						,	-		-			
D-11	Critical Peak	\$0.10011	\$0.00064	\$0.10075	\$0.23553	(\$0.00080)	-	\$0.06780	-	\$0.40328	\$0.12636	\$0.52964
	Saturday through Sunday and Holi	days										
	Off Peak	\$0.03754	\$0.00064	\$0.03818	\$0.00213	(\$0.00080)	-	\$0.06780	-	\$0.10731	\$0.10659	\$0.21390
	Mid Peak	\$0.05524	\$0.00064	\$0.05588	\$0.00590	(\$0.00080)	-	\$0.06780	-	\$0.12878	\$0.12161	\$0.25039
	Customer Charge	\$11.35		\$11.35								\$11.35
	Monday through Friday											
	Off Peak	\$0.03754	\$0.00064	\$0.03818	\$0.00213	(\$0.00080)	-	\$0.06780	_	\$0.10731	\$0.10659	\$0.21390
	Mid Peak	\$0.05524	\$0.00064	\$0.05588	\$0.00590	(\$0.00080)	-	\$0.06780	-	\$0.12878	\$0.12161	\$0.25039
Rate EV	Critical Peak	\$0.10011	\$0.00064	\$0.10075	\$0.23553	(\$0.00080)	-	\$0.06780	-	\$0.40328	\$0.12636	\$0.52964
	Saturday through Sunday and Holi Off Peak	days \$0.03754	\$0.00064	\$0.03818	\$0.00213	(\$0.00080)		\$0.06780		\$0.10731	\$0.10659	\$0.21390
		\$0.05734	\$0.00064	\$0.05588	\$0.00213	(\$0.00080)	-	\$0.06780	-	\$0.10731		\$0.25039
	Mid Peak Luminaire Charge	\$0.03324	\$0.00064	\$0.05566	\$0.00390	(\$0.00080)		\$0.00780		30.12070	\$0.12161	30.23039
		00.50		60.50								60.50
	HPS 4,000	\$8.58		\$8.58								\$8.58
	HPS 9,600	\$9.92		\$9.92								\$9.92
	HPS 27,500	\$16.46		\$16.46								\$16.46
	HPS 50,000	\$20.48		\$20.48								\$20.48
	HPS 9,600 (Post Top)	\$11.64		\$11.64								\$11.64
	HPS 27,500 Flood	\$16.64		\$16.64								\$16.64
M	HPS 50,000 Flood	\$22.22		\$22.22								\$22.22
	Incandescent 1,000	\$11.01		\$11.01								\$11.01
	Mercury Vapor 4,000	\$7.61		\$7.61								\$7.61
	Mercury Vapor 8,000	\$8.55		\$8.55								\$8.55
	Mercury Vapor 22,000	\$15.29		\$15.29								\$15.29
	Mercury Vapor 63,000	\$25.85		\$25.85								\$25.85
	Mercury Vapor 22,000 Flood	\$17.50		\$17.50								\$17.50
	Mercury Vapor 63,000 Flood	\$33.90		\$33.90								\$33.90
	Luminaire Charge											
	30 Watt Pole Top	\$5.57		\$5.57								\$5.57
	50 Watt Pole Top	\$5.80		\$5.80								\$5.80
	130 Watt Pole Top	\$8.95		\$8.95								\$8.95
LED-1	190 Watt Pole Top	\$17.16		\$17.16								\$17.16
LLD-1	30 Watt URD	\$12.97		\$12.97								\$12.97
	90 Watt Flood	\$8.82		\$8.82								\$8.82
	130 Watt Flood	\$10.14		\$10.14								\$10.14
	30 Watt Caretaker	\$4.99		\$4.99								\$4.99
	Pole -Wood	\$9.72		\$9.72					-			\$9.72
	Fiberglass - Direct Embedded	\$10.12		\$10.12								\$10.12
Poles	Fiberglass w/Foundation <25 ft	\$17.08		\$17.08								\$17.08
roles	Fiberglass w/Foundation >=25 ft	\$28.56		\$28.56								\$28.56
	Metal Poles - Direct Embedded	\$20.36		\$20.36								\$20.36
	Metal Poles with Foundation	\$24.56		\$24.56								\$24.56
M & LED-1		\$0.04150	\$0.00064	\$0.04214	\$0.02179	(\$0.00080)	\$0.00000	\$0.06780	\$0.00000	\$0.13093	\$0.11119	\$0.24212
LED-2	All kWh	\$0.04150	\$0.00064	\$0.04214	\$0.02179	(\$0.00080)	\$0.00000	\$0.06780	\$0.00000	\$0.13093	\$0.11119	\$0.24212
						/						

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