Liberty Utilities (EnergyNorth Natural Gas) Corp. d/b/a Liberty Utilities

DA 16-560

Affiliate Agreement with Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty Utilities related to Concord Training Center

Staff Data Requests - Set 2

Date Request Received: 6/21/16

Request No. Staff 2-3

Date of Response: 7/1/16

Respondent: Mark Smith

REQUEST:

Ref. Response of Staff 1-4. Did Liberty perform any cost-benefit analysis concerning use of the training center? Identify and quantify all major and minor benefits and costs analyzed. Provide details with supporting analysis and work papers.

RESPONSE:

Yes, Liberty performed a cost benefit analysis concerning the use of the training center. The analysis was based on economic factors as well as non-economic factors. A cost estimate of utilizing the National Grid training facility in Millbury, Massachusetts was approximately \$375,000 per year, which included an analysis of six months of use by gas employees and 12 months of use by electric employees during 2013. See Attachment Staff 2-3.xlsx. That cost estimate includes incremental travel time and instructor's charges combined for electric and gas employees. It does not include the employee's basic hourly pay rate which would have been incurred regardless of where the training was held. As the cost estimate was based on the number of employees who attended training during that time period, the cost estimate is significantly less than the amount that would be calculated based on the amount of training that has been conducted and will be conducted going forward at the Liberty training center, as discussed below.

In addition to cost, other factors played a major role in the decision process. The arrangement with National Grid was temporary, like the Transition Service Agreements (TSAs) between Liberty and National Grid. Liberty did not have a written TSA with National Grid for training but did have a verbal commitment from National Grid to provide training services for a reasonable period of time until Liberty was ready to assume this obligation. When training in Millbury, Liberty employees were part of classes which included National Grid employees from Massachusetts and/or Rhode Island. Consequently the training they received was not specific to New Hampshire and in some cases conflicted with New Hampshire practices and procedures. Also, scheduling New Hampshire employees for this training was becoming increasingly difficult as Liberty employees were slotted into classes based on when openings were available. Priority was given to the National Grid employees. In many cases, the timing of available openings was in conflict with operational needs. Liberty also searched the local area for another

source of training and found no gas or electric training available that would in any way come close to meeting our needs. Consideration was given to utilizing an existing Liberty facility. The only facility reasonably centrally located and of sufficient size was a building in the Manchester yard. However, due to environmental and permitting issues, it was ruled out. For all of the above reasons the decision was made to build a training center.

Operator Qualifications (OQs) testing is also performed at the training center. Prior to construction of the training center, OO testing was done using site visits to the various operating yards with testing logistics and conditions varying from site to site. Gas OQ testing criteria have also recently changed. As OQs expire, there is a new requirement to demonstrate proficiency by physically performing the respective task in addition to the current requirement to pass the written test. This requires even greater use of the training center as it allows the instructor to assess the individual's ability to perform the tasks in a controlled environment rather than in the field which is more difficult as logistics and conditions at the yards varied. There are approximately eighty-five OQ tasks. While every employee is not required to pass them all, each employee does have to pass a number of them. Specific OO tasks vary by job function. Since it now controls the scheduling of training, Liberty is able to train and test more employees more efficiently than when Liberty relied on National Grid for training. In addition, local training keeps employees in the area and able to respond to an emergency situation if needed. The training center is also being used for basic gas and electric training for all non-field employees to provide them with a better understanding of the business. Such training would not have been possible with National Grid's facility given the constraints on use of that facility. To date, approximately 110 employees have been through this basic training. Liberty also plans to use the training center for public awareness training with first responders such as fire departments and police. It will also be used in our outreach efforts with technical high schools and colleges to educate students in careers in the utility industry. For all these reasons having a Liberty training facility provides many quantifiable and non-quantifiable benefits to the Company, its employees, customers and the communities served by Liberty.

(See Key located at end of document)

Electric Operations															
EHSS & HR Technical Training Requirements					Tr	aining Provi	ler			El	ectrical l	Departmo	ent		
	Course Code	Course Hrs. per Session	Freq	Federal Regulations	Tech. Training	SAFETY	LOB	Delivery Method		ja /	also a fected	gerrite Stal	. Con	greet and	Notes Notes
First Aid / CPR	SAG002	4.00	A	1910.151/1926.50	√			On-Line/Class/DVD	J.	J	7		J.	√ √	Federal regulatory requirement 3 months of assignment date with a refresher every 2 years. NG will cover this annually during AET as well as quarterly within Technical Training
Asbestos Awareness	SAG008	2.00	A	1910.1101	1	./	1	On-Line/Class/DVD	1				2		Initial training upon assignment. Refresher training to be done through annual training classes/AET
Asbestos Awareness-Class 3	SAG008	16.00	L	1910.1101	7	,		On-Line/Class/DVD	Ì	1		1			Initial training upon assignment
Asbestos Awareness-Class 3	SAG008	4.00	A	1910.1101	7	,		On-Line/Class/DVD		,		1			annually during AET classes
Bucket Rescue	SEL007	1.00	A	1910.269	-1	-1		On-Line/Class/DVD & OJT	-1	-/		-1	-1		Initial training upon assignment and annually during AET classes
NERC Training	ELO002	0.50	Α	FERC ORDER 760	7			On-Line/Class/DVD	1	7	1	7	7	√	This introductory course is designed for various audiences and focused on security requirements placed on those students who are required to take the training. Training will either be instructor led or available as of earning
Clearance & Control	ELO004	24.00	L	1910.269/1910.147	J	√.		Class	7	J					Training to be done at appropriate time during progression
Clearance & Control	ELO005	4.00	A	1910.269/1910.147	٧	7		Class	J	,		7	٦	J	annually during AET classes
Confined space	SGS028	4.00	L	1910.269/1910.146	7	7		On-Line/Class/DVD & OJT	,	,		7		,	Initial training upon assignment
Confined space refresher	SGS029	1.00	A	1910.269/1910.147	7	,		On-Line/Class/DVD & OJT				1			Annually
Electric Hazard Awareness	SEL003	1.00	L	1910.301	-1	-1	-1	On-Line/Class/DVD	-1	-1	-1		-1	-I	Initial training upon assignment Liberty Energy requires this training for affected workers be refreshed every 24 months
Electric Hazard Awareness	SEL003	1.00	L	1910.301	-l	-/	-/	On-Line/Class/DVD	V	-/					Initial training upon assignment Liberty Energy requires this training for affected workers be refreshed every 24 months
Electric Hazard Awareness	SEL003	1.00	2	1910.241/242/243/24		.,	.,	On-Line/Class/DVD		V		,			Initial training upon assignment Liberty Energy requires this training for affected workers be refreshed every 24 months
Enclosed Space Awareness	SEL018	4.00	L	1910.269		,	,	On-Line/Class/DVD	,				,		Initial training upon assignment - Overhead - per local work practices and agreements
Enclosed Space Rescue Refresher	SEL019	1.00	A	1910.269	- V	,	√ (exp - Sub)	On-Line/Class/DVD & OJT	.,						annually during AET classes per local work practices
ENV 250 Environmental training	SAV001	1.00	A	1925.59/1910.1200		,	v (exp - Sub)	On-Line/Class/DVD	,						Initial training upon assignment. Refresher training to be done through annual training classes/AET
Fire Extinguisher	SAG004	1.00	A	1910.157		V	V	On-Line/Class/DVD &	٧	V			-		CHISSES/AET Initial training upon assignment. Refresher training to be done through annual training classes/AET
Forktruck Recertification	SFL006	1.00	3	1910.178	V	V	V	On-Line/Class/DVD &	٧	V		7	V	- 7	CRISSEN/AC1
Ground Fault Circuit Interrupters (GFCI)	SAG026	0.50	L	1926.404/449		,	,	OJT On-Line/Class/DVD	,		,		,		Cover in progression training
Haz Com	SAG005	2.00	L	1925.59/1910.1200		V	V	On-Line/Class/DVD	٧	V	V	V	V		Initial training to be done within 30 days of assignment on accessing MSDS systems. Reviews of any new products to be done by field supervisor
Hearing Awareness	SAG020	0.50	L	1910.95	V	, v	V	On-Line/Class/DVD	٧	V	V	V	V	V	any new products to be done by neid supervisor Initial training upon assignment.
Haz Mat Transportation	SAG030	3.00	3	CFR Title 49 subpart		, v		On-Line/Class/DVD			٧	,			
Hoisting & Rigging	SAG032	40.00	L	172/173 1910.178		V		On-Line/Class/DVD &	,			V			
Insulate and Isolate	ELD252	1.00	Α	1910.269	. V	V .		On-Line/Class/DVD &	٧	V		√	-		Initial training upon assignment and annually during AET classes
Job Briefing	SAG023	0.50	L	1910.269	V	V	V	OJT On-Line/Class/DVD	٧	V	,	√ ,	- V		Initial training upon assignment. Additional training for changes to procedures/equipment to be as
Ladders & Fall Protection	SAG022	2.00	L	1926.503	√	٧	V	On-Line/Class/DVD &	٧	V	V	√	٧	٧	needed by field personnel Initial training upon assignment
Lead Awareness	SAG006	1.00	A	1910.1025	. V	V .	V .	OJT On-Line/Class/DVD	٧	V	٧	√	- V	- 1	annually during AET classes
Lock out / Tag out	SGS022	3.00	L	1920.269	√	√	√	On-Line/Class/DVD &		√		√	V		Initial training upon assignment. Additional training for changes to procedures/equipment to be as
Pole Climbing Recertification	ELD263	1.00	A	1910.269	√	٧		OJT On-Line/Class/DVD &			٧				needed by field personnel annually during AET classes
Pole Top Rescue refresher	SEL005	1.00	Α	1910.269	<u>√</u>	√		OJT On-Line/Class/DVD &	٧				V		Initial training upon assignment and annually during AET classes
Power tools	SAG035	1.00	L	1910.241/242/243/24	V	√ .	V	OJT On-Line/Class/DVD &	٧.			,	V		Initial training upon assignment. Additional training for changes to procedures/equipment to be as
PPE	SAG021	1.00	L	4 1910.132	V	V	V	On-Line/Class/DVD &	٧	V	٧	V	٧	٧	needed by field personnel Initial training upon assignment. Additional training for changes to procedures/equipment to be as
Respirator Protection	SGS001	1.00	A	1910.134/1926.103	- V	V	V	OJT On-Line/Class/DVD &	V	1	V	7	7	V	needed by field personnel Covered during annual Asbestos Awareness training (U)
RF Safety radio frequency -Non Ionizing Radiation	SAG037	1.00	A	19101096/1910.97	1	1		OJT On-Line/Class/DVD		- V			7	,	
Substation Work Area Identification	ELO008	2.00	L	1910.269	٧	√		On-Line/Class/DVD &						٧.	
Trencher Operation Training	SAG029	1.00	Α	1926.65	- V	V		OJT On-Line/Class/DVD &				V		1	
Trenching & Excavation Competent Person Training	SAG029	2.00	3	1926.65	1	1	1	OJT On-Line/Class/DVD &				,	7		
	<u> </u>	1		1720.00	√	√	V	OJT		√		V			

(See Key located at end of document)

Electric Operations															
EHSS & HR Technical Training Requirements					Tr	aining Provid	ler			Ele	ectrical D	epartm	ent		
	Course Code	Course Hrs. per Session	Freq	Federal Regulations	Tech. Training	SAFETY	LOB	Delivery Method	/	N (S Sheler	gr ^{ijee} Şti	g iante Co	ge ^t	Notes
Vehicle Inspections	SAG003	0.50		1910.178/FMCSR DOT Title 49 subpart 396	V			On-Line/Class/DVD & OJT	V	V		√	√	√	Initial training upon assignment and annually during AET classes
Work Area Protection /WZTC	SA6146	2.00	L	Title 23 CFR Subpart 655/603	V	V	1	On-Line/Class/DVD & OJT	V	V	1	√	V	V	Initial training upon assignment. Additional greenlining for regulatory changes to procedures to be as needed.

Key & Notes

How Delivered		By \	Nho	How Rec	orded	Freq	uency		Goups
Class	Class room training	HS&E	Health & Safety	PS	Recorded in Peopl	А	Annual Training Required	0	Overhead
Field	Formal training not at training center - Field or Ops Center	LA	Lines Academy	LNG DB	LNG Department Data Base	L	Required to be taken only once	U	Underground
On-Line	Computer	TL	Technical Learning	нс	Hard Copy Maintained by Department	2	Required every other year	MS	Metering Services
OTJ/Hands On	On The Job - Could be in safety or tool box meeting/drill	Contractor /	Contracted Out			3	Required every 3	Sub	Substations
Video/DVD	Training is delivered by reviewing a video/DVD delivered by supervisors.	Supv	Dept Supervisor			5	required every 5 years or as	Cons	Construction
								R&T	

All Gas																	
Health Safety & ENV Training Requirements						aining Provid										(Gas Department
Course	Course Code	Course Hrs Per Session	Freq	Federal Regulation	Tech. Training	SAFETY	LOB	Delivery Method		C SOUTH	MSI	*HER	St. O	arreston.	aveddet C	S Control	Notes Notes
Asbestos Awareness	SAG008	2.00	A	1910.1101	V	V	V	On-Line/Class/DVD	V	V	V	V					Initial training upon assignment. Refresher training to be done through annual training classes/AET
Asbestos Disposal Sites	SAG	8.00	L	1910.1101	V			Class		~							Contractor taught
NERC Training	ELO002	0.50	A	FERC ORDER 760	V			On-Line/Class/DVD	V	V	V	V	V	7	V	V	This introductory course is designed for various audiences and focused on security requirements placed on those students who are required to
Coal Tar Wrap (I)	SA6057	1.00	A	1910.1101	,	V	√	On-Line/Class/DVD & OJT	7	\ \					·		Initial training upon assignment. Refresher training to be done through annual training classes/AET
Confined Space Awareness	SA6080	4.00	L	1910.269/1910.146	V	1		On-Line/Class/DVD & OJT			V	V					As needed
Electric Haz Awareness	SEL005	1.00	A	1910.301	V	1	√	On-Line/Class/DVD			√						Initial training upon assignment. Trained annually during AET
Electrical Haz Const Sites	SGS002	2.00	L	1910.301	V	V		On-Line/Class/DVD		V							Initial training upon assignment. Trained Annually in EHA during AE
Enclosed Space	SEL018	2.00		1910.269	V	1	√	On-Line/Class/DVD	√								Initial training upon assignment, per local practices and agreements
ENV 250 Environmental training	SAV001	1.00	A	1925.59/1910.1200	V	1	√	On-Line/Class/DVD	√	√							Initial training upon assignment. Refresher training to be done through annual training classes/AET
Excavation (Competent Person)	SGS026	2.00	L	1926.65	V	1		On-Line/Class/DVD & OJT	√	V							Initial training upon assignment. Refresher training to be done through annual training classes/AET
Fall Protection	SAL017	4.00	L	1926.503/ 1910.25-26-27	V	1	√	On-Line/Class/DVD & OJT					√				
Fire Extinguisher	SAG004	1.00	A	1910.157	V	1	√	On-Line/Class/DVD & OJT	√	√		√		√		V	Initial training upon assignment. Refresher training to be done through annual training classes/AET
Ground Fault Circuit Interrupters (GFCI)	SAG026	0.50	L	1910.132	V	1		On-Line/Class/DVD	√	√		√					Initial training upon assignment. Trained Annually in EHA during AET
Haz Com	SAG005	2.00	L	1926.59/1910.1200	V	1		On-Line/Class/DVD	√	V	V	√	√	7	√	V	Initial training to be done within 30 days of assignment on accessing MSDS systems. Reviews of any new products to be done by field
Haz Mat Transportation	SA6067	3.00	3	1926.59/1910.1200	V	1	√	On-Line/Class/DVD & OJT	√	V							Initial training upon assignment.
Haz Mat Transportation w/ HM215 Security Awareness	SA6067	3.00	3	1926.59/1910.1200	V	1		On-Line/Class/DVD			V						n/a
Haz Waste Handler	SA6069	8.00	L	1926.59/1910.1200	V	1	√	On-Line/Class/DVD & OJT	V	V	√						Initial training upon assignment.
Haz-Wopper Awareness (PCB) Includes Wipe Sampling	SGS015	1.50	L	1926.59/1910.1200	V	1	√ (M only)	On-Line/Class/DVD & OJT	V	V		√					Initial training upon assignment. Additional trainining to be as needed by field personnel
Hazwopper for workers at MGP sites.	SGS030	8.00	A	1926.59/1910.1200	V	1	√	On-Line/Class/DVD & OJT	V	V							n/a
Hearing Awareness	SAG020	0.50	L	1910.95	V	1		On-Line/Class/DVD			√						Initial training upon assignment.
Hearing Protection Awareness	SAG020	1.00	A	1910.1025/1910.95	V	1		On-Line/Class/DVD	V	V		√					Initial training upon assignment.
Job Briefing	SAG023	0.50	L	1910.269	V	1		On-Line/Class/DVD	V	V		√					Initial training upon assignment. Additional training for changes to procedures/equipment to be as needed by field personnel
Ladders	SAG022	1.00	L	1926.503/ 1910.25-26-27	V	1	√	On-Line/Class/DVD & OJT	V	V	√	√					Initial training upon assignment.
Lead Awareness	SAG006	1.00	A	1910.1025	V	V		On-Line/Class/DVD	√			√					Initial training upon assignment. Refresher training to be done through annual training classes/AET
LO/TO	SGS022	0.50	L	1910.147	V	1	√	On-Line/Class/DVD & OJT	√	√							Initial training upon assignment. Trained Annually in EHA during AE
Lock out / Tag out	SGS022	3.00	L	1910.147	1	V	V	On-Line/Class/DVD & OJT				√					Initial training upon assignment. Trained Annually in EHA during AE
Medic First Aid including CPR	SAG002	4.00	2	1910.151/1926.50	1			On-Line/Class/DVD	V		√	√					Federal regulatory requirement 3 months of assignment date with a refresher every 2 years.
PPE	SAG021	1.00	L	1910.132	1	1	V	On-Line/Class/DVD & OJT	√	√	√	√	√	√	√		Initial training upon assignment. Additional trainining for changes t procedures/equipment to be as needed by field personnel
Power tools	SAG035	1.00	L	1910.241/242/243/244	1	1	V	On-Line/Class/DVD & OJT	√	√	√	√	√	√	√		Initial training upon assignment. Additional trainining for changes to procedures/equipment to be as needed by field personnel
Rescue-Conf/Encld Space Awarenes	ELO036	0.50	L	1910.269/1910.146	1	V	V	On-Line/Class/DVD & OJT		V							n/a
Respirator Fit Test	SGS032	1.00	A	1910.134/1926.103	1	1		On-Line/Class/DVD & OJT		V		√	√				Initial training upon assignment. Trained Annually during AET
Respirator Protection	SGS001	1.00	A	1910.134/1926.103	1	1		On-Line/Class/DVD & OJT	V								Initial training upon assignment. Trained Annually during AET

Health Safety & ENV Training Requirements					Tr	aining Provid	ler									G	as Department
reduit surety et 21(V Truming Requirements		Course			Tech.	SAFETY	LOB	Delivery Method		/		/	/	/_		12	/ */
Course	Course Code		Freq	Federal Regulation	Training			Delivery Method		CBENT	MST .	MER	A CO	traster	Nelder Car	Contro	Notes Notes
Signs, Tags & Warnings	SAG018	0.50	L											_	_ •		Initial training upon assignment. Additional trainining for changes to
				1926.59/1910.1200	√	√		On-Line/Class/DVD	√		√						procedures/equipment to be as needed by field personnel
Trenching & Excavation Competent Person	SEL015	2.00	3	1926.65	√	√	V	On-Line/Class/DVD & OJT	√	V				V			Initial training upon assignment. Refresher training to be done through annual training classes/AET
Welders Safety Class	WL1029	1.00	L	1910.252	1			On-Line/Class/DVD	2	2							
Work Area Protection /WZTC	SA6146	2.00	L	Title 23 CFR Subpart 655/603	2	d	al.	On-Line/Class/DVD & OJT	-/	1		al.	d	al.			Initial training upon assignment. Additional trainining for changes to procedures/equipment to be as needed by field personnel
Vehicle Inspections	SAG003	0.50	A	1910.178/FMCSR DOT Title 49		·		On-Line/Class/DVD &	V	· ·		V	· ·				Initial training upon assignment. Additional greenlining for regulatory changes to procedures to be as needed.
I &D Tuoining Deguinements				subpart 396	√			OJT	√	√		√					changes to procedures to be as needed.
L&D Training Requirements Inspecting for Shorted Casings			3					On-Line/Class/DVD &		_					_		
				49 CFR 192.467	√			OJT					4				
Measuring Pipe-to-Soil Potential				49 CFR 192.465	√			On-Line/Class/DVD & OJT					√				
Conduct a Soil Resistivity Survey				192.455 and 192.465	V			On-Line/Class/DVD & OJT					√				
Conducting Interference Testing				49 CFR 192.473	√			On-Line/Class/DVD & OJT					√				
Electrically Checking for Proper Performance Reverse								On-Line/Class/DVD &		_							-
Current Switches, Diodes, and Interference Bonds				49 CFR 192.465	√			OJT					√				
Inspecting for Atmospheric Corrosion				49 CFR 192.481	√			On-Line/Class/DVD & OJT	√				√				
Ensure Operation of a Rectifier				49 CFR 192.465	√			On-Line/Class/DVD & OJT					√				
Visually Inspecting for Internal Corrosion				49 CFR 192.475	√			On-Line/Class/DVD & OJT	√				√				
Remove Coupons/Sample Gas or Liquids for Analysis and								On-Line/Class/DVD &									<u>-</u>
Evaluation of Internal Corrosion				49 CFR 192.477	√			OJT					√				
Clear a Shorted Casing				49 CFR 192.467	√			On-Line/Class/DVD & OJT					√				
Applying Pipe Coating in the Field				49 CFR 192.461	√			On-Line/Class/DVD & OJT	√				√				
Cleaning and Either Coating or Jacketing Pipe for Atmospheric Corrosion				49 CFR 192.479	√			On-Line/Class/DVD & OJT	V				√				
Installing/Replacing a Rectifier On a Pipeline				49 CFR Part 192.465	√			On-Line/Class/DVD &					√				
				4) CIRTAN 192.403	,			OJT					,				
Installing/Replacing an Anode On a Pipeline				49 CFR Part 192.463 and 192.465	√			On-Line/Class/DVD & OJT	√				√				
Installing, Replacing and Testing Electrical Isolation Couplings On a Pipeline				49 CFR 192.467	V			On-Line/Class/DVD & OJT	1				√				
Install/Replace a Corrosion Test Station On a Pipeline				49 CFR 192.469 and 192.471	√			On-Line/Class/DVD & OJT	√				√				
Repair Coating on Steel Pipelines				49 CFR 192.461	√			On-Line/Class/DVD & OJT	√				√				
Conducting Gas Leakage Surveys				49 CFR 192.706 and 192.723	√ ·			On-Line/Class/DVD &	2								
				49 CFK 192.700 and 192.723	V			OJT	V								<u> </u>
Patrolling and Inspecting Pipelines				49 CFR 192.705, 192.707, and192.721	√			On-Line/Class/DVD & OJT	√								
Investigating Leak/Odor Complaints				49 CFR 192.615	V			On-Line/Class/DVD & OJT	1								
Line Locating and Mark Out				49 CFR 192.614	√			On-Line/Class/DVD & OJT	√								
Inspection of 3rd Party Excavations for Damage Prevention/Cast Iron Encroachment				49 CFR 192.614 and 192.755	√			On-Line/Class/DVD & OJT	√								
Inspecting the Condition of Exposed Metallic Pipe or Pipe		1	-					On-Line/Class/DVD &									<u> </u>
Coating				49 CFR 192.459 and 192.489	√			OJT	√								

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All Gas																	
Health Safety & ENV Training Requirements						aining Provid										G	as Department
		Course			Tech.	SAFETY	LOB	Delivery Method		/				/	/	, rei	/ ide/
Course	Course Code	Hrs Per	Freq	Federal Regulation	Training					CBEN	MST	MER	18 K	OFFOSIO	Welder	Contr	Me Control of the Con
		Session	-						_	_	_	_	<u> </u>	~	7 6	*/ «	Notes
Inspect Pipe for Damage				49 CFR 192.307	√			On-Line/Class/DVD & OJT	√								
D			<u> </u>					On-Line/Class/DVD &	_	_	_		_	₩	-		
Repair Transmission Line Leaks				49 CFR 192.717	√			On-Line/Class/DVD & OJT									
Repair and Maintain Transmission Line Valves			1					On-Line/Class/DVD &		-	_		-	+	+		
Repair and Maintain Transmission Line Valves				49 CFR 192.745	√			OJT OJT									
Lubricate Transmission Line Valves								On-Line/Class/DVD &						+-			
				49 CFR 192.745	√			OJT									
				49 CFR 192.551, 192.553, 192.555,	√			On-Line/Class/DVD &									
Uprating				and 192.557	V			OJT									
Repair Distribution Line Leaks				49 CFR 192.703 and 192.753	√			On-Line/Class/DVD &	-1								
				49 CFR 192.703 and 192.733	v			OJT	V								
Repair a Non-Leaking Pipe				49 CFR 192.309, 192.311, 192.713,	√			On-Line/Class/DVD & OJT	V								
				and 192.753													
				49 CFR 192.305, 192.307, 49 CFR 192.317, 49 CFR 192.319, and 49				On-Line/Class/DVD & OJT									
Installation of Pipe				CFR 192.321, 192.323, 192.325,	√			0.11	√								
				192.361, 192.379, and 192.381													
Purging a Pipeline into Service				49 CFR 192.629	√			On-Line/Class/DVD & OJT	V								
				19 01 11 19 2.029	, i				Ľ								
Purging a Pipeline Out of Service				49 CFR 192.629	√			On-Line/Class/DVD &	V								
				19 01 11 19 2.029	, i			OJT	Ľ								
				49 CFR 192.503, 192.505, 192.507,	V			On-Line/Class/DVD &	,								
Performing Pressure Test on a Pipeline				192.511, 192.513, and 192.725	V			OJT	٧								
Stopping Gas Flow			1					On-Line/Class/DVD &	<u> </u>	_	_	+-		+-	+-	+-	
				49 CFR 192.605 and 192.751	√			OJT	√								
Abandonment or Deactivation of Facilities			1					On-Line/Class/DVD &		_	_		_	+-	+-		
				49 CFR 192.727	√			OJT	√								
Tapping Pipelines Under Pressure								On-Line/Class/DVD &						+-	+-		
				49 CFR 192.62	√			OJT	√								
Starting Up or Shutting Down Any Part of the Pipeline That			1					On-Line/Class/DVD &		_	_		_	+-	+-		
Could Cause MAOP to be Exceeded				49 CFR 192.605	√			OJT									
Remove Service Tee or Fitting From Steel and Cast Iron			1					On-Line/Class/DVD &		_	_		_	+-	+-		
Mains				49 CFR 192.605 and 192.751	√			OJT	V								
Install/Replace Tracer Wire					,			On-Line/Class/DVD &	-								
				49 CFR 192.321	√			OJT	V								
Inspect, Lubricate and Operate Valves				49 CFR 192.745 and 49 CFR	√			On-Line/Class/DVD &	- ,								
				192.747	V			OJT	V								
Repair Distribution Line Valves					√			On-Line/Class/DVD &	- ,								
				49 CFR 192.747	V			OJT	٧								
Repair In-Line Welds				40 CFD 100 045 1100 715	√			On-Line/Class/DVD &									
				49 CFR 192.245 and 192.715	V			OJT									
Restore Service				49 CFR 192.605 and 192.615	√			On-Line/Class/DVD &	-								
				49 CFR 192.603 and 192.613	V			OJT	V								
Abandon a Gas Service Line				49 CFR 192.727	√			On-Line/Class/DVD &	-1								
				49 CFR 192./2/	V			OJT	V								
Machanical Jaining of Dina Other Then Block				49CFR 192.273, 192.275, and	√			On-Line/Class/DVD &	-1								
Mechanical Joining of Pipe Other Than Plastic		<u></u>	<u></u>	192.277, 192.279	V			OJT	V								
Joining Plastic Pipe				49 CFR 192.281 and 192.285	√			On-Line/Class/DVD &	- 1								
		<u> </u>	L	49 CFK 192.281 and 192.285	V			OJT	V								
Level Territor Dive				49 CFR 192.273, 192.281, 192.285,	√			On-Line/Class/DVD &	-,								
Install Tapping Tee on Pipe		1	1	and 192.287	V			OJT	V								
Inspect Plastic Pipe Joint				40 GFB 102 203	√			On-Line/Class/DVD &	,								
			1	49 CFR 192.287	V			OJT	V								
Non-Destructive Testing of Welds				40 CED 102 241 1102 212	√			On-Line/Class/DVD &									
			1	49 CFR 192.241 and 192.243	V			OJT									
														_	_		

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Health Safety & ENV Training Requirements Course Co Welding on a Pipeline Controlling and Monitoring Gas Pressures and Flows	Course Code	Course Hrs Per			Tra Tech.	SAFETY				_	_				,	Gas	s Department
Welding on a Pipeline	Course Code				Tooh	CATETY											
Welding on a Pipeline	Course Code	Hrs Per				SAFEII	LOB	Delivery Method	_	/ . /	/ , /	/ , /	/ /	ign /	<i>/</i>	trol	in the second se
		Session	Freq	Federal Regulation	Training					Carrie .	\$15 ¹	MER	Se Corr	Signal Air	de	our neg	Notes
		Session						On-Line/Class/DVD &	_	\leftarrow	<u> </u>	\leftarrow	$\overline{}$	_	- 67	W /	Notes
Controlling and Monitoring Gas Pressures and Flows				49 CFR 192.227, 192.229, 192.231, 192.233, and 192.235	√			OJT									
								On-Line/Class/DVD &						_	_		
				49 CFR 192.619, .621, or .623	√			OJT									
Operation of Remote Control Valves					,			On-Line/Class/DVD &									
				49 CFR 192.619, 621 and 623	√			OJT									
Inspect Recording Gauge				49 CFR 192.739 and 192.741	1			On-Line/Class/DVD &									
				49 CFR 192./39 and 192./41	٧			OJT									
Inspect and Test Pressure Regulator Station				49 CFR 192.739 and 192.741	√			On-Line/Class/DVD &									
				.,				OJT									
Install and Test Overpressure Protection				49 CFR 192.739 and 192.743	√			On-Line/Class/DVD & OJT									
								On-Line/Class/DVD &						_	_		
Inspect Telemetering Equipment at a Pressure Limiting or Regulating Station				49 CFR 192.741	√			On-Line/Class/DVD &									
Bypass a Regulator								On-Line/Class/DVD &						-	-	_	
Bypass a regulator				49 CFR 192.619, 621 or 623	√			OJT									
Field Interpretation of Pressure Recording Charts								On-Line/Class/DVD &						_	_		
				49 CFR 192.741	1			OJT									
: Inspecting a Pressure Regulator Vault					V			On-Line/Class/DVD &									
				49 CFR 192.749	٧			OJT									
Operating an Odorizer				49 CFR 192.625	1			On-Line/Class/DVD &									
				49 CFR 192.023	v			OJT									
Monitor Natural Gas Odorization Levels				49 CFR 192.625	√			On-Line/Class/DVD & OJT									
				.,													
Abnormal Operating Conditions and Properties of Natural				49 CFR 192.80	√			On-Line/Class/DVD & OJT									
Gas								On-Line/Class/DVD &						\rightarrow	-		
Propane Air Plant Abnormal Operating Conditions and Properties of Natural Gas and Propane				49 CFR 192.803	√			OII-LINE/Class/DVD &									
Operator Excavation and Backfilling in the				49 CFR 192.327, 192.361, and				On-Line/Class/DVD &						\rightarrow	-+		
Vicinity of a Pipeline				49 CFR 192.327, 192.361, and 192.605	√			OJT									
Installation of Customer Meters and Regulators				49 CFR 192.353, 192.355, and				On-Line/Class/DVD &						_	_		
				192.357	1			OJT									
Inspecting and Maintaining Air Compressors at LP-Air				49 CFR 192.605, NFPA 59 and 49	J			On-Line/Class/DVD &									
Plants				CFR Part 192 Subpart N	V			OJT									
Inspecting and Maintaining Instrument Air Dryers				49 CFR 192.605, NFPA 59 and 49	7			On-Line/Class/DVD &									
at LP-Air Plants				CFR Part 192 Subpart N	,			OJT									
Inspecting and Maintaining Emergency Shutoff Systems at				49 CFR 192.605, NFPA 59 and 49	√			On-Line/Class/DVD & OJT									
LP-Air Plants				CFR Part 192 Subpart N										_	_		
Maintaining Fire Protection Systems at LP-Air				49 CFR 192.605 and NFPA 59	√			On-Line/Class/DVD & OJT									
Plants								On-Line/Class/DVD &						_	_		
Inspecting and Maintaining Storage Tanks, Piping, Valves and Fittings at LP-Air Plants				49 CFR 192.605, NFPA 59 and 49 CFR Part 192 Subpart N	√			OII-LINE/Class/DVD &									
				•				On-Line/Class/DVD &						\rightarrow	-+		
Inspecting and Maintaining Vapor Compressors at LP-Air Plants				49 CFR 192.605, NFPA 59 and 49 CFR Part 192 Subpart N	√			OJT									
Inspecting, Operating and Maintaining Vapor				49 CFR 192.605, NFPA 59 and 49				On-Line/Class/DVD &						_	_		
Detection Systems at LP-Air Plants				CFR Part 192 Subpart N	1			OJT									
Inspecting and Maintaining Propane Vaporizers				49 CFR 192.605, NFPA 59 and 49	V			On-Line/Class/DVD &									
at LP-Air Plants				CFR Part 192 Subpart N	V			OJT									
Load, Unload and Transfer Liquid Propane at LP-Air Plants				49 CFR 192.605 and NFPA 59	V			On-Line/Class/DVD &									
Load, Omoad and Transfer Equid Propane at LF-Air Plants				→/ C1 IX 174.003 allU INFFA 39	٧			OJT									
Inspecting and Maintaining Auxiliary Power				49 CFR 192.605 and NFPA 59 12.3	~			On-Line/Class/DVD & OJT									
Sources at LP-Air Plants														_	_		
Operating a Propane Air Plant				49 CFR 192.605 and NFPA 59 and	√			On-Line/Class/DVD & OJT									
<u> </u>				section 4.1				On-Line/Class/DVD &						_	_		
Bending of Steel Pipe				49 CFR 192.313 and 192.315	√			On-Line/Class/DVD & OJT									

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THE GUID																			
Health Safety & ENV Training Requirements					Tra	aining Provid	ler								. (as Departm	ent		
Course	Course Code	Course Hrs Per Session	Freq	Federal Regulation	Tech. Training	SAFETY	LOB	Delivery Method	Cari	şişî /	MEST .	** O	arrasian .	Reddet Ci	S Control	ingineering.		Notes	
Pipe Line Piging					4			On-Line/Class/DVD & OJT											
Backhoe Operation					√			On-Line/Class/DVD & OJT											
Skid Steer Operations					√			On-Line/Class/DVD & OJT											
CDL licensing					√			On-Line/Class/DVD & OJT											

Key & Notes

How Delivered		By Who		How Recorded		Frequency	'	Goups		
Class	Class room training		Health & Safety	PS	Recorded in PeopleSoft	A	Annual Training Required	М	Maintenance	
Field	Formal training not at training center - Field or Ops Center		Lines Academ y	LNG DB	LNG Department Data Base	L	Required to be taken only once	Con	Construction	
On-Line	Computer course	TL	Technic al Learnin g	нс	Hard Copy Maintained by Department	2	Required every other year	S	Service	
OTJ/Hands On	On The Job - Could be in safety or tool box meeting/drill	Contractor / Cont.	Contrac ted Out			3	Required every 3 vears	I&R	Regulation	
Video/DVD	Training is delivered by reviewing a video/DVD delivered by supervisors.		Dept Supervi sor			5	required every 5 years or as necessary	Cor	Corrosion	
	*				-			DP	Damage Prevention	
								MR	Meater Reading	
								MO	Meter Ops	

Supervisor & Manager Specific

Health Safety & ENV Training Requirements					Training Provider				
Course	Course Code	Course Hrs Per Session	Freq	Federal Regulation	Tech. Training	SAFETY	LOB	Delivery Method	Notes
Accident Investigation	SAG036	2.00	L	1910.1904	V	√		On-Line/Class/DVD	
Behavioral Observations	DA101	1.00	L	CFR 382.603		V		On-Line/Class/DVD	Required initially and best practice annual only
NERC Training									
C&C	ELO004	24.00	L	1910.269	√	V		Class	as needed
C&C	ELO005	4.00	A	1910.269	V	√		Class	as needed
Electric Hazard Awareness	SEL003	1.00	2	1910.301	V	V		On-Line/Class/DVD	Initial training upon assignment National Grid requires this training for affected workers be refreshed every 24 months
ENV 250 Environmental training	SAV001	2.00	A	1925.59/1910.1200, 40CFR265.16, 40CFR112.7, RI36.4.14, State HW Regs	7	V	V	On-Line/Class/DVD	Initial training upon assignment. Refresher training to be done through video shown annually
ENV 700 Environmental Wetlands Engineers & Project Managers Only)	SAV00?	2.00	A	1925.59/1910.1200, 40CFR265.16, 40CFR112.7, RI36.4.14, State HW Regs	V	7	V	On-Line/Class/DVD	Intended for Project managers and Engineering groups or as needed
Hiosting & Rigging (includes forklift)	SAG032	40.00	L-3	1910.178	√			On-Line/Class/DVD & OJT	As needed for role/intial training upon assignment forktruck refresher every 3 years
Forklift Recertification	SFL006	1.00	3	1910.78	V		V	On-Line/Class/DVD	As needed for role
Haz Com	SAG005	2.00	L	1925.59/1910.1200	√			On-Line/Class/DVD	Initial training to be done within 30 days of assignment on accessing MSDS systems. Reviews of any new products to be done by field supervisor
Haz Mat Transportation	SA6067	2.00	3	1926.59/1910.1200/ 49 CFR Subpart 171-180	√	√	V	On-Line/Class/DVD & OJT	Video training once every 3 years - ENV420
Hazardous Waste Handler	SA6069	8.00	A	1926.59/1910.1200	√	√	√	On-Line/Class/DVD & OJT	As needed for role
PPE	SAG021	1.00	L	1910.132	V	√	V	& OJT	Initial training upon assignment. Additional training for changes to procedures/equipment to be as needed by field personnel
SUSA/Compliance assesment	SAG016	8.00	L	1910.269		√		On-Line/Class/DVD	as needed for role
Work Area Protection /WZTC	SA6146	2.00	L	Title 23 CFR Subpart 655/603	√	√	V	On-Line/Class/DVD & OJT	Initial training upon assignement. Additional trainining for regulatory changes to procedures to be as needed.

Key & Notes

How Delivered		By Who		How F	Frequency		
Class	Class room training	HS&E	Health & Safety	PS	Recorded in PeopleSoft	A	Annual Training Required
	Formal training not at training center - Field or		Lines				Required to be taken
Field	Ops Center	LA	Academy	LNG DB	LNG Department Data Base	L	only once
On-Line	Computer course	TL	Technical Learning	нс	Hard Copy Maintained by Department	2	Required every other year
OTJ/Hands On	On The Job - Could be in safety or tool box meeting/drill	Contractor /	Contracted Out			3	Required every 3
	Training is delivered by reviewing a						required every 5
Video/DVD	video/DVD delivered by supervisors.	Supv	Dept Supervisor			5	years or as

Key and Notes									
How Delivered		By Who		How Recorded		Frequency			
Class room training		HS	Health & Safety	PS	Recorded in PeopleSoft	Α	Annual Training Required		
Field	Formal traininig not at training center - Field or Ops Center	LA	Lines Academy	LNG DB	LNG Department Data Base	L	Required to be taken only once		
On-Line	Computer course	TL	Technical Training	НС	Hard Copy Maintained by Department	2	Required every other year		
OTJ/Hands On	On The Job - Could be in safety or tool box meeting/drill Training is delivered by reviewing a video delivered by	Contractor / Cont.	Contracted Out			3	Required every 3 years		
Video	supervisors. Unknown if all video training is documented in PeopleSoft.	Supv Dept	Dept Supervisor Respective Department			5	required every 5 years		

Liberty Utilities (EnergyNorth Natural Gas) Corp. d/b/a Liberty Utilities

DA 16-560

Affiliate Agreement with Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty Utilities related to Concord Training Center

Staff Data Requests - Set 1

Date Request Received: 6/3/16

Request No. Staff 1-4

Date of Response: 6/14/16

Respondent: Mark Smith

REQUEST:

Please describe how the training center is, and will be, used and the number of days per year for each function/activity. For each category of use, please provide a schedule showing the time spent on each function since the facility commenced operations through April 30, 2016 and the expected usage for the 12 months May 1, 2016 through April 30, 2017. Please provide schedules in both hard copy and Excel.

RESPONSE:

The Liberty Utilities Training Center will be utilized on a daily basis for electric and gas training. In between training sessions, the technical trainers are continually developing new training processes and are continuing to outfit the facility.

The structure is about 6,000 square feet on 11 acres, including 3,000 square feet of hands-on indoor lab space. The current training infrastructure consists of the following:

- Two classrooms for approximately 16 students each, complete with smart boards;
- A gas leak field used to train technicians on analyzing and finding leaks;
- A pole line outdoors to train overhead lineworkers on construction and pole top rescue;
- A manhole built into the second floor to train employees on enclosed space manhole rescue;
- Live gas boilers and furnaces to train technicians on re-lights, leak detection, etc.; and
- Live electric transformers, switch gear, meters, and related equipment to train employees on installation and troubleshooting of electric utility infrastructure.

The Training Center affords us the opportunity to train locally, rather than sending employees out of state. The travel and expense savings alone are a major benefit. We now have control over the timing and programs of our employee training and can adapt as necessary to best meet the needs of our gas and electric personnel.

The Technical Training Matrix/Schedules for 2015 and 2016 are included as Attachments Staff 1-4.1.xlsx and Staff 1-4.2.xlsx, respectively. National Gas Association Operator Qualification

testing requirements are being revised currently. Planning for 2017 will be based on these changes.