DG 16-769
Concord Steam Corporation Monthly Revenue Report

		Oct-16	Nov-16		Dec-16	Jan-1	7	Feb-17		Mar-17	Apr	r-17	May-	L7	
		(Actual)	(Act./Proj.)	(P	rojected)	(Project	ed)	(Projected)		Projected)		ected)	, (Projec		Total
Original Sales Projection (DG 16-769)		(,	(,,		,	(),		()		, ,			()		
Total Sales		6,501	11,883		18,081	23	3,363	19,45	7	16,149		9,192	4	307	108,933
Non-tariff Sales (special contract)		683	837		1566		1899	156		1499		842		281	9,174
Sales at Tariff Rates		5,818	11,046		16,515	21	,464	17,89	0	14,650		8,350	4	026	99,759
Lost Sales - Customer Termination Sales Projection															
Service Terminated		298	703		1,415		2299	220	1	2307		1597	' 1	642	12,462
Degree days warmer than normal															
Projected change in sales due to warm month															
Actual & Updated Sales Projection		6,164	11,660		16,666	21	,064	17,25	6	13,842		7,595	2	665	96,912
Fixed Rate Sales (Special Contract)		(683)	(984)		(1,566)	(1	,899)	(1,567	7)	(1,499)		(842)	(281)	(9,321)
Sales at Tariff Rates		5,481	10,676		15,100	19	,165	15,68	9	12,343		6,753	2	384	87,591
Number of meters billed		151	145												
Actual & Updated Tariff Sales by Usage Tier															
Sales under 500 Mlbs		4,409	8,365		9,851	10	338	9,366	5	7,957		5,370	1,	990	57,646
Sales 500-2000 Mlbs		1,019	2,224		4,750	7	,100	5,600	C	4,300		1,300		350	26,643
Sales over 2000 Mlbs		53	87		499	1	,727	723	3	86		83		44	3,302
Total Tariff Sales		5,481	10,676		15,100	19,	165	15,689)	12,343		6,753	2,	384	87,591
Effective Usage Rates															
Under 500 Mlbs	\$	37.53	\$37.53	\$	41.13		1.13	\$41.13		\$41.13		\$41.13	\$41		
500-2000 Mlbs	\$	36.37	\$36.37		\$39.97	\$3	9.97	\$39.97	7	\$39.97	1	\$39.97	\$39	.97	
Over 2000 Mlbs	\$	32.88	\$32.88		\$36.48	\$3	5.48	\$36.48	3	\$36.48	:	\$36.48	\$36	.48	
Weighted Average Special Contract Rate	\$	4.52	\$ 4.52	\$	4.52	\$	4.52 \$	\$ 4.52	2\$	4.52	\$	4.52	\$ 4	.52	
Revenue at Effective Rates															
Under 500 Mlbs	\$	165,457			405,159		221 \$			327,260					\$ 2,324,987
500-2000 Mlbs	\$	37,061			189,858		787 \$			171,871					\$ 1,053,260
Over 2000 Mlbs	\$	1,743			18,204		001 \$			3,137		3,028		505	
Fixed (Special Contract) Rate	\$	3,087		-	7,078		,583 ;			6,775		3,806		270	
Total	\$	207,348	\$ 402,138	\$	620,299	\$ 780,	592 \$	\$ 642,507	7 Ş	509,043	Ş 2	79,674	\$ 98,	29	\$ 3,540,331
Usage Revenue Over/(Under) Recovery	~	2 5 4 0 2 2 4													
Projected Usage Revenue Effective Rates	\$	3,540,331													
Less Projected Fixed Sales Revenue	\$ \$	(42,130)													
	Ş	3,498,201													
Tariff Usage Revenue Target	ć	3 101 501													
Over/(Under Recovery)	\$ \$	3,404,501 93,700													
	Ş	-													
Percentage of Target Revenue		2.75%													
Projected Tariff Sales Dec-16 thru May-17		71,434													
	\$	-													
Rate change to Eliminate Over/Under Recovery	Ş	(1.31)													
Adjusted Usage Rates		Oct-16	Nov-16		Dec-16	Jan-1	7	Feb-17		Mar-17	Δn	r-17	May-	17	
Under 500 Mlbs	Ś	37.53			41.13		, 1.13	\$41.13		\$41.13		\$41.13	\$41		
500-2000 Mibs	•	36.37			39.97		9.97	\$39.97		\$41.13 \$39.97		\$39.97	\$39		
Over 2000 Milbs		30.37			36.48		5.48	\$35.48		\$36.48		\$36.48	\$36		
6 ver 2000 Wilds	ې	52.00	y J2.00	Ļ	50.40	ردد	0.40	JJ0.40	,	40.40		,JU.40	ĻΟŬ	0	

DG 16-769 Concord Steam receivables aging

12/22/14/6					
12/22/16	T . 15	0 00	24 60	64 00	00.
Cust ID	Total Due	0 - 30	31 - 60	61 - 90	90+
505	\$39.55	\$26.19	\$0.00	\$0.00	\$13.36
395	\$430.03	\$410.03	\$20.00	\$0.00	\$0.00
370	\$3,244.55	\$3,244.55	\$0.00	\$0.00	\$0.00
390	\$750.54	\$750.54	\$0.00	\$0.00	\$0.00
374	(\$0.80)	\$0.00	\$0.00	\$0.00	(\$0.80)
250	\$638.15	\$638.15	\$0.00	\$0.00	\$0.00
*None	\$715.07	\$0.00	\$715.07	\$0.00	\$0.00
216	\$5,185.89	\$5,185.89	\$0.00	\$0.00	\$0.00
330	\$14,452.26	\$0.00	\$0.00	\$901.10	\$13,551.16
207	\$817.69	\$817.69	\$0.00	\$0.00	\$0.00
379	\$12,617.86	\$3,499.34	\$1,072.01	\$0.00	\$8,046.51
230	\$1,691.57	\$1,691.57	\$0.00	\$0.00	\$0.00
232	\$2,452.11	\$2,452.11	\$0.00	\$0.00	\$0.00
507	\$7,637.89	\$0.00	\$0.00	\$0.00	\$7,637.89
334	\$101.91	\$81.91	\$20.00	\$0.00	\$0.00
239	\$3,610.34	\$868.65	\$0.00	\$0.00	\$2,741.69
246	\$3,415.52	\$3,415.52	\$0.00	\$0.00	\$0.00
245	\$16,877.14	\$16,877.14	\$0.00	\$0.00	\$0.00
220	\$1,176.32	\$1,176.32	\$0.00	\$0.00	\$0.00
102	\$122.83	\$75.72	\$47.11	\$0.00	\$0.00
222	\$156.20	\$156.20	\$0.00	\$0.00	\$0.00
*None	\$561.16	\$0.00	\$0.00	\$0.00	\$561.16
280	\$2,526.40	\$2,526.40	\$0.00	\$0.00	\$0.00
213	\$8,853.60	\$8,853.60	\$0.00	\$0.00	\$0.00
321	\$5,064.71	\$5,064.71	\$0.00	\$0.00	\$0.00
332	\$8,141.64	\$8,141.64	\$0.00	\$0.00	\$0.00
261	\$3,796.18	\$0.00	\$0.00	\$0.00	\$3,796.18
304	\$2,037.31	\$2,037.31	\$0.00	\$0.00	\$0.00
251	\$3,628.11	\$1,604.89	\$142.02	\$0.00	\$1,881.20
409	\$15,962.05	\$15,962.77	\$0.00	\$0.00	(\$0.72)
221A	\$53.56	\$20.00	\$33.56	\$0.00	\$0.00
212	\$653.57	\$0.00	\$0.00	\$0.00	\$653.57
205	\$14,976.21	\$11,226.90	\$3,749.31	\$0.00	\$0.00
299	\$2,681.18	\$2,681.18	\$0.00	\$0.00	\$0.00
358	\$1,087.54	\$0.00	\$0.00	\$0.00	\$1,087.54
402	\$2,837.38	\$2,837.38	\$0.00	\$0.00	\$0.00
405	\$156.20	\$156.20	\$0.00	\$0.00	\$0.00
406	\$38,802.78	\$38,802.78	\$0.00	\$0.00	\$0.00
407	\$2,125.98	\$1,956.83	\$0.00	\$0.00	\$169.15
411	(\$6,886.49)	\$12,081.15	(\$18,967.64)	\$0.00	\$0.00
404	\$15,484.16	\$15,484.16	\$0.00	\$0.00	\$0.00
417	\$8,284.03	\$8,284.03	\$0.00	\$0.00	\$0.00
423	\$11,069.98	\$11,069.98	\$0.00	\$0.00	\$0.00
214	\$198.59	\$198.59	\$0.00	\$0.00	\$0.00
329	\$8,760.53	\$0.00	\$311.50	\$0.00	\$8,449.03
	\$231,570.32	\$194,939.36	(\$12,857.06)	\$901.10	\$48,586.92
		84.20%	-5.60%	0.40%	21.00%



Concord Steam P.O. Box 2520 Concord, NH 03302-2520 Fax: 603. 224. 7816 Tel: 603. 224. 1461

Steam and Power Generation

Craig Wright Director NH DES Air Resources Division PO Box 95 29 Hazen Dr. Concord, NH 03302-0095

December 20, 2016

RE: Title V permit TV-0033 issued July 12, 2016 (Close Out Permit)

Mr. Wright,

The NH Public Utilities Commission has formally approved our closure plan and we will cease operations of the steam plant located at 123 Pleasant St. (on the State Office Park South complex) as of May 31st 2017. Concord Steam therefore formally requests that its Title V Permit to Operate (TV-0033) be closed out effective May 31, 2017 at midnight. We respectfully request acknowledgement of the Permit close out and guidance if there are any additional steps that are required beyond this letter.

Thank you in advance for your consideration and please contact us with any questions that you might have.

Respectfully,

rata Mark

Mark E. Saltsman VP and General Manager

Cc: Evan Mulholland (NHARD) Pat North (NHARD) Gary Milbury (NHARD) Steve Frink (NHPUC) James Garlow (CSC) Michael Sheehan (Liberty Utilities) Susan Geiger (Orr&Reno)



STATE OF NEW HAMPSHIRE DEPARTMENT OF SAFETY John J. Barthelmes, Commissioner

> **Division of Fire Safety** OFFICE OF THE STATE FIRE MARSHAL J. William Degnan, State Fire Marshal



Office: 110 Smokey Bear Blvd, Concord, NH Mailing Address: 33 Hazen Drive, Concord, NH 03305 603-223-4289, FAX 603-223-4294

December 20, 2016

President Peter Bloomfield Concord Steam 123 Pleasant Street Concord, NH 03302

Dear Mr. Bloomfield,

The NH State Fire Marshal's Office has had the opportunity to review the reports that were submitted by the electrical, fire protection and structural engineers that were requested. Additionally, our office requested a review of these reports in cooperation with engineers from those disciplines from the State Department of Administrative Services. The purpose of this collaborative review was to identify the deficiencies and violations in the facility which required immediate attention. We also reviewed the reports with the understanding that the facility will be closing and shutting down operations at the end of May 2017. Taking this into account we also identified which items would need to be addressed to maintain a reasonable level of safety from this time until the end of May 2017, knowing that it would not be possible or realistic on a financial level as well as time to address all outstanding issues as the plant will be closing. However eliminating some of the identified deficiencies in the report would improve the level of safety in the facility until closing in May of 2017.

The enclosed summary reports from the State Department of Administrative Services breakdown all the violations that were contained in the engineering reports and indicate the items that require immediate attention for the facility to continue to operate until the end of May 2017. We were pleased to hear that upon your receipt of the engineering reports that efforts to correct some of the issues were underway and that some items have already been corrected. Our office made the decision, along with Concord Fire Department, to post a portion of the roof due to the uncertainty of the structural integrity in that area.

Please provide a plan of action for addressing the violations that the state has identified are required for the facility to operate at a reasonable level of safety until its closing in May 2017, within 30 days. Please also provide several dates during January 9-20, 2017 for the final inspection of the facility to be able to coordinate this with our inspectors. Please direct any questions specific to the enclosed engineering review to the particular engineer who authored the summary report. Thank you for your cooperation in this matter,

Danielle Cole District Chief NH State Fire Marshal's Office



VICKI V. QUIRAM Commissioner

December 9, 2016

Peter Bloomfield, President Concord Steam Corp PO Box 2520 Concord, NH 03302 603-224-1461 ext 1 office 603-491-1094 cell peter@concordsteam.com

RE: Concord Steam Required Facility Repairs

Dear Mr. Bloomfield:

The Electrical, Structural and Fire & Life Safety Reports/Condition Surveys prepared for the above facility, provided by you on behalf of Concord Steam Corp., have been received by this office and reviewed. In addition, the Division of Public Works has completed several walk-through inspections of the facility to review specific items identified in those reports.

After a detailed review of the various lists of deficiencies delineated, as well as the recommendations proposed in each of those reports, the following is a list of life safety, structural and electrical issues that shall be addressed and rectified by Concord Steam within the next 30 days pursuant to Section V through G of the License for Use of Premises:

LIFE SAFETY

1. The exterior crumbling stairs with the handrail that is no longer attached needs to be secured so that they are inaccessible and cannot be used.

STATE OF NEW HAMPSHIRE DEPARTMENT OF ADMINISTRATIVE SERVICES DIVISION OF PUBLIC WORKS DESIGN & CONSTRUCTION POB 483, 7 Hazen Drive – Room 250 Concord, New Hampshire 03302-0483 Phone (603) 271-3516, Fax (603) 271-3515

- 2. The shelf currently located at the handrail of the stair transitioning from the Boiler room to the Turbine Room needs to be removed or trimmed to allow access to the handrail.
- 3. The exterior door from the wood delivery hopper area has a door to the outside, but is not the exit door. This should be properly signed to alert those that this is not an exit door.
- 4. Install fire alarm system as required for high hazard occupancy to provide for automatic detection and occupant notification.

John O. Morton Building • 7 Hazen Drive, Room 250 • POB 483 • Concord, New Hampshire 03302-0483 Telephone: 603-271-3516 • Fax: 603-271-3515 • TDD: 1-800-735-2964 http://das.nh.gov/publicworks

- 5. All combustible storage must be removed from the immediate vicinity of the switchgear.
- 6. In the boiler room, 55 gallon chemical drums are stored directly in front of electrical switches in this workspace. The drums must be moved and stored in another location that does not violate Code.
- 7. General housekeeping must be followed to remove bins of rags within the required working clearances of electrical equipment. Working clearance extends from the floor and to the full height of the ceiling.
- 8. There are exit signs throughout the facility that are non-illuminated placards. All exit signs must be Illuminated signs provided with battery backup.
- All flammable gases must be secured against a wall in a designated area for storage. This includes propane for gas grills; in this case, it must be stored in a compliant location on the exterior of the building.
- 10. The dip tank in the maintenance garage must be locked when not in use.
- 11. All flammable liquids must be stored within the flammable storage cabinets in the maintenance garage and adjacent to the first floor plant office.
- 12. Miscellaneous items are stored on the roof of the maintenance garage. The items should be removed from the roof or an evaluation should be conducted to determine if the roof can support storage loads.
- 13. Lubrication oils are not permitted to be dispensed via gravity feeds and must be dispensed via a drum pump.
- 14. An open 5 gallon bucket of oil was observed in the turbine room. Used lubrication oil must be disposed of or properly stored immediately of by end of shift.
- 15. A deflagration hazard is present when dust accumulation exceeds 1/8-inch on 5% of the upward facing surfaces. Several piles of dust exceeding 1/8-inch thick were observed but did not appear to be over 5% of the area. Diligent cleaning processes articulated in a cleaning / maintenance plan shall be prepared and must be followed.
- 16. The polypropylene tarps used for dust control in the receiving areas are not permitted to be used. The tarps must be replaced with fire retardant tarps or another approved building material.

STRUCTURAL

- 1. Turbine Room East:
 - a. Monitor ceiling for additional deterioration due to spalling concrete and possible future repairs;
- 2. Turbine Room West:

- a. Remove the timber decking of the false ceiling;
- b. Replace all 4x6 timber beams that show any deterioration or have failed;
- c. Add a W12x30, one foot to the west of the 4x6 spanning north-south in between the existing purlins to support the deteriorating timber decking.
- 3. Fan Room
 - a. Monitor roof deck for additional deterioration due to spalling concrete and possible future repairs;
 - b. Door opening on North end of room shall be repaired per Appendix A of Structural Condition Survey;
- 4. Boiler Room
 - a. Repair that portion of the roof deck in the area of the roof drain per Appendix B of Structural Condition Survey;
- 5. Maintenance Area
 - a. Repair spalling concrete and deteriorated flashing on West wall.

ELECTRICAL

- Item (a) in the Nowland Electrical report regarding the deterioration of the base of MCC
 A. Reinforce the sheet metal base with additional sheet metal added on the outside of
 the deteriorated base. We recommend inspecting the inside the enclosure to determine
 the condition and make-up of the base, supporting structural framework.
- 2. Item (b) in the Nowland Electrical report regarding the taps. Peter Bloomfield indicated that this has been changed at the last maintenance shutdown. The tap rule applies to feeders and not to control wiring, so as long as the change-out has occurred, no action on this item. If re-inspection, at this time, by Concord Steam determines this has not been accomplished a change-out is required per this order.
- 3. Item (c) in the Nowland Electrical report regarding The ID fan #5 starter is being used as two terminal blocks for a feeder that supplies power to a VFD. The lugs on the other side of the contactor take the output power from the VFD to supply the motor. If the contactor closed it would short the input power supply to the output power and cause a fault. Concord Steam will verify that the coil that causes the contactor contacts to close has been disconnected from any control power so that it can never close. An email to Gordon Graham, PE confirming that the coil has been disconnected preventing the contactor contacts from closing is required per this order.
- 4. Item (d) in the Nowland Electrical report indicated that the VFD feeder was undersized by 4 amps. However, the tables, under which the VFD feeder would have been designed, indicates the feeder ampacity is 150 amps and not 145 amps. Therefore no action is required for this item.
- 5. Item (e) in the Nowland Electrical report regarding the feeder with the mixed aluminum and copper should not be a problem since the wire is sized much larger than the actual load. It is a code violation but not one that will cause a problem at this time. No action is required on this item.
- 6. Item (f) in the Nowland Electrical report regarding housekeeping efforts to keep wood dust particles from building up in and around electrical equipment. Wood dust particles shall be removed on a daily basis until the plant is shut down.

- 7. Item (g) in the Nowland Electrical report regarding checking wire sizes of existing feeders to equipment during shut downs of equipment. No action required on this item.
- 8. Item (h) in the Nowland Electrical report regarding checking wire sizes of existing feeders to 1.0 MVA transformer during shut down. No action required on this item.

Based on the anticipated facility closing date of May 31, 2017 and the goal of maintaining life safety up to that date, all the above items shall be completed, as indicated in this order, by Concord Steam. Upon completion of the required work, Concord Steam shall engage the services of the engineers who prepared the reports/condition surveys to review and approve the work to verify compliance with this order. The repairs and engineer approvals shall be completed and a verification report provided to the DPW within the next 30 days.

Sincerely

Theodore Kupper, P.E., Administrator Division of Public Works Design and Construction

(603) 271-1638 (603) 748-8605

Cc: Michael P. Connor, Dept. of Administrative Services Danielle Cole, Dept. of Safety Chris Aslin, Dept. of Justice Michelle Juliano, Div. of Public Works Beverly Kowalik, Div. of Public Works Gordon Graham, Div. of Public Works