Recommended Performance Incentive Mechanisms for Liberty

The following potential Performance Incentive Mechanisms were presented by Courtney Lane of Synapse Energy Economics, Inc. to the Performance Based Ratemaking Working Group on February 2, 2023.

| Performance | Metric | Definition | Calculation | Notes |
|-------------------------------|---|--|---|---|
| Area | | | | |
| Reliability and Resilience | Installed Demand Response Capacity Critical Customer Outage Duration | Total capacity (MW) enrolled in emergency curtailment, by feeder or another geographic identifier. Cumulative critical customerhours of outages during a major event, mapped by feeder. | Total MW available to be called-upon for emergency load curtailment, by feeder. Total number of hours critical customers are without power during a major event. | These metrics can be in addition to SAIDI and SAIFI as proposed by Liberty. |
| | Critical Customers Impacted | Number and percentage of Critical Customers experiencing an outage during a major event, mapped by feeder | Total number or % of critical customers that lose power during a major event. | |

| Performance | Metric | Definition | Calculation | Notes |
|---------------|--|--|---|---|
| Area | | | | |
| | Average Time to Recovery | The average time to recovery during a major event, by class, mapped by feeder | The average time (minutes) from loss of power to recovery during a major event by rate class. | |
| Affordability | Arrearages | Gross amount of arrearages (\$) per year, by rate class (residential and low-income) | \$ of gross arrearages per year | These metrics would need to be implemented in coordination to ensure that a reduction in arrearages is |
| | Number of Customer Disconnections | Number of customer disconnections per year, by rate class (residential and low- income) | Number of customer disconnections per year | not occurring due to increased disconnections. |
| Equity | Customer Service Quality by geography | CEMI (Customers Experiencing Multiple Interruptions tracked with and without major event days) | CEMIN (Where N = the number of interruptions 3, 5, 7, 9) | CEMI measures the ratio of customers experiencing multiple sustained interruptions (including customers experiencing three or more, five or more, seven or more, or nine or more interruptions as reported IEEE standards), against the |

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| Performance | Metric | Definition | Calculation | Notes |
|-------------|----------------------|---|---|-------------------------------|
| Area | | | | |
| | | | | total number of customers |
| | | | | served on the system. |
| | Reliability in Named | Outages per year compared | Average and median length | This could also be done for |
| | Communities | to named- and non-named | (in minutes) of power outages | SAIDI and SAIFI if there is a |
| | | communities (i.e., | per year, separately | way to identify these |
| | | disadvantaged, low-income, | calculating Named and Non- | communities and align with |
| | | or other identifier) | named Communities for comparison. | system data. |
| | | N. I. C. | | |
| Customer | Number of customer | Number of customer | Annual average rate of | This metric would be in |
| Service | complaints | complaints received from | customer complaints per | addition to Liberty's |
| | | utility internal processes (call center, customer service | 10,000 customers (or other chosen number) | proposed PIM. |
| | | email or letter, and in-person) | chosen number) | |
| | | and Commission. Should be | | |
| | | tracked for each of the | | |
| | | following categories: billing | | |
| | | and payment, customer | | |
| | | service, construction and | | |
| | | maintenance, online, field | | |
| | | services, credit and | | |

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| Performance | Metric | Definition | Calculation | Notes |
|-------------|-----------------------|-------------------------------|------------------------------|-----------------------------|
| Area | | | | |
| | | collections, and power | | |
| | | quality/reliability. | | |
| | Savings from Non- | Net Present Value of savings | Net Present Value of savings | Incentivizing utilities to |
| | Wires Alternatives | to customers from utilizing | to customers from utilizing | invest in cost-effective |
| | (NWA) | NWAs to avoid or defer | NWAs to avoid or defer | NWAs instead of traditional |
| | | traditional investments | traditional investments | wires-side investments can |
| | | | | produce cost savings for |
| | | | | customers and promote |
| | | | | DERs like storage. PIM |
| Distributed | | | | could be shared savings |
| Energy | | | | between customers and |
| Resources | | | | Liberty. |
| | Third-Party Developer | Third-party service access to | Existence of a platform to | Would incentivize Liberty |
| | Data Access | sufficiently granular feeder | enable access to data. | to provide more granular |
| | Data / 100033 | and substation performance | | data access through |
| | | data (8760 load profiles, | | hosting capacity map or |
| | | voltage sag, power quality, | | other platform. |
| | | etc.) and aggregated and | | · |
| | | anonymized customer data | | |
| Electric | EV Load Shifting and | Percent of managed charging | Total annual energy | This metric provides |
| Vehicles | Customer Engagement | customers' residential EV | consumed (MWh) by EVs | incentive to promote |

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| Performance | Metric | Definition | Calculation | Notes |
|--|--|---|--|---|
| Area | | | | |
| | | charging load occurring during off-peak hours. | charging during off-peak hours at the residences of customers enrolled in Liberty's Residential EV TOU rate divided by the Total annual energy consumed (MWh) by EVs charging at residences of customers enrolled in Xcel Energy's [Liberty's] EV time-of use rates or other managed charging programs | participation in EV TOU to promote grid-efficient charging. |
| Advanced Metering Infrastructure (AMI) Customer Engagement | Customer access and utilization of energy usage data Customer access and utilization of interval data | Number of customers logging into Liberty web portal with customer energy usage Number or % of customers logging into Liberty website providing access interval data, by rate class | Number of customers logging into utility web portal with customer energy usage Number or % of customers logging into utility website providing access interval data, by rate class | These two metrics promote enablement of customer access to more granular energy usage data that can help customers take control of energy usage. May need to be tracking-only at first |

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| Performance | Metric | Definition | Calculation | Notes |
|-------------|----------------------|--------------------------------|-------------------------------|------------------------------|
| Area | | | | |
| | Customer access and | Number or % of customers | Number or % of customers | Metric would incentivize |
| | utilization of Green | accessing Green Button | accessing Green Button | Liberty to implement and |
| | Button Connect | Connect data | Connect data | promote Green Button |
| | | | | Connect, which will aid in |
| | | | | customer understanding of |
| | | | | energy usage and |
| | | | | management. May need to |
| | | | | be tracking-only first. |
| | Third-party service | Number or % of customers | Number or % of customers | Increasing data access to |
| | access to customer | who have enabled data access | who have enabled data access | third-party vendors and |
| | data | to third parties through Green | to third parties | DER developers can |
| | | Button or other platform | | increase the development |
| | | | | of innovative energy |
| | | | | service to customers like |
| | | | | energy management |
| | | | | platforms and promote |
| | | | | increased penetration of |
| | | | | solar and storage. |
| | Time-varying rate | Percent of participation, by | Percent of customers enrolled | Encourage Liberty to |
| | participation | class, enrolled in a time- | by class divided by total | market and engage |
| | | varying rate. | customers in class. | customers to enroll in TOU |
| | | | | rates or other peak shifting |

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Liberty Utilities (Granite State Electric) Corp. d/b/a Liberty

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| Performance | Metric | Definition | Calculation | Notes |
|-------------|-------------------------------------|---|-------------|-----------------------------------|
| Area | | | | |
| | | | | rate to shift demand utilize AMI. |
| | Savings from time- varying rates | MWs of load reduction from customer response to timevarying rates | | |

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