1		STATE OF NEW HAMPSHIRE
2		PUBLIC UTILITIES COMMISSION
3		
4	July 28, 2009	- 10:08 a.m.
5	Concord, New 1	Hampshire
6		
7	RE:	
8		VERIZON NEW ENGLAND, ET AL: Transfer of Assets to FairPoint Communications, Inc.
9		(Technical Session regarding FairPoint's Stabilization Plan)
10		railPoint S Stabilization Plan
11	PRESENT FROM PUC STAFF:	Robert Hunt, Esq.
12	PUC STAFF.	Kobert Hunt, Esq. Kathryn Bailey, Director, Telecom Division David Goyette, Telecom Division
13		Michael Ladam, Telecom Division Robert Falcone, Liberty Consulting
14		Charles King, Liberty Consulting
15		
16	OTHER APPEARANCES:	Reptg. FairPoint Communications:
17	APPEARANCES.	Patrick C. McHugh, Esq. (Devine, Millimet) Frederick J. Coolbroth, Esq. (Devine)
18		Michael Morrissey, Esq.
19		Reptg. One Communications: Paula Foley, Esq.
20		Reptg. BayRing Communications:
21		Judy Brownell Wendy Wilusz
22		Benjamin Thayer
23	COURT R	EPORTER: Steven E. Patnaude, LCR No. 52
24		

1		
2	OTHER	/(2 o n t i n y o d)
3	APPEARANCES:	(Continued)
4		Reptg. Pinetree Networks: Carol Grover
5		Reptg. Otel Telekom: Julia Chase
6		Reptg. Comcast:
7		James White
8		Reptg. IBEW: Glenn Brackett
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13		Reptg. AARP-New Hampshire: Doug McNutt
14		Reptg. Residential Ratepayers:
15		Meredith Hatfield, Esq., Consumer Advocate Rorie E. P. Hollenberg, Esq.
16		Kenneth E. Traum, Asst. Consumer Advocate Stephen R. Eckberg
17		Office of Consumer Advocate
18		
19	ALGO PREGRAM	
20	ALSO PRESENT:	Kimball Kenway, Esq.
21		Rep. Rick Ladd, N.H. House of Represenatives
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20	EXHIBITS PREMARKED:
21	Staff Exhibit 1 FairPoint Stabilization Plan premarked Status Report
22	Staff Exhibit 2 FairPoint Milestones Results premarked
23	Week Ending June 26, 2009
24	Comcast Exh. 1 FairPoint Issues List premarked

PROCEEDINGS

2	MR. HUNT: Good morning. My name is Rob
3	Hunt. I'm Staff attorney here, and I'll be conducting the
4	technical session today. I just want to read a statement
5	to kind of orient everyone, and then we'll get started.
6	This technical session is being held pursuant to the
7	Commission's secretarial letters of July 21st and July
8	24th, 2009. The goal today is to determine the facts. We
9	need to get beyond generalizations, anecdotes, and sound
10	bites. We need to identify, with specificity, the
11	problems New Hampshire customers are encountering with
12	FairPoint's service and to quantify the number of
13	customers affected by these problems. We need to locate
14	the source of the problems, determine the cure, and set
15	timeframes for eliminating the problems. We may not be
16	able to elicit everything we need today, but it is our
17	intent to keep at this task until we do so.
18	FairPoint witnesses will be sworn in and
19	will first provide a brief statement. They will then
20	answer questions from Staff, then OCA, then the parties,
21	first in a public session, and then in a non-public
22	session for questions related to confidential data. Other
23	members of the public are encouraged to speak with OCA
24	representatives during the break with any questions they

1 may wish to have presented. By now all exhibits should

- 2 have been marked and distributed.
- 3 Please remember that this is purely a
- 4 question and answer session, and that the stenographer
- 5 must take down each word. With must all therefore,
- 6 including myself, try to speak clearly and not interrupt
- 7 one another. For everyone's convenience, we will take a
- 8 lunch break at around noon or so, and another break
- 9 mid-afternoon.
- 10 Now, gentlemen, could you please state
- 11 your names and titles for the record. And, we can start
- on the right, if you'd like.
- 13 MR. HAGA: Michael Haga, Vice President
- of Information Technology.
- 15 MR. MURTHA: Rich Murtha, Vice President
- of Business and Wholesale Customer Care.
- 17 MR. LAMPHERE: Bryan Lamphere,
- 18 Implementation Manager.
- 19 MR. ALLEN: Jeff Allen, Executive Vice
- 20 President, Northern New England.
- 21 MR. NIXON: Peter Nixon, President.
- MR. HUNT: Okay. If you could, all of
- 23 you, just please raise your right hand. In the testimony
- 24 you're about to give, do you swear to tell the truth, the

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whole truth, and nothing but the truth, so help you God?
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- 2 MR. NIXON: I do.
- 3 MR. ALLEN: I do.
- 4 MR. LAMPHERE: I do.
- 5 MR. MURTHA: I do.
- 6 MR. HAGA: I do.
- 7 PETER NIXON, SWORN
- 8 JEFFREY ALLEN, SWORN
- 9 BRYAN LAMPHERE, SWORN
- 10 RICHARD MURTHA, SWORN
- 11 MICHAEL HAGA, SWORN
- 12 MR. HUNT: Thank you. FairPoint may now
- provide its pre-questioning statement, if there is one.
- MR. McHUGH: A procedural issue, Atty.
- 15 Hunt?
- MR. HUNT: Sure.
- 17 MR. McHUGH: Pat McHugh, from Devine,
- 18 Millimet & Branch. As of right now, I know of no exhibits
- 19 that have been marked to be introduced. I did note
- 20 Mr. White, from Comcast, sent an e-mail yesterday, but I
- 21 do not have a copy.
- MR. WHITE: I have them here, but I
- 23 didn't know exactly what to do with them. I can pass them
- 24 out.

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1 MR. HUNT: Please do. No, we haven't
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- 2 distributed ours. We have two exhibits, but they're
- 3 actually part of the record already. We just labeled them
- 4 "Staff Exhibit 1", that's the "FairPoint Stabilization
- 5 Plan Status Report", and the "Staff Exhibit 2" is the
- 6 "FairPoint Milestones Results Week Ending June 26, 2009".
- 7 Both of those are part of the record already, as I
- 8 understand, but we'll be distributing those as well.
- 9 MR. McHUGH: Fair enough. The only
- 10 other thing I would ask, if we can go around the room and
- 11 take appearances of what parties are here and what
- 12 representatives of the parties are here before FairPoint
- 13 starts and the questioning starts.
- 14 MR. HUNT: Yes. That actually makes
- 15 sense. I think we need to start with OCA.
- MS. BAILEY: Just identifying the
- 17 parties here.
- MS. HOLLENBERG: Okay.
- MR. HUNT: Yes.
- 20 MS. HOLLENBERG: Rorie Hollenberg. I'm
- 21 with the Office of Consumer Advocate.
- MS. HATFIELD: Meredith Hatfield, with
- 23 the Office of Consumer Advocate.
- MR. TRAUM: And, Kenneth Traum, with the

- 1 same office.
- 2 MR. ECKBERG: Stephen Eckberg, also with
- 3 the Office of Consumer Advocate.
- 4 MR. KENWAY: Kim Kenway, from Maine.
- 5 MR. BRACKETT: I'm Glenn Brackett of the
- 6 IBEW.
- 7 MR. TANGUAY: Jay Tanguay, Rath, Young,
- 8 Pignatelli.
- 9 MR. McHUGH: Representing?
- 10 MR. TANGUAY: We're local counsel to a
- 11 group of FairPoint bondholders.
- MR. McNUTT: Doug McNutt, --
- MS. BAILEY: I didn't -- I'm sorry?
- 14 MR. McHUGH: Local counsel to a group of
- 15 FairPoint bondholders.
- MR. McNUTT: Doug McNutt, AARP New
- 17 Hampshire.
- 18 MS. CHASE: Julia Chase, Otel Telekom.
- 19 MS. WURM: Jill Wurm, FairPoint.
- MR. SHEA: Kevin Shea, FairPoint.
- 21 MS. SMITH: I'm not a party. I'm Ashley
- 22 Smith, from the Telegraph.
- 23 REP. LADD: Rick Ladd, I'm a New
- 24 Hampshire Representative.

1 MR. DARWIN: I've David Darman, with New

- 2 Hampshire Public Radio.
- 3 MS. FOLEY: Paula Foley, One
- 4 Communications.
- 5 MS. BRAGDON: Trina Bragdon, CRC
- 6 Communications.
- 7 MS. GROVER: Carol Grover, CRC
- 8 Communications.
- 9 MR. McHUGH: Sorry, I didn't hear your
- 10 name. I apologize.
- MS. GROVER: Carol Grover.
- MR. McHUGH: Thank you.
- MS. WILUSZ: Wendy Wilusz, BayRing
- 14 Communications.
- MS. BROWNELL: Judy Brownell, BayRing
- 16 Communications.
- 17 MR. GOYETTE: David Goyette, PUC Staff.
- 18 MR. LADAM: Michael Ladam, PUC Staff.
- 19 MR. HUNT: Is there anyone back here who
- is going to be appearing?
- 21 MR. THAYER: Ben Thayer, BayRing
- 22 Communications.
- MR. HUNT: Anyone else?
- MR. MONTEFUSCO: I'm not sure. Ralph

- 1 Montefusco, of CWA.
- 2 MR. HUNT: Thank you.
- MR. WHITE: James White, Comcast Phone
- 4 of New Hampshire.
- 5 MS. MULLHOLAND: Kath Mullholand,
- 6 segTEL.
- 7 MS. LOVE: Norma Love, Associated Press.
- MS. CONWAY: Chelsea Conaboy, Concord
- 9 Monitor.
- 10 MR. McHUGH: And, also with me today is
- 11 Michael Morrissey, of FairPoint Communications, and
- 12 Attorney Fred Coolbroth, from Devine, Millimet & Branch.
- 13 MS. BAILEY: And, I'm Kate Bailey, the
- 14 Director of Telecommunications at the PUC.
- 15 MR. FALCONE: Bob Falcone, Liberty
- 16 Consulting.
- 17 MR. KING: And, Chuck King, Liberty
- 18 Consulting.
- MR. McHUGH: Thank you.
- MR. HUNT: Does FairPoint have a
- 21 statement?
- MR. NIXON: Yes, please. For the
- 23 record, Peter Nixon. Good morning. Let me, if I could,
- 24 provide a brief update as to our belief where we are

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1 relative to returning to pre-cutover levels of service.
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- In the past, we've spoken about five different areas that
- 3 we look at. One being the Call Centers; two being
- 4 billing; three would be the status of what's called "late
- 5 orders"; four would be the installation intervals; five
- 6 would be escalations. And, we have added a sixth, because
- 7 we do believe it's important, and that's performance of
- 8 our network. And, let me address these individually, if I
- 9 might.
- 10 With regard to the Call Centers, the
- 11 largest call center we have is the Consumer Call Center.
- 12 And, we believe that that Call Center has been at
- 13 pre-cutover levels now for -- the Consumer Call Center has
- 14 been at pre-cutover levels of performance for the last two
- 15 months. And, the way we look at that is two-fold. First,
- it is a function of the number of calls that are
- 17 abandoned, the customer hangs up before it gets answered,
- 18 and two is the average speed of answer. And, in those
- 19 metrics, we are at and have been at pre-cutover levels for
- the past two months. We do know it, and it's on the
- 21 record from the Liberty report, that there was about a
- five-day period at the end of June and early July where we
- 23 had some system stability issues that I'm sure we'll
- 24 address that have since been resolved.

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The second center that we look at is the
 1
 2
       Repair Center. That center certainly responds to and has
 3
       to react to weather conditions. However, for roughly the
       same period, the past two months, the customer's ability
 5
       to call into the center and receive a response time in
       less than a minute has been fairly stable. And, as I look
       at this, the context of my discussion is going to be from
       the customer's perspective. Because we do acknowledge and
 8
       I'm sure we'll talk about the fact that there will be
 9
       areas of the systems, as well as the processes, that, from
10
       the user perspective, that we need to continue to work on.
11
12
                         The third Call Center, the Business
13
       Center, has not been at pre-cutover levels. However, for
14
       the last two weeks it has been. The Call Center and the
       information we provided, particularly this past week, has
15
       been at pre-cutover levels, both in terms of the abandoned
16
       rate being sub 5 percent and the average speed of answer
17
18
       being sub one minute.
19
                         The second area that we looked at again,
20
       from the customer's perspective, is that of billing. The
21
       consumer retail billing, measured by the number of bills
       affected by a known defect, have been at and have been
22
23
       tracking at or below one percent. We believe that
24
       reflects the fact that those bills predominantly are
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1 accurate. There were some issues, and we'll talk about
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- 2 that I'm sure today, where we had some long distance
- 3 billing issues that occurred over the last several weeks
- 4 that have -- that have caused us some spike in the billing
- 5 issues. But, again, those are not systemic, and those are
- 6 indeed one-of-a-kind.
- The complex billing, predominantly the
- 8 business and the wholesale, are two areas that we do not
- 9 feel are back to pre-cutover levels. We are doing a lot
- 10 of work reconciling one-on-one with the business and the
- 11 wholesale community. And, indeed, we had two bills
- 12 yesterday, two customers that we were addressing and
- 13 reconciling on a bill issue that both -- one tracked back
- 14 to an issue that was dated back to 2005 and another one
- 15 2008. And, so, that -- those were not cutover-related,
- they were customer-affecting. And, we identified and
- 17 corrected and adjusted those based upon our one-on-one
- 18 reconciliation communications with the customers. So
- 19 having said that, we do not feel that the wholesale or the
- 20 business billing is back to pre-cutover levels, but we
- 21 certainly have a plan to get us there.
- The area of late orders, excuse me, I
- 23 know has received a lot of attention. Out of over 400,000
- orders that we've processed since cutover, we have

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1 approximately 3,000 today that are late. And, when I say
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- 2 "3,000 are late", those are orders that either not held
- 3 for construction or not held by the customer. We were
- 4 able to go into a data extract for orders that were in a
- 5 similar state in September of 2008 on Verizon's systems.
- 6 And, those late orders totaled somewhere around, again,
- 7 sorry, I can get the complete, a conservative analysis,
- 8 somewhere between six and seven thousand orders. So, our
- 9 late orders today are roughly half the orders, half the
- 10 late orders that existed before cutover. We do believe
- 11 it's still too many. It's not what we aspire to. And,
- 12 we're working hard to reduce the number of late orders.
- 13 As it relates to the network, our
- 14 network has been at pre-cutover levels since the day of
- 15 cutover. And, it's been working in the normal operations
- and with the normal support.
- 17 The fifth area that we talked about is
- 18 "installation intervals". What is the percent of our
- 19 orders that are completed in the standard interval? We do
- 20 not believe this is at the pre-cutover levels. Today, we
- 21 are installing roughly 77 percent of our orders within the
- 22 standard interval, 90 percent within ten days. It is a
- 23 significant improvement over the past, but it is not at
- 24 pre-cutover levels. And, we have work to do to bring

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1 those back up to levels that we think would be appropriate
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- and to bring them back to pre-cutover levels.
- 3 The last area I'll address is the area
- 4 of escalations. This is an area that is not at
- 5 pre-cutover levels either. Today, we have approximately
- 6 450 escalations across all three states, of which 126 are
- 7 here in New Hampshire. What we have seen, though, is the
- 8 composite of those escalations has changed. And, if we go
- 9 back 90 days ago, the predominant escalations were dealing
- 10 with late orders, and the number two on the list was
- 11 billing --
- [Court reporter interruption]
- MR. NIXON: I'm sorry. Late orders,
- 14 service orders that were late. Today, 60 percent of the
- 15 escalations that we're getting in are dealing with
- billing. And, you might say, "isn't that counterintuitive
- 17 to what I said earlier with regard to the billing
- 18 accuracy?" And, if we take a look at what the predominant
- 19 cause of those billing escalations are, it's caused by the
- 20 long distance issues that we had over the past couple
- 21 weeks, where we were rating international calls that
- should have been domestic, and we were putting in
- destination points that were, although rated correctly,
- 24 were the wrong destination points. Those two have been

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1 corrected. And, we would encourage our customers to call
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- 2 our Call Center. They can get in to the center quickly.
- 3 And, we have representatives standing by who can help them
- 4 with their questions. We would ask them to give us a
- 5 first chance to solve their types of issues.
- 6 The second largest cause of the
- 7 escalations is from what we call "seasonal restorals".
- 8 And, we acknowledge that this has been a challenge for us.
- 9 Where customers come in and would like to reactivate their
- 10 service, having been gone for the winter and come back in
- 11 the summer. We have had issues whereby the basic service
- 12 has been in the system and we have been able to activate
- 13 it, but a customer subsidiary or their alternate features
- 14 have not been. And, this was a challenge for us at
- 15 cutover, because the information that was not within the
- system, Verizon's systems, which was a customer's service
- 17 that had been disconnected or suspended, didn't come
- 18 across. This is, therefore, a one-time problem. It will
- 19 be then put into our records. We'll have captured that
- 20 for succeeding years. And, we would expect that type of
- 21 seasonal restoral issue to be fully resolved.
- 22 We do have some lingering issues we're
- working on. But, again, I think that the major message
- 24 here is that we believe most aspects of our business have

- 1 returned to normal operations from the customer
- 2 perspective. We're working very hard now to continue to
- 3 improve the systems and the performance of the systems for
- 4 our employees, for user interface. We've hired, we've
- 5 engaged companies to, and we've talked about one in
- 6 particular, Aricent, to work with us on finding ways to
- 7 improve navigation within the system and system
- 8 performance. We have over 300 different enhancements that
- 9 we're putting in between when they first started working
- 10 with us and the end of September. And, we expect to
- 11 continue to use consultants and other parties to help us
- 12 to improve the performance, particularly from the employee
- and the user perspective.
- 14 So, with that, I know that we're hoping
- 15 to get into questions, spend more time there. So, that
- 16 concludes my remarks. Thank you.
- 17 MR. HUNT: Thank you. Just
- 18 procedurally, what I intend to do is ask questions to the
- 19 panel. And, I'll allow the FairPoint agents to decide who
- would be best to answer that question?
- MR. McHUGH: Fair enough.
- 22 EXAMINATION BY MR. HUNT:
- 23 Q. Some preliminary questions first. Who prepared the
- 24 Status Report of July 8, 2009?

- 1 A. (Allen) I did. Jeff Allen.
- 2 Q. Just generally, how did you gather the information that
- 3 you used to prepare the Status Report?
- 4 A. (Allen) I used a variety of sources. Primarily, I used
- 5 the past Milestone Reports for many of the items. I
- 6 used the most current data that I could. So, in some
- 7 instances, depending on what, if it was a point in time
- 8 measurement, I used the last Daily Report. And, in
- 9 areas of past due orders, we have gone to a different
- 10 methodology internally to measure past due orders,
- 11 primarily to make sure we get -- put them into
- 12 different buckets to categorize the past due amounts.
- 13 And, for the past due orders, I used that report, so I
- 14 could break it out not only with how many were past due
- 15 and in what categories, but also the reasons they were
- 16 past due.
- 17 Q. Speaking of that Report, has each witness read the
- 18 Stabilization Plan and the Status Report?
- 19 A. (Allen) Yes.
- 20 A. (Murtha) Yes.
- 21 A. (Haga) Yes.
- 22 A. (Lamphere) Yes.
- 23 A. (Nixon) Yes.
- 24 Q. How confident are you of the accuracy of the data used

- 1 to prepare the Status Report?
- 2 A. (Allen) I am very confident that the data that I used
- 3 was accurate. And, in some instances, as I pointed
- 4 out, there are some information that would not tell the
- 5 entire story. Best example of that would be flow
- 6 through. It was accurate to that point in time. But
- 7 one of the comments I made in there was, from a
- 8 consistency basis, based on the way flow through was
- 9 being measured, you would have variances over the
- 10 course of the month.
- 11 Q. I'll ask you, do you all have a copy of the Status
- Report in front of you, the July 8th document?
- 13 A. (Allen) Yes.
- 14 A. (Murtha) Yes.
- 15 A. (Haga) Yes.
- 16 A. (Lamphere) Yes.
- 17 Q. FairPoint has defined "business as usual" as "service
- 18 from the customers' perspective that equates to what
- 19 they were receiving from FairPoint prior to Cutover."
- 20 Is "business as usual" synonymous with "normalization"?
- 21 A. (Allen) For purposes of this report, yes. I used the
- 22 terms interchangeably.
- 23 Q. What has FairPoint done to establish this customer
- 24 perspective as to pre-cutover conditions?

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1 A. (Allen) Where there was historical levels or
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- 2 predetermined levels, we used those particular
- 3 measurements. Where there were not historical
- 4 measurements, what we did initially, when we set up the
- 5 statistic Stabilization Plan and the subsequent
- Milestone Reports, we took our best estimate back in
- March in what we thought those should be. And, then,
- 8 as we moved forward, and we had more information about
- 9 each of the different categories and each of the
- 10 different customers, we would adjust that.
- 11 Q. What dates of performance measurement does the Status
- 12 Report actually reflect?
- 13 A. (Allen) It would depend on what the specific
- 14 measurement was. As I mentioned earlier, if it was a
- 15 point-in-time measurement, I used the last available
- 16 piece of data that we had. So, for example, on some of
- 17 the items, if it was a point-in-time, I'd use the last
- 18 Daily Report that we had. And, in some instances, if
- 19 it was a cumulative report, as -- if I was reporting,
- for example, for the month of June, I would take the
- 21 total results from the Milestone Reports for the month
- of June and utilize that in its total.
- 23 Q. And, what was the last Daily Report date you referred
- 24 to?

- 1 A. (Allen) I don't recall specifically, but it was
- 2 somewhere in the area of July 2nd.
- 3 Q. How did FairPoint establish its benchmarks --
- 4 benchmarks for success in the Status Report?
- 5 A. (Allen) We used -- We used different measurements, as I
- 6 mentioned before. Where available, we used historical
- 7 results or standardized measurements in the industry or
- 8 within the state. In many instances, the measurements
- 9 that we were incorporating into the Milestone and the
- 10 Daily Reports were not measurements that had been
- 11 utilized before or that we had any data to support.
- 12 So, when we set up the Plan in March, what we used was
- our best guesstimate on what we thought would be a
- 14 normalized process.
- 15 BY MS. BAILEY:
- 16 Q. So, the answer to the question about the objectives in
- 17 the Status Report and how you establish what the
- 18 customer perspective or the customer experience should
- 19 be is the same. So, you didn't do anything different
- 20 to find out what customers expected. You started with
- 21 the assumption that customers expected the same level
- of service that they had before the cutover?
- 23 A. (Allen) Correct.
- 24 Q. Okay.

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1 A. (Nixon) Can I add to that, if I could? I think what I
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- 2 don't want to do is confuse what the customers may
- 3 expect. What our objective was here is we had to get
- 4 the Company back to pre-cutover levels before we then
- 5 begin the process to continue to improve. So, these
- 6 are not necessarily our aspirational goals. I don't
- 7 want to -- this is not where we think we need to be in
- 8 the long run. It was, if you will, a starting point
- 9 from which we could continue to improve.
- 10 MS. BAILEY: Okay.
- 11 BY MR. HUNT:
- 12 Q. So, would it be accurate to say that the Stabilization
- 13 Plan generally did not work?
- 14 A. (Allen) No, I don't think that would be accurate at
- 15 all. I think the objective of the Stabilization Plan
- 16 was to take us from a point in time that was
- 17 substantially off meeting the customers' expectations,
- and to bring us back to a point that we substantially
- and ultimately and completely met the customer
- 20 expectations. I think the results that we demonstrated
- 21 over the course of the second quarter show that we made
- 22 dramatic and significant progress. As the Status
- 23 Report points out, that, as of the date of that, there
- 24 were still deficiencies. And, as Mr. Nixon has

- 1 mentioned this morning, there are still items that we
- 2 need to continue to improve on to get to the point that
- 3 we want to reach.
- 4 A. (Nixon) And, let me, if I could -- I assume it's all
- 5 right if we interject?
- 6 Q. Yes.
- 7 A. (Nixon) If we take a look at where we were at the
- 8 beginning of the Stabilization Plan, and we were having
- 9 an abandoned rate of 60 percent in one of our centers,
- 10 and we're now down to less than two percent, what we
- 11 would say is the Stabilization Plan allowed us to
- 12 highlight and focus on those areas that we -- that we
- 13 needed bring into normal operations. We may not have
- 14 set the goals and objectives with the precision and the
- 15 historical reference that we would have liked to have
- had, but we think that it properly focused us in the
- 17 right areas.
- 18 Q. In the Status Report, FairPoint states that "some of
- 19 the results of the action plan are the result of
- 20 workarounds." Could you explain what a "workaround" is
- 21 please?
- 22 A. (Allen) Yes. Several other people on the panel could
- give more specific examples. But, as Mr. Nixon
- 24 mentioned, to accomplish some of the objectives of

- 1 providing service to the customers, in many instances
- 2 the automated portion of that that we expected to have
- 3 is not working at the level that it needs to. So, what
- 4 we did was we set up contingency plans with different
- 5 processes, where there is more manual work required to
- 6 accomplish the objectives for our customers.
- 7 So, one of the major continued
- 8 objectives, as Mr. Nixon mentioned in the opening
- 9 remarks, is to continue to improve the systems and the
- 10 processes that we have, so, at the end of the day, the
- 11 manual workarounds and the manual processes could be
- 12 completely automated or available.
- 13 Q. How many workarounds are in place at this time, do you
- 14 know?
- 15 A. (Allen) I do not know.
- 16 Q. Well, does anyone else on the panel know how many
- 17 workarounds are in place at this time?
- 18 A. (Haga) I don't know specifically.
- 19 Q. Can you provide that at some point? Are you able to
- 20 quantify that for us?
- 21 A. (Allen) I don't -- I don't know a good way to quantify
- 22 it specifically. We could probably estimate what they
- are by area of functionality.
- 24 Q. Does FairPoint keep track of the workarounds and how

- 1 many are actually in place? Is there some sort of
- 2 record?
- 3 A. (Allen) There's a prioritization of the things that are
- 4 taking the most manual time that we would get the
- 5 greatest benefit to automate. There are several things
- 6 that I think you'd get into a gray area where there's
- 7 not a definitive answer that says it's a workaround or
- 8 it's automated.
- 9 [Court reporter interruption]
- 10 BY THE WITNESS:
- 11 A. (Allen) There are several instances where you would get
- 12 into a gray area where it's not defined if it's manual
- or whether it's a workaround or it's automated. A good
- 14 example of this is some of the work that we did in the
- 15 Consumer Center, where we brought in a third party that
- 16 came up with some substantial productivity and
- 17 functional benefits of different ways the systems could
- 18 work. Those systems were working in an automated
- 19 fashion before. But, with the enhancements that we
- were able to put in, we made the reps far more
- 21 productive and improved the functionality of the
- 22 system. And, so, if you get into a question of "there
- 23 was a system improvement that delivered what we wanted
- 24 to deliver", but it wasn't truly a replacement of a

- 1 workaround.
- 2 BY MR. HUNT:
- 3 Q. Can each of you give an example for us of a workout --
- 4 a workaround that's being done right now and efforts to
- 5 replace that with an automated process?
- 6 A. (Allen) Sure. It may be most effective to start with
- 7 that end and move on down.
- 8 A. (Haga) The one that I'm aware of that affects my
- 9 organization is the assignment of static IP addresses.
- 10 We weren't comfortable with pulling it out of inventory
- 11 directly. So, right now, it is a manual process.
- 12 We're in the process of, you know, reviewing steps to
- automate it. But, right now, it's still a manual
- 14 process. Rich.
- 15 A. (Murtha) You know, we have some workarounds for
- 16 migration orders for where, if the system did not
- 17 create the second order, that we're having to manually
- 18 process that second order and create the FOC that's
- 19 going down. We are working with our partners in IT to
- 20 try to mechanize that going forward. It's not the
- 21 solution that we want, but we continue to work forward
- 22 with that to streamline it, so we will have that as a
- flow-through solution as we continue.
- MR. McHUGH: Mr. Murtha, for a "FOC",

1 F-O-C, could you explain what that designation is please?

- 2 WITNESS MURTHA: The "FOC" is the "Firm
- 3 Order Confirmation".
- 4 MR. McHUGH: Bryan.
- 5 BY THE WITNESS:
- 6 A. (Lamphere) Specific DSL workarounds, that we're
- 7 examining right now whether or not it even still
- 8 remains in place necessarily, checks the specific
- 9 bandwidth allocation on the circuit. That we put that
- in as a manual step to validate that it's assigned
- 11 correctly. We're examining whether or not we can
- 12 remove that at this point. But that was a workaround
- in place for retail and wholesale DSL.
- 14 A. (Allen) I'll add one more, since Mr. Nixon mentioned
- 15 before, is on seasonal restorals. The restoral comes
- 16 back based on what was in the system, which is all
- 17 these features and calling plans were stripped out.
- 18 And, it's a manual process to go back and add the
- 19 additional features that the customer wants after the
- 20 first order completes. And, ideally, you'd like to be
- able to automate that process all the way through.
- 22 A. (Nixon) One of the areas that we anticipated prior to
- cutover that required a manual workaround was in
- high-cap engineering. And, we looked at the number of

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1 amount of effort it would take to put in the system
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- 2 improvements and efficiencies and automation to do
- 3 that. That is on the track to be done. It has not
- 4 been completed. High-cap engineering is done on a
- 5 manual basis. As it relates to the customer-affected
- 6 service at the other end, prior to Cutover we would
- 7 have somewhere in the neighborhood of 250 orders in
- 8 what we call the "OCO", the last stop before an order
- 9 goes out to the field for a complex installation, that
- 10 level is now 203. And, so, what -- even though there
- is a manual workaround in place today, that certainly
- is not the level of automating that we desire. And,
- 13 the customers facing the service, it is at or returned
- to pre-cutover levels, but it will be automated.
- 15 BY MR. HUNT:
- 16 Q. Do you have any estimate as to when all of these
- 17 workarounds that are in place now will actually be
- 18 automated?
- 19 A. (Allen) There are different dates for different items.
- There's a complete calendar of different productivity
- 21 or functional enhancements within IT, as far as where
- they have been identified, what impact they're going to
- have. As Mr. Nixon said, some have a much greater
- impact than others. And, so, the dates vary, depending

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on the particular workaround at hand, on hand.
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- 2 A. (Nixon) If I might add to that, the Business units are
- 3 the ones that define the priority. They work with the
- 4 IT organization. And, based upon their needs and how
- 5 it's impacting the customer, how it's impacting the
- 6 business, they will arrive at the priority for those
- 7 enhancements. I don't know if Mr. Haga would like to
- 8 add to that. But the Business units set the -- set the
- 9 objectives and the priority, and the IT organization
- then deploys.
- 11 A. (Haga) And, just to add to that, that Mr. Nixon is
- 12 correct. We work -- We work with each organization,
- predominantly with Rich, with Mr. Murtha, Mr. Rush,
- 14 with the Call Center activities, as well as Karen Mead,
- 15 with regards to operations. We work with them. They
- help to identify those items. You know, whether it is
- 17 a workaround that was automated previously, or, now
- 18 that we're working in a new environment with new
- 19 systems, you know, if other -- working on other
- 20 enhancements, you know, to improve automation, that the
- 21 automation didn't exist prior to. So, we're working at
- it as, you know, now we're running the business, we're
- 23 running the business in the new systems, so how do we
- 24 improve operations by utilizing the capabilities that

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1 they possess. Hence, you know, referring back to the
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- 2 Aricent comments, Aricent gave us suggestions. We
- 3 satisfied the requirement of getting all the
- 4 information, allowing a Customer Service Rep to capture
- 5 all the information on an order, so the order can be
- 6 successful. However, the steps that they needed to go
- 7 through to capture all that information was time
- 8 consuming. The path from A to Z was not a straight
- 9 line. You had to go all over the place to navigate.
- 10 It was difficult. It was challenging. And, that's
- 11 where the suggestions for improvements came. And, as
- 12 Mr. Nixon indicated, there was 300 and some items.
- 13 Sounds like a significant amount of work. In some
- 14 cases, each individual item may have complexity. Some
- 15 were very simple changes that we've got on a road map
- 16 for correction. The biggest gain that we'll have is
- 17 within our -- what's referred to as our "product
- 18 configurator", which will greatly reduce the average
- 19 handle time, just because the system itself has to
- 20 navigate through so many commands in order to, you
- 21 know, provide the Customer Service Rep with the product
- 22 information.
- 23 BY MS. BAILEY:
- 24 Q. You mentioned "300". Is that the number of open

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1 projects that you have going?
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2 (Haga) Those are individual requests. And, some of 3 those requests will get lumped into a release or a 4 "project", if you want to reference it in that manner. 5 And, those are scheduled to -- those particular items 6 are scheduled through September. We were -- We go 7 every other week, as far as our deployments now into 8 the systems. Coming after cutover, it was daily. That was too aggressive. It allowed for some testing, but 9 not enough. We went to three times a week. We still 10 had a lot of -- a majority of those items were 11 12 correcting data that came out of the conversion, which was causing problems in the system. So, it would be 13 referred to as "the system's got a problem", but it was 14 the underlying data that was causing the system not to 15 behave in the manner that we'd expect. 16 We moved to weekly I believe it was six 17 weeks ago. But even weekly was still -- it's a 18 19 challenge for that many changes that we make to the system for all users of the system to understand the 20 21 changes. There's -- Typically, there is a delay on getting that information out. So, it was causing more 22

confusion, though, we were trying to help and fix a

problem, the people aren't aware of the change, they

- 1 show up to work on Monday morning, and all of a sudden
- 2 something is behaving differently. So, we ran into
- 3 that.
- 4 Now we're at biweekly. We're hoping we
- 5 can only stay there for about a month, and then we'd
- 6 like to get to the schedule that we had always planned
- 7 to, which was monthly releases, with two major releases
- 8 throughout the year.
- 9 Q. So, the 300 let's call them "projects" that you have on
- 10 your desk, does that include open defects that
- 11 Cappemini is fixing from the system perspective, as
- well as the automation of some of the manual processes
- 13 that Mr. Murtha, Ms. Mead, and Mr. Rush have asked you
- 14 to implement?
- 15 A. (Haga) No. The 300 plus that we've referenced from the
- 16 Aricent exercise just includes those items.
- 17 Q. Oh.
- 18 A. (Haga) That does not include the defects that are
- 19 recognized, does not include additional data patches,
- does not include Rich's items. His items are in
- 21 addition to that particular list.
- 22 Q. So, do you know how many items Rich and Karen and Steve
- 23 Rush have asked you to do?
- 24 A. (Haga) The overall list are well over 700.

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1 Q. Just from the three operation organizations, not
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- 2 including the defects and the Aricent recommendations?
- 3 A. (Haga) Correct. And, there are some that we're still
- 4 -- they're at various stages in a development life
- 5 cycle for an IT organization. Some are -- we're just
- 6 talking concepts, so those are on the list. Some we're
- 7 still at the -- finalizing the actual requirements for
- 8 the change. And, others are actually in process.
- 9 We're actually doing the development. And, some are
- 10 actually sitting with Rich's organization or Steve's
- group, you know, before going through your means
- receptance testing. So, there's been various items.
- But, yes, we have meetings throughout the week, and
- 14 with each organization, and say "Okay, what's working?
- 15 What kind of issues are you seeing?" We discuss items
- that could be considered a defect. We test those.
- 17 And, we work with them on prioritization. You know, if
- there's something that has happened that is crippling
- 19 the business, you know, we lean to Mr. Murtha, we lean
- to Mr. Rush, and we lean to Ms. Mead to, you know,
- 21 direct us as far as, you know, "what do you need us to
- 22 work on?"
- 23 Q. And, do you have any right now that are crippling the
- 24 business?

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1 A. (Haga) The one that we're ready to go on is the product
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- 2 configurator. And, the reason -- it doesn't stop the
- 3 business, but it is impacting our handle time.
- 4 Q. And, that has to do with the Customer Service Reps and
- 5 how they input customer records and request for
- 6 service?
- 7 A. (Haga) Yes. The product configurator allows, as the
- 8 customer is having a dialogue -- the Customer Service
- 9 Rep having a dialogue with the customer, the product
- 10 configurator helps them show -- it helps them to
- 11 identify the dependencies of the product. So, if you
- 12 order a product or if you order a bundle, it shows them
- 13 the other things that they need to also communicate
- 14 with a customer. So, for all the -- the challenges
- 15 that we've got with the product configurator is we
- 16 converted every product that Verizon ever had in their
- 17 product mix, which was a significant amount. There was
- 18 -- Though they were grandfathered, they were still
- 19 available in the system, so somebody could still order
- them. The numbers are astounding. Many of these we do
- 21 not have customers, they order the service or so forth,
- 22 but they still show up in inventory. We still had to
- 23 convert.
- Q. If it's grandfathered, they can't order it anymore.

- 1 It's just left in place for existing customers.
- 2 A. (Haga) Grandfathered not from a regulatory sense;
- 3 grandfathered from a business process sense, where it
- 4 hasn't been removed. That it could potentially be sold
- or somebody could ask for the service.
- 6 Q. Well, --
- 7 A. (Haga) So, I'm using a term that's -- it's actually, if
- 8 somebody were to look in the tariff, they would see
- 9 that it's still offered. So, it's not grandfathered
- 10 from that regard.
- 11 Q. Okay. All right.
- 12 A. (Nixon) May I interject on two things? First, on the
- 13 Aricent enhancements, there were roughly 300 and some
- 14 at the beginning. How many have we already deployed?
- 15 A. (Haga) 170.
- 16 A. (Nixon) Okay. So, we're -- I think the point here is
- 17 that 300, in the total number, 170 have been deployed.
- 18 Many of those are fairly quick. It's not like a large
- 19 project for many of them. The product configurator is
- a larger project in and of itself because of the
- 21 complexity.
- The other point I would like to make is
- that, even in the Verizon systems there are what might
- 24 be euphemistically called "workarounds". They even --

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1 their systems did not 100 percent flow through. If you
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- 2 have to go out and do an outside plant engineering job
- 3 and go out and see the site and do outside field work,
- 4 that requires somebody to go to a site and draw and
- 5 draft and engineer. We do not envision that we'll ever
- 6 be to the point where we'll have eliminated all manual
- 7 touch points that -- to allow orders, all orders to
- 8 always go through all the systems. We have a lot of
- 9 work to do, a lot of improvements we can make, a lot of
- 10 places we can automate. But even Verizon, after 35
- 11 years, wasn't at 100 percent.
- 12 BY MR. HUNT:
- 13 Q. Is there a process in place to validate that a manual
- workaround is functioning properly?
- 15 A. (Allen) Yes. I think, if you look at each one of the
- things that we used as an example, there's an ultimate
- 17 measure for that. For example, in some instances, we
- 18 would look at the interval times. Mr. Nixon mentioned
- 19 how many orders we're delivered in that time, which is
- obviously one of the critical things we can look at.
- 21 If it was a reconciliation of the bill, we'd look at
- 22 what percentage of the bills are accurate. So, in each
- of the different areas, there's an ultimate measure of
- 24 success. A lot of things in the Call Center is the

- 1 measurements that we put in the report as far as
- 2 abandonment rate and speed of answer. So, the intent
- 3 of the workaround and the result of that would be
- 4 measured based on the particular area that it's
- 5 designed to address.
- 6 BY MS. BAILEY:
- 7 Q. Mr. Murtha, can you tell me what your top three IT
- 8 requests are right now?
- 9 A. (Murtha) The number one IT request is the continued
- 10 enhancement of flow through for wholesale products.
- 11 The number two issue is around migration orders
- 12 affecting flow through, to make sure that the tabling
- for the reuse of facilities is maintained. And, number
- three is containing migration orders with hunting.
- 15 Q. And, Mr. Haga, when are those going to get fixed?
- 16 A. (Haga) I don't know the dates of the top of my head.
- 17 Q. So, they're not even at the top of the pile yet?
- 18 A. (Haga) No, they are at the top.
- 19 O. Oh.
- 20 A. (Haga) I just don't know the -- each one of them
- 21 carries a different date, and I don't know off the top
- of my head the dates for each.
- 23 Q. Where are they in the product development?
- 24 A. (Murtha) We work with Mike's team on a daily basis. We

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1 have an 11:00 a.m. call every day with them. Flow
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- 2 through is something that's a continuous process. As
- 3 you can see from the Stabilization Report where we are
- 4 with the different levels of flow through by product.
- We continue to enhance the flow through for all of our
- 6 request types. So, that's going to be an ongoing.
- 7 It's not a -- There's not a date that you can say we're
- 8 going to be at the end of flow through, nor was that,
- 9 in Verizon, ever a date that we were at the end of flow
- 10 through.
- 11 The second one, which is a known IT
- issue, we are packaging up. It's in tests right now.
- 13 It's in the Kittyhawk environment for the next relief.
- 14 Q. And, what is it?
- 15 A. (Murtha) It's -- That's the fix for the flow-through
- orders for migration, to table for reuse of the
- 17 assigned facilities. And, then, the last one is in
- 18 development right now on the hunting issue. This was
- 19 an issue that has come back up that has affected some
- 20 out-of-services that we have put in place. So, we're
- 21 in development with that right now to get it into
- 22 Kittyhawk for testing so that we can bring it forward.
- 23 Q. So, by "development", it means Capgemini is working on
- the software fixes, so it's not in testing yet, and

- that's where your hunting for migration orders sits?
- 2 A. (Murtha) Correct. So, right now we have a manual
- 3 process in place, where the W -- the Wholesale Service
- 4 Center is working with the provisioning organization.
- 5 They identify each of those on a daily basis, so that
- 6 they can get those orders worked first thing in the
- 7 morning.
- 8 Q. Do you know what percentage of migration orders --
- 9 A. (Murtha) Have hunting?
- 10 Q. No. Well, no, who's caused the customer to lose
- 11 service?
- 12 A. (Murtha) I don't know the percentage number.
- 13 Q. Do you know any kind of quantitative data?
- 14 A. (Murtha) Yesterday it was eight.
- 15 Q. Eight?
- 16 A. (Murtha) Eight orders.
- 17 Q. Eight orders yesterday where the customers lost service
- 18 because they migrated?
- 19 A. (Murtha) It was eight that had out-of-service for a
- 20 period of time.
- 21 Q. In one day?
- 22 A. (Murtha) In one day.
- 23 Q. That doesn't sound too good.
- 24 A. (Murtha) It was eight orders, but the downtime was, you

- 1 know, was not significant on --
- 2 Q. Was it during the day?
- 3 A. (Murtha) Excuse me?
- 4 Q. Was it during the day, during business hours, that they
- 5 lost service?
- 6 A. (Murtha) It was, I believe yesterday, around 4:00 p.m.
- 7 Q. So, that's during business hours?
- 8 A. (Murtha) Yes.
- 9 Q. Okay. So, is this IT solution that's in product
- 10 development going to fix that?
- 11 A. (Murtha) It's not in product development, it's in IT
- 12 development, --
- 13 Q. Okay.
- 14 A. (Murtha) -- for them to have the solution for us that
- 15 will bring over the assigned facilities and keep them
- in place.
- 17 Q. So, it's in -- the software is being developed to fix
- that problem?
- 19 A. (Murtha) That's correct.
- 20 Q. So, how long does it take before it goes into testing,
- 21 and then how long does it take before it gets
- implemented, because this problem has been identified
- for quite some time?
- 24 A. (Murtha) This is a -- We have resolved a number of

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1 these issues regarding migration orders since cutover.
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- This was a issue that just came up again over the last
- 3 week that we've been working on. So, the IT team is
- 4 working with my team right now to, you know, resolve
- 5 it. They're going through it. They have to get the
- 6 right solution. They have been very quick about
- 7 turning over solutions and enhancements. And, like
- 8 Mike said, we've tried to get to a point of we're going
- 9 every other week with a release, but, as soon as we get
- 10 an enhancement that effects a product like this, I have
- a conversation with Mr. Haga, and we put that into an
- off-cycle release to get that in place.
- 13 Q. Well, this sounds like a business-crippling problem?
- 14 Is that the word that you used? Those were the ones
- 15 that -- I forget what term it was.
- MS. HOLLENBERG: Yes.
- 17 MS. BAILEY: Yes, "business-crippling"?
- MS. HOLLENBERG: Yes.
- 19 BY MS. BAILEY:
- 20 Q. Why isn't that the top priority?
- 21 A. (Haga) You're looking at me where the priorities are
- 22 set by Mr. Murtha.
- 23 Q. Is that not a top priority?
- 24 A. (Murtha) When you're looking at the -- it is a

- priority. I have to have a solution, and I have --
- 2 Mr. Haga's team is dedicated to getting me that
- 3 solution right now.
- 4 Q. But you have no idea when or how long it's going to
- take, and it's a "business-crippling", and that's what
- 6 you said --
- 7 A. (Murtha) Well, I don't deem it as "business-crippling"
- 8 when I have a workaround process and I am working with
- 9 these customers to restore it. We put in the
- 10 workaround process as of today.
- 11 Q. But the workaround process causes end users to lose
- 12 service during business hours?
- 13 A. (Murtha) No. No, the workaround process went into
- 14 place today.
- 15 Q. Okay. So, what's that?
- 16 A. (Murtha) And, that is where we are providing to the
- 17 provisioning organizations every one of these
- 18 migrations with the hunting to the RCMAC organization.
- 19 They are conducting the migrations, they are
- 20 hand-holding them through the system. We should not be
- 21 taking anybody else out of process or out of service.
- 22 Q. So, as of today, for migration orders, we shouldn't
- 23 have any more loss of dialtone for customers during
- 24 business hours?

- 1 A. (Murtha) With hunting.
- 2 Q. Okay. What else causes loss of dialtone?
- 3 A. (Murtha) That's the only one being affected by that
- 4 right now.
- 5 Q. So, then, as of today, we shouldn't have any more loss
- of dialtone when we migrate customers from one carrier
- 7 to the other?
- 8 A. (Murtha) We should not. You're right.
- 9 MS. BAILEY: Okay. Thank you.
- 10 BY MR. HUNT:
- 11 Q. Moving on, is FairPoint currently meeting the existing
- 12 retail quality of service standards?
- 13 A. (Allen) No.
- 14 Q. When does FairPoint expect to do that?
- 15 A. (Allen) I think what we'll see is the different results
- 16 will come into and exceed the service levels at
- 17 different points in time. I do not have a specific
- schedule against the SQI measurements. The
- measurements that we've been using, as we discussed
- 20 before, to get back to normalized business initially
- 21 were to get back to the levels that we had found.
- 22 Q. Is FairPoint meeting the existing wholesale
- 23 carrier-to-carrier guideline standards?
- 24 A. (Allen) The answer is "no".

1 Q. Is there any estimate as to when FairPoint might be

- able to do that, from anyone?
- 3 A. (Nixon) Again, from the perspective of the approach
- 4 that we've been taking is, first and foremost,
- 5 customer-affecting. We talked about how we look at it.
- 6 I think we can go back to pre-cutover and I don't
- 7 believe, again, subject to check, we were meeting all
- 8 the SQIs at that time either. It is -- We aspire to do
- 9 it, it's our desire to do it. First item was to get
- 10 back to pre-cutover levels of operation.
- 11 Q. If you could please explain how FairPoint is now
- 12 conducting its search for a new CIO?
- 13 A. (Nixon) Certainly. Our Senior VP of HR is seeking and
- is advertising for the position of the CIO. We have
- 15 several candidates who have already -- applications
- have been received. And, they're in the process of
- that search and that assessment.
- 18 Q. Who is in charge of that search process?
- 19 A. (Nixon) Gary Garvey.
- 20 Q. And, at what point is it expected that someone might be
- 21 hired for that position?
- 22 A. (Nixon) I don't know if there is a date. The first
- 23 order of business is to find a qualified candidate, and
- then place that candidate. It is a very important

effort that's underway, and it is a very high priority,

- and I know that he's acting on it accordingly.
- 3 Q. What will Vickie Weatherwax's role be, once the new CIO
- 4 is hired?
- 5 A. (Nixon) I think that's to be determined, with regard to
- 6 as to where she will be working with. She, in her
- 7 role, will be working very closely with the CIO. For
- 8 now, she's reporting to the CEO. And, again, I don't
- 9 think it's been determined whether or not her reporting
- 10 structure would change upon the hiring of the CIO or
- 11 not.
- 12 Q. What do you anticipate the role of the existing Vice
- President of IT, Mr. Haga, to be at that point?
- 14 A. (Allen) I would expect him to stay in his existing role
- and continue to contribute.
- 16 Q. Aside from the CIO replacement, are you anticipating
- 17 any other upper level management personnel changes?
- 18 A. (Nixon) There are none contemplated at this time.
- 19 O. Has FairPoint asked --
- 20 A. (Nixon) Let me -- Let me, if I could for a second?
- 21 Q. Please.
- 22 A. (Nixon) As Mr. Allen is working with his team, he may
- 23 decide to make organizational changes as a normal
- course. But, again, if you're speaking to the upper

1 management level, there is none contemplated that I'm

- 2 aware of at this time.
- 3 Q. Has FairPoint asked Verizon for assistance in resolving
- 4 the remaining operational issues?
- 5 A. (Haga) We have. From a -- We still uncover data
- 6 conditions, we still have conversations with them.
- 7 They still provide either corrected files or help to
- 8 explain the information that was provided. But that's
- 9 -- I'm only aware of a couple of dialogues that are
- 10 continuing.
- 11 Q. What specific areas right now?
- 12 A. (Haga) The specific area right now is with Directory
- 13 Relations.
- 14 Q. Any others?
- 15 A. (Haga) That's the only one I'm aware of.
- 16 RE: CONSUMER CALL CENTERS
- 17 BY MR. HUNT:
- 18 Q. Some questions about the Consumer Call Centers. Which
- of Aricent's recommendations have actually been
- 20 implemented?
- 21 A. (Haga) There's 170 items. Some of them are as simple
- as, you know, moving a button two inches to the right.
- 23 So, I don't know if I can go into the specifics on 170
- 24 items.

1 Q. Approximately how many of those 170 items have actually

- been implemented?
- 3 A. (Haga) Oh, the 170 represents the 170 of 380 plus. So,
- 4 we're almost to the halfway point. The biggest item
- 5 will be the product configurator changes. That's one
- 6 item, but it's a very large item.
- 7 Q. Can you talk about, other than that item, some of the
- 8 others and what they've accomplished, the ones that
- 9 have been implemented?
- 10 A. (Haga) Yes. What they have accomplished actually
- 11 reflects in, you know, our numbers for the Call Center
- 12 itself. It has helped reduce the average handle time.
- One you don't see in a statistic is the -- oh, the
- 14 demeanor of the Call Center reps themselves, because
- it's not as painful to navigate now through the
- 16 applications. So, there has been an appreciation from
- 17 the Call Center floors regarding the improvements made
- 18 to the basic navigation in the system. And, there are
- 19 a lot of a little things that are gaining a lot of
- improvement from a morale perspective, as well as just
- 21 the improving on the statistic of the average handle
- 22 time.
- 23 Q. How many additional Aricent recommendations are planned
- 24 to be implemented in the future?

- 1 A. (Haga) That would be the remaining --
- 2 [Court reporter interruption]
- 3 BY MR. HUNT:
- 4 Q. How many Aricent recommendations are planned to be
- 5 implemented in the future?
- 6 A. (Haga) The remainder of our list, it takes us all the
- 7 way through the 380 items. So, that's 210 that we have
- 8 left.
- 9 Q. Is that -- Does that go through September?
- 10 A. (Haga) Correct.
- 11 Q. Are you familiar with those additional recommendations?
- 12 A. (Haga) Yes. I've seen the list. I've worked with the
- team, approved the schedule, worked with Mr. Rush to
- 14 identify when we can deploy them, prioritize the list,
- 15 so we know the -- the higher priority items are the
- ones that have already been deployed, and we're just
- 17 working down the list until we get the entire list
- 18 completed.
- 19 Q. And, do you anticipate what impact those improvements
- 20 will have on customers, the particular new
- 21 implementations?
- 22 A. (Haga) I'm not the right person to answer that
- 23 question.
- 24 A. (Allen) Yes. There was --

[Court reporter interruption]

- 2 BY THE WITNESS:
- 3 A. (Allen) Initially, when Aricent made the
- 4 recommendations and we determined what we were going to
- 5 implement, they gave an estimate on what they felt the
- 6 productivity gains we would receive for the different
- 7 groupings. It's not per each one of the 380 changes,
- but per area of change. So, we do have an expected
- 9 objective that we expect to hit by implementing these
- 10 changes, from a productivity standpoint.
- 11 BY MR. HUNT:
- 12 Q. In any particular areas with regard to impact on
- 13 customers?
- 14 A. (Allen) It would impact customers from the standpoint
- 15 that the service reps would be able to respond to more
- 16 customers much quicker, with more complete information.
- 17 Q. FairPoint reported that average wait times for
- 18 customers phoning the Consumer Call Center were over 15
- 19 minutes in March, and that it went down to 45 seconds
- 20 in June. How is the wait time measured and recorded?
- 21 A. (Allen) I believe -- well, I don't know for a fact. I
- 22 believe it's from when the call comes into the center
- after it goes through and is delivered to a rep, or
- from the time the call is answered in the center till

- 1 the time it is answered by a rep.
- 2 Q. But what mechanism is used to actually record that?
- 3 A. (Allen) Oh, we have a system, Genesis is the name of
- 4 the system that measures and manages the Call Center
- 5 results.
- 6 Q. Why was the average wait time so high in March?
- 7 A. (Allen) It was a combination of several reasons.
- 8 Primarily, you had extremely high volumes. The number
- 9 of calls that came into the Center were more than two
- 10 times the pre-cutover levels and more than two times
- 11 the current levels. We had over 350,000 calls in that
- 12 particular month. A typical month is about 150,000
- 13 calls. There were a lot of things driving those calls.
- 14 Primarily, we had the initial delay in billing, and
- 15 then the catch-up in the billing, where many customers
- got two bills right on top of each over. So, the
- 17 highest percentage of calls coming into the Center at
- 18 that particular time were for billing reasons.
- 19 We also had substantial order delivery
- 20 problems at the time, which also generated a lot more
- 21 calls. And, you also have the impact that, if you're
- not answering the call the first time, customers will
- 23 continue to call back. So, the same customer may call
- 24 multiple times. So, you had all of those factors

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1 happening in March, and that's what caused the results.
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- 2 Q. You talked about "order delivery problems". What order
- 3 delivery problems and why were they present?
- 4 A. (Allen) The ability to deliver products on time,
- 5 services on time. The systems were not -- the systems,
- the proficiency in working the systems, the processes
- 7 that we had designed for the systems, and the data, and
- 8 any combination thereof, were not working as we had
- 9 anticipated. And, consequently, the average
- 10 installation times were not very good at all. I think
- 11 the average delivery time was about 20 -- 22 days back
- 12 at that point. And, from a relative perspective, today
- it's 6 days, which is much more in line with what
- 14 customers would typically expect. Now, obviously,
- 15 different products have different delivery times. But
- the delivery times were extended. The ability for our
- employees to get into the system and provide real-time
- 18 updates to customers and information on what the status
- of the order was was not very good. Our knowledge
- 20 level of where exactly some of the issues were and the
- 21 problems were at the time to quickly fix it in March
- was not very good. And, so, consequently, as a result,
- 23 you had orders that were late, and not a very
- 24 consistent way that we could inform customers,

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1 especially given the Call Center results, where they
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- 2 could even get through and get an update on their
- 3 status. So, that's, if you look at the progress that I
- 4 discussed before, if you go from March till today, each
- of those different aspects that I just described no
- 6 longer exist. And, that's where the Call Centers have
- 7 gotten back to a normalized level of volume, and the
- 8 ability to provide them updates is greatly enhanced
- 9 from where it was.
- 10 Q. The Status Report refers to "systems and updates" --
- "system updates and improvements" that have been put in
- 12 place -- put into the production environment that have
- 13 affected call center performance since March. What
- 14 systems updates and improvements have been put in
- 15 place?
- 16 A. (Allen) Well, Mr. Murtha just described all the Aricent
- improvements, that's all on our front-end system for
- 18 the Consumer Call Center. Other Centers use it,
- 19 utilize that as well. But, specific to your question,
- 20 all of those enhancements would impact the Consumer
- 21 Call Center. Additionally, going back to March, when
- 22 we were facing these challenges, the process also that
- 23 Mr. Haga described before, as far as meeting with the
- business leads, there was a daily call at that

- 1 particular point, where there was a top 10, a top 25 of
- 2 things that were inhibiting our Customer Service Reps
- 3 from servicing our customers. And, in addition, and
- 4 before Aricent, there were also a lot of enhancements
- 5 that went in to impact or to improve the ability of the
- 6 reps to handle customer calls.
- 7 Q. Would you say that the wait time for customers has
- 8 stabilized?
- 9 A. (Allen) Yes.
- 10 Q. And, what assurances can FairPoint provide that that
- 11 has stabilized?
- 12 A. (Allen) Well, I think the best assurance is, outside of
- 13 this week one week that Mr. Nixon mentioned before, if
- I go back to the beginning of June and look through
- 15 both the month of June and July, again, with the
- 16 exception of that one week, the wait times for our
- 17 consumer customers have been less than a minute.
- 18 Q. What happened during that week that you referred to?
- 19 A. (Allen) We had, and I'll let Mr. Haga give the details,
- 20 but, essentially, we had a system stability issue, and
- 21 the ability for the reps to get in and work the system
- 22 was compromised. And, once that occurs, if they can't
- have access to the system, they can't respond to the
- 24 customer requests, calls back up, results deteriorate

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1 rapidly. So, perhaps, Mr. Haga can tell you
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- 2 specifically what occurred.
- 3 A. (Haga) I'll be specific, but try not to get too deep
- 4 into the technical weeds. On June 30th, which is the
- 5 first date that we had an issue, it did not create an
- 6 issue to where Customer Service Reps could not get into
- 7 the application. We had a database level problem for a
- 8 function of which occurs on every order. The database
- 9 issue, it was -- it's linked to the product
- 10 configurator, but, when they executed the command, the
- 11 system itself, instead of utilizing the indexes on the
- 12 tables themselves, the database was ignoring the
- indexes and doing complete table scans. So, for those
- 14 with a technical background understand, that it was
- 15 searching every row on the table. That search takes
- longer. So, what that was creating, from a Customer
- 17 Service Rep standpoint, what they would be viewing on
- 18 their screen is the application would appear, with a
- 19 clock indicating that the system is performing a
- 20 function. Eight hundred (800) individuals were signed
- 21 onto the system, and many of the individuals were
- getting that condition. The condition snowballed,
- 23 starting more sessions in the application, a continuous
- downward spiral.

1	In that particular case, it took us the
2	better part of a day to identify the offending query.
3	And, at that point, we did get some assistance with our
4	database provider, which happens to be in this case
5	it's a Siebel application, but it's the Oracle database
6	underneath it. And, we, on the 30th, we corrected that
7	particular issue over the course of the evening.
8	Then, the following day, on July 1st, we

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Then, the following day, on July 1st, we had an issue where we had an expiration of our interface to our company that we use for our credit checks. From an appearance standpoint in the application, it appeared to be the same problem as the day before. So, we had to take some time just to get to the root cause to determine there was no way that the fix that went in the previous night did not correct the problem, because we saw that it corrected the problem the previous evening. So, the issue that we had to get -- Experion is the company we use for our credit checks, our automated credit checks. We've had to reestablish our key to their system. We also evaluated the process as to why that key was allowed to expire. That process has since been corrected. And, then, the effort to reestablish the key, took us about an hour and a half longer than it should have to have

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1	the system accept a new key and begin having that
2	communication with Experion. That particular activity
3	only impacts our new orders. That's the only time
4	where the credit check is a part of the service order
5	process. You know, nevertheless, it still appeared as
6	a service-impacting issue.

Two days later we had a database issue with our GE Small World application. Again, it's in the -- it's in the database, so there wasn't a programming effort or configuration change that caused it. It was just an underlying database issue. In this particular case, and working with Oracle, they did identify that, yes, it was a reported issue with the database. It wasn't a public issue just yet, but they provided us with a patch. GE Small World also, GE, the company that provides us the software, also worked with us to provide us a patch to protect us from the database condition that created the problem with the application. Because of the integration of the applications, when we have something down at the GE Small World level application, it trickles up, and you see a slowdown in the performance within the Metasolv application.

So, those were three, I believe

- 1 Mr. Rush, in a public setting, indicated there were
- 2 system performance issues that impacted his centers.
- 3 Those were the three activities, the three specific
- 4 problems that we had with the applications that
- 5 hampered his ability to hit his metrics.
- 6 BY MS. BAILEY:
- 7 Q. How does one morning, a system that's been working for
- 8 two months, decides to check the database a different
- 9 way?
- 10 A. (Haga) If you've worked with the Oracle database, you'd
- 11 ask that same question. It's just -- I don't have a
- 12 good answer for that.
- 13 Q. Was there an update to the version or --
- 14 A. (Haga) We checked version. We checked to see if
- anybody changed any setting in the database itself or
- 16 changed any setting in the operating system. We went
- 17 through the whole gamut and --
- 18 Q. So, you don't know?
- 19 A. (Haga) Do not know.
- 20 Q. So, how are you going to be sure that the same thing
- 21 doesn't happen again?
- 22 A. (Haga) This -- We are on the latest version of the
- database.
- 24 Q. Were you then?

- 1 A. (Haga) Yes. Well, we -- from that day on, we're still
- on the latest version of the database.
- 3 Q. Well, so, did you change the version of the database to
- 4 fix the problem?
- 5 A. (Haga) No. We worked with Oracle to -- it was a known
- 6 problem that they understood with the database that
- 7 they worked with us. It's an anomaly.
- 8 Q. So, there's nothing you can do about anomalies. So,
- 9 you don't know that this might not happen again?
- 10 A. (Haga) Working with -- the stability for it, we won't
- 11 see this problem again.
- 12 Q. How do you know?
- 13 A. (Haga) I got faith in a company that's been around the
- 14 database, has been around. They're no different than
- 15 any other software vendor, when new releases of their
- application comes out, there's always potential for
- 17 something not to work.
- 18 Q. This was a new release?
- 19 A. (Haga) We're on the latest release.
- 20 Q. But you just said the "new release", and you were on
- 21 the latest release before the problem happened.
- 22 A. (Haga) I was just -- how do you know?
- 23 Q. Yes.
- 24 A. (Haga) When the new releases come out, there's always a

1 certain level of faith that the new releases will be,

- you know, error-free and bug-free and so forth.
- 3 BY MR. LADAM:
- 4 Q. Just so I understand, "version" sometimes has a
- 5 specific meaning in software. When was the most recent
- 6 download/update/change from Oracle installed?
- 7 A. (Haga) That was last week.
- 8 Q. That was last week.
- 9 A. (Haga) That was a patch. It was not a change in
- 10 version or a release.
- 11 Q. Right.
- 12 A. (Haga) It was just a patch to the current release that
- we have installed.
- 14 Q. And, prior to the June 30th change in behavior, when
- 15 was the most recent change in software from Oracle of
- 16 any type?
- 17 A. (Haga) I'd have to check, but it was at least months
- 18 before that.
- MR. LADAM: Thank you.
- 20 WITNESS HAGA: You're welcome.
- 21 BY MR. HUNT:
- 22 Q. I just want to clarify one thing. When the Status
- 23 Report talks about "programs aimed at improving the
- 24 systems of FairPoint's Customer Service

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1 Representatives", is that talking specifically about
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- 2 the Aricent recommendations and nothing else?
- 3 A. (Haga) Aricent is one program where we brought in
- 4 expertise. We still meet with subject matter experts
- 5 within Steve Rush's organization, as well as Rich's
- 6 organization, for improvements that we can make within
- 7 the application. The challenge that we have, and the
- 8 reason where Aricent became beneficial, is everyone
- 9 using Siebel is all brand new to Siebel. So, they
- 10 don't know the history of, you know, what it can do,
- 11 what its potential is. So, there was -- it was
- 12 difficult to have a conservation with, you know, "can
- you provide us some suggestions?" And, that's what
- 14 Aricent brought to us is "yes." You know, we've seen
- in other centers that "hey, here's how we've improved
- navigation through the system." You know, so, we --
- 17 that experience, you know, helped us come up with a
- 18 better game plan for getting that improvements to the
- 19 average handle time and the navigation through the
- application.
- 21 Q. Staff continues to hear complaints from customers who
- are unable to get problems resolved when they reach the
- 23 Call Center. These problems include billing errors,
- 24 excessive delays in provisioning service, and

incorrectly provisioned orders. How do you measure

- 2 successful resolution of customer issues to your
- 3 Consumer Call Center?
- 4 A. (Allen) Again, the primary measurements we use in the
- 5 Consumer Call Center are additional ones as far as --
- 6 [Court reporter interruption]
- 7 BY THE WITNESS:
- 8 A. (Allen) As far as answering calls, answering them on
- 9 time, on a consistent basis. From a Customer Service
- 10 survey type of process, which I think is what you're
- 11 suggesting, we do look at other items. We look at
- 12 typically disconnect rates, do customers stay with us.
- 13 And, if they don't, why? We have anecdotal information
- from customer complaints, as well as customer letters
- of recommendation and good stories that they're very
- 16 pleased with that we look at. And, we also, as
- 17 Mr. Nixon mentioned before, look at the number of
- 18 escalations. Because, typically, if somebody has
- 19 escalated a situation to either the PUC or an executive
- or anywhere within the organization, you can look at
- 21 different trends that are associated with that and the
- reason for the escalations, which give you a reason or
- give you direction on what you need to fix quickly.
- 24 BY MR. HUNT:

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1 Q. So, I take it that's what you're saying FairPoint
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- 2 learns in the process of doing these various other --
- 3 what you didn't mention was anybody who was in charge
- 4 of actually keeping track and measuring the successful
- 5 resolution of the customer issues. Is there someone?
- 6 A. (Allen) You say "customer issues". If you're referring
- 7 to "keeping track and measuring and monitoring the
- 8 success of successfully handling any escalations that
- 9 are in the organization?" The answer to that is "yes."
- 10 This organization is responsible for that. If you're
- 11 asking the question "for every customer that calls, do
- 12 we measure the response of that?" The answer to that
- 13 would be "no." Most customers that call aren't calling
- 14 with a problem. They typically are calling with a
- 15 question or a request.
- 16 Q. Staff continues to here complaints from customers about
- 17 other aspects of performance, such as excessive time on
- 18 hold when transferred to another representative, calls
- 19 being dropped, and unfulfilled promises of calls --
- 20 call backs to the customers. How do you measure the
- 21 Call Centers' performance on these tasks and what do
- 22 they show?
- 23 A. (Allen) Some of the statistics that we show would
- 24 measure both handle time, how long somebody is on with

- 1 a particular customer, we do have the ability to
- 2 measure dropped calls, which is not a very frequent
- 3 event at all. And, we have processes for when a call
- 4 gets transferred. When a call gets transferred, we do
- 5 not have a way of measuring how long the customer held
- to wherever they were transferred to. But we have the
- 7 measurements for the other items that I described.
- 8 BY MS. BAILEY:
- 9 Q. On the -- when you measure a dropped call, is that
- 10 before a Customer Service Rep gets to the customer? Is
- 11 that when you measure it? Or do you -- because some of
- 12 the complaints that we've heard is the customer will be
- in the middle of a conversation and the call gets
- 14 disconnected.
- 15 A. (Allen) Yes.
- 16 Q. Is there a way to measure that?
- 17 A. (Allen) Yes. Yes, that's the one that doesn't happen
- 18 very frequently. The first area which is -- we measure
- 19 is abandoned calls. So, those are calls that come into
- 20 the Center and never get to a Customer Service Rep, for
- 21 whatever reason, the customer chooses to hang up. The
- 22 second area is just from a system standpoint, a call is
- engaged and then gets completed.
- Now, when I say "dropped calls", we

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measure the length of calls, and we have a way of
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          responding, from a supervisor standpoint, if there are
 3
          dropped calls. So, you hear from the Customer Service
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          Reps. There is not a way, just to be clear, because I
 5
          don't think I was, there's not a way to systematically
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          measure a dropped call versus a completed call, because
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          it's completed. You want to add to that?
     Α.
          (Nixon) Sure. There was, and I don't remember the
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          exact, excuse me, the exact timeframe, I think it was
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          in the April time, and maybe Mr. Haga could correct me,
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          where we did have a function that we use called a -- it
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          was called "CTI Tool Bar", that allowed the
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          representative to track and monitor and engage in a
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          dialogue with the customer. But it was causing
          interference and actually caused calls to drop and
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          caused, in mid sentence, in mid conversation, calls to
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          disconnect. We had a large, my perspective, too many
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          calls that were disconnecting in the middle of a
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          conversation in that timeframe. We have since just
          deactivated that functionality. And, again, I'll ask
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          Mr. Haga to confirm, it's now being -- it's now in
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          testing, so we can deploy it back again, because it has
          some functionality that we would like to use. But it
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          was causing significant disruption. We have
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- 1 disconnected it. And, to my knowledge, it's been, you
- 2 know, the frequency of that has been dramatically less.
- 3 And, that I think was in the April timeframe.
- 4 A. (Haga) Right.
- 5 A. (Allen) And, one other piece I would add to that. We
- did have, with what was described, we had a what I
- 7 believe is a one-time event in the Burlington Call
- 8 Center also, where twice in one day, one was based on
- 9 an electrical outage and the other one was calls just
- 10 dropped, all calls that were engaged at that particular
- 11 point in time dropped.
- 12 Q. Do you know why?
- 13 A. (Allen) Well, one was an electrical outage.
- 14 Q. Yes.
- 15 A. (Allen) We just lost electricity, and there's a backup
- system, but during that period of time calls that were
- 17 engaged dropped. And, then, shortly thereafter, I
- 18 assume it had something to do with power, it has never
- 19 happened before or after, and given that there were
- 20 power surges that were occurring at the time, I assume
- 21 it was for that reason. That was the only other time
- 22 I'm aware of.
- 23 Q. So, you really don't have a way to measure whether the
- 24 call got dropped or it was completed, but you think

1 there's a way that you have a handle on the number of

- 2 calls that get dropped inadvertently?
- 3 A. (Allen) The calls that we knew got dropped
- 4 inadvertently are the ones I just described. The ones
- 5 in the Burlington Call Center, as well as Mr. Nixon
- 6 mentioned, back when we had the CTI Toolbar, that was
- 7 dropping calls. I don't know that we knew the number,
- 8 but we knew anecdotally from the Customer Service Reps
- 9 that it was occurring, and it was occurring at a level
- 10 that was -- it wasn't frequent, but it wasn't
- infrequent, it was not acceptable.
- 12 Q. And, now you think it's not occurring, just because --
- 13 A. (Allen) I do not believe that it is.
- MS. BAILEY: Okay.
- 15 RE: BUSINESS CALL CENTER
- 16 BY MR. HUNT:
- 17 Q. As to the Business Call Centers, as of the Status
- 18 Report, why haven't the Business Call Center reached
- 19 "business as usual"?
- 20 A. (Allen) Specifically, it was primarily a staffing
- 21 issue. The activity that was in the Call Center versus
- 22 the number of Call Center reps that were there were
- inadequate to handle the volume.
- 24 Q. So, I take it that the -- your answer to my next

- 1 question, as to why there was an increase in the
- 2 workload that the Business Call Center handles, what
- 3 exactly was causing that?
- 4 A. (Allen) There were several reasons. The primary reason
- 5 was we pretty substantially expanded the sales
- 6 organization. We added 100 account managers in the
- 7 business, selling to our business customers throughout
- 8 the three states. We expanded the sales organization
- 9 down to the middle and small end of the market. And,
- 10 we did not adequately add personnel to the Business
- 11 Centers to support that effort.
- 12 Q. Why not?
- 13 A. (Allen) It was a mistake.
- 14 Q. Whose mistake was it?
- 15 A. (Allen) I don't know that it was a specific person's
- 16 mistake. It was a mistake that we made.
- 17 Q. Well, was someone in charge of --
- 18 A. (Nixon) Yes. I was responsible at the time. And, so,
- if you're looking for a person, that would be me.
- 20 Q. And, do you have a reason why you didn't take action to
- 21 --
- 22 A. (Nixon) Sure. Yes, we --
- 23 Q. -- to address the account management -- account manager
- increase?

- 1 A. (Nixon) Right. We were looking at many different
- variables within a Call Center, both from in terms of
- 3 call volume, billing reconciliation, and the amount of
- 4 overtime that was being utilized, and made a
- 5 determination that, at that point, the number of orders
- 6 that were coming in were coming in mainly at a faster
- 7 rate than we had planned for. And, we have since
- 8 structured that differently, both in terms of the
- 9 number of reps handling it and supplementing the staff.
- 10 Q. So, presently, how many account managers currently work
- for FairPoint serving business customers?
- 12 A. (Nixon) I'm not sure that we've made that public.
- 13 Q. Well, what was the ratio of account managers to
- 14 Customer Service Representatives in the Business Center
- 15 prior to cutover?
- 16 A. (Nixon) I can do the calculus and we can let you know
- 17 later, if you'd like?
- 18 Q. I would like.
- 19 A. (Nixon) Okay.
- 20 Q. Thanks. And, I'd also like, if you could, do the
- 21 calculus for what is the ratio of account managers to
- 22 Customer Service Representatives in the Call Business
- 23 Center today.
- 24 A. (Nixon) Certainly.

1 MR. McHUGH: Attorney Hunt, what was the

- first timeframe you wanted?
- MR. HUNT: Pre-cutover.
- 4 WITNESS NIXON: Right.
- 5 BY MR. HUNT:
- 6 Q. Even though you can't cite the ratio, is the current
- 7 ratio adequate to insure acceptable Business Center
- 8 performance?
- 9 A. (Allen) You said "current", in the center today?
- 10 Q. Yes.
- 11 A. (Allen) Not on a sustained basis. We are currently
- 12 hiring for that particular center.
- 13 Q. Do you know how many you're planning to hire for that
- 14 center to make it --
- 15 A. (Allen) Twenty.
- 16 Q. And, how was that decision made? That number?
- 17 A. (Allen) It was based on the sizing and the current
- workload that's coming in, from both an order
- 19 processing standpoint, as well as a Call Center
- 20 standpoint. One point I would make, and, if you look
- at the results I think you'll see, within the past
- week, week and a half, the results in the Business
- 23 Center have been very good from a call answering
- 24 standpoint. And, we have not yet brought on the 20

1 reps that I just described. So, the center production

- over the recent past has been outstanding. That's
- 3 really been a function of the people that are in the
- 4 center putting in some over time, and focusing on
- 5 getting the calls answered as we go through the
- 6 staffing process.
- 7 Q. So, has the Business Call Center reached "business as
- 8 usual"?
- 9 A. (Allen) If you look at the results over the past eight
- 10 to ten days, the answer to that would be "yes". But,
- 11 to do it on a sustainable basis, we need to add the
- 12 reps that we described both in the plan and that we
- 13 just discussed.
- 14 Q. When will the extra 20 be added and trained and on the
- 15 floor?
- 16 A. (Allen) The training piece of it is about six weeks.
- 17 Our intent is to hire them as quickly as we possibly
- 18 can. As soon as we have qualified candidates that pass
- 19 the test and can assume that position, we will bring
- 20 them on. As I said, the recruiting process has already
- 21 begun. Rich, you may have something additional to add?
- 22 A. (Murtha) Yes. There was, you know, the announcement
- 23 was posted in the papers. We've received in excess of
- 24 100 applications that we're reviewing with HR at this

- 1 time. Scheduling the applicants for the test, as
- 2 Mr. Allen said. As soon as we get the list of
- 3 candidates that have passed the test, we'll be doing a
- 4 face-to-face interview with them, and then scheduling
- 5 them for training as quickly as possible.
- 6 Q. So, who's in charge of this process?
- 7 A. (Murtha) HR is in charge of the process of getting us
- 8 the applicants. My team is in charge of working with
- 9 HR to select the applicants. And, we've already got
- 10 the trainers identified and ready to come on board and
- 11 provide the training as soon as we can put the classes
- 12 together.
- 13 Q. And, once all of that's done, who is responsible for
- 14 getting to "business as usual" for the Business Call
- 15 Center?
- 16 A. (Murtha) For the Business Call Center, that would be
- 17 me.
- 18 Q. Okay. So, you're responsible for that?
- 19 A. (Murtha) Yes.
- 20 Q. And, so, you're overseeing this entire process?
- 21 A. (Murtha) Yes.
- MR. HUNT: Thank you.
- 23 BY MS. BAILEY:
- 24 Q. So, Mr. Murtha, can you tell me what your

1 responsibilities include, because I thought that that

- 2 -- all that would be under Mr. Rush?
- 3 A. (Murtha) I work for Mr. Rush.
- 4 Q. So, what do you -- what does your job consist of?
- 5 A. (Murtha) I have the Business Call Center. I have the
- 6 Wholesale Call Center and operations. I have the Large
- 7 Business ESG Group, and Operator Services, and
- 8 Directory Assistance.
- 9 Q. Business Call Center, Wholesale Call Center, Operator,
- 10 Directory Assistance. Did you say "operations"?
- 11 A. (Murtha) ESG.
- 12 Q. What's that?
- 13 A. (Murtha) The Enterprise Service Group for Large
- 14 Business.
- 15 Q. And, anything to do with CLECs, other than the
- 16 Wholesale Call Center?
- 17 A. (Murtha) The Wholesale Call Center and operations.
- 18 Q. Wholesale --
- 19 A. (Murtha) The order processing of the LSRs and ASRs, and
- 20 collocation. I own all the pole sets.
- 21 [Court reporter interruption]
- 22 BY THE WITNESS:
- 23 A. (Murtha) The LSR and ASR, the Local Service Request and
- 24 Access Service Request, and collocation.

1 A. (Allen) And, maybe as a point of clarification, when we

- 2 talk about -- when Mr. Murtha talked about the
- "Wholesale Call Center" and the "Business Call Center",
- 4 those centers really are responsible for all of
- 5 customer operations. So, there's an awful lot of
- 6 things that they do besides answering the phones. So,
- 7 all order processing, I'll say customer service dispute
- 8 resolution that goes on with them, as well as answering
- 9 the phones.
- 10 MS. BAILEY: Okay. Thank you.
- 11 RE: REPAIR CALL CENTER
- 12 BY MR. HUNT:
- 13 Q. Some questions regarding the Repair Call Center.
- MR. HUNT: Excuse me a moment.
- 15 (Short pause.)
- 16 BY MR. HUNT:
- 17 Q. Who's responsible or I guess the word is who "owns"
- 18 responsibility for the Repair Call Center?
- 19 A. (Allen) At a vice presidential level, that would be
- 20 Karen Mead.
- 21 Q. How many customers place more than one call to the
- 22 Repair Center within 30 days?
- 23 A. (Allen) I don't know.
- 24 Q. Please, if you could, --

- 1 A. (Allen) Yes.
- 2 Q. -- get that information to us.
- 3 MR. McHUGH: What is the specific
- 4 request, Attorney Hunt?
- 5 MR. HUNT: The question is "How many
- 6 customers placed more than one call to the Repair Center
- 7 within 30 days?" And, I'm told that you could do this
- 8 report by phone number.
- 9 BY MR. HUNT:
- 10 Q. How many repeat troubles were reported by customers in
- 11 March and June?
- 12 A. (Allen) I don't know.
- 13 Q. Again, can you follow up and provide that data?
- 14 A. (Nixon) I'm sorry, for clarity, "number of repeat
- troubles", is that what the question was?
- 16 Q. The question was "How many repeat troubles were
- 17 reported by customers in March and June?"
- 18 A. (Nixon) All right.
- 19 Q. Late in June and well into July, the performance of the
- 20 Repair Call Center deteriorated, deteriorated
- 21 significantly. What happened and what is the current
- 22 status of the Repair Call Center performance?
- 23 A. (Allen) There were two primary items that occurred.
- One was the system problem that we detailed before, at

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1 the end of June, going into the beginning of July. The
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- 2 same systems that the -- the Repair uses some of the
- 3 same systems that the Consumer Center does. So, the
- 4 same issues affected them.
- 5 The other issue that we point out in the
- 6 Status Report is, with the age of the plant that we
- 7 currently have, when there is an excessive amount of
- 8 rain, which we certainly have had in the month of June
- 9 going into July, that causes far more problems, more
- 10 troubles, more calls come in, and that impacts the
- 11 results in the Center.
- 12 Q. If that deterioration in performance resulted from the
- 13 weather, what has FairPoint changed or improved to
- 14 insure acceptable Repair Center performance due to bad
- 15 weather in the future?
- 16 A. (Allen) One of the things that we do do is we look at
- how we can augment the force or rather use different
- 18 overtime, based on the volume, to provide service to
- 19 the customers. The results that we've traditionally
- 20 had, and will likely always have to some level, is when
- 21 there are weather events, the results in the Repair
- 22 Center for a specific period of time will not be as
- good as they are when you don't have those weather
- events. And, that could be a function of, you know,

things we've had recently in New Hampshire, a tornado,

- 2 it could be an ice storm, or it could be unprecedented
- 3 -- an unprecedented amount of rain.
- 4 RE: ORDER FLOW
- 5 BY MR. HUNT:
- 6 Q. I'll go onto the section of the Status Report regarding
- 7 order flow. First, could you please define some of the
- 8 terms having to do with order flow. And, the first one
- 9 is the definition of the term "flow through".
- 10 A. (Allen) When we were measuring flow through, what we
- were measuring is flow through to the defined -- system
- 12 flow through to where it was supposed to flow through
- 13 to. And, let me -- that didn't sound clear at all, so
- let me try and explain. When an order is first put
- into the system, till when it is either completed or
- it's designed to be handled manually. So, on a
- installation, for example, if the order flowed all the
- 18 way through the system, and then at the end had a
- 19 manual dispatch to complete the order, that order would
- 20 have counted as having flowed through, because it did
- 21 what it was supposed to do. Anything that fell out or
- did not flow through, either to completion or to a end
- point that was defined, that would obviously be not
- 24 flowed through or fallen out order or an order that

- 1 fell out.
- 2 BY MR. FALCONE:
- 3 Q. This may be a question for Mr. Murtha. Based on what
- 4 Mr. Allen just described, if an LSR is issued for a hot
- 5 cut, what is known as a "BD order" I believe, and that
- 6 order flows through to the point where the technicians
- 7 get the hot cut order to perform the manual work that
- 8 they have to do, but all system-wise everything flowed
- 9 through as it should, would that count as a flow
- 10 through order?
- 11 A. (Murtha) In that example that you just gave, that would
- 12 count as a flow through order, yes.
- 13 Q. Okay. So, the fact that there's manual work that needs
- 14 to be done to provision the service doesn't preclude it
- 15 flowing through?
- 16 A. (Murtha) That's correct. Because, as the example
- 17 Mr. Allen gave, is that is where the anticipation of
- 18 the order is to move to before a manual task had to be
- 19 performed.
- 20 Q (By Mr. Falcone:)
- 21 MR. FALCONE: Thank you for that
- 22 clarification.
- 23 BY MR. KING:
- 24 Q. But what about if you have a task, a order type that is

- designed to what's usually called "fall out" for manual
- 2 handling, in order to get to the provisioning step, is
- 3 that considered "flow through"?
- 4 A. (Allen) That is not. And, that's why, if we go through
- 5 each of the individual provisioning types, if that's
- 6 desired, you'll see that certain products have
- 7 different flow-through expectations, because some
- 8 products are designed not to flow through, more complex
- 9 products that need either manual handling or
- 10 engineering work to complete.
- 11 BY MR. HUNT:
- 12 Q. And, could you define the term "pre-order"?
- 13 A. (Allen) In the -- For the purposes of the Status
- 14 Report, what we described as "pre-order" was
- 15 specifically -- I believe it was specifically, just
- give me a second please. The "pre-order" that I
- 17 believe I was describing was pre-order for wholesale
- 18 customers, and a requirement to pull account
- information before they would be in a position to
- 20 accurately place an order.
- 21 Q. And, the term "provisioning", is that synonymous with
- 22 "order completion"?
- 23 A. (Allen) "Order completion" I would view as the result,
- and "provisioning" would be the process to get that

- 1 result.
- 2 Q. When FairPoint refers to an order having "flown
- 3 through", does that include late orders?
- 4 A. (Allen) Yes.
- 5 Q. What was the process -- What was the process used --
- 6 A. (Nixon) Excuse me, if I could.
- 7 Q. Sure.
- 8 A. (Nixon) I'm sure it caused a little bit of "how can
- 9 that be?" There are instances where a customer will
- 10 call in, place an order that requires us to do -- to do
- 11 a credit check, to do an address verification. Goes
- into what we call an "unsubmitted" stage. And, they
- can sometimes, after that is done, then enter the
- 14 system late, from the perspective of the standard
- 15 installation interval, but that order could flow
- through, but end up being late.
- 17 Q. What was the process used to track the orders and
- 18 obtain the percentages for flow through in the Status
- 19 Report?
- 20 A. (Allen) Mr. Lamphere may be able to better describe
- 21 internally what actually gets done in this system or
- Mr. Murtha or Mr. Haga. So, let me, I guess, turn it
- over to you.
- 24 A. (Haga) Well, let me start, just from a system

to be provisioned and activated.

1	standpoint. Order manage Order management, the
2	function itself is supported by an application, which
3	is Metasolv, particularly the one Metasolv is
4	several applications. The "M6" is what we referred to
5	that actually performs the provisioning plan, which is
6	the steps that need to take place in order for service

The measurement, from a system standpoint, is purely done from a -- there's work queues. A work queue could either be a system queue, which a system will do the function, which will fall into the category of flow through, or there's queues where that actually drives work into a center, where somebody does a manual task. So, the measurement of the flow through is purely looking at "did this particular product, product line, so we look at voice, POTS, or we look at DSL, that at any point in the order process did it fall outside of a system queue?" If it did so, it's a ding. We can't count that order as a flow through order.

Mr. Lamphere made reference earlier to, you know, there are some steps in the DSL order flow right now that we purposely put in for quality checks. Well, unfortunately, the means that we have to report

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our flow through, that counts against us. You know, we
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- 2 are forcing it to go into a manual step, just because
- 3 we want -- we've had some issues with the order flowing
- 4 through before, put in a manual step, verified that the
- 5 work is performed correctly in the application, and let
- it go on and continue on its path.
- 7 You know, so that, from a reporting
- 8 standpoint, it's difficult to, if we wanted to not have
- 9 that report against us, then the reporting effort gets
- 10 a little more complex than it needs to be. So, we've
- 11 kept it really simple. If it stays in the queue that
- is a system queue, we count that for us for our
- 13 flow-through purposes. But, if at any point on the
- 14 order itself falls into a manual queue, which we all
- 15 know the difference between our manual queues and our,
- 16 you know, internally, the difference between the two,
- if it falls into the manual queue, then we don't get to
- 18 take credit for that order flowing through. And, I
- 19 hope that helps.
- 20 Q. How is the accuracy of this data verified by FairPoint?
- 21 A. (Haga) From a technical perspective, we have just
- validated it from just going through normal processes
- of validating the report. And, it's actually pretty
- simple, because it's, you know, the report shows the

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1 queues, and we know the designation between manual or
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- 2 automated. It gives us 100 percent of the activities
- 3 that go through the system. So that, from an accuracy
- 4 of the report, I'm pretty confident that the report is
- 5 100 percent accurate.
- 6 Q. What, specifically, is FairPoint doing to improve flow
- 7 through percentages for DSL and Wholesale orders?
- 8 A. (Murtha) I'm currently working with Mr. Haga's team to
- 9 identify flow through enhancements for each of the
- 10 product types. As we can show through the plans that
- 11 Mr. Allen has put in place, one of the first ones that
- 12 we were able to hit initially was, on the Wholesale
- 13 side, contained the directory listings. We had a task
- 14 that was in our provisioning plan that was causing all
- 15 of the directory listings to fall into the Center for a
- 16 verification. When we remove the verification and a
- 17 couple other tasks in the provisioning plan, we took
- 18 that product from a flow through of 39 percent in
- 19 March, up to 95 percent on straight line listings. So,
- 20 we continue to go after the high volume products, the
- 21 port activity, the CBs, where the next product we went
- 22 after to increase the flow-through capability. We're
- 23 also working on the UNE loops, the Wholesale Advantage,
- and the resale. But, as Mr. Allen stated, there are

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1 products within resale that will never flow through,
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- 2 such as PRIs and BRIs, we would not anticipate that
- 3 those would flow through. So, where there are POTS
- 4 products in resale, those we will work to get the flow
- 5 through, the same thing with the Wholesale Advantage.
- 6 MR. McHUGH: Mr. Murtha, what's a "PRI"
- 7 and --
- 8 WITNESS MURTHA: A "Primary Rate ISDN"
- 9 and "Basic Rate ISDN".
- MR. McHUGH: Thank you.
- 11 BY THE WITNESS:
- 12 A. (Allen) Let me respond to the second portion of your
- 13 question, which was the DSL. We've touched on several
- 14 of the system enhancements and processes that are going
- on. And, there's two ways that we expect the DSL flow
- 16 through to improve. One is just through the system
- 17 enhancements. The second way is I believe what was
- 18 described just a few seconds ago by Mr. Haga, that we
- 19 currently have a step in the provisioning plan that
- 20 forces a number of orders to fall out. What we're
- 21 identifying, much like we did with the directory
- listings on the Wholesale, is we're not any longer
- 23 getting any advantage out of that, and having them flow
- through would be beneficial. So, by modifying the

1 provisioning plans, the intent is to get the order

- 2 completed quicker; the result is you will get higher
- 3 flow through to get that done.
- 4 BY MR. FALCONE:
- 5 Q. This is a question for Mr. Murtha, I believe. Rich,
- 6 without going to the mud of specifics, but, recently,
- 7 and I say "recently", within the last month or so,
- 8 there's been some problems on the CB orders, where they
- 9 might have gone through the process, but they didn't
- 10 exactly work. You know, things -- people were getting
- 11 disconnected before the order should have went, there
- 12 were a few issues. Would those orders be counted as
- 13 flow through orders, even though the ultimate outcome
- 14 was "things didn't work as they should have worked"?
- 15 A. (Murtha) No, they were not.
- 16 Q. Oh, they're not.
- 17 A. (Murtha) And, that's why the volume was down as low as
- 18 it was. The one issue was the CBs, port orders, with
- 19 DSL, that we set up a process to leave the DSL in as a
- 20 dry loop, and the second was the CBs that actually did
- 21 not get taken on the port date, that left, and we then
- had to recreate the manual orders to put the customer
- 23 back into FairPoint retail.
- MR. FALCONE: Thank you.

- 1 BY MR. HUNT:
- 2 Q. When do you expect flow through to reach "business as
- 3 usual" for DSL and Wholesale orders?
- 4 A. (Murtha) We're continuing to work on flow through. If
- 5 you look at the overall volume of flow through in
- 6 Wholesale today, as a combination of the total order
- 7 volume, we have increased it substantially since
- 8 cutover. We continue to work to increase the flow
- 9 through capability of the JBs, CBs, the req types.
- 10 And, we'll continue to derive enhancements to reach the
- 11 flow-through levels that Verizon was at, and then we
- 12 look to maintain our flow-through levels as we go
- forward.
- ${\tt 14}$ Q. Right. But my question was "when do you expect to
- reach "business as usual"?" Do you have a time?
- 16 A. (Murtha) I believe we're getting close to "business as
- 17 usual with the flow through capabilities. I don't
- have an exact date as to when we'll reach that.
- 19 Q. Any estimate whatsoever?
- 20 A. (Haga) The difficulty in coming up with a specific date
- is, where we're at now, we've got inventory issues that
- cause an order to fall out, and, specifically, it's on
- 23 the logical path. You know, so, if we have a logical
- 24 path that has, you know, PVCs aren't aligned correctly,

1	and there's no resources available for assignment, they
2	fall out. So, for us to, you know, now we're at the
3	stage to get it to where the percentages we're at,
4	we'll get one, two, maybe three percent to removing
5	these manual steps that we have in there, that will
6	give us that initial bump. But what we have remaining
7	now is just the, you know, continued review of the
8	inventory at which the system goes in to, you know, the
9	automate function to go in, grab what's in inventory,
10	utilize it, and provision and activate the service.
11	You know, so that's where we're at now. We've gotten
12	groups of people that continue to look at this. We've
13	completed an effort to review 100 percent of the
14	physical inventory. And, now, we've gone through,
15	where we've recognized a problem, the first step that
16	we always do is, "is it a single problem, with a single
17	order, on a single device?" Then, we You know, so
18	we expand it to see "okay, is there, you know, can we
19	get more clean up as, you know, if we fix this one
20	problem, is there something similar to it in this
21	particular area?" So, we do that with every issue that
22	we go through to see "why did that order fall out?"
23	You know, so now, post cutover, we were able to fix
2.4	fix one problem, identify the root cause for one

- 1 problem, but it would fix, you know, thousands of
- issues. But we've got -- we've cleaned those up. Now,
- 3 we're finding things that, when we get to the root
- 4 cause, it will fix 5, 10, 20. You know, so that's what
- 5 we're doing. So, the increments that we're going to
- 6 see on flow through percentages are just we're now --
- 7 we've got the -- fix one problem, get a large result.
- 8 Now, we're at fix one problem and it doesn't get the
- 9 same impact on the numbers, if that makes sense.
- 10 BY MS. BAILEY:
- 11 Q. So, you said that you completed 100 percent review of
- 12 your inventory?
- 13 A. (Haga) Physical inventory.
- 14 Q. Physical inventory. So, does that mean that the data
- in the systems, it has now been updated to be
- 16 100 percent accurate with the 100 physical inventory?
- 17 A. (Haga) Correct.
- 18 Q. So, the flow through problems aren't being caused by
- 19 inaccurate inventory data?
- 20 A. (Haga) Physical.
- 21 Q. Physical. So, you keep emphasizing "physical", what
- 22 are you not saying?
- 23 A. (Haga) When we say -- When I reference "physical
- inventory", I'm talking about the actual hardware, the

- devices that are in the network, from the central
- office, all the way out to customer prem.
- 3 Q. The ports, the D-slams?
- 4 A. (Haga) Correct.
- 5 Q. The poles and wires?
- 6 A. (Haga) Go to the pole level, not the pole level, pole,
- 7 no, and even down to each pair, no. We're talking
- 8 about the physical equipment. We did go through 100
- 9 percent inventory of every wire that we have out there.
- 10 Q. Okay. So, --
- 11 A. (Haga) When we talk --
- 12 Q. So, wire isn't physical?
- 13 A. (Haga) Well, it's --
- 14 Q. I'm just trying to understanding your terminology.
- 15 A. (Haga) Okay. Physical hardware inventory.
- 16 Q. Okay.
- 17 A. (Haga) Less wires, less poles.
- 18 Q. Okay.
- 19 A. (Haga) To be clear.
- 20 Q. Okay. So, something that could be affecting flow
- 21 through is inaccurate data about cable pairs?
- 22 A. (Haga) Correct.
- 23 Q. And, is that on your plan to be fixed?
- 24 A. (Haga) Yes. And, when you go into cable pairs, that's

- when I'll refer to as the "logical path" going through
- 2 the network, which you do have to assign the logical
- 3 path to a pair.
- 4 Q. Uh-huh.
- 5 A. (Haga) So, that route going through the network, we
- 6 have not got to every logical path that's built into
- 7 the network. We have not.
- 8 Q. And, is there a plan to do a physical inventory of the
- 9 cable pairs?
- 10 A. (Haga) No.
- 11 Q. So, how will you ever correct that?
- 12 A. (Haga) As issues come up, as I described, we'll
- evaluate if it's, you know, if we can -- if it's
- 14 widespread in a particular location, then we do --
- 15 perform an inventory. This would be no different than
- processes pre-cutover. If we discover an issue, then
- 17 you assign a group to go and evaluate where the issue
- 18 resides.
- 19 Q. So, if you notice that orders aren't flowing through
- 20 that are going to a particular neighborhood in
- 21 Manchester, then you look at the inventory records for
- 22 that neighborhood in Manchester and you correct them at
- 23 that time?
- 24 A. (Haga) Correct.

- 1 BY MR. KING:
- 2 Q. How about the status of the customer-specific
- 3 inventory, things like the customer service records,
- 4 addresses, and things like that? What's the status of
- 5 that data?
- 6 A. (Haga) I'm not sure --
- 7 Q. In terms of its accuracy?
- 8 A. (Haga) It's accurate as far as how we receive it and
- 9 how we've loaded it. So, if there is an issue, for
- 10 instance, the example that Mr. Nixon provided in his
- 11 opening remarks, where the customer is being billed for
- 12 a service back to 2005, it was accurate in our system,
- but, from a customer standpoint, it was inaccurate.
- 14 So, that's why I'm challenged with answering your
- 15 question, because "accurate", I can only go to the
- source of the information that I receive. And, I'm
- 17 confident we've, since cutover, gone several times back
- 18 to the source data and just confirmed, you know, that
- 19 we loaded it correctly. Still questioned, you know,
- 20 "did we apply the appropriate business logic?" Because
- 21 how it worked and how it resided in Verizon's systems,
- in some cases, not all, but some cases, we utilize it
- 23 slightly differently, so we had to apply some business
- 24 rules. So, we've done that.

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There's still work to do. But it's not
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          just standing up and saying "Hey, this particular
 3
          customer, we've got a problem with it." And, only
 4
          because we're at a stage now where it's difficult to
 5
          differentiate between "was that problem there before
 6
          cutover or is that a problem that we introduced with
 7
          the conversion or is that a problem that we introduced
          from service order activities?" You know, so that's
 8
          where we've got to move into normal business activities
 9
          for quality assurance, for, you know, bill review
10
          processes and so forth, of which, you know, are
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12
          implemented and continue to progress. The service
          order steps we mentioned, that Mr. Lamphere and
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14
          Mr. Murtha have inserted into the process, just to make
          sure, hey, if we see a problem, and we get instances
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16
          where it's eight, nine, starts to creep up, we've got
          the ability to insert that, you know, insert a step in
17
          there and say "Before you let the system fire this off,
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19
          go in and just double check, make sure everything's
          okay." So, we've got those capabilities. But, to
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21
          answer your question, Chuck, 100 percent confidence
          that every record for every customer is accurate? I
22
23
          couldn't do that.
          (Nixon) On a related note, maybe not precisely on that
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- 1 topic, we have initiated a switch-to-bill audit, that
- 2 will look at what information is in the switch, what
- 3 information is the customer being billed, and that will
- 4 gain us at least the validation and accuracy to ensure
- 5 that either the customer is being under-billed or
- 6 over-billed. We've already initiated that effort so --
- 7 to track that type of accuracy.
- 8 BY MR. LADAM:
- 9 Q. So, if I'm following correctly, you have physical
- inventory of devices and ports and so on, and you
- validated that. You're confident of that. You have
- some other forms of data in inventory, logical
- inventory that you haven't validated, but believe is
- 14 generally reliable. Are there any parts of your
- 15 database or inventory that you believe are missing,
- important fields, or are unreliable, and you have to
- 17 start from scratch when you need to use that data?
- 18 A. (Haga) I do not. And, the reason why I answer that way
- is, you know, we processed 409,000 orders. And, in
- order to do that, if we were missing significant data,
- 21 we wouldn't have been able to do that. The order
- fallout, even the flow-through percentages that we've
- got, you've got to -- for an order to go, you know,
- even to flow through, you know, we had to be successful

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on the service addresses that came over. Then, also
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- 2 your physical network that we've been discussing, the
- 3 logical network that we've discussed, all the various
- 4 look-up tables. So, for an order to go all the way
- 5 through, all of that had to be aligned when it came
- 6 over from conversion. Yes, we expected or anticipated
- 7 that our success rate on flow through would have been
- 8 higher. It has not been. We are getting to the level,
- 9 but we're not missing any significant information or
- 10 large pockets of information.
- 11 Q. So, you were saying earlier that you were still relying
- on manual processes, for example, for static IP
- 13 assignment. But you now believe that the system data
- 14 on available static IP is sufficiently reliable that
- 15 you'll be able to move off that?
- 16 A. (Haga) Well, that particular issue wasn't a concern of
- 17 -- we didn't know how we wanted to manage our IPPs.
- 18 Q. Okay.
- 19 A. (Haga) Now, was -- do we want to manage them from a
- 20 central pool for all three states? Did we want to
- 21 manage them at a state level? Also, so there is -- we
- didn't have, you know, how we wanted to manage it, even
- if we took systems out, we didn't figure that out. So,
- now that we know how we want to do it, now it's a

1 matter of, "okay, now, let's put that in the system, so

- we can quit having to do the manual touches."
- 3 MR. LADAM: Thank you.
- 4 MR. HUNT: Just a couple more questions
- 5 before we break for lunch.
- 6 BY MR. HUNT:
- 7 Q. Who is in charge of or who owns bringing DSL and
- 8 Wholesale orders back to "business as usual"?
- 9 A. (Allen) I would guess I would say I do. There's
- 10 different organizations or groups that we currently
- 11 have that are involved in that. For the DSL, to make
- 12 the incremental additional improvements that we need to
- make, it's on the front end, when the orders come into
- 14 the system. That area is run by Mr. Rush, who we
- 15 referred to before. Then, there's a -- one of the
- things we have done is we've consolidated down a lot of
- 17 the individual tasks into a service delivery team, so
- 18 there's less hand-offs in that organization, as well as
- 19 the outside delivery piece is run by Karen Mead.
- 20 Q. Well, you heard Mr. Murtha and Mr. Haga testify that
- 21 they could not estimate the timeframe to bring this to
- "business as usual". Do you, as the person in charge
- or the person owning this responsibility, believe that
- there's something more FairPoint should be doing or

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1 could be doing to learn that and figure it out?
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- 2 A. (Allen) Yes. I think we are -- I think we're doing the
- 3 things that we need to do to get to "business as
- 4 usual". I think the reluctance is to come up with a
- 5 very specific date on a measurement that I think is
- 6 difficult to measure. So, if I look at it, and I look
- 7 at "what does the flow-through rate need to be?" To
- 8 me, that's less important than "what is the interval to
- 9 deliver service?"
- 10 So, if we're delivering service at
- 11 pre-cutover levels, and Mr. Nixon mentioned 90 -- or,
- 12 77 percent of the orders that we get we're now
- delivering on time, that needs to get into the 90s. If
- 14 the flow-through percentage is 83 percent or 82 percent
- or 86 percent to accomplish that, then that's what we
- need to do to accomplish it.
- 17 So, I couldn't give you a specific
- 18 number and a specific date on when we should get flow
- 19 through down. But I do expect to continue to improve
- 20 to get to those pre-cutover levels over the next very
- 21 short period of time, next month and a half.
- MR. HUNT: Okay. Thank you. We'll
- 23 break for lunch until 1:00.
- 24 (Whereupon the lunch recess was taken at

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1 12:04 p.m. and the technical session
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- 2 resumed at 1:15 p.m.)
- MR. HUNT: Before we get started
- 4 questioning again, a couple of just procedural points.
- 5 One is, if people are interested in seeing a transcript of
- 6 this proceeding, that will be available online probably by
- 7 Monday, if we don't have another day of testimony this
- 8 week. Excuse me?
- 9 MS. BAILEY: It will probably be online
- 10 Tuesday.
- 11 MR. HUNT: Tuesday, sorry. But that's
- 12 an estimate. And, as far as today goes, it doesn't look
- 13 like Staff is going to finish asking questions today. So,
- 14 it will go into another day most likely. So, we'll need
- 15 to talk now, before we get started again, about when to
- 16 schedule that next session for.
- 17 MS. HATFIELD: Rob, can I ask a question
- 18 before we do that?
- 19 MR. HUNT: Sure. Go ahead, Meredith.
- MS. HATFIELD: I think that, I
- 21 understand why one party is going at a time, and I know
- 22 it's easiest for Steve, but there have been times when I
- 23 know, I can't speak for the CLECs, but when I could have
- asked a very discrete question as a follow-up to you or to

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1 expand. And, I'm keeping track, but it will be very
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- 2 repetitive. And, I'm just wondering, if we committed to
- 3 speaking very slowly for Steve, if people would be open to
- 4 that? That way we can kind of finish out a topic,
- 5 hopefully, and not have the transcript be, you know, you
- 6 asking about a certain topic, and then I ask about it, and
- 7 then the CLECs ask about it again. And, I just wondered
- 8 if you're -- if you thought that's at all workable?
- 9 [Court reporter interjection]
- 10 MR. HUNT: The thought that we have,
- 11 apparently, it's doable, but I'd need to get your thoughts
- on this. I'm thinking it's okay to do that, as long as
- 13 somebody -- I have to have you raise your hand, so I can
- 14 see that you have a follow-up. And, it would have to be a
- 15 discrete couple of questions, not a long series of
- questions that goes on and on. Are you comfortable with
- 17 that procedure or do you feel that we need to stick to the
- 18 procedure of having Staff go first?
- 19 MR. McHUGH: I'm willing to try it to
- 20 see if it is manageable, with the reservation of rights
- 21 that I may ask that we go back to the original format
- 22 that's in the last secretarial letter and have Staff
- 23 continue on with the questioning until we either end the
- day or until you're done.

1	MR. HUNT: Okay.
2	MS. HATFIELD: Okay.
3	MR. HUNT: We'll try it then.
4	MS. HATFIELD: Thank you.
5	MS. BRAGDON: Thank you.
6	MR. HUNT: Okay. And, it's even more
7	likely then we'll go into another day. Do you have days
8	that are available for your entire panel?
9	MR. McHUGH: Well, first, let me ask,
10	just for Mr. Nixon's planning purposes. He has a flight
11	to catch at 7:00ish, 7:15. So, can we agree on an end
12	time for today of some reasonable point in time?
13	MR. HUNT: We were planning to end at
14	5:00.
15	MR. McHUGH: Okay. Fine.
16	WITNESS NIXON: My Plan B was tomorrow
17	morning.
18	MS. BAILEY: How about tomorrow night?
19	MR. McHUGH: No.
20	MR. HUNT: Off the record.
21	(Whereupon an off-the-record discussion
22	ensued.)
23	MR. HUNT: Are we ready
24	MR. McHUGH: Yes.

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1 MR. HUNT: -- to proceed with questions?
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- 2 Okay.
- 3 MR. McHUGH: If I could, I'd like to
- 4 start with just a couple of questions. One is a
- 5 clarification for Rich, and then we have -- we were able
- 6 to get some data for one of the oral requests --
- 7 [Court reporter interruption]
- 8 MR. McHUGH: So, I have two things. One
- 9 is a clarification for Mr. Murtha, a question. And, the
- 10 second is a question for Mr. Nixon related to some
- information that Attorney Hunt requested this morning in
- the form of oral data requests.
- 13 BY MR. McHUGH:
- 14 Q. Mr. Murtha, starting with you. Can you tell me if
- there is some information you'd like to clarify with
- 16 respect to the issues of customers going out of service
- 17 that you mentioned this morning?
- 18 A. (Murtha) Yes, there is. I'd like to put a
- 19 clarification in to the question that you asked, Kate,
- about "are any additional customers going out of
- 21 service?" While we resolved the issue for the orders
- 22 that are due dated today and going forward, this
- 23 morning some customers that had late orders or past due
- 24 orders did continue to go out of service with the

- 1 issue. The outages have lasted anywhere from 15
- 2 minutes, the maximum was a couple hours, where the
- 3 average was taking about an hour to an hour and 15
- 4 minutes. The solution has been put in place for the
- 5 due dated current and going forward, and we have a
- 6 solution that we're working on with Mr. Haga's team
- 7 right now to get rolled into the system to take care of
- 8 this issue.
- 9 Q. When you say "going forward", so does that mean that
- 10 the situation is applying to customers with past due
- 11 orders?
- 12 A. (Murtha) With the past due orders, we're looking to how
- can we identify the past due orders to ensure that this
- doesn't -- that they do not go out as well with the
- 15 manual plan that we've put in place today, working with
- 16 the provisioning organization, to ensure that these
- 17 customers experience no downtime.
- 18 BY MS. BAILEY:
- 19 Q. How many customers went out of service today?
- 20 A. (Murtha) I don't have the number as of yet. It was a
- 21 number of customers this morning, and just starting to
- get the numbers around it right now. I was made aware
- 23 of that at lunch and I just wanted to give you that as
- an update, because I told you this morning that "there

- will be no more".
- 2 Q. Right.
- 3 A. (Murtha) There is no more with the due dated today
- 4 going forward, but there was some with late date due
- 5 dates or the due dates that are in the past.
- 6 Q. And, do you have any idea how many orders are in the
- 7 system that have late due dates that may be impacted by
- 8 this?
- 9 A. (Murtha) This is only affecting the DBs and EBs, which
- 10 are resale and the Wholesale Advantage, it's migration
- 11 orders, and the majority of late orders that are in
- 12 there are actually the CB or port type. So, it's not a
- 13 majority of orders that are in there. It's not a large
- 14 number.
- 15 Q. The majority doesn't matter.
- 16 A. (Murtha) Right. It's not a large number.
- 17 Q. If a customer is out of service is what is the problem.
- 18 A. (Murtha) Absolutely agree.
- 19 Q. So, can you track that down for me and let me know?
- 20 A. (Murtha) Yes, I can.
- 21 Q. Thank you. And, also, can you let me know what the
- 22 plan is to prevent it from happening for these past due
- 23 orders?
- 24 A. (Murtha) Yes, I can.

1 Q. Because you said you're working on a plan for that now,

- 2 right?
- 3 A. (Murtha) We're work on getting a -- we have a manual
- 4 plan in place. We're working on a systemic plan right
- 5 now with Mr. Haga's team.
- 6 Q. For late orders?
- 7 A. (Murtha) For all of the orders that are impacted by
- 8 this.
- 9 MS. BAILEY: Okay.
- 10 BY MR. McHUGH:
- 11 Q. And, then, Mr. Nixon, do you have information on repeat
- 12 troubles for March and June, as requested by Attorney
- 13 Hunt this morning?
- 14 A. (Nixon) I do. The question was asked with regard to
- 15 the repeat troubles for March versus June, and I'm
- going to give the information from two perspectives,
- 17 March and June 2008, and then as well March and
- June 2009. So, we've got a comparison.
- 19 For the year 2008, in March there are
- 20 789; in June there are 879. For 2009, in March,
- there's 347; and, June, there's 516. So, two
- observations. One is, there's an uptick in June, as
- 23 you expect in the summer months with more storms. But,
- 24 also, the number went down from 2008 to 2009. We still

1 have your other open data requests that we are actively

- 2 tracking and pursuing.
- 3 MR. McHUGH: With that, I have no
- 4 further questions at this time.
- 5 MR. HUNT: Thank you. I will allow for
- 6 a follow-up for people who had their hands raised. But I
- 7 ask, for the stenographer's sake, that you identify
- 8 yourself.
- 9 MR. PATNAUDE: And use the microphone.
- 10 MR. HUNT: And use the microphone,
- 11 please.
- 12 MS. BRAGDON: Sure. Trina Bragdon.
- MS. BAILEY: You have to pull the
- 14 microphone really close.
- MS. BRAGDON: Trina Bragdon.
- 16 BY MS. BRAGDON:
- 17 Q. The numbers you just gave were for retail, is that
- 18 correct?
- 19 A. (Nixon) Those were into the Repair Center. And, I'll
- 20 confirm, I believe those are retail, to your point.
- 21 BY MS. BAILEY:
- 22 Q. Do you track the numbers for Wholesale for repeat
- 23 troubles?
- 24 A. (Nixon) Rich would probably do that through his Call

- 1 Center. But, for clarification, this was retail.
- 2 Rich, do you track that in your --
- 3 A. (Murtha) We actually track that through the ROC, the
- 4 Regional Operation Center. So, I'd have to pull those
- 5 numbers. I don't have those numbers with me right now.
- 6 Q. Okay. Will you pull those please?
- 7 A. (Murtha) Yes.
- 8 MS. BAILEY: Thank you.
- 9 BY MS. WILUSZ:
- 10 Q. Were those numbers indeed pulled off from the telephone
- 11 number?
- 12 MR. PATNAUDE: I'm sorry. You're name
- 13 please?
- 14 MS. WILUSZ: I'm sorry. Wendy Wilusz.
- MR. McHUGH: Could you identify the
- 16 Company as well. And, Ms. Bragdon, if you could just for
- 17 the record?
- MS. BRAGDON: Sure. CRC.
- MR. McHUGH: Thank you.
- 20 MS. WILUSZ: And, Wendy Wilusz, from
- 21 BayRing Communications.
- 22 BY MS. WILUSZ:
- 23 Q. Were those numbers pulled off from the telephone number
- or off the cause codes on the close with the trouble

- tickets to get repeat?
- 2 A. (Nixon) I'll need to find that out. I don't know if
- 3 it's from the TN or from a customer perspective. So,
- I'm not sure where that routed up to, but I'll
- 5 certainly find out.
- 6 BY MR. HUNT:
- 7 Q. Back on flow through issues. If the Status Report
- 8 numbers on flow through are correct and representative
- 9 of current flow through experience, we would expect to
- 10 see a decline in order backlogs. Has such decline
- 11 occurred since July 30th?
- 12 A. (Allen) yes.
- 13 Q. Does the report indicate that the Company has nearly
- achieved "business as usual"?
- 15 A. (Allen) For which? What category are you referring to?
- MR. HUNT: For the moment, I'm going to
- just withdraw that question. We have some follow-up on
- 18 the question that I previously asked. So, go ahead.
- 19 BY MR. FALCONE:
- 20 Q. Mr. Allen, to the previous question you indicated that
- 21 the backlog has diminished since June 30th. And, maybe
- it's a definitional thing or, when we talk about
- 23 "backlog", there's -- it's broken down into different
- 24 types of orders. It's broken down in the report by

1 retail POTS and DSL and other, LSRs and ASRs. Was that

- 2 "yes" a general answer across all order types or was
- 3 that specific to a particular order type?
- 4 A. (Allen) That "yes" was for the totality of all order
- 5 types combined.
- 6 Q. Okay. Without revealing confidential information,
- 7 that's not in concert with the Daily Reports we're
- 8 receiving. The Daily Reports we're receiving is
- 9 showing, with some exceptions, for some particular
- 10 types, that the numbers of backlogs have gone up in the
- 11 month of July. So, --
- 12 A. (Lamphere) The numbers, at the least week of June and
- 13 the beginning of July, did climb significantly, based
- on the systems as we've discussed previously. But,
- 15 since then, they have continued to trend down. And,
- 16 actually, right now we're at the lowest point since
- 17 cutover.
- 18 Q. Bryan, is that true for all order types, including LSRs
- 19 and ASRs?
- 20 A. (Lamphere) Like Mr. Allen mentioned, in totality of the
- 21 backlog.
- 22 Q. Okay.
- 23 A. (Lamphere) To break that up by product category and
- 24 define which group has gone down more --

- 1 Q. Okay. I understand.
- 2 A. (Lamphere) Sure.
- 3 Q. All right. But you will agree that some have gone down
- 4 significantly more than others, as far as --
- 5 A. (Lamphere) Without looking at the report from close of
- 6 business last night that I do not have in front of me,
- 7 I can't say for sure.
- 8 Q. Okay. We have it here, if you'd like to look at it.
- 9 A. (Lamphere) That's the Friday's --
- 10 MS. BAILEY: July 27th.
- MR. FALCONE: Yes. That's the July 27th
- 12 report, which would be Friday's data.
- 13 WITNESS LAMPHERE: Okay.
- MR. McHUGH: Sorry. Steve, could you
- repeat the pending question please? Is there one?
- MR. FALCONE: The question is that --
- there was a general statement that the number of backlog
- 18 orders has gone down, and that was the total, that was the
- 19 whole bucket of backlog orders. And, the question that I
- 20 asked Bryan was that -- is that, if you look at specific
- 21 categories as they're reported, is that -- that's not
- true, would he agree that that's not true for all
- 23 categories?
- 24 BY THE WITNESS:

- 1 A. (Lamphere) Okay. Yes, just to clarify. To your point,
- 2 the totality of the orders, the backlog is at its
- 3 lowest point ever. However, there are specific product
- 4 types, ASRs, in general, that have not, that have
- 5 leveled off on High-cap access products, so ASR, Access
- 6 Service Request, I should follow Rich's cue. But those
- 7 are more complex products. And, we actually are
- 8 performing construction on many of those. They're not
- 9 just orders that are sitting in the system late.
- 10 They're sitting late for a particular reason, be it
- 11 facilities or construction. So, yes, you're right. In
- 12 totality, they have definitely declined substantially.
- But, across all product types, with the exception of
- 14 ASRs, which have remained relatively flat.
- 15 BY MR. FALCONE:
- 16 Q. Okay. And, Bryan, not to put you on the spot, but
- 17 would you agree with LSRs, up until yesterday,
- 18 yesterday, whatever happened, and I don't know, I
- 19 haven't done the analysis, but up until yesterday's
- 20 data, that that was not the trend for LSRs as well?
- 21 A. (Lamphere) I would say it was not the trend for LSRs.
- 22 But it didn't mean that LSRs weren't moving out and
- 23 being replaced by new late LSRs.
- 24 Q. Okay.

- 1 A. (Lamphere) We just happened to catch up.
- 2 MR. FALCONE: Thank you.
- 3 BY MR. HUNT:
- 4 Q. For the next question and for a few others, you'll need
- 5 to probably look at Staff Exhibit 2, the FairPoint
- 6 Milestone Results Week Ending June 26th. On the June
- 7 -- although it's labeled "Week Ending June 26, 2009",
- 8 we're referring to it by its filing date, which is
- 9 June 30th. So, on that Milestone -- on that June 30th
- 10 Milestone Results Report for the week ending June 26,
- 11 how many of the 29 objectives established in the
- 12 Stabilization Plan of April 1st did you meet?
- 13 A. (Allen) Five.
- 14 Q. Which -- Is it accurate to say "5 out of 29"?
- 15 A. (Allen) I didn't count, but I assume you have, and I
- 16 would not dispute that.
- 17 Q. At the bottom of -- The chart on the bottom of Page 4
- 18 of the Status Report identifies improvements in flow
- 19 through processing. In the June 30th Milestone Report,
- 20 the Company reported retail POTS flow through was
- 21 "68.15 percent" for the week ending June 26th. In the
- July Status Report, FairPoint reported the current flow
- through rate for retail POTS was "97 percent". When
- was the 97 percent achieved? On what date?

- 1 A. (Allen) As I said, I don't recall if it was July 2nd or
- 3rd, but it was the -- whatever the report I pulled,
- 3 early July, the most current result when I did the
- 4 report. Keep in mind, those measure two distinctly
- 5 different events. It's really comparing an apple and
- 6 an orange.
- 7 BY MR. KING:
- 8 Q. Which specific two events are you talking about?
- 9 A. (Allen) The flow through in the Milestone Report
- 10 measures orders that completed that day, what flowed
- 11 through for orders completed that day. So,
- 12 consequently, it was as much a function of timing, and
- if you did current orders or old orders, it would be
- 14 reflective of what percentage of flow through you would
- 15 get.
- 16 BY MS. BAILEY:
- 17 Q. So, does the percentage of flow through look better on
- 18 the first day of the month that you measure, compared
- 19 to the last day of the month?
- 20 A. (Allen) On the Milestone Reports, the day you measure
- 21 doesn't matter, because it's a function of what you did
- 22 that particular day. So, if it was the first day of
- 23 the month or the 30th of the month, if you did
- 24 predominantly old orders cleaning up the backlog, you

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1 would have very low flow through. If you did current
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- orders, you would have a much better result. So, the
- 3 measure really is more about timing than what the
- 4 actual current results are.
- 5 Q. And, the Daily Report would reflect the current results
- for just that day?
- 7 A. (Allen) The Daily Report shows the results for that
- 8 day. Now, that ties in with your second question,
- 9 which was "does that number change as the course of the
- 10 month go on?" And, the answer to that is "yes." It is
- also, in my assessment, not a very good measure to
- 12 assess what our real current flow through is. So,
- using, I don't remember the example, if it was DSL or
- 14 POTS, but either one was -- I think it was POTS, was
- 15 97 percent for that day. The way that that measurement
- was working, and the way it works on the Daily Report,
- is it takes all orders that were created in that month,
- 18 and it looks at what, for orders that were completed
- 19 that day that originated in that month, what percent
- 20 flowed through. Using that particular measurement,
- 21 what you're going to get is a much higher percentage of
- flow through early in the month than you will later in
- the month.
- 24 Q. And, that's the number you use to report where you

- were?
- 2 A. (Allen) That's correct. That's why I made a note in
- 3 the report that a level of stability, because the
- 4 number does fluctuate during the month, needed to be
- 5 attained for us to feel a comfort level of where we
- 6 were in flow through.
- 7 Q. And, the note, did you make that note in the Status
- 8 Report?
- 9 A. (Allen) I believe I did.
- 10 BY MR. KING:
- 11 Q. But isn't it sort of obvious that, if you are recording
- 12 on the second day of the month, you're going to have a
- 13 huge percentage of orders that were originated in that
- 14 month that would complete and flow through in that
- month?
- 16 A. (Allen) Correct. Yes. I would suggest to you that
- 17 neither one of the two flow through numbers that we
- 18 reported on are an accurate reflection of the current
- 19 flow through. I think the second one is more accurate,
- 20 because it's more about, especially as you go into the
- 21 month, what the more current results are. But neither
- one of them are an accurate assessment of flow-through.
- MS. BRAGDON: Trina Bragdon, CRC.
- 24 BY MS. BRAGDON:

- 1 Q. What is an accurate -- Have you done averages over a
- week period? A two-week period? A month? I mean, how
- 3 can we get at what really is an accurate --
- 4 MR. McHUGH: I'm sorry. One question at
- a time please, because there were two or three questions.
- 6 BY THE WITNESS:
- 7 A. (Allen) The way that we are currently going about
- 8 measuring flow through is looking at orders, all total
- 9 orders that were put in on a particular day, and then
- 10 looking over a period of time well beyond what the
- 11 normal interval would be for that order, and measuring
- 12 the flow through of all of those orders that were put
- in on that day. That way you've got the totality of
- each order that was entered that day, and you've got
- 15 the total result, whether or not you were to complete
- it or not, if it, in fact, flowed through. So, if you
- pick a point in time, for example, July 6th, and you
- 18 look at all orders that were entered, and you were to
- 19 look at that today, you're going to get a much more
- 20 accurate assessment of flow through with that
- 21 measurement than you will with either of these two.
- That's what we use internally.
- 23 BY MS. BRAGDON:
- 24 Q. Are you saying that, on the 6th, if you identified 100

- orders that were put in that day, and that today you
- 2 would look at those same specific 100 orders and say 75
- 4 to --
- 5 A. (Allen) Yes.
- 6 Q. -- you're following the same orders from time to time?
- 7 A. (Allen) Yes.
- 8 BY MS. BAILEY:
- 9 Q. And, so, do you know what the flow through rate for
- 10 retail POTS is when you look at it in those terms?
- 11 A. (Allen) It still would vary a little bit by day, but
- it's in the 80 -- low 80 percent range.
- 13 Q. Okay. Then, how about retail DSL?
- 14 A. (Allen) Retail DSL is in the high 60s, low 70 percent
- 15 range.
- 16 Q. And, how about Wholesale CB for number porting?
- 17 A. (Murtha) Yes. The CBs looked at over the period of
- 18 time is about 60 percent.
- 19 Q. That's lower than the June 30th report?
- 20 A. (Murtha) The overall, for what's in the CB right now is
- 21 about -- it was about 60 percent because of a couple of
- the issues that we had that affected the DSL, etcetera,
- that we did not count as flow through that Mr. Falcone
- asked me about earlier, that was in that period of

- 1 time.
- 2 Q. Because they were orders that were combining number
- 3 portability and DSL?
- 4 A. (Murtha) Correct. It affected about 800 orders.
- 5 A. (Allen) And, if could make a clarification, I wouldn't
- 6 necessarily say that the flow through is less than what
- 7 it was for June, because the measurement that we're
- 8 utilizing now is a more accurate measurement. For that
- 9 particular day in June, whether it was in the Milestone
- 10 Report or the Daily Report, it may have shown a better
- 11 result because of timing, what we did that particular
- 12 day. Where these results are more indicative of what
- is occurring in the current environment counting all
- orders.
- 15 Q. How about Wholesale AB for loops?
- 16 A. (Murtha) The AB loops, we're still in the high 50s, low
- 17 60s, about 58 to 60 percent.
- 18 Q. Retail orders?
- 19 A. (Allen) I don't recall what that is. It's typically a
- low number, because that typically has a lot of
- 21 products that are not designed to flow through. It's a
- lower volume, higher complexity order.
- 23 Q. Well, why did you set the objective in the
- 24 Stabilization Report or the Stabilization Plan at

- 1 90 percent?
- 2 A. (Allen) There were a lot of objectives that I set in
- 3 the Stabilization Plan based on my best guess in March.
- 4 That I think, as time has gone on and we have a better
- 5 understanding of what's in the system, what's involved
- 6 with each of the different processes, how we're going
- 7 to measure them, as we suggested, some of those numbers
- 8 are not accurate.
- 9 O. Wholesale DB?
- 10 A. (Murtha) Wholesale DB is currently around 35 to
- 11 40 percent.
- 12 MR. HUNT: Did someone have -- do you
- have a follow-up?
- 14 MS. HOLLENBERG: Yes. Rorie Hollenberg,
- 15 Office of Consumer Advocate.
- 16 BY MS. HOLLENBERG:
- 17 Q. It sounds like we're hearing some numbers that are not
- on either of these reports, what you were just talking
- 19 about. Do you agree with that?
- 20 A. (Allen) Yes.
- 21 Q. Okay. I guess it would be helpful, and we don't
- 22 necessarily have to do it at this time, but it would be
- 23 helpful to go through the reports and actually find out
- where this data is coming from, firstly, and not

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1 necessarily having to do that at this time. But where
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- is the number -- where is the data you're giving to us
- 3 now coming from? Where are these percentages that
- 4 you're giving to us now, that aren't on either of these
- 5 pieces of paper, that we've reviewed to get ready for
- 6 this status conference, where are those numbers coming
- 7 from?
- 8 A. (Allen) There is an awful lot of information and
- 9 reports in the way that we use to manage the business
- 10 internally, that we have a variety of different
- 11 reports, for example, as I used flow through as an
- 12 example, using either of these metrics today to measure
- 13 flow through can give you a skewed result, because
- there are variables associated with it. So, as I
- 15 mentioned internally, we use a different process to
- measure flow through. So, there are internal
- 17 operational metrics that we use to manage the business.
- 18 Q. Okay. And, I understand that. I guess I wanted to
- 19 know where the numbers you're saying or you're citing
- 20 right now are coming from? And, I guess, to the extent
- 21 that we don't have them down anywhere, we need to get
- 22 those numbers from you at some point and where that
- 23 data -- that actual data to confirm what you're saying
- 24 right now.

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1 A. (Allen) That will be fine.
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- MS. HOLLENBERG: Okay. Thank you.
- 3 MS. BAILEY: Is that a follow-up?
- 4 MS. HOLLENBERG: Yes, please.
- 5 MS. BAILEY: So, can you give them to
- 6 me?
- 7 MS. HOLLENBERG: I guess all of the
- 8 numbers that you're asking them to go through, Kate, that
- 9 they have just given to you verbally, I would ask for some
- sort of written confirmation of that, and an
- identification of the source of that data.
- 12 MS. BAILEY: Okay. So, provide flow
- data, by product type, and an explanation of how you
- 14 calculate it, --
- 15 WITNESS ALLEN: Yes.
- MS. BAILEY: -- and where you get the --
- 17 where the source data comes from.
- 18 MS. HATFIELD: And, Meredith Hatfield,
- for the OCA. I guess, I don't want to complicate that
- 20 request, but that's what this piece of paper says. It
- 21 says "July 8th Current Flow Through".
- MR. HUNT: What's this "piece of paper"?
- 23 MS. HATFIELD: I'm sorry. The July 8TH
- 24 "FairPoint Stabilization Plan Status Report", Staff

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1 Exhibit 1. On Page 4, says "Retail POTS", "Current Flow
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- 2 Through 97 percent". So, when FairPoint provides the new
- information, it would be helpful to understand why it's
- 4 different from this.
- 5 WITNESS ALLEN: Sure.
- 6 MS. HATFIELD: You know, just it's not
- 7 helpful for us to have four different flow through
- 8 numbers, with different dates, and not have any
- 9 explanation.
- 10 WITNESS ALLEN: I would agree. Yes.
- 11 MS. WILUSZ: Wendy Wilusz, from BayRing
- 12 Communications. Can you request that those same numbers
- be provided, like Retail and Wholesale next to each other,
- so that we can also see where Wholesale falls in
- 15 comparison with Retail in all of these numbers?
- MS. BAILEY: Well, if they do it by
- 17 product type, it goes through retail POTS, retail DSL, AB,
- 18 CB, EB you know, all those different type of "B" orders,
- is that good enough or --
- 20 MS. WILUSZ: That is, as long as it also
- 21 shows where wholesale falls with those percentages as
- 22 well. A lot of those were just talking about retail
- 23 percentages.
- MS. BAILEY: All the --

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1 (Court reporter interruption - multiple
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- 2 parties talking at the same time.)
- 3 MR. HUNT: Off the record please, just
- 4 for a moment.
- 5 (Brief off-the-record discussion
- 6 ensued.)
- 7 MS. WILUSZ: I was on the wrong form.
- 8 I'm sorry.
- 9 MS. BAILEY: Okay. Can you just say you
- 10 withdraw the request?
- 11 MS. WILUSZ: I withdraw the request.
- 12 BY MR. HUNT:
- 13 Q. Does FairPoint intend to modify this reporting
- 14 convention that's used now on the Daily Report?
- 15 A. (Nixon) We are looking at the Daily Report right now
- for what it shows and the information. Knowing that we
- 17 use different information internally that we think is
- 18 more appropriate, we're evaluating whether or not that
- 19 information will be more useful and more helpful. And,
- 20 we right now are intending to continue to provide the
- 21 daily update. But we are considering and evaluating
- 22 whether or not we need to change some of the
- information, particularly the flow through discussion
- 24 we were just having to make it more relevant and

1 consistent with what we're using internally. And,

- we've not made that determination.
- MR. HUNT: Meredith.
- 4 MS. HATFIELD: Thanks, Rob. Meredith
- 5 Hatfield, for the OCA.
- 6 BY MS. HATFIELD:
- 7 Q. The last Milestone Report that you provided was on
- June 26, is that correct?
- 9 A. (Allen) That's correct.
- 10 Q. So, at this time, the only report that you're providing
- 11 to Staff and I think the Consumer Advocate only is the
- 12 Daily Report?
- 13 A. (Nixon) That's correct.
- 14 Q. Is the Company willing to provide some other type of
- 15 weekly or, you know, some other time interval report
- that would be public? Because the challenge is that
- 17 the -- because you assert that the dailies are
- 18 confidential, there isn't any public information after
- 19 June 26 that's available.
- 20 A. (Nixon) We are looking at that probably on a biweekly
- 21 basis that we'd be able to provide something. And, we
- 22 would do so the information could be made public and
- 23 such that would represent the business.
- 24 MS. HATFIELD: Can I do a follow-up?

- 1 BY MS. HATFIELD:
- 2 Q. Is it the Company's position that the dailies remain
- 3 confidential forever or is there some kind of a time
- 4 period after which the Company wouldn't object to them
- 5 being provided publicly?
- 6 A. (Nixon) I don't think we've ever envisioned a sunset.
- 7 I think we said "confidential". I'd be happy to
- 8 consider it, but I think we just -- we asked that they
- 9 be and remain confidential.
- 10 Q. So, the answer is "yes", that they're always
- 11 confidential?
- 12 A. (Nixon) At this time.
- MS. HATFIELD: Thank you.
- MS. FOLEY: Paula Foley, One
- 15 Communications.
- 16 BY MS. FOLEY:
- 17 Q. CLECs do not receive copies of the Daily Reports, is
- 18 that correct?
- 19 A. (Allen) That's correct.
- 20 Q. So, currently, CLECs are receiving no information at
- 21 all from FairPoint?
- 22 A. (Allen) That's not correct.
- 23 Q. What information are they receiving?
- 24 A. (Allen) Mr. Murtha could probably more specifically

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describe the information that goes out weekly, as well
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- 2 as the accessible letters.
- 3 A. (Murtha) We continue to have the Wholesale User Forum
- 4 with the CLECs to identify all the issues that are
- 5 pertaining to each of our Wholesale customers. We'll
- 6 continue to update the Wholesale customers with
- 7 accessible letters on -- whenever there's an issue
- 8 that's addressed or updated. We'll continue to have
- 9 the Thursday afternoon call that is split between the
- 10 operational issues and the systemic issues. And, then,
- 11 we have all the updates with the -- with each of the
- 12 carriers on their individual reports that are provided
- 13 with their orders, which is provided multiple times per
- 14 week. So, I believe that we are providing a lot of
- data.
- We're not providing the confidential
- 17 Daily Report that goes to the Commissions, but we are
- 18 providing, you know, the data that is corresponding to
- 19 each of the individual customers.
- 20 MS. FOLEY: May I follow up? CLECs have
- 21 found the information presented in this format to be
- helpful, and we would request that it continue.
- MS. BAILEY: You're talking about the
- 24 weekly Milestone Reports?

- 1 MS. FOLEY: Yes.
- 2 BY MS. BAILEY:
- 3 Q. So, from what I understand what you just said, the
- 4 CLECs don't get any information on what you're telling
- 5 us about flow through percentages, for instance?
- 6 A. (Murtha) I can make sure that we update the CLECs on
- 7 the weekly flow through measurements.
- 8 Q. Well, I think Mr. Nixon just said that you're looking
- 9 at a biweekly public report. Are you willing to commit
- 10 to that here or do we need to make that a
- 11 recommendation?
- 12 A. (Nixon) No. I'm willing to commit to a biweekly public
- 13 report. I think, if Mr. Murtha is offering to make
- 14 some additional information available to CLECs on a
- 15 frequency that will also help them, I think that's
- 16 fine. Our objective is to provide whatever information
- 17 we can on a timely basis, as long as it's information
- 18 that we currently track and we can provide. So, I'll
- 19 commit to the biweekly. And, I've not pulled that
- 20 together with what it's going to look like, but I will
- 21 commit to a biweekly that will be public.
- 22 Q. Can we work together maybe in a smaller group to figure
- out what should be on that report?
- 24 A. (Nixon) Be happy to.

1 MS. BAILEY: Okay. Thank you.

- 2 BY MR. HUNT:
- 3 Q. What is the relationship between flow-through and
- 4 on-time provisioning?
- 5 A. (Allen) I would -- I would say there's somewhat of a
- 6 correlation between the two. You don't need flow
- 7 through all the time, depending on the product or
- 8 service or the request, the transaction that's being
- 9 requested be done, to meet on-time delivery. But, to
- 10 do it consistently, you do. And, if your provisioning
- 11 plans are set up right, and you don't have some of the
- 12 items that Mr. Nixon mentioned earlier, such as a
- 13 credit check or something that initially delays the
- 14 order, if an order flows through, then it should be
- 15 delivered on time. So, there's a correlation between
- the two. It is not exactly one-for-one, because you
- 17 can meet an interval without flow-through. And, you
- 18 might not meet an interval without, but by and large
- 19 they tie together.
- 20 Q. I have to ask another question. You may have attempted
- 21 to already answer this, but I'm not sure I understood.
- 22 So, if an order flows through, can we expect that it
- 23 will be provisioned on time within standard
- 24 provisioning intervals?

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1 A. (Allen) Most of the time. There would be examples,
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- 2 again, the simple one that was mentioned earlier is if
- 3 there was a credit check. So that the order was put in
- 4 on the original order date, but didn't start into the
- 5 system right away because we need to do a credit check,
- 6 it might, in fact, miss a date. You could have third
- 7 party verification that would fall into the same
- 8 category. So, if there's some reason it's delayed,
- 9 even it flows through, it might miss the date. By and
- 10 large, if it flows through, the majority of the orders
- 11 will meet the day -- meet the date.
- 12 Q. What steps are you taking to assure on-time
- 13 provisioning for orders that aren't designed to flow
- 14 through?
- 15 A. (Allen) We track the orders that are designed not to
- 16 flow through the same way we -- well, we track them as
- 17 completely as we do orders that do flow through. There
- 18 are specific intervals within the different tests. The
- 19 difference between a flow through and a non-flow
- through is one goes through a system and one has manual
- 21 handling. However, there are steps in the provisioning
- 22 process and timelines around how quickly each of those
- tasks need to be completed. So, those are managed and
- 24 measured the same way they would whether they're

automated or whether they're handled by a specific

- 2 group.
- 3 A. (Lamphere) Can I add to that?
- 4 A. (Allen) Yes. Please.
- 5 A. (Lamphere) One other important point to remember is, on
- 6 orders that are not designed to flow through on several
- 7 product types, there is no standard interval in many
- 8 cases. There are negotiated intervals. So, you can't
- 9 really measure that to an on-time delivery of a
- 10 standard interval.
- 11 Q. What percent of orders that aren't designed to flow
- through are currently provisioned on time?
- 13 A. (Allen) I don't know the answer to that.
- 14 Q. Is that a number that you can get?
- 15 A. (Allen) I think so.
- 16 Q. Please do.
- 17 MR. HUNT: And, is there a follow-up in
- 18 the back?
- 19 MS. CHASE: Yes. I'm Julia Chase, from
- 20 Otel Telekom.
- 21 BY MS. CHASE:
- 22 Q. In reference to stating that the flow through orders
- and the orders that fall out that need manual
- 24 processing, you stated that they flow the same. I

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disagree with that. I have a question as to -- we have
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- 2 recently had orders that have fallen out, needed manual
- intervention, and we do not get -- we get a
- 4 confirmation, a reject, and then it gets lost on our
- 5 side. The tech goes out to install it, we don't know
- 6 when the due date is, and it's -- and they install it
- 7 early. We call in to have our SPOC look at the order,
- 8 and there are bombs all over the order. It missed
- 9 certain steps and that a tech should not have been
- 10 dispatched. How is that happening or why is that
- 11 happening?
- 12 A. (Allen) I'm not sure I understood the question.
- 13 Q. We have -- You stated that orders that flow through and
- 14 orders that fall out and need manual intervention are
- 15 treated the same and are tracked the same way. I have
- 16 had orders that fall out of the system. I get a --
- 17 we've been having the interoffice facility general
- 18 error message. They get pushed through. Or, we won't
- 19 even get a -- we get a confirmation, and then it falls
- 20 out, and then we do not get a confirmation that that
- order is flowing through. Then, I get a phone call
- from the FairPoint rep saying "I need to install this
- circuit", and my customer doesn't even know they're
- coming. So, I call my SPOC, and they said that there's

- 1 bombs all over my order and shouldn't even have gotten
- 2 to dispatch yet. How is that happening if they're
- 3 being tracked and the order is flowing through or it's
- 4 being treated just like a flow through order? How can
- 5 that happen?
- 6 A. (Lamphere) I can speak to that a bit. The discussion
- 7 we were having wasn't about orders --
- 8 [Court reporter interruption]
- 9 BY THE WITNESS:
- 10 A. (Lamphere) So, the discussion we were just having
- wasn't pertaining to orders that fall out that should
- have flown through. It was a discussion regarding
- 13 orders designed to flow through and orders designed not
- 14 to flow through. So, specific to your cases, I will
- 15 need, you know, I'll need some information from you to
- 16 research that. It's not really relevant to the
- 17 conversation we were just having though. But I'm happy
- 18 to help identify the potential issues, if you can give
- me some specific order examples.
- 20 MR. HUNT: It sounds like that can be
- 21 addressed outside of this session.
- 22 BY MR. HUNT:
- 23 Q. Wholesale unbundled loops (AB) orders, number port --
- 24 number ports (CB) orders, and UNE Platform replacement

- 1 service (DB) orders, are significantly below the
- 2 objective established in the Milestone Report. What is
- 3 FairPoint doing to resolve these problems?
- 4 A. (Murtha) It's something I'm working on with Mr. Haga's
- 5 team. We're working through each of those order types
- 6 to increase the flow through capability of each of
- 7 those req types. We put a lot of focus initially on
- 8 the JB and CB type activities, and we're still working
- 9 on the AB, DB, and EB, the resale, Wholesale Advantage,
- 10 and UNE. We're working through the provisioning plans
- 11 to see what steps can be mechanized or systemically
- 12 handled without a representative having to touch it, so
- we can continue to try to increase the flow through.
- 14 BY MS. BAILEY:
- 15 Q. Does that apply to all three?
- 16 A. (Murtha) Yes.
- 17 BY MR. HUNT:
- 18 Q. How can FairPoint be providing comparable service to
- 19 wholesale and retail customers with such low wholesale
- 20 flow through rates?
- 21 A. (Allen) The percentage of orders completed on time in
- 22 wholesale and retail are very similar to one another.
- 23 And, if you look at the total percentage of orders that
- come in through Wholesale, obviously, most of those

1 being listings and CBs, which have a much higher flow

- 2 through percentage. And, compare that comparably to
- 3 retail, you will not see much of a difference.
- 4 MR. HUNT: Do you have a follow-up?
- 5 MS. BRAGDON: Yes.
- 6 MR. HUNT: Go ahead.
- 7 MS. BRAGDON: Trina Bragdon, from CRC.
- 8 BY MS. BRAGDON:
- 9 Q. How are you -- How are you tracking meeting the
- 10 standard interval, because in the report you say that
- 11 you're meeting them for most?
- [Court reporter interruption]
- 13 BY MS. BRAGDON:
- 14 Q. Meeting the standard interval for most order types.
- 15 And, just can you explain how you're tracking, meaning
- 16 the interval? Is it from date submitted to --
- 17 A. (Murtha) It's the application date of your order. We
- 18 have a standard interval guide that is put in place for
- 19 all product types. And, it's a parity metric between
- 20 both wholesale and retail. For instance, a POTS order
- on retail gets the same number of days on wholesale.
- 22 And, that's what we track. From the application date
- of your order, through the provisioning, completion of
- 24 your order, and then through the billing completion of

- 1 the order.
- 2 Q. How do you deal with what I call "false", which has
- 3 been an issue, false BCNs or false PCNs? If I have an
- 4 order that we get a BCN on, and we send out our tech
- 5 thinking that you have provisioned, and we get there,
- 6 turns out there was an issue with the provisioning plan
- 7 and never flowed correctly, how is that order counted?
- 8 A. (Murtha) We imagine that we did have some issues since
- 9 cutover where we had false BCNs and some false PCNs,
- 10 that's "Billing Completion Notice" and "Provisioning
- 11 Completion Notice", those are not counted in our flow
- 12 through. If we had to go back and, for instance, a lot
- of these you did a test and tag and we had to rework,
- that was counted as a late order.
- MS. BRAGDON: Okay. Counted as late.
- 16 BY MR. HUNT:
- 17 Q. How can FairPoint be providing comparable service to
- 18 wholesale and retail customers when they have different
- objectives for flow-through rates?
- 20 A. (Allen) Again, I would look at it as the measurement,
- 21 the ultimate measurement is the percentage of times
- 22 that you're meeting the intervals for both wholesale
- and retail. The flow-through rate becomes a vehicle to
- 24 get there, especially with high transaction orders.

- 1 There's a number of orders that are low transaction
- 2 orders that meeting the interval date and the amount of
- 3 tasks that need to be done manually, it's less a
- 4 function of flow through than it is meeting the
- 5 provisioning date. So, I think the best measurement
- 6 there is the end result for each, either wholesale and
- 7 retail customers, which is meeting the interval.
- 8 BY MS. BAILEY:
- 9 Q. What percent of the time are retail orders completed
- 10 within the standard interval?
- 11 A. (Lamphere) Yes, retail, we have that broken down by
- 12 category, but retail POTS, for example, I believe was
- 13 77 percent as of yesterday. Seventy-seven (77) percent
- 14 of retail POTS orders were completed on time yesterday.
- 15 Q. Okay. And, what about wholesale AB? What percent of
- the time are wholesale AB orders completed on time?
- 17 A. (Murtha) I don't have that number in front of me right
- 18 now.
- 19 Q. So, how does everybody knows that it's comparable?
- 20 A. (Lamphere) Comparable percent on-time completion?
- 21 Q. Yes.
- 22 A. (Lamphere) Or, comparable percent on-time completion
- 23 per volume of orders --
- 24 Q. Not --

1 [Court reporter interruption]

- 2 BY THE WITNESS:
- 3 A. (Allen) I can speak to what -- what I've looked at is
- 4 we get a regular report, and it shows, in broader
- 5 categories than what you have here, more in plain
- 6 English, it will show for internal orders, retail
- orders, and wholesale orders, its POTS, DSL, and I'll
- 8 say "retail other". And it will have the same
- 9 categories for wholesale, and then internal, which is
- just our internal network. And, the percentages,
- 11 although they vary by report modestly, the percentages
- 12 are similar for wholesale and retail. So, that's my
- 13 point of reference to look at the validity that there's
- 14 parity between the delivery within intervals.
- 15 BY MS. BAILEY:
- 16 Q. Can you provide -- Can you provide that report?
- 17 A. (Allen) Sure.
- 18 Q. Okay. And, then, also I -- is the report broken down
- 19 by product type for wholesale?
- 20 A. (Allen) The one I look at is not, but I'm not sure
- 21 what's behind that report to put that together. So, if
- it is -- I don't know. I'd have to look at that.
- 23 Q. Okay. If it is, will you provide it?
- 24 A. (Allen) Yes.

- 1 MS. BAILEY: Okay.
- 2 BY MR. KING:
- 3 Q. Doesn't the fact that an order flowed through, rather
- 4 than is subject to manual handling, also affect the
- 5 accuracy with which the provisioning is done?
- 6 A. (Allen) I would say that, I don't know what their
- 7 percentage is, but, logically, yes. Absolutely.
- 8 Q. So, therefore, if you've got a lower percentage of
- 9 orders that are flowing through for wholesale, versus
- 10 retail, it may be true that the accuracy is less for
- 11 wholesale, is that correct?
- 12 A. (Allen) I don't know the answer to that. I don't know
- if the accuracy is different. As I mentioned before,
- 14 if I look at the total number of wholesale orders that
- 15 flowed through and the total number of retail orders
- that flowed through, I think the original assumption
- 17 that a higher percentage of retail orders flow through
- 18 is incorrect.
- 19 MS. FOLEY: Paula Foley, One
- 20 Communications.
- 21 BY MS. FOLEY:
- 22 Q. Regarding the 6/26 Milestone Report, for both wholesale
- 23 AB orders and wholesale DB orders you indicate an
- objective of 90 percent for 6/26. Are you with me on

- 1 that?
- 2 A. (Allen) Yes.
- 3 Q. But I notice on your Status Report your objective is
- 4 now 75 percent for both of those order types. Have
- 5 you, in fact, changed your objective?
- 6 A. (Allen) Yes.
- 7 Q. And, why is that?
- 8 A. (Allen) When I did the original objective, if you look,
- 9 what I put down for order flow percentage is 90 percent
- 10 for everything. And, that was somewhat based on --
- 11 these were not items that we had historical information
- 12 about. So, this was a best estimate of what I was
- thinking we might be able to attain. As you look at
- 14 what kind of orders are in those particular categories,
- and what percentage of those kind of orders are in
- 16 those particular categories, there is more than
- 17 10 percent that are designed not to flow through.
- 18 Consequently, to have a 90 percent number would not be
- 19 ever achievable in any circumstance.
- 20 So, what we looked at is, as we got
- 21 further down the road and can better identify those
- 22 particular orders and what a reasonable time interval
- would be, the objectives changed.
- 24 Q. So, 75 percent is now a reasonable objective or

1 reasonable "business as usual" percentage, in your

- view?
- 3 A. (Allen) Yes.
- 4 MS. FOLEY: Thank you.
- 5 MS. BRAGDON: Trina Bragdon, CRC.
- 6 BY MS. BRAGDON:
- 7 Q. Does your system have any ability to count the number
- 8 of times an order is touched from beginning to end?
- 9 A. (Murtha) Yes.
- 10 Q. Okay.
- 11 A. (Murtha) The task assignment within the M6 or Metasolv
- 12 bucket will show how many were systemic tasks and how
- many were manual tasks that were assigned that had to
- 14 be touched by a representative.
- 15 Q. Have you done any analysis or reports?
- 16 A. (Murtha) That's part of the analysis we're doing for
- 17 the flow through study, is looking at what order types
- 18 are having to be manually touched, what are the manual
- 19 touches, what can we do in the provisioning plan to
- 20 remove that manual touch, so that we can allow that
- order to go systematically through the system.
- 22 Q. Do you have an average touch for order types?
- 23 A. (Murtha) I don't have an average touch for order types
- 24 yet. But, you know, it goes to one of the questions

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1 that Mr. Allen just answered. You know, for instance,
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- you take a DB, there are multiple types of DBs, right?
- 3 It could be just a straight POTS, it could be, you
- 4 know, with multiple features, it could be -- so,
- 5 there's no one order type to say "is there a number of
- 6 touches for that order type?" So, we're trying to take
- 7 each of the scenarios by product type and say "how do
- 8 we get this one to flow through?" If it's just a
- 9 straight POTS, you know, then obviously we'd like to
- get the straight POTS to be 90 percent flow through,
- 11 just like to match retail. But, then, you take the
- next flavor of DB, and you say "what is the level of
- 13 flow through to get to on that flavor? How many manual
- 14 touches are required? Or, when does the first manual
- touch come into play?" So, we are looking at that.
- 16 Q. And, you were using those stats to prioritize your
- 17 efforts to improve wholesale?
- 18 A. (Murtha) To improve wholesale flow through, yes.
- 19 BY MR. HUNT:
- 20 Q. In the Status Report, your discussion of flow through
- only highlights the highest volume order types.
- However, many wholesale and retail customers depend on
- order types you have not discussed. What is the
- 24 flow-through rate of these lower volume orders, such as

- 1 resold POTS service?
- 2 A. (Murtha) Currently, on the resale POTS, the
- 3 flow-through is about 19 percent.
- 4 Q. Why is it 19 percent?
- 5 A. (Murtha) There's, on the resale product, there are
- 6 more, as I was just explaining to Ms. Bragdon, there
- 7 are more individual products under resale than any
- 8 other product in wholesale and different flavors. So,
- 9 we're working through that to increase that. It's not
- 10 one of the largest ordered products, but it has the
- same emphasis from us trying to get it through, and we
- 12 continue to work on it. It has gone up from -- it was
- at about zero, then we got it up to 10, now we're at
- 14 20. We're going to continue to climb with resale as we
- 15 go forward. But, if you look at the flow through of
- where Verizon was, the majority of Verizon's flow
- 17 through as well was made up of the JBs and the CBs.
- 18 And, then, the other products were not at the same
- 19 level of the 90-94 percent where Verizon was. So,
- 20 we're continuing to track and work along, with the
- 21 objectives that Mr. Allen put in here, we will still
- 22 hit that number when we hit these objective numbers.
- 23 Q. And, what is FairPoint doing about improving the
- 24 flow-through rate to wholesale customers dependent on

- 1 the lower volume order types?
- 2 A. (Murtha) A lot of the lower volume order types were
- 3 designed to never flow through. Those are, when you
- 4 get into the NBs and PBs, and then you get into the
- 5 complex products on the ASR side, you know, T1, T3 and
- above, they're not designed to flow through. They were
- 7 designed to be manually handled. The ISDN lines, the
- 8 port and trunk activities were all designed to be
- 9 manually worked. So, obviously, it's in FairPoint's
- 10 interest to make sure that we can mechanize all the
- 11 order types we can. And, we'll continue to go after
- 12 these, for instance, like you suggested, the resold
- 13 POTS, to increase that flow through. But other
- 14 products were not on the drawing board today to be put
- 15 through flow through, just because of the complexity.
- 16 Q. But there are -- there are those that do flow through?
- 17 A. (Murtha) Yes.
- 18 Q. That are meant to flow through?
- 19 A. (Murtha) Yes, sir.
- 20 Q. And, one of them is resold POTS services is at
- 21 19 percent?
- 22 A. (Murtha) Yes, sir.
- 23 Q. Are there other lower volume orders that are intended
- 24 to flow through and are at a very low percentage like

- 1 that?
- 2 A. (Murtha) Well, for instance, on the DBs, on here we
- 3 showed are currently in the 40 percent range; our goal
- 4 is to get that to 75 percent. So, we're continuing to
- work on those to get them up to the 75 percent level.
- 6 Q. Right. So, my question is specifically, what is
- 7 FairPoint doing specifically?
- 8 A. (Murtha) My team and I are working with Mr. Haga's team
- 9 to go through the provisioning plans of each of those
- 10 order types, looking at the examples that are sent in
- 11 by the CLEC community. Studying the product guide to
- 12 understand which products are being ordered the most,
- and then working to create a provisioning plan that
- 14 will allow flow through.
- 15 MR. HUNT: Did I see a follow-up over
- 16 here?
- 17 MS. WILUSZ: I have two. A resale POTS
- 18 -- I'm sorry. Wendy Wilusz, BayRing Communications.
- 19 BY MS. WILUSZ:
- 20 Q. A resale POTS conversion should be a "billing only"
- 21 change, is that correct?
- 22 A. (Murtha) No. It's not a billing conversion, because
- it's going from FairPoint to BayRing, in your case.
- And, in order for us to do that conversion and update

1 the maintenance and repair records as well, we have to

- 2 change the entire order to show that the -- that you
- 3 have now become the customer or the owner of that
- 4 customer.
- 5 Q. Is that the same process that Verizon used prior to --
- 6 A. (Murtha) Yes. Used an in-and-out, and we use a D&N.
- We've always used a two-step process, both in Verizon
- 8 and in FairPoint.
- 9 Q. So, is there an understanding as to why, with Verizon,
- 10 it did not result in an out-of-service condition to the
- 11 customer, but it does with FairPoint?
- 12 A. (Murtha) That was because of the related or the related
- orders being kept for the same assignment. That was
- 14 the issue that we had. That was in the table that was
- 15 disassociating the orders together. Instead of it
- working as a two-order step, that just basically took
- 17 your order, maintained the same assignment, what
- 18 happened was it was treating it as a true disconnect
- 19 and a new connect at that facility. That was a problem
- 20 that we did have. But it's the same process that was
- 21 done in Verizon with a two-step order. And, the whole
- 22 purpose for that two-step order is to update the
- 23 maintenance and repair records in all the downstream
- 24 systems. Otherwise, you'd be correct. You'd sit there

- 1 and think that all you could do is a billing change.
- 2 Q. You also just said or you referenced Verizon
- 3 flow-through statistics on their orders.
- 4 A. (Murtha) Yes.
- 5 Q. As we speak to "business as usual", would it be
- 6 possible to look at flow-through rates that Verizon
- 7 used to have, as to what you have for flow-through
- 8 rates? Because, to me, "business as usual" would be
- 9 when you're meeting the flow-through rates that we had
- 10 prior to taking over Verizon.
- 11 A. (Nixon) Before we, let me interject a note of -- I
- don't know if "caution" is the right word. I'm not
- 13 sure that we have from Verizon their definition of what
- 14 "flow through" is. And, that is something that we're
- 15 trying to make sure that, when we come up with the
- definition, that it does suit our needs. I'm not sure
- 17 we can ever say "Verizon's 90 percent is the same as
- 18 our 90 percent." We have tried to set objectives that,
- 19 using our definition, we think will allow us to get
- 20 back to achieving and completing installations in the
- 21 standard interval, installation intervals.
- MS. WILUSZ: Thank you.
- 23 BY MR. LADAM:
- 24 Q. But do I understand that you actually have data on

1 Verizon's numbers for order completion time, putting

- 2 aside flow through?
- 3 A. (Nixon) What we were able to -- not on their completion
- 4 time. We have a snapshot point in time.
- 5 Q. Okay.
- 6 A. (Nixon) It did not -- It was not two points in time, it
- 7 was a point in time. We could take a look at -- in our
- 8 case, we looked at late orders, if that's what you're
- 9 referring to, we used a September 2008 extract, to
- 10 identify the orders that were in the system that were
- 11 late at that moment in time. It would not give us flow
- through, because we don't know what the final
- determination was of those orders.
- 14 Q. Perhaps I could ask you, Mr. Allen, why the Verizon
- 15 numbers, whichever ones you have, didn't make sense to
- be the metrics you set as your own targets?
- 17 A. (Allen) I did not have any Verizon numbers to use.
- 18 MR. LADAM: Okay.
- 19 RE: PRE-ORDER
- 20 BY MR. HUNT:
- 21 Q. Moving onto issues related to pre-order. FairPoint
- 22 reported that it had systems issues that prevented the
- 23 CLECs from pulling CSR/CSI information automatically.
- 24 Referring to the paragraph in the Status Report with

- the heading "Manual CSR/CSI Process", is FairPoint
- 2 reporting that those systems issues have been fully
- 3 corrected?
- 4 A. (Murtha) What we've reported is that the CSR/CSI
- 5 Process has been updated. All known defects at the
- time have been handled. There still continues to be
- 7 issues around CSR/CSI for data. And, we continue to
- 8 work with the individual CLECs when they uncover a
- 9 issue where they don't retrieve all the data that they
- 10 -- that they believe they should or that they believe
- 11 that the data is wrong. We have a process for a manual
- 12 CSR, if they're unable to pull one, and we also have
- the Wholesale Help Desk, which is available to help
- 14 with the retrieval of data or we'll open up a ticket
- 15 with the IT organization if we find a data condition
- 16 that's a issue.
- MS. BRAGDON: Trina Bragdon, CRC.
- 18 BY MS. BRAGDON:
- 19 Q. So, the numbers that are in the Stabilization Report,
- 20 do those reflect a situation where the CLEC put in an
- 21 electronic request for a CSR, it came back, but there
- 22 was a problem, and they're working it, versus putting
- in from the beginning a manual request?
- 24 A. (Murtha) The number in the Stabilization Report were

1 the manual requests that were put into the manual

- 2 CSR/CSI request mailbox.
- 3 Q. Do you have any way to quantify the number of CSI/CSR
- 4 issues that you're working on that come from that
- 5 second group, which is we requested one, but it came
- 6 back with a problem, and we've got to chase it?
- 7 A. (Murtha) There's a Remedy Ticket database that's held
- 8 by the WHD, the Wholesale Help Desk, which they would
- 9 have a list of the tickets that they have opened that
- 10 could be referenced to CSR/CSI.
- 11 Q. So, do you have a -- do you know right now how many of
- 12 those type of tickets are open sitting in your system?
- 13 A. (Murtha) I know that, since cutover, we opened up I
- 14 believe it's 3,500 tickets, and currently we have 200
- and some odd open.
- 16 Q. On this subject or in general?
- 17 A. (Murtha) On general -- In general, not on this subject.
- 18 Q. Do you know today what the average time for getting
- 19 final correct information back to a CLEC is, when you
- 20 have this type of situation where they have to follow
- 21 up?
- 22 A. (Murtha) Depending upon the situation, whether it
- requires a build or it's a simple data update, will
- 24 depend on the timeframe for the tickets. But the goal

is to turn around the tickets as quickly as possible,

- within a day or two.
- 3 Q. And, are you aware that that's not the actual
- 4 occurrence?
- 5 A. (Murtha) I'm aware -- I'm aware that a lot of tickets
- 6 have extended beyond that timeframe.
- 7 Q. And, do have statistics on what the average time is?
- 8 A. (Murtha) I don't have that with me.
- 9 Q. But do you have it?
- 10 A. (Murtha) I can pull it out of the system.
- MS. BRAGDON: Then, I'm not sure what
- the process is, could we request that that number be
- 13 provided?
- 14 MR. HUNT: Yes, we'll formally request
- 15 that that information be provided subsequent to this
- 16 session.
- MS. BRAGDON: Thank you.
- 18 MS. BAILEY: Can you give me the words?
- 19 MS. BRAGDON: Please provide a -- the
- 20 average time for resolving CSR/CSI requests. And, this is
- 21 separate from the ones where in the beginning you asked
- 22 for the manual.
- MR. HUNT: Thanks.
- 24 BY MR. HUNT:

- 1 Q. On that point, has FairPoint received complaints or
- 2 communications from CLECs with regard to that timeframe
- 3 that you were just discussing?
- 4 A. (Murtha) We've received escalations on the need for
- 5 pulling a CSR/CSI, you know, so that an order can be
- 6 submitted, and have worked with each of our wholesale
- 7 customers to try to provide that information so that
- 8 the order can be issued.
- 9 Q. So, is an escalation from a CLEC a complaint, is that
- 10 what you're saying?
- 11 A. (Murtha) Would be an escalation of getting the
- information that they needed, yes.
- 13 Q. And, how many of those have you received?
- 14 A. (Murtha) I'm not aware.
- 15 Q. Do you believe that the CLECs that you deal with would
- agree with your assessment of the status of those
- 17 systems issues you identified?
- 18 A. (Murtha) I believe that they would agree that the
- 19 ability to pull a CSR/CSI has been greatly enhanced
- 20 since cutover. And, I would believe that they would
- 21 also state that there are still data issues that exist.
- 22 Q. Now, you said you didn't know how many complaints or
- 23 escalations you received on this point from CLECs. Is
- it in the dozens?

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1 A. (Murtha) Each of the CLECs also work with their
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- 2 individual SPOCs, with their service managers, with
- 3 their account teams. So, I'm not aware of what the
- 4 total number is that have been escalated through. So,
- 5 I'd be guessing.
- 6 Q. What work remains to be completed and when will it be
- 7 finished, before the CSR/CSI process is back to what
- 8 you'd consider to be "business as usual"?
- 9 A. (Murtha) Every time a issue is uncovered, we put all
- 10 forces towards resolution of it. We have, with the
- 11 help of Mr. Haga's team, we have added additional data.
- 12 As Mr. Haga stated before, if we had issues with the
- data that was put into the database, we've gone back,
- 14 we've looked at the way it was loaded, to make sure
- 15 that everything we had was appropriately loaded. We
- 16 continue to request data, if we find that something is
- 17 missing. We continue to look in the database. And, as
- 18 we recover any issue, we will continue to work. We
- 19 have no open defects currently on CSR/CSI, but we do
- 20 continue to have individual data defects where there's
- 21 some missing data on a CSR/CSI.
- 22 Q. What needs to be done to get the data corrected?
- 23 A. (Murtha) Right now, there's not a mass problem with all
- 24 data for a town or for a individual. We're pulling

- good CSRs and CSIs every day. You know, as far as
- there is no one issue out there for the data integrity
- 3 or to clean up the remainder of the data. If there
- 4 was, obviously, we would look to do it. Our goal is to
- 5 provide a complete and accurate CSR/CSI to each of our
- 6 customers.
- 7 BY MS. BAILEY:
- 8 Q. So, it sounds like what you're saying is you're not
- 9 back to "business as usual", but you really don't know
- 10 what you have to do to get back to "business as usual",
- 11 because there's nothing big enough to fix.
- 12 A. (Murtha) I didn't say that.
- 13 Q. Okay. So, what do you need to do to get back to
- "business as usual"?
- 15 A. (Murtha) I believe we are back to "business as usual"
- with the CSR/CSI, when you look at the percentage of
- 17 CSRs and CSIs that are being pulled every day and
- 18 what's coming into us as a defect. When I ran the
- 19 Wholesale operation for Verizon, I still got this same
- 20 issue every day, and requests for manual CSRs and CSIs
- 21 every day. So, it's not to say that the data is ever
- going to be 100 percent complete. There's going to be
- issues that happen. So, we continue to work with the
- 24 customers. We have the tool out there. If we identify

- an issue, then we'll go after it and fix it.
- 2 BY MR. KING:
- 3 Q. So, are you saying then that the ability of CLECs to
- 4 retrieve CSRs-CSIs is equivalent to date to what they
- 5 experienced in the Verizon systems currently?
- 6 A. (Murtha) It's equivalent. Obviously, it's a different
- 7 functionality the way they pull it versus the way they
- 8 used to pull it, utilizing the Synchronous tool instead
- 9 of the Verizon Upfront tool. But, based on the data
- 10 that we received, it is the equivalent.
- 11 BY MR. FALCONE:
- 12 Q. We heard earlier, I think it was Mr. Nixon, said that
- there's a switch-to-bill kind of validation that's
- 14 going on. Is there any other proactive efforts going
- on to try to find some of these data integrity issues
- on features? You know, you could do switch account
- 17 features to what's in the inventory to try to fix
- things before they're discovered by bad CSRs?
- 19 A. (Haga) The switch-to-bill does go down to that level.
- 20 So, you know, we're going to circuit level, we're going
- 21 to feature level and so forth. That's a utility that
- we purchased, we're in the process of installing. So,
- 23 we'll go down to each line, every customer. We'll also
- incorporate it into, you know, prior to going into a

- 1 bill cycle. So, if a customer is in a particular bill
- 2 cycle, we'll both exercise the confirmation that what
- 3 we have in Siebel compares to what we have in --
- 4 [Court reporter interruption]
- 5 BY THE WITNESS:
- 6 A. (Haga) Siebel, yes. Siebel, M6 and Kenan, you know, do
- 7 the charge back through to make sure that all three of
- 8 those systems are in synch. All customer information,
- 9 whether wholesale or retail, is in Siebel, so that will
- 10 give us that same audit capability. Just the wholesale
- bills outside of the resale, which you're aware of, is
- 12 billed out of the CDG application. And, so, it does
- 13 not include that step. For confirmation today, right
- 14 know we're just trying to get those three applications
- in synch, and then we'll incorporate that into the CDG
- 16 process.
- 17 BY MR. FALCONE:
- 18 Q. Any idea, Mike, as to when that whole audit will be
- 19 complete?
- 20 A. (Haga) It was completed for the four primary COs in
- 21 Vermont. So, we've gone through that exercise, gone
- 22 through that audit. Now, we just have to move it onto
- New Hampshire and Maine. Datewise, we're still going
- 24 through the approval process for funding for the

effort. Once we have that, then we'll go through the

- 2 schedule.
- 3 MR. FALCONE: Thank you.
- 4 BY MS. BAILEY:
- 5 Q. So, you don't have funding for it, so it may not be
- 6 done?
- 7 A. (Haga) I believe we got the approval for it.
- 8 Q. Okay.
- 9 A. (Haga) No, it will get done.
- 10 A. (Nixon) I think it's been approved and it will be done.
- 11 Q. Okay.
- 12 A. (Haga) We have no choice.
- MS. BRAGDON: Trina Bragdon, CRC.
- 14 BY MS. BRAGDON:
- 15 Q. Back to the CSR/CSI, what priority within your
- Wholesale organization are those requests given when
- 17 there's a problem that needs to be fixed? Because you
- agree -- well, what's the priority?
- 19 A. (Murtha) Well, it depends on if it's a -- you know, as
- 20 far as level of prioritization from a Company level or
- 21 from a Wholesale level or --
- 22 Q. Within wholesale.
- 23 A. (Murtha) Within wholesale. Obviously, we're working
- 24 with you, it's an individual customer to you. You

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1 know, a rep has been assigned to it and their goal is
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- 2 to turn that around to get it back out to you as
- quickly as possible. If it's a data issue, we open a
- 4 ticket with Mr. Haga's group. We assign it to them.
- 5 They're supposed to research it, assign it to their
- 6 workforce, and bring that data back to us so that we
- 7 can get the issue back to you. If it's something that
- 8 we identify that you as a CLEC community have, and it's
- 9 precluding you from being able to run business, you
- 10 know, then we go into our severity levels. Is this a
- 11 system level? Is this a Severity 1, which is
- 12 precluding you from being able to do business? So,
- 13 it's going to be dependent upon what the issue is, how
- we label it for a 1 through 10.
- 15 Q. But would you agree that the inability to get a valid
- 16 CSR precludes me from putting my order in to you?
- 17 A. (Murtha) Yes.
- 18 Q. Okay. So, it's business-affecting?
- 19 A. (Murtha) Yes.
- 20 Q. Do you, since you've been --
- 21 A. (Murtha) It precludes you from being able to do the
- verification you need to put the order in. You could
- 23 still put the order in, but you don't know if it would
- 24 pass the business rules, because you didn't have the

- 1 information to check.
- 2 Q. You've mentioned your Verizon experience. Can you tell
- 3 us how long it took under Verizon to get an updated CSR
- 4 if a problem was noticed?
- 5 A. (Murtha) The objective I had in Verizon also was 24 to
- 6 48 hours to provide.
- 7 Q. And, what are we seeing here?
- 8 A. (Murtha) Probably about 48 to 72 hours right now.
- 9 MS. BRAGDON: Okay.
- MS. WILUSZ: Wendy Wilusz, BayRing
- 11 Communications.
- 12 BY MS. WILUSZ:
- 13 Q. How long did it take in Verizon for a CSR to update
- after a change had been made to the account?
- 15 A. (Murtha) After the PCN was completed, it would take up
- to 48 hours to update the CSR. And, then, after the
- 17 BCN was complete, 72 hours.
- 18 Q. So, do you consider it "business as usual" that it's
- 19 taking currently up to a month to get a CSR updated
- 20 after a change?
- 21 A. (Murtha) Depending -- It depends. I need to see the
- order and the CSR that was involved, you know, to make
- 23 sure, to see when the PCN and BCN completed to be able
- to say that.

- 1 Q. So, provided that a BCN and a PCN had completed, how
- 2 quickly should a CSR be updated?
- 3 A. (Murtha) 48 hours after the PCN and 72 hours after the
- 4 BCN.
- 5 Q. How long do you think it will be before we see that
- 6 considered "business as usual" and corrected so those
- 7 are the timeframes that we're seeing?
- 8 A. (Murtha) Well, we are measured on that with two of the
- 9 measurements, for the PCN and the BCN. You should be
- 10 seeing that already. If you're not, then that's the
- 11 examples I need.
- 12 BY MS. BAILEY:
- 13 Q. What measurement?
- 14 A. (Murtha) The timeliness of the PCN and the BCN.
- 15 BY MR. KING:
- 16 Q. But that doesn't affect your updating of the CSR-CSIs?
- 17 A. (Murtha) No, you're correct, Chuck.
- 18 BY MS. BAILEY:
- 19 Q. So, do you have any measurement that shows how long it
- 20 takes, after PCN and BCN, to update the CSRs?
- 21 A. (Murtha) No, I don't.
- 22 Q. So, you will never know whether you can get back to
- "business as usual"?
- 24 A. (Murtha) Well, the question was "how long should it

1 take?" And, that was the answer. But I didn't have a

- 2 report either in Verizon as well.
- 3 Q. Well, I understand that your answer is "it should take
- 4 48 hours after a PCN and 72 hours after a BCN", but
- it's really taking a month, and you don't know, then
- 6 you may have a problem that you don't even know about.
- 7 So, can you look into that maybe and report back to us?
- 8 A. (Murtha) Absolutely. And, I'd be glad to take Wendy's
- 9 examples.
- 10 Q. Well, and I'm not looking for one specific example.
- 11 I'd really like to know how long it takes to update
- 12 CSRs, in general, on average, after a PCN and a BCN?
- 13 MS. WILUSZ: I think a request to John
- 14 Berard would give you several CLECs' examples.
- 15 WITNESS MURTHA: Okay.
- 16 MS. WILUSZ: Because this is not a new
- issue that has been raised.
- 18 WITNESS MURTHA: I will work with
- 19 Mr. Haga's team to come up with that.
- 20 MS. BAILEY: Okay. Can I -- I'm sorry,
- 21 Julia, I know you're next.
- 22 BY MS. BAILEY:
- 23 Q. How long can -- well, I guess you're not going to be
- 24 able to give us any timeframe on how long it will take

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1 to do that. But, when you give the answers that are
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- 2 outstanding for the follow-ups today, can you provide
- 3 how long you think it will take to get that
- 4 accomplished?
- 5 A. (Murtha) yes.
- 6 MS. BAILEY: Thank you.
- 7 MS. CHASE: Julia, from Otel.
- 8 BY MS. CHASE:
- 9 Q. What is an acceptable percentage of inaccurate CSRs
- that you state is "business as usual"?
- 11 A. (Allen) Let me tell me you what we put in the report,
- 12 because that seems to be what we've come back to. Back
- in the March/April timeframe, there was a significant
- 14 problem in that CLECs were not successful really in
- 15 pulling CSRs at all. So, we had set up a manual
- process, and there were a significant number of manual
- 17 requests at that particular time. One of the things
- that we thought would be a good way to measure this was
- 19 to look at how many manual requests we continue to get,
- thinking that, if that number went down to a normal
- 21 level, kind of four or five a day, that that would be
- 22 -- that would indicate that the CSRs and CSIs were
- 23 being pulled automatically, and that was a good way to
- 24 measure the success. That's what we continue to

- 1 measure in the report.
- 2 As Rich has pointed out, there are other
- factors and things that go into this. But, for the
- 4 report itself, it was "how many manual requests are we
- 5 getting per week?" And, you can break that down per
- 6 day. So, to answer the question as far as "what's
- 7 "business as usual"?", for the reporting process, it
- 8 was really looking at how many manual requests we were
- 9 getting. And, those numbers have been down to a much
- 10 lower number really for several months. So, it didn't
- look at the other questions I think that have come up,
- 12 as far as all the accuracy. It was really looking at
- 13 the ability to pull. It doesn't diminish the necessity
- 14 to make sure they're accurate, but that's where there's
- 15 -- the way the report was run.
- 16 BY MS. WILUSZ:
- 17 Q. Mr. Allen, does Mr. Murtha's organization report up to
- 18 you the complaints or the defects that we report on our
- 19 CLEC weekly call?
- 20 A. (Allen) I certainly hear about a lot of them, yes.
- 21 Q. Okay. So, if you heard about a lot of them, is it fair
- 22 to assume that CSRs have been discussed?
- 23 A. (Allen) Yes.
- 24 Q. Okay. So, they have been discussed. Has nobody

1 brought to your attention that the error rate on these

- 2 CSRs is still extremely high and that the CLEC
- 3 community is extremely concerned about this?
- 4 A. (Allen) I am aware of that, yes.
- 5 Q. Okay. So, knowing that we are concerned about it, and
- 6 that the issue has changed from being a manual pull
- 7 issue to an error rate issue, would it not be prudent
- 8 to change the measurement that you're measuring and
- 9 reporting on to what the issue is currently, in order
- 10 to show improvement that one issue has been resolved,
- 11 but yet another one still exists?
- 12 A. (Allen) Yes. I would agree that many -- I wouldn't go
- as far as "most", but many of the measurements in the
- 14 plan were really not the most valid measurements as we
- 15 worked our way through the plan, that's what I was
- describing before, whether it was flow through or late
- orders or, in this case, whether we're measuring
- 18 pre-order functionality. So, yes, I would agree with
- 19 that. And, those are not necessarily the measurements
- we use internally to get better.
- 21 Q. So, why would the measurements not change, so that
- we're measuring what they're measuring internally to
- get better?
- MS. BAILEY: Well, I think that they

- 1 agreed to provide new biweekly reports that we're going to
- 2 create a smaller subgroup to discuss what should be on
- 3 them.
- 4 MR. McHUGH: And, for the record, these
- 5 were put together, I think across the three states. And,
- 6 there were certain requests for information that were, you
- 7 know, that the folks at FairPoint received, in terms of
- 8 what other members of other state regulatory staffs wanted
- 9 to see.
- 10 BY THE WITNESS:
- 11 A. (Allen) And, the other thing I would add to that is
- 12 that many of the clarifications, as far as a better way
- 13 to measure, either the ability to do so or better
- 14 definition of a -- of what we needed to do internally
- 15 and therefore would be a better measurement, really
- came out over time, most of which came out in June.
- 17 And, in the report, which we were sending out weekly,
- 18 to change then the measurements and the definitions at
- 19 that point, there were some -- some push back
- 20 associated with that that were valid. So, we decided
- 21 to keep this going through the end of June. And, then,
- as was discussed, Mr. Nixon would come up with a
- 23 different mechanism to provide a public report that's
- 24 more consistent with our internal measurements.

- 1 BY MR. GOYETTE:
- 2 Q. For the sake of consistency and for transparency for
- 3 the public, wouldn't it make sense to have -- continue
- 4 having weekly reports, rather than -- rather than the
- 5 biweekly reports that you're suggesting now, so that we
- 6 can track on a timely basis, so that the public can
- 7 track on a timely basis, and measure back to, you know,
- 8 a baseline in June, and then maybe you can still do the
- 9 July report and then August, so we can actually see if
- 10 there's progress being made? I'm suggesting that maybe
- 11 FairPoint should reconsider and produce publicly
- 12 available weekly reports, rather than biweekly reports.
- 13 A. (Nixon) I will take your request under advisement. I
- 14 understand the need. We are looking at changing what
- 15 we're measuring. And, I understand your point with
- 16 regard to frequency.
- 17 BY MR. HUNT:
- 18 Q. On to other pre-order issues. Are there pre-order
- 19 types not discussed in the Status Report?
- 20 A. (Allen) There was one other one that I reported on,
- 21 typically, if I recall, on the weekly milestones, which
- 22 were loop qualifications. Those had also gotten down
- to, again, a normalized level, as compared to the
- 24 manual loop qualification process that we put up. That

- 1 was the only other one that I'm aware of. It's the
- 2 only one I can think of that we looked at from a
- 3 pre-order standpoint.
- 4 Q. Well, are pre-order transactions, such as telephone
- 5 number reservations and address validations, performing
- 6 at "business as usual" as well?
- 7 A. (Murtha) TN reservations and address validation are
- 8 performing. Again, there are some issues surrounded
- 9 the address validation with some of the data that we
- 10 had, and we've had to put in a request to what we call
- 11 the "ARG", the ARG, the Address Resolution Groups, to
- 12 build in some of the addresses that did not come over
- from Verizon. Any order that was disconnected, the
- 14 address didn't come over, and we had to build those in.
- 15 But the TNs, TN reservation is working. The address
- issue is the one that's there.
- 17 BY MS. BAILEY:
- 18 Q. The answer to the question you were -- the question you
- were asked is "are they performing at "business as
- usual"?" And, you said they were "performing".
- 21 A. (Murtha) They are performing as "business as usual"
- 22 with the data that's in the systems.
- 23 Q. So, if the data in the system isn't correct, there's
- 24 errors in the data --

- 1 A. (Murtha) It's not that the data is wrong, it's that
- 2 we're having to add addresses in that are not in the
- data system.
- 4 MS. BAILEY: Julia.
- 5 BY MS. CHASE:
- 6 Q. We have found a percentage of loop quals that were
- 7 pulled pre-embargo, and then after the embargo, about
- 8 35 percent of the information is not matching. Either
- 9 it's 12,000 feet longer than the previous loop qual or
- 10 the address isn't found, yet it was in the Verizon
- 11 system. There's also a pre-order function that we
- 12 didn't -- that had just recently come to us. It's on
- 13 collocation facility assignment. We have found some
- 14 circuits that we are being billed for that we didn't
- order. So, we requested more information. We got a
- pair. I went to that pre-order function. And, we've
- 17 never ordered anything against it, but FairPoint is
- 18 saying that it's not available it's a busy pair. And,
- 19 it's not giving us a circuit ID to be able to identify
- 20 that it's a made circuit. So, I don't believe that
- 21 that functionality is working either. Have you had any
- 22 other issues with any other CLECs with facilities for
- 23 the collocation facility assignment tasks?
- 24 A. (Murtha) I have not heard that one before, Julia, with

- 1 the collocation.
- 2 Q. It just recently came up.
- 3 A. (Murtha) Rich Sweeney is my Service Manager for
- 4 Collocation, so I will research that one with him, and
- 5 have him give you a call on that.
- 6 MS. CHASE: Thank you.
- 7 MS. WILUSZ: Returning -- Wendy Wilusz,
- 8 from BayRing Communications.
- 9 BY MS. WILUSZ:
- 10 Q. Returning to the adding of addresses into the system,
- it used to take less than 24 hours to add an address
- 12 into the Verizon system and see it populated so we can
- 13 place an order against it. Today, we're experiencing a
- 14 five day interval for that to occur. Is that what will
- 15 be considered "business as usual" under FairPoint?
- 16 A. (Murtha) Right now we do have a five day interval in
- 17 building in the addresses on both the retail and the
- 18 wholesale side. The guide, of course, will be to
- 19 continually improve upon that.
- 20 Q. Can you outline for me what the process is to get an
- 21 address added today on your side of things?
- 22 A. (Murtha) Sure. We take the address from you. We look
- 23 to make sure that it meets the MSAG, the USPS
- 24 qualifications. We get it updated into the system. We

- 1 have to get it updated into Intrado for 9-1-1. We get
- 2 it put into GE Small World and M6, and then get it
- 3 updated into the system so you can get the address
- 4 information that you require so that you can then place
- 5 an order against it.
- 6 Q. So, is the reason for the five day interval that you
- 7 have so many of these issues it takes an exceptional
- 8 amount of time? Is it a backlog issue that takes five
- 9 days or just that that process you just stated takes
- 10 five days?
- 11 A. (Murtha) It's a process, and it takes time through the
- 12 process to go through and verify both the MSAG and the
- 13 USPS, and it also takes time to update all the systems
- that are downstream that have to be updated. And,
- there are a number of addresses that we are building
- 16 in.
- 17 Q. I'd like it just to be known that the CLEC community
- 18 would consider less than 24 hours as "business as
- 19 usual" on address corrections and additions.
- 20 A. (Murtha) I appreciate that.
- 21 BY MS. BAILEY:
- 22 Q. Is there a plan to get it down to 24 hours?
- 23 A. (Murtha) Well, the plan is to continually improve upon
- that interval. Right now, it's at five days for both

1 retail and wholesale. We'll continue to drive that

- down as we can.
- 3 Q. What are you doing to drive that down?
- 4 A. (Murtha) Trying to work within our systems to make sure
- 5 that we can get these addresses updated as quickly as
- 6 possible.
- 7 Q. Well, give me some specifics. What are you doing
- 8 "working within your systems"?
- 9 A. (Haga) From a system standpoint, they're still going
- 10 into -- the source record is in our GE Small World
- 11 application, which pushes it out to M6 and all the
- 12 other applications that Rich had mentioned. The number
- of addresses that do need to be corrected, now this is
- not my area of expertise, so I'm just providing some
- insight of what other individual is responsible for.
- And, some of the -- the 24-hour timeline, I have some
- 17 concerns over that, because some of the address
- 18 verifications we have to take -- we have to take it
- 19 back to local PSAPs. And, so, we're dependent upon
- their response, you know, to our inquiries as far as
- 21 the validation of the address.
- 22 Q. Can I stop you there?
- 23 A. (Haga) Uh-huh.
- 24 Q. Why do you take it to the PSAP? Don't you have the

- 1 MSAG?
- 2 A. (Haga) Again, this is not my process.
- 3 Q. Okay.
- 4 A. (Haga) So, I'd probably be better served if I left this
- 5 one alone.
- 6 Q. No. It's my understanding that the 9-1-1 database gets
- 7 updated after a customer --
- 8 [Court reporter interruption]
- 9 BY MS. BAILEY:
- 10 Q. It's my understanding that the 9-1-1 database gets
- 11 updated after the customer places an order, and they're
- 12 trying to get the address validated and updated in your
- 13 system so they can place a customer order. So, I don't
- understand why you go to the PSAP to get this done?
- 15 A. (Murtha) We're working -- the ARG group works
- specifically in GE Small World. They do have the MSAG
- 17 available. They do look at Intrado, which houses the
- 18 9-1-1 addresses, to make sure that the address is valid
- 19 within that community. Then, they go in and they build
- 20 it in. It has to get updated in GE Small World, then
- it comes across to Metasolv. And, then, we're able to
- 22 provide the address back to the customer.
- 23 Q. Okay.
- 24 A. (Murtha) But there is a timeframe that it takes to

- 1 update all these systems.
- 2 A. (Allen) Maybe the best way to answer this is we don't
- 3 currently have a plan, a defined plan to get it down
- 4 from five days, below that.
- 5 Q. Okay. Thank you.
- 6 A. (Allen) And, we will look at what we need to do to get
- 7 there.
- 8 MS. BAILEY: Thank you.
- 9 BY MR. HUNT:
- 10 Q. Back to the pre-order transactions that I was asking
- about before, the telephone number reservations, the
- 12 loop qualifications and the address validations, why
- 13 weren't those pre-order transactions addressed in your
- 14 Status Report?
- 15 A. (Allen) Well, essentially, because those were not items
- that we had identified on the front-end of the
- 17 Stabilization Report. They were not items that we
- 18 reported on or had any issues with, and consequently
- 19 they were not -- I mean, there's a lot of things that
- go on in the business that we didn't report on in the
- 21 update, Mr. Nixon mentioned the network operations is
- 22 probably the biggest. So, those were just items that
- 23 were not put in the plan initially and, therefore, they
- 24 were not reported on.

1 RE: UNSUBMITTED ORDERS

- 2 BY MR. HUNT:
- 3 Q. Some questions now about unsubmitted orders. FairPoint
- 4 states that an "unsubmitted order" is one that has not
- 5 yet moved into the provisioning system. How is an
- 6 order moved into the provisioning system?
- 7 A. (Lamphere) So, an unsubmitted order -- and, again, this
- 8 is really not my area of expertise, on the Siebel front
- 9 end that would be Mr. Rush. But an unsubmitted Order
- 10 can take many shapes. It can be waiting on, Mr. Allen
- 11 mentioned earlier, a third party verification for HSI,
- or High Speed Internet, orders in Maine, could be
- 13 waiting on third party verification. That order cannot
- 14 yet be processed into Metasolv for provisioning until
- its outstanding issues are resolved. That contributes
- to the "unsubmitted order" bucket, as we commonly call
- 17 it.
- 18 There are other, the lack of order
- 19 stacking capability or processing another order,
- 20 subsequent order from Siebel into M6, Metasolv. Also
- 21 comes into play when we talked earlier about seasonal
- 22 restorals and the addition of vertical services to an
- 23 existing account. So, you have to wait until that
- initial order completes before you can submit a

- 1 subsequent order. You can pre-build that order, and
- 2 then it's sitting in the "unsubmitted order" stack
- 3 waiting to be submitted into the provisioning system.
- 4 A. (Allen) So, was your question "how does it go from the
- 5 unsubmitted to the provisioning system?"
- 6 Q. Yes.
- 7 A. (Lamphere) It is submitted by a CSR, a Customer Service
- 8 Rep.
- 9 Q. And, why were some many orders going into the
- "unsubmitted" queue incorrectly in March?
- 11 A. (Lamphere) I do not know the answer to that.
- 12 Q. Does anyone?
- 13 A. (Allen) I just know that there were far too many going
- 14 into there in March. That's why it became -- it's one
- 15 queue of many in the order processing, and it was the
- 16 first one at that particular point that we recognized
- 17 as having a significant problem.
- 18 Q. Well, does that --
- [Court reporter interruption]
- 20 BY THE WITNESS:
- 21 A. (Allen) All right. I guess the answer, which doesn't
- 22 specifically answer your question, is I'm not sure why
- the number was so large. What we did notice was, it
- 24 was the first area where we noticed order processing

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issues, because it was on the front end of the system.
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- We knew that the number of orders that were in there
- 3 that we couldn't move out for valid reasons, some of
- 4 which Mr. Lamphere mentioned, was -- there were many of
- 5 them, and it was a number that was growing. And, we
- 6 knew we could not complete an order if we couldn't get
- 7 it into the system. So, that is one queue of many in
- 8 the order processing. It was one that we culled out at
- 9 that particular point because of the problems that we
- 10 recognized with it. And, that's where you saw the
- 11 number going from roughly 8,000, down to the 2,000 to
- 12 2,500 it's been at since.
- 13 A. (Nixon) If I might, there's -- just add maybe some
- 14 clarifications. My understanding is that the primary
- 15 drivers of that large amount that accumulated in the
- March timeframe were addresses that were not identified
- 17 at that time, the majority of which have since been
- 18 resolved. DSL, both in terms of speed and
- 19 availability, and if we remember back where we were in
- 20 March, there were instances where we had, for instance,
- 21 100 Main Street loop qualified, but Apartment 1 at 100
- 22 Main Street would not qualify. Those types of business
- 23 rules have since been resolved. They now go through.
- We had a significant number that were in there for

- 1 win-back, and those have been predominantly resolved.
- There will always be orders in the unsubmitted queue,
- 3 predominantly for things like addresses waiting for
- 4 verification, for credit checks. And, we think we're
- 5 probably pretty close to that normal business level
- 6 today.
- 7 MS. BRAGDON: I have a couple
- 8 follow-ups.
- 9 BY MS. BRAGDON:
- 10 Q. Just to make sure we're talking about the same thing,
- an "unsubmitted order", does that equal in the
- 12 wholesale world an order not in Order Management?
- 13 A. (Allen) There are no unsubmitted orders in wholesale.
- So, the category we're discussing is retail only.
- 15 Q. Oh, that's an interesting distinction. Okay. How do
- 16 you -- do you have a similar analysis as to orders not
- in Order Management on the wholesale side?
- 18 A. (Murtha) Yes. On the report that's provided to each of
- 19 the CLECs, there is a listing of orders not in OM. The
- reasons that they're not in OM, or Order Management, is
- one of three reasons. It's either received a sup to
- cancel, and that order will never go into OM. It's
- 23 received a reject that's prevented it from going into
- OM, and so something needs to be done with the order.

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1 That's a non-fatal reject. Or, it's received a fatal
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- 2 reject, which is a Tier 1 business rule error that will
- 3 not allow it to come out of Sychronous into OM.
- 4 A. (Haga) Didn't want to jump in there and cause any
- 5 confusion. The other item that is also in there is the
- 6 customer just had it confirmed. So, it will stick in
- the same unsubmitted bucket. They will give us all the
- 8 order information, "Is that okay? And, I know the
- 9 pricing. You've got me all set up. But I want to have
- 10 a conversation at home and so forth." And, so, that
- 11 will sit there, sit in there as well. So, for us, we
- 12 wouldn't see those types of activities that you would
- have, especially if it was from a CLEC that was
- 14 entering those types of orders in their own system and
- using the EDI mechanism, the Electric Debonding
- 16 communication, we wouldn't even see that. We would
- have no ability to even report on that.
- 18 Q. That's the difference, though. I have plenty of
- 19 orders, half of them can order [inaudible], half of
- 20 them not, that have a reject --
- 21 [Court reporter interjection]
- 22 BY MS. BRAGDON:
- 23 Q. -- that have a reject message?
- 24 A. (Murtha) Well, some reject messages are from the

- 1 upfront business rules.
- 2 Q. Okay.
- 3 A. (Murtha) And, that comes from Sychronous.
- 4 Q. And, that's going to pop it out --
- 5 A. (Murtha) And, that's going to --
- 6 Q. -- and say "I'm not in Order Management"?
- 7 A. (Murtha) That's right. The other reject messages will
- 8 come from Metasolv, from the back end, where it's
- 9 looking at your inventory or it's looking at your
- 10 combination of your business codes versus the product
- 11 work book, and those will be back-end rejects. So,
- 12 those ones will make it into the Order Management
- 13 system, where the ones that hit the --
- MR. HUNT: I'm going to interrupt you
- 15 for a moment. And, we'll probably address this issue
- later. But, right now, we're going to take a break so
- 17 that the stenographer can have a break. And, we'll come
- 18 back in.
- 19 WITNESS MURTHA: I was just about to
- 20 make a great point, though.
- 21 MR. McHUGH: Fifteen minutes, Rob?
- MR. HUNT: Fifteen minutes.
- MR. McHUGH: Thank you.
- 24 (Whereupon a recess was taken at 3:02

1 p.m. and the technical session resumed

- 2 at 3:24 p.m.)
- 3 MR. HUNT: Okay. We're back on the
- 4 record. Mr. Murtha, if you'd like to finish your answer,
- 5 feel free to do that, and then we'll resume questions.
- 6 BY THE WITNESS:
- 7 A. (Murtha) Just on the issue that we were talking about
- 8 with the unsubmitted within the wholesale. It's just a
- 9 matter of where in the business rule edits that the
- 10 reject took place. If it's a Tier 1 reject, which
- 11 takes place within the Synchronous tool itself, that
- order will not make it over into the Order Management
- 13 system. If it's a reject that takes place at the back
- of the Order Management system, from either the
- inventory tool or assignment tool or facility issue,
- 16 etcetera, that will make it to the Order Management
- 17 system, and then the reject will come back through that
- 18 mechanism and provide the reject message to the
- 19 wholesale customer.
- 20 MS. BRAGDON: Just one quick follow-up.
- 21 BY MS. BRAGDON:
- 22 Q. When you're counting late orders, as we were talking
- about earlier, do orders that are not in OM count
- towards those late numbers, since you don't consider it

- in Order Management?
- 2 A. (Murtha) The orders that are counted in late in the
- 3 wholesale bucket today are the ones that are in Order
- 4 Management. They are in M6. The ones that are not in
- 5 OM yet, because they -- they're, obviously, if it's a
- 6 sup one to cancel, they will never be there and we will
- 7 never count them. But the rejects, we need to work
- 8 with, we need to make sure that we get those in,
- 9 replayed, retried or supped, so that we can get them
- into the Order Management system.
- 11 Q. But they're not counted in your late orders?
- 12 A. (Murtha) No, they are not.
- 13 Q. Even though they're probably late?
- 14 A. (Murtha) They have to be supped, before they can become
- a viable order to be provisioned.
- 16 Q. And, sometimes that sup could be an issue on our side
- or your side?
- 18 A. (Murtha) That's correct.
- 19 MS. CHASE: Julia, from Otel.
- 20 BY MS. CHASE:
- 21 Q. There was an issue on orders not making it into OM
- 22 because of "address not found". But if was not
- 23 rejecting it back, it was just sitting in
- 24 acknowledgment. Has that issue been fixed?

- 1 A. (Murtha) That issue has been fixed, and we have team in
- 2 the IT organization that looks at all the orders
- 3 between Synchronous and Metasolv, to make sure that, if
- 4 anything falls out and is caught in between, that that
- is taken care of. Those do not sit there anymore.
- 6 BY MR. HUNT:
- 7 Q. FairPoint had 7,906 orders in the "unsubmitted" queue
- 8 on March 2nd, 2009. It estimated that 1,500 to 2,000
- 9 orders in the "unsubmitted" queue would be "business as
- 10 usual". What was the basis of that estimate being
- "business as usual", the last, excuse me, 1,500 to
- 12 2,000 orders?
- 13 A. (Allen) Yes, I'll answer that. At the time we put the
- 14 report together, we were starting to get what was in
- 15 the different categories in "unsubmitted". So, if you
- look at "unsubmitted", it's one queue. There were
- 17 probably somewhere around 20 different buckets that
- 18 unsubmitted orders would be in that or reasons why they
- 19 would be an "unsubmitted". So, we looked at the ones
- at that time that were ones that we thought we could
- 21 impact by system improvements. And, what was left over
- was somewhere between 1,500 and 2,000. And, that's
- where we came up with that number.
- 24 Q. Now, FairPoint now estimates that between 1,500 and

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2,500 orders in the "unsubmitted" queue is "business as
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- 2 usual". Why did the upper end of that estimate
- 3 increase?
- 4 A. (Allen) The total number is dependent on the level of
- 5 activity and the kinds of orders that are being placed
- 6 at any given point in time. This would also, I think,
- 7 fall into the category of "there are better ways to
- 8 measure unsubmitted orders". Keeping in mind this is
- 9 one queue, I'm not really sure that it's relevant to
- 10 measure unsubmitted orders to start with. But, if you
- 11 did measure unsubmitted orders, and it is part of what
- 12 we do manage on a daily basis, we look at primarily two
- 13 things. We look at unsubmitted orders that we can
- 14 directly impact. So, each of those different buckets
- 15 that I just described, if it's in there for a credit
- hold, it went to the right place. If it went in there
- 17 because there was an address problem, it went there for
- 18 the wrong reason, and we need to fix the address
- 19 problem. And, that's a number that's a part of -- it's
- 20 a bucket within that queue that should continue to
- 21 decrease as you fix your address problems.
- 22 So, what we look at is, the items that
- are in there for reasons that they shouldn't be in
- there, and, most importantly, we look at how long the

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orders are in there, so we age each of the different
 1
 2
          orders in each of the different buckets. A more
 3
          relevant measurement is how quickly we can get them in
 4
          and out. Because, even if it goes in there for the
 5
          right reason, credit check, third party verification,
 6
          whatever, if it sits there longer than it should,
          you're then going to miss your intervals, you're going
          to miss the customer -- you're not going to meet the
 8
          customer expectation. So, if you were to look at the
 9
          -- primarily, this is in Mr. Rush's organization,
10
          exclusively it's in Mr. Rush's organization. Part of
11
12
         his team measures each of those buckets and measures
          the aging in those buckets. My suggestion would be, as
13
          we come up with some revised reporting, it would be
14
          more appropriate to measure the time orders are in the
15
          buckets, and specific buckets, as opposed to just a
16
          total number. Total number could be dependent on, if
17
          you have a lot of good activity and a lot of new
18
19
          orders, that number legitimately might go up.
          Conversely, if you had less orders for a period of
20
21
          time, that number could go down. And, one does not
          necessarily indicate better performance.
22
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What other mean and median length of time orders are in

the "unsubmitted" queue?

23

1 A. (Allen) I don't know that off the top. That is a

- 2 number we could get for you.
- 3 Q. Please do that.
- 4 A. (Allen) Yes.
- 5 Q. To paraphrase the Status Report, FairPoint now believes
- 6 it is more important to insure the orders move out of
- 7 the "unsubmitted" queue efficiently, than the actual
- 8 number of unsubmitted orders in the queue at any given
- 9 time, is that correct?
- 10 A. (Allen) That's not the only thing, but, yes, that is
- 11 correct. Your statement is correct.
- 12 Q. If the number of unsubmitted orders in the queue isn't
- important, how does FairPoint identify whether an order
- sat in the "unsubmitted" queue longer than it should
- have and caused a delay in provisioning?
- 16 A. (Allen) When an order goes into the "unsubmitted"
- 17 queue, the order date has already been established.
- 18 So, if that order sits there any length of time, it
- 19 would end up going into M6 into the Order Management
- 20 section as potentially already late. So, it would add
- 21 to the number of late orders that you would have. So,
- 22 again, it's -- the primary measurement is how quickly
- 23 you get them out. But the other thing that is also
- 24 very important is to look at what are the different

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1 buckets, to make sure orders that are in there are
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- going in there for the right reasons, the proper
- 3 reasons that would have been set up for the
- 4 provisioning point.
- 5 Q. And, how does FairPoint measure the ability of the
- 6 Customer Service team to move orders through the queue
- 7 as planned?
- 8 A. (Allen) They have a -- They have a report that has all
- 9 the -- basically all the information that you're asking
- 10 about, which shows the time that orders are in the
- 11 unsubmitted, so the speed by which they're getting them
- 12 out of there, as well as a specific report by bucket
- that shows how many are in each of those buckets at any
- 14 given point in time.
- 15 A. (Haga) There's one additional means that we have that
- we just recently -- another application that we finally
- 17 were able to get the last piece of it corrected. The
- 18 application is "Witness", which we're actually able to
- 19 record the navigation, not only what they're doing in
- the application, but record the voice conversation as
- 21 well. So, we can also not only see the average handle
- time, but we can also see, "well, are we following the
- flow of the order as we were trained and so forth?"
- 24 So, not only -- the numbers will help us in one way,

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1 but to get very detailed and specific one-on-one type
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- 2 help, we've also got the ability to go back and
- 3 reference that. That's helping us to -- that was
- 4 utilized with the Aricent exercise, to also see what
- 5 people were actually doing, versus what they should be
- 6 doing.
- 7 Q. One block of "unsubmitted orders", from a CLEC
- 8 perspective, consists of CLEC orders that FairPoint
- 9 considers valid rejections. How does the number of
- 10 valid rejects as of June 30 compared to the number
- 11 prior to cutover, and what steps are you taking to
- reduce the number of rejects?
- 13 A. (Murtha) We continue to work on the reject messages, to
- 14 make sure that they are clear and concise, so that
- 15 there's an understanding between our wholesale partners
- and ourself as to what is the information that is being
- 17 requested in order to process the order. We continue
- 18 to add updates to the reject message list. We identify
- 19 issues with the rejected orders. We continue to work
- 20 with the partners to reflow or reattempt orders if we
- 21 find a solution to the issue with the rejected orders.
- But, as far as what the total numbers were prior to
- cutover, that I don't have, because that was done by
- 24 Verizon during the TSA.

1 BY MR. FALCONE:

- 2 Q. Rich, is it the case that the bucket of the orders that
- 3 you call "valid rejects", and many times, even though
- 4 the reject messages are clearer now for the CLECs, is
- 5 it true that a lot of times they're really not valid
- 6 rejects? It's nothing that the CLEC did wrong, it just
- 7 rejected because something is not in your inventory
- 8 that should be in your inventory, for example.
- 9 A. (Murtha) There is a percentage of that. I wouldn't say
- 10 that it's the majority. But there are -- there is a
- 11 percentage of that. And, that's why we created some
- 12 new reports that just went out to the CLECs to show
- them which ones have actually received sups, and to
- 14 also give the error code messages on each one of them,
- 15 so we can work with the customers to clarify and to get
- 16 rid of those. The goal is to eliminate those rejects.
- 17 That, previously, when Verizon had a order and a error
- 18 message like that, they didn't look at it differently.
- 19 It just sat out there. We're going through, we're
- looking at them. We want to get these cleared up. We
- 21 want to get their orders in the system, and through,
- 22 and provide the service.
- 23 Q. Okay. Do you have any sense, though, of what percent
- of the daily or the bucket of rejects that CLECs are

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1 receiving today are truly valid rejects, something that
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- 2 the CLEC did wrong, business rule, error or something,
- 3 versus a reject that the CLEC did everything right, but
- 4 it's being rejected because FairPoint's back-end
- 5 systems are missing something that it needs to process
- 6 that order?
- 7 A. (Murtha) I don't have an exact number on that, Bob.
- 8 It's a -- There is a percentage number on that. And,
- 9 that's why every day I pull an Error Code Report, to
- 10 look at what were the error codes for the day, because
- it's dependent upon what type of orders were ordered on
- 12 that day and what the error messages are. There's a
- 13 number of, you know, for instance, I see on JBs a lot
- 14 -- directory orders, a lot that say "the main line
- 15 listing already exists", because it was requested on
- 16 the CB when they did the port. However, then a JB
- 17 followed it up. You know, so, I go through and, you
- 18 know, we want to get rid of those. Because, if it was
- 19 established on the CB, then the JB shouldn't have come
- in. But we look at all of those types, and I try to
- 21 identify "is there a specific block of error code
- messages that came in for that day? Is it a system
- issue? Is it" -- and, then I look at the total number
- of CLECs that were impacted by the issue.

1 Q. Okay. And, if it's a system issue, you make the CLECs

- 2 aware of that?
- 3 A. (Murtha) We make them aware of it, and we open up an
- 4 item with Mike's team. And, we look to resolve that
- 5 and get those replayed for the CLECs.
- 6 MR. FALCONE: Thank you.
- 7 MS. BRAGDON: Trina Bragdon, just a
- 8 quick follow-up on that.
- 9 BY MS. BRAGDON:
- 10 O. In determining which ones you think are systems issues,
- are you basing that on what you -- solely what you're
- 12 seeing from your side, and then see like a high number
- for a particular type? Or, are you using any input
- 14 from the CLECs?
- 15 A. (Murtha) I am using input from the CLECs as well,
- because you guys are very aware of who your customers
- are that you've done business with in the past,
- 18 etcetera, and the research that you've done. So, I
- 19 take that into consideration.
- 20 BY MR. GOYETTE:
- 21 Q. When you're determining the priority for which you'll
- fix certain issues, it sounds like -- I think I heard
- you say you'd "see how many CLECs were affected",
- 24 right?

- 1 A. (Murtha) Right.
- 2 Q. What other criteria do you use when you're determining
- 3 priority for fixes? For instance, do you look at the
- 4 profitability of a certain group that were affected,
- and if it's a group that is more profitable, they may
- f rise more, to a higher level of priority?
- 7 A. (Murtha) I'm not looking at the revenue target of the
- 8 specific order to determine what the level of severity
- 9 of an issue is. It's "what is the impact to the CLEC
- 10 community?" Is it precluding them from being able to
- 11 submit their orders and being able to continue to do
- 12 business? Is it something where we have to put in a
- manual workaround? Is it something that we can
- 14 continue to do process, but it's going to add a couple
- of hours to the timeframe? It's all a matter of "what
- is the impact of the issue as where we label it with a
- 17 severity?"
- 18 Q. You were saying you don't look at the specific order,
- 19 but, from the discussions that have been going on, it
- 20 sounds as though some issues are specific to specific
- 21 CLECs and are community-wide?
- 22 A. (Murtha) Uh-huh.
- 23 Q. If it was a specific CLEC for which this issue applied,
- or even for a retail customer, maybe a large business

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customer, would you look at the profitability of that
 1
 2
          customer as a part of your criteria for determining
 3
          where in the level they should be in priority?
 4
     Α.
          (Murtha) I do look at the specific order. You know,
 5
          because we need to understand, "is it that order type
 6
          that's causing the issue?" You know, "is it a req type
 7
          that's causing the issue that's precluding us from
          being able to provide the service?" But, you know, at
 8
          the end of the day, if it's an issue that affects CRC
 9
          and BayRing and segTEL and Otel, then, obviously, we're
10
          going to look at that and say "Okay, this is impacting
11
12
          multiple customers. We need a resolution, systemic
          resolution quick." If it's an issue that's only
13
          affecting CRC, the first thing we're going to do is
14
          work with CRC to see "is this an issue with the way
15
          their system is set up and talking to ours, if it's not
16
          impacting anybody else?" "Is it just a couple of
17
18
          people within that company that's having this as an
19
          issue or is it everybody?" So, there's different steps
20
          that we take to get to the bottom of the solution.
21
     Α.
          (Allen) And, David, just a point of clarification.
          reject process that Rich is going through would not
22
23
          affect retail customers. They trade in the unsubmitted
24
          or other disabilities specific to wholesale.
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1 MR. GOYETTE: I recognize that.

- 2 BY MR. HUNT:
- 3 Q. Who is in charge of the "diligent follow-up" for this
- 4 queue? And, "diligent follow-up" was just the phrase
- 5 used in the "Unsubmitted Orders" section of your
- 6 July 8th report.
- 7 A. (Allen) That would be Steve Rush's organization.
- 8 Q. Is there somebody specifically in charge of this
- 9 particular queue within Steve Rush's organization?
- 10 A. (Allen) I would say the person most responsible would
- 11 be Matt Stacy.
- 12 Q. Does FairPoint know what percent of the orders in its
- 13 "unsubmitted" queue are there because of system or data
- 14 problems and not because of a legitimate business
- 15 condition?
- 16 A. (Allen) Yes.
- 17 Q. What percent?
- 18 A. (Allen) Yes, I don't have those numbers with me. They
- 19 change daily. But, yes, we have that every day.
- 20 Q. They change daily, so can you provide those to us?
- 21 A. (Allen) Yes.
- 22 RE: RETAIL BILLING
- 23 BY MR. HUNT:
- 24 Q. On retail billing, let's start by, if you could, please

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1 explain the phrase "known billing error".
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(Allen) Yes. "Known billing error" was the bill -- let me step back. I'm going to try to make this as clear as I can. Any bills that have gone out, where we recognized or identified a error in either over or under billing a customer, and there are several ways that those errors are identified. There's a proforma process that we go through before each billing cycle, where different bills are pulled out and reviewed by a team that's up in Littleton, New Hampshire. And, they look proactively for any billing issues or errors that exist. That's, obviously, the preferred way to identify and find them.

Additionally, there's a daily call with the Customer Service teams. The Customer Service teams — the Customer Service Reps being the group that gets the calls from the customer, and, from a reactive perspective, would be the first point where they would be able to identify where calls are coming in, where there's any kind of billing error. And, those — And, as those are identified, any particular error is then researched, is looked across all of the bills that have that particular USOC or characteristic, certain products. And, typically, if there's a billing problem

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that is affecting a customer with a particular USOC,
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- 2 it's affecting everybody with that product type.
- 3 That's quantified and that's what we had reported on.
- 4 A. (Haga) And, part of the reason for having to get that
- 5 particular definition, I think everybody would agree
- 6 that, prior to cutover, 100 percent of the bills were
- 7 probably not accurate. For instance, we already
- 8 provided the example that there is a customer bill that
- 9 went back to 2005 that had an issue in it for, you
- 10 know, billing for a service that was not in service.
- But that was the data that we had. And, we didn't
- 12 know, you know, where there could be underlying issues
- 13 with just the information on the customer's account
- 14 that came over from conversion, couldn't qualify or
- 15 quantify issues that we introduced. But, when we did
- 16 -- when issues were reported or issues that we
- 17 discovered, then it shows up on "unknown". So, that's
- 18 why we had to -- we weren't trying to -- we're just
- 19 trying to stay away from items of which we just weren't
- 20 aware of just yet that could be inaccuracies on the
- 21 customer's account.
- 22 BY MR. KING:
- 23 Q. In cases where customers are being billed by FairPoint,
- even though they have migrated to another carrier, are

- those known billing errors?
- 2 A. (Haga) Yes. They would be considered that, yes.
- 3 Q. And, you've included those in the numbers that you
- 4 report?
- 5 A. (Allen) Where they have been identified, yes.
- 6 Typically, at this point, they have not.
- 7 MR. KING: Thank you.
- 8 MR. LADAM: Could I ask a follow-up?
- 9 BY MR. LADAM:
- 10 O. Is there an issue or a point of confusion when you
- discover the problem on Friday, and it reveals that, on
- 12 Wednesday, there were a whole bunch of bills that went
- out that were in error. You didn't know it on
- 14 Wednesday, so it didn't appear. How does that show up
- as a percentage billing error?
- 16 A. (Allen) When we identify an error, we look at all the
- errors that occur regardless of the bill cycle. So,
- 18 it's not specific to that particular bill cycle, even
- 19 though that's where we may have identified it. So, we
- 20 identified it on Friday for bills that went out
- 21 Wednesday. Those, the number of customers that were
- impacted would be added to that or would be -- would be
- identified on that list. So, the day it gets
- identified really doesn't matter, as far as when the

1 bill cycle goes out. But, what does matter is when it

- 2 can get corrected.
- 3 Q. I'm confused about the numerator and the denominator.
- 4 A. (Allen) The denominator is the total number of bills
- 5 that go out in all.
- 6 Q. Okay.
- 7 A. (Allen) Okay? And, then, the numerator would be the
- 8 total number of billing errors, known billing errors as
- 9 we defined it that we identify, regardless of when in
- 10 the month they would go out. So, if we identified it
- on Friday, if it was in the bill cycle the previous
- 12 Wednesday or the next Wednesday, wouldn't matter. It
- 13 would be counted, the next Wednesday it would be fixed.
- 14 But anything in the past we count as a "known billing
- 15 error".
- 16 Q. What would be some examples of things that a retail
- 17 customer might consider an error that wouldn't show up
- in that definition?
- 19 A. (Allen) There's one primary one that I can think of
- 20 recently. Most all of the errors that we would
- 21 identify I think would show up as an error, because
- there would be an incorrect amount on their bill. We
- had a situation, couldn't tell you exactly, not too
- long ago, where we rated a number of customers' bills

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1
          correctly, but we had -- it was either the originating
 2
          -- or, the terminating city of the call was incorrect.
 3
          I think we showed "Massachusetts", instead of wherever
 4
          they called. So, the total amount of the bill was
 5
          accurate, however, the information on the bill was not.
 6
          Now, from a Customer Service standpoint, that has the
          same impact of billing somebody incorrectly. People
 8
          are going to call into the Service Center, they're not
          going to be happy with their bill, it's not accurate.
 9
          So, I don't want to minimize that particular error, but
10
          that's one of the few examples. There's one other one
11
12
          which, in the call detail, we had a big number in
          there, about a month or so ago. And, those would be a
13
          couple of examples that the bill itself was accurate,
14
          the amount was accurate, the information was not
15
16
          accurate.
                         MR. LADAM: Thank you.
17
18
                         MS. HATFIELD: Thank you. Meredith
19
       Hatfield, for the OCA. Staff, did you mark the Liberty's
       Assessment of the FairPoint Report as an exhibit?
20
21
                         MR. HUNT: No. The only things that
       we've marked are Exhibit 1, which is the July 8th
22
23
       "Stabilization Plan Status Report", and Exhibit 2 is the
24
       "FairPoint Milestone Results".
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1 MS. HATFIELD: Okay. I'm going to
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- 2 reference --
- 3 MR. HUNT: But that's part of the
- 4 record.
- 5 MS. HATFIELD: Okay. So, we don't need
- 6 to make it an exhibit, but I'll just reference it, if
- 7 that's okay?
- 8 MR. HUNT: It's your choice.
- 9 MS. HATFIELD: I think I would like to
- 10 make it an exhibit, but I don't have copies. So, I'll
- 11 plan to bring those on Thursday, if that's okay?
- MR. HUNT: That's fine.
- MS. HATFIELD: Okay.
- 14 BY MS. HATFIELD:
- 15 Q. In the Liberty Assessment that's dated July 13th, on
- Page 6, Liberty says that "FairPoint has told the Staff
- 17 that it does not count cases where customers have
- 18 ported their service to a FairPoint competitor, but
- 19 continue to receive bills from FairPoint, if that
- 20 problem does not result from a known systems error", as
- 21 a known error. I think you just testified to the
- opposite of that. So, can you just clarify?
- 23 A. (Allen) Yes. If we are unaware of an error, then,
- obviously, it would not be a "known error". The

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1 specific question that was asked about was on ported
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- 2 numbers that did not disconnect or did not complete, if
- 3 you will, through the process, consequently, they did
- 4 not disconnect from FairPoint. The customer got doubly
- 5 billed. There is also a situation, which is the
- 6 opposite of that, which is a CLEC at the end did not
- 7 accept the number, in which case they're still provided
- 8 service by FairPoint, but they're not receiving a bill
- 9 from FairPoint. In each of those instances where
- 10 there's been any volume associated with it, at this
- point we've been able to identify the number of
- 12 accounts that are affected. As long as we can identify
- 13 the number of accounts affected, we would count it as a
- 14 known bill. If there was a particular singular
- 15 customer out there, for example, where that occurred,
- and we didn't -- we're not aware of it, then we would
- 17 not count it.
- 18 MS. BAILEY: Can I ask a follow-up?
- MS. HATFIELD: Yes.
- 20 BY MS. BAILEY:
- 21 Q. Can you quantify how many customers were impacted?
- 22 A. (Allen) Which --
- 23 Q. In both categories.
- 24 A. (Allen) The second group was approximately, the last

1 number I heard, which was the numbers that CLECs did

- 2 not accept the number, was 804.
- 3 Q. And, so, the result of that was?
- 4 A. (Allen) The result of that was that the -- everything
- 5 was complete to turn the customer over. So, the
- 6 billing was stopped. But, since they didn't accept the
- 7 number, it didn't port over or transfer over, the
- 8 service stayed with FairPoint. We fixed that, this
- 9 goes back about just shy of a month ago, we fixed it
- 10 going forward. We had 804, I believe was the number,
- of orders that were identified that this had occurred
- 12 with. And, it's a manual process to go back in for the
- 13 older orders and reestablish them through the billing
- 14 -- reestablish their billing with FairPoint. So, from
- 15 a service standpoint, the customer was not affected;
- from a billing standpoint, they were.
- 17 The other group, I don't have the number
- 18 off the top. Rich may. This would be the number
- 19 affecting --
- 20 A. (Murtha) I don't have the number off the top of my
- 21 head. However, when we complete the order, it's issued
- 22 with a EBD, an Effective Bill Date, and that goes back
- and ends their billing at that time. So, if it was
- 24 supposed to be disconnected on June 20th, and the

disconnect order missed the cycle, it will go back and

- 2 effectively end their bill date on that date.
- 3 Q. But we're talking about customers who continue to
- 4 receive bills after they had switched to another
- 5 provider.
- 6 A. (Witness Murtha nodding affirmatively).
- 7 Q. So, how many customers were impacted in that way?
- 8 A. (Murtha) This was the ones where we did not provide --
- 9 have the BCN. When we had the issue, I think it's four
- 10 -- I think it was 452 that we had altogether. And,
- 11 then, we parsed it out and worked with the CLECs to get
- 12 that updated that was involved.
- 13 Q. (Allen) Let me maybe intervene. Allow me to get back
- 14 to you with the number, because I think there were a
- 15 couple of categories that caused that problem to exist.
- 16 The 452 was a portion of that. I think that there was
- another category as well. So, we'll get that.
- 18 MS. HATFIELD: Thanks. That was
- 19 helpful.
- 20 BY MS. HATFIELD:
- 21 Q. Also on Page six of the Liberty Report, Liberty states
- 22 that, based on your data, you've met your objective of
- 23 1 percent or less of bills with known errors. And,
- then they say "However, this result may be somewhat

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1 misleading based on how FairPoint determines what it
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- 2 considers a "known error"." Would you agree with that
- 3 statement?
- 4 A. (Allen) I believe what they were referring to was the
- 5 item I just described, where we had incorrect
- 6 information for terminating calls. It was right after
- or right -- that problem existed right before the
- 8 report was written. I don't want to speak certainly
- 9 for Liberty. And, as I mentioned before, the way we
- 10 were calculating the known billing errors was based on
- anything that had a over or under billing. But, as I
- 12 also mentioned, we didn't -- we recognize that having
- 13 the wrong information where a call terminated is
- damaging and needs to be fixed, and has the same
- 15 customer impact.
- 16 Q. So, would you agree that it's somewhat misleading if
- 17 what you're reporting as known errors doesn't include
- what people see as an error on their bill?
- 19 A. (Allen) If that was a normal and widespread occurrence,
- 20 I would agree with you. That was a very isolated case
- 21 that's been fixed. And, outside of that, and that one
- issue that in the call detail it was a big number that
- happened several months, I'm not aware of anything else
- that would fall into that category.

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1 Q. Well, the other example that Liberty points to that we
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- 2 just discussed is this whole issue of customers leaving
- 3 FairPoint and continuing to get a bill. And, my
- 4 understanding is you don't consider that as being a
- 5 "known error"?
- 6 A. (Allen) I think the information that they were probably
- 7 going with was in the past we knew that that was
- 8 occurring, but we couldn't quantify what group of
- 9 customers would fit into that, which customers that it
- impacted. So, that would have been a true statement.
- 11 At this point, I believe we do know which customers it
- 12 affects, when we don't -- we know what customers it
- affects with a total number, we include it in that
- 14 number.
- 15 Q. I have one other. On Page 5 of your July 8th Status
- Report, which is Exhibit 1, in the "Retail Billing"
- 17 section, which is the last paragraph on that page, you
- 18 state "As errors are identified they are corrected in
- 19 the customer's account, and the customer will typically
- 20 see that adjustment on their next bill." Do you see
- 21 that?
- 22 A. (Allen) Yes.
- 23 Q. And, I'm sure you're aware that there have been a lot
- of complaints from customers that they are quite aways

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1 behind on getting adjustments to their bills, both
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- 2 customers who are still your customers and then also
- 3 those who have left. So, I'm wondering, can you
- 4 provide any type of statistics on how often you
- 5 successfully adjust the following bill?
- 6 A. (Allen) I am sure we could, yes. I don't know what the
- 7 percentage is off the top.
- 8 Q. Okay. So, you could follow up?
- 9 A. (Allen) Yes.
- 10 MS. BAILEY: Meredith, do you have --
- MR. McHUGH: What's the specific
- 12 request?
- 13 MS. HATFIELD: Well, the statement is
- just "the customer will typically see the adjustment".
- 15 And, I believe that, I know our office we've gotten a lot
- of complaints from people where these amounts owed to them
- 17 just go on and on and on, and I think the PUC has received
- 18 those as well. So, if you can just quantify what you mean
- when you say "typically", and provide us with any
- 20 information you have, you know, and how far that can lag
- 21 on?
- 22 WITNESS ALLEN: Yes, we can do that.
- MR. HUNT: Anything else?
- 24 MS. HATFIELD: I think that's it for

- 1 right now. Thank you very much.
- 2 BY MR. HUNT:
- 3 Q. FairPoint reported that from Cutover until March 9th
- 4 there were a variety of delays in retail billing that
- 5 caused inconvenience to customers and high levels of
- 6 dissatisfaction. What was the cause of those
- 7 particular delays?
- 8 A. (Nixon) We, as you know, stopped processing orders for
- 9 approximately from a period of January 31st through
- 10 February 9th. Brought the systems back up on
- 11 February 9th. We had anticipated that it would take us
- 12 several weeks before we could then bring the bill
- 13 system -- billing systems up and generate a bill. And,
- 14 what we -- we were able to, by the third week in
- 15 February, generate our first bill. But it wasn't until
- the end of the first week, around March 9th or 10th,
- 17 that we were able to bring our bill cycles back into a
- 18 current cycle. What that caused is that there were
- 19 many cases where customers were receiving two bills
- 20 very close together, and it caused both of the issues,
- 21 from payment applications to the payments to the bills
- being received, a myriad of issues. What we were able
- to track, and I think what's demonstrated, once we went
- 24 through a -- completed the second bill cycle and into

- 1 the third, there was a direct correlation between the
- 2 calls into the Call Center and getting those bills back
- 3 into our normal levels.
- 4 Q. During that period, what was the average period of
- 5 delay in retail billing?
- 6 A. (Nixon) Would have been -- it would have been probably
- 7 two weeks.
- 8 Q. How did FairPoint correct that problem?
- 9 A. (Nixon) By bringing the bill cycles back on schedule --
- 10 Q. That was the only thing --
- 11 A. (Nixon) -- by the middle of March.
- 12 Q. That was the only thing that was needed to correct that
- 13 billing issue?
- 14 A. (Nixon) That's correct.
- 15 Q. And, who at FairPoint was in charge of retail billing
- 16 from cutover to March 9th?
- 17 A. (Nixon) That would have been -- the person is David
- 18 Bergeron, who reports to Jane Valik, that would be for
- 19 retail billing.
- 20 Q. Does that person remain in charge of retail billing?
- 21 A. (Nixon) He does.
- 22 Q. Is FairPoint confident that, as of March 9th, FairPoint
- 23 began consistently sending bills to customers on time?
- 24 A. (Nixon) We are. I'm not sure about March 9th. It was

1 in that period of time, I'm not sure precisely on that

- 2 day, but it was in that time.
- 3 Q. And, how have you verified that that's the case, it
- 4 would be done?
- 5 A. (Nixon) We can tell by the schedule of when the bills
- 6 are on the -- scheduled to go out and when they
- 7 actually go out. I see, essentially, every three days
- 8 there's a bill cycle that goes out. So, we can track
- 9 when they're scheduled to go out and when they actually
- 10 did go out.
- 11 Q. And, you mentioned "under billing", "over billing", and
- 12 a couple of other errors. Can you give us some more
- 13 examples of what errors FairPoint customers were
- 14 experiencing on their bills?
- 15 A. (Allen) There were toll issues, where either the wrong
- toll amount was put in for a specific product, there
- 17 were instances where the product make-up, if you will,
- 18 or the amount charged for a particular product was
- 19 incorrect. There were -- There were other issues that
- 20 we discussed before that really were not billing errors
- 21 with the billing system, but, from the customer
- 22 perspective they were certainly billing errors. That
- 23 would be instances of the example that we used before
- 24 that had a large credit that we had to issue going back

- 1 to 2005, actually, it was December 2004. There were
- 2 also issues, if an order was entered incorrectly, or,
- as we described before, a order from a CLEC was not
- 4 completed properly. Those caused a billing error. The
- 5 billing system did what it was supposed to do, but the
- 6 end result to the customer was a billing error. So,
- 7 those are some examples.
- 8 Q. And, do you know how many customers, excuse me, have
- 9 received incorrect bills since cutover versus retail?
- 10 A. (Allen) Yes. And, if we took the total from all the
- 11 Daily Reports, actually, going back before that, I
- 12 would -- let me put a caveat on that that I don't know,
- 13 before we started doing the Daily Reports, if we kept
- 14 track of it that way. But, certainly, since that
- 15 point, I can tell you how many errors in bills were in
- there.
- 17 BY MS. BAILEY:
- 18 Q. I think the Daily Report shows the percent of billing
- 19 errors, and we want to know how many customers were
- impacted. Can you tell us that?
- 21 A. (Allen) Yes.
- 22 A. (Nixon) I think we can. One of the surrogates that we
- use to look at the accuracy of the bill number of
- customers affected, Vermont, as you know, has a fee

that's charged, a credit that we're required to give if

- there's an inaccurate bill to a customer. And, so,
- 3 we've been -- I think that started in May. So, as a
- 4 surrogate or a proxy, for that, you know, I know that
- 5 that was roughly 2,200 customers through the last two
- 6 bill cycles in July.
- 7 Q. Just 2,200 in Vermont?
- 8 A. (Nixon) In Vermont. Thank you. Again, just as a proxy
- 9 that we look at, as a indicator of the quality of the
- 10 bill. And, we can go back and do what you asked.
- 11 Q. Okay.
- 12 A. (Nixon) But, again, I use that just as a guide for
- 13 consumer quality.
- 14 Q. But Vermont has about half the access lines that New
- 15 Hampshire has. So, would you expect New Hampshire to
- have about 4,400 customers?
- 17 A. (Nixon) Well, on a percent basis, --
- 18 Q. Yes.
- 19 A. (Nixon) -- it comes up to be, you know, a little bit
- less than one percent, which is right about the number
- 21 that it comes out on for bills with known defects.
- It's one of the ways to try to tie that back.
- 23 A. (Allen) And, the percentage that we give is really the
- 24 math that's associated with Michael described as the

- 1 numerator and denominator. So, it says "Here's the
- 2 total number of bills that went out. Here's the ones
- 3 with known billing errors." So, it would, at least
- 4 from when we started doing the Daily Reports, it would
- 5 not be difficult to translate that percentage into
- 6 numbers of customers.
- 7 Q. All right. Would you do that please.
- 8 A. (Allen) Yes.
- 9 BY MS. BAILEY:
- 10 Q. So, you're going to figure out the number of customers
- 11 who have received errors with bills?
- 12 A. (Allen) Yes.
- 13 Q. Retail is what Rob started with, and then the next
- 14 question was going to be wholesale. Can you do that
- 15 too?
- 16 A. (Allen) There's a different level of complexity with
- 17 doing that, in that we -- the billing errors with
- 18 Wholesale customers are tracked differently. There's
- obviously, not as many bills and they're larger in
- 20 size. There's a dispute process. We could certainly
- 21 go back and identify, out of closed disputes, where the
- 22 CLECs were ruled successful, if you will, which would
- 23 -- the reason that that would have existed is we made a
- 24 mistake on the bill, and let you know what that is. I

1 don't know if the total number of bills would be very

- 2 indicative of what you were looking for, though.
- 3 Q. And, also, if there's a lot of open disputes that
- 4 haven't been determined yet, we really aren't going to
- 5 get a handle on that. So, how about the number of
- 6 closed disputes with billing errors and the number of
- 7 remaining open disputes with CLECs?
- 8 A. (Allen) We can provide that.
- 9 MR. McHUGH: And the number of open --
- 10 MS. BAILEY: The number of open CLEC
- 11 disputes. And, maybe we should know the percentage of
- disputes that are closed that had billing errors.
- 13 WITNESS MURTHA: The only caveat I'd
- 14 want to put on that is a lot of disputes that we take in
- 15 today still are dated prior to cutover. So, I mean, if
- 16 you're looking for what are in effect, it would have to be
- 17 that were affected by the bills since cutover, not any of
- 18 the BANs or issues that were billed for prior to cutover.
- 19 MS. BAILEY: Okay. So, number of closed
- 20 disputes with billing errors since cutover, number of open
- 21 CLEC disputes since cutover --
- 22 WITNESS MURTHA: But, again, there will
- 23 be closed disputes since cutover that were in the previous
- 24 billing system. So, --

1 WITNESS NIXON: You're looking for open

- 2 and closed.
- 3 MR. HUNT: We need to have one person
- 4 speak at a time.
- 5 WITNESS NIXON: Sorry.
- 6 WITNESS ALLEN: I believe, and see if
- 7 this is clear, you're looking for disputes that originated
- 8 after cutover?
- 9 MS. BAILEY: Yes.
- 10 WITNESS ALLEN: That are both open and
- 11 closed?
- 12 MS. BAILEY: Yes, except closed that had
- 13 billing errors.
- 14 WITNESS ALLEN: Correct.
- 15 MS. BAILEY: So, you know that the
- 16 dispute went in favor of the CLEC.
- 17 WITNESS ALLEN: Right.
- 18 MS. BAILEY: And, then the percentage of
- 19 the ones --
- 20 WITNESS ALLEN: I think what we can
- 21 provide is we can provide, for disputes that's originated
- 22 after cutover, which would take out of play what Rich had
- 23 talked about, and look at both the open and closed
- 24 disputes that involve billing errors, and maybe that's a

- 1 good place to start. If there's some follow-up with that,
- 2 we can look at it. But we can provide that.
- 3 MS. BAILEY: Okay.
- 4 MS. BROWNELL: Judy Brownell, BayRing
- 5 Communications.
- 6 [Court reporter interruption]
- 7 MR. HUNT: Just speak loudly please.
- 8 MS. BROWNELL: Okay.
- 9 BY MS. BROWNELL:
- 10 O. I guess I need to know how you're tracking known issues
- 11 with respect to CLECs or wholesale billing, because we
- 12 have -- we have disputes prior to cutover and after
- 13 cutover, but we also have known billing issues that are
- separate than disputes.
- 15 A. (Allen) Okay.
- 16 Q. Those would be -- we have ACH payments not posted, PAP
- credits not posted, and, currently, to date, that's
- nearly a million dollars on our billing alone.
- 19 Misapplied payments, you know, not posted correctly.
- Those aren't disputes, I think those are known billing
- 21 issues. We receive paper bills, electronic bills, they
- don't match in some instances. And, what happens is,
- you get a paper bill and then electronic, the paper
- bill is mainly a summary bill, but the electronic

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1 version gives you all the detail of that billing. And,
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- 2 so, sometimes we don't receive an electronic billing,
- 3 so we can't prove out the bill. So, those are known
- 4 billing --
- 5 MS. BAILEY: What is the question?
- 6 BY MS. BROWNELL:
- 7 Q. So, the question is, you know, how do you track? What
- 8 is the difference between a "dispute" and an "incorrect
- 9 bill"?
- 10 A. (Murtha) I'd be glad to take that. A "dispute" is
- 11 where you're coming up and you're disputing an item on
- 12 your bill, whether it's a USOC or a billing charge.
- 13 And, we get into that process and we go back and forth,
- 14 and we agree to disagree or whatnot, and we issue a
- 15 credit or we rule and say that we disagree with your --
- with your charge here. The billing issues that you
- 17 talk of, obviously, we are tracking those as well,
- 18 which is whether it's regarding a resale BDT file out
- of Kenan, and, you know, I know we've done, for
- instance, with BayRing, we've done some reformatting of
- 21 some BDT files. We've done the access invoices and
- usage. We've done directory bills. And, there are a
- 23 list of wholesale billing issues that we do have open,
- and we do have the number of wholesale billing issues

1 that have been closed and resolved, in both CDG and

- 2 Kenan. So, we do track those as well, each of those
- 3 issues.
- 4 A. (Allen) Very often one of the differences is sometimes
- 5 they are CLEC-specific, doesn't mean that they're any
- 6 better, and many times they're our error, or it's a
- 7 formatting issue that needs to be resolved, or it's the
- 8 way that the bills are being presented. So, as Rich
- 9 said, we keep track of all of that, and we try to get
- 10 that as clean and resolved as we can. There are some
- 11 delays in certain kinds of bills, resale bills, for
- 12 example. So, you know, again, any time there was a
- billing issue, whether it was a dispute or not, it
- 14 would go through a internal resolution process to get
- 15 it fixed. But it didn't fall into the same measurement
- 16 way that you could just look at known billing errors.
- 17 Because, actually, in many instances, there were no
- 18 known billing errors, but there were bills that were
- 19 being delivered in error. So, that's why we didn't
- 20 measure it that way and try to look at both disputes
- and, as Rich said, the second category, where there was
- 22 a particular issue, and it may be CLEC-specific that
- 23 needed to get resolved.
- MS. BRAGDON: Trina Bragdon, CRC.

1 BY MS. BRAGDON:

- 2 Q. I'm trying to think of another way to get at this. Do
- 3 you have some measure where you have an amount of
- 4 dollars that are at issue? Like, is there another way
- 5 that you're getting at total amount of money that's in
- 6 -- that either is a known billing dispute or is an
- 7 issue that you know about that relates to billing that
- 8 needs to be fixed? Do you quantify that?
- 9 A. (Allen) Well, certainly, any of the disputes, both the
- open disputes for the total amount, as well as the
- 11 resolved disputes and what the total amount of that is,
- 12 we have that dollar amount. I'm not sure what the rest
- of the question is.
- 14 Q. Well, it's that other piece that we're talking about.
- 15 The issue BayRing was speaking about, in that you know
- 16 that a certain bill -- well, you've drawn this
- 17 distinction between "known billing errors" and "issues
- 18 with bills". It doesn't really work for me, but I'm
- 19 going with it here. What I'm trying to figure out is
- 20 whether you can put a dollar amount to both buckets or
- only one bucket? Because I'm just trying to get at,
- 22 for the purposes of everybody understanding how much of
- a problem billing is, is if we can have one number and
- compare it to a total, we'd have an idea.

1 A. (Lamphere) The total of the discrepancy or the total of

- 2 the entire bills represented --
- 3 Q. The total related to known billing issues and other
- 4 issues that you know about that relate to billing and
- 5 have dollar amounts associated with them.
- 6 A. (Allen) I don't believe we have a total total like
- 7 you're describing.
- 8 Q. Right.
- 9 A. (Allen) We have a total for each of the disputes, and
- 10 then the cumulative of that. We have the total for --
- by a particular CLEC where there's a discrepancy.
- Because, again, they're so individualized. And, in
- many instances, the totals go both ways. There's an
- 14 awful lot where we have identified something that is
- 15 yet to be billed for. So, it's not a question of
- "there's a lot of money going only one way or the
- 17 other?" It's a question of trying to quantify what
- 18 that is. So, we know by the CLEC, but there are many
- 19 CLECs that don't have a billing issue. And, so, that's
- 20 where it becomes difficult. There's not a universe --
- on the retail side, you could look at it and say "that
- 22 product has a problem. It affects everybody that has
- 23 that product."
- In the wholesale environment, that is

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not necessarily -- not "necessarily", it has not been
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- the case. So, some CLECs have bills that are fine.
- 3 Some use different kinds of services from us. And,
- 4 consequently, some of those bills are fine and others
- 5 are not. So, by CLEC, I could tell you what I think,
- 6 either we have a bill that's in dispute or, well, it
- 7 would be more or less those categories. But I don't
- 8 have a quantified total number outside of the dispute
- 9 number.
- 10 MS. BAILEY: Do you want to go before
- 11 your boss or after?
- 12 MS. BROWNELL: Oh, I'm sorry.
- 13 [Laughter]
- 14 FROM THE FLOOR: She didn't know Ben had
- 15 a question.
- 16 BY MS. BROWNELL:
- 17 Q. I do know that 90 percent of our bills are incorrect
- 18 that we get. And, as we have identified the issues, we
- 19 have sent e-mails and explained those issues. We met
- in May, and, here at the Commission, and we went over
- 21 some of those issues, and I was given contact people.
- 22 And, today, we still have the same issues. We also
- 23 asked for a daily report --
- 24 MR. McHUGH: Is there going to be a

- 1 question? Because at some point I was going to say, let
- 2 us get you the information that we said we could get and
- 3 let's go from there.
- 4 BY MS. BROWNELL:
- 5 Q. Well, the question is, when are the issues going to be
- 6 addressed and resolved, because they haven't been since
- 7 really April?
- 8 A. (Murtha) I'll take it. I know that people from Pat
- 9 Block's team have been working with you.
- 10 [Court reporter interruption]
- 11 BY THE WITNESS:
- 12 A. (Murtha) From Pat Block's team, the gentleman named
- 13 Mike Tartagleone has -- I talked to Mike yesterday, and
- 14 he gave some updated information on the resale BDT
- information, and continuing to go through. So, Pat
- Block owns wholesale billing. And, so, it's his team
- that's working with yours, along with some of the folks
- 18 from Mike's team, to make sure that we're delivering
- 19 everything for you. And, they will continue to work
- 20 with you to resolve those billing issues. I will go
- 21 back and work with that team again to make sure you're
- getting what you need, Judy.
- 23 MR. THAYER: I'm Ben Thayer of BayRing.
- I just had a question, Jeff, for clarification.

- 1 BY MR. THAYER:
- 2 Q. So, as an example, when we make ACH payment after ACH
- 3 payment after ACH payment, and we don't get it applied
- 4 to our bills, do you consider that a billing error,
- because we obviously have to dispute that they're
- 6 applied? Is that a billing error or is that a dispute?
- 7 A. (Allen) Well, in the wholesale environment, we don't
- 8 list out billing errors. So, I don't --
- 9 Q. So, that's all you can say, you don't have any known
- 10 billing errors, because you don't list out billing
- 11 errors?
- 12 A. (Allen) No, I'm not trying --
- [Court reporter interruption]
- 14 BY THE WITNESS:
- 15 A. (Allen) I try not to use the same measurement category
- as retail because it doesn't fit, and it would
- 17 potentially lead to the wrong impression. We don't use
- 18 that terminology in the wholesale environment. And, as
- 19 far as, if payments are misapplied, that's an error
- 20 that we have that I know people are working to fix, I
- don't know what the current status is.
- 22 BY MR. THAYER:
- 23 Q. So, just -- So, there's no such thing as a "known
- 24 billing error" in the wholesale environment?

1 A. (Allen) We have not used that terminology in describing

- 2 the wholesale billing because we couldn't find a good
- 3 way to make it fit.
- 4 MR. THAYER: Okay.
- 5 MS. MULLHOLAND: Kath Mullholand, from
- 6 segTEL.
- 7 BY MS. MULLHOLAND:
- 8 Q. Are retail payments and wholesale payments applied by
- 9 the same group to bills, so that the same group that's
- 10 responsible for taking in payments and making sure that
- 11 they get to the right bills?
- 12 A. (Murtha) They have separate lock boxes for the receipt
- of the payments. So, they're done by separate people.
- 14 Q. Okay. Is there a measurement or -- well, is there a
- 15 goal for how long, from the time you receive a payment,
- 16 to the time that that would be applied to a bill?
- 17 A. (Murtha) I'm not sure what the timeframe is, but it's,
- 18 you know, upon receipt, whether it's electronic or via
- 19 check or whatnot into the lock box, they're supposed to
- apply it to your account, to the invoice that you
- 21 designated. And, if you did not designate an invoice
- for it to be applied to, they will apply it to the
- oldest invoice on your account.
- 24 Q. Okay. And, so, is that something that can be measured,

- 1 how long it takes from the time that something is
- 2 received until the time it's applied to a bill? This
- 3 is a --
- 4 A. (Allen) Could it be measured? I assume so. Really,
- 5 the Treasury function does all of the collections.
- 6 They're not represented here. So, as far as how
- 7 payments are applied, I think we would be speculating
- 8 more than giving you real good answers.
- 9 A. (Nixon) If I might, we should be able to maybe have
- 10 that answer for you on Thursday when we come back,
- 11 since I meet with the Treasure group tomorrow, I'll
- 12 ask.
- 13 Q. Okay. Thanks. It has been an issue, --
- 14 A. (Nixon) Yes.
- 15 Q. -- as Ben indicated, ACH payments coming in and not
- being applied for an extended period of time.
- 17 A. (Nixon) And, so, what do you mean by "extended"?
- 18 O. I think weeks.
- 19 MS. BROWNELL: No. No, we're talking
- 20 months.
- MS. MULLHOLAND: Yes.
- MS. BROWNELL: Ours are --
- MS. MULLHOLAND: Not days. It's --
- MS. BROWNELL: No, February and March --

1 MS. MULLHOLAND: It's been since

- 2 multiple billing cycles.
- 3
 WITNESS NIXON: Okay. Is it current?
- 4 Is it a current issue or is it a past issue?
- 5 MS. MULLHOLAND: It's still a current
- 6 issue.
- 7 WITNESS NIXON: Okay. I'll be with them
- 8 tomorrow.
- 9 MS. MULLHOLAND: Thank you.
- 10 WITNESS NIXON: And, will you be here
- 11 Thursday?
- MS. MULLHOLAND: Yes.
- 13 WITNESS NIXON: Okay. Let me see if we
- can chase that one down, also for BayRing.
- MS. MULLHOLAND: Thank you.
- 16 BY MR. LADAM:
- 17 Q. Jeff, I'd like to get some clarification. You were, if
- 18 I heard you correctly, you were saying that you don't
- categorize things as "wholesale billing errors"?
- 20 A. (Allen) I said that we don't use the same measurement
- of "known billing errors". I couldn't -- I personally
- could not figure out a good way to do that.
- 23 Q. But, if you look at Exhibit 1, I think it is, the
- report on "Wholesale Billing", it says "We currently

- don't have any wholesale bill errors" -- "wholesale
- 2 bills with known billing errors", so you did use that
- 3 terminology and reported that you had none of them. Is
- 4 it more accurate to say "we do not categorize wholesale
- 5 bills in terms of "known billing errors"?
- 6 A. (Allen) That would be a better characterization, yes.
- 7 MR. LADAM: Thank you.
- 8 BY MS. BRAGDON:
- 9 Q. Are any of these issues, this specific issue of not
- 10 applying payments, have any of those been referred to
- 11 IT? Is there a possibility this is a system issue?
- 12 A. (Allen) It is not a system issue. It was a -- I think
- 13 the update that Mr. Nixon mentioned he needs to get is
- 14 the current status. My understanding is the payments
- 15 were misapplied. So, it wasn't a question that it was
- taking months to apply, they were applied to the wrong
- 17 account. And, it was a process and people issue that
- 18 has been changed.
- 19 Q. Okay. So, you're saying that, for example, if I made a
- 20 payment in February, and I was showing that it wasn't
- 21 applied to my account, that you've now discovered that
- perhaps it was applied to BayRing's account, and we're
- going to fix that? Is that how we're going to account
- for those missing --

- 1 A. (Allen) My understanding is it was recognized that
- there were, and this is what I tried to put in the
- 3 report, that it was recognized that there were accounts
- 4 that monies that came in, there were two different
- 5 issues, in some instances it was applied to the wrong
- 6 BAN in the same account, there were other issues where
- 7 it was applied to the wrong CLEC account. And, the
- 8 process and the people that were associated with doing
- 9 that in that timeframe have been changed. What I don't
- 10 know and can't speak to, but I think Mr. Nixon
- 11 mentioned he would update, is "Is there a current issue
- 12 and is there a current process of what's going on?" I
- don't know the answer to that.
- MS. BRAGDON: Thank you.
- 15 BY MS. BAILEY:
- 16 Q. Did you just say that in some cases you received a
- 17 payment from one CLEC and applied it to the account of
- 18 another CLEC?
- 19 A. (Allen) That's my understanding, yes.
- 20 Q. How did that happen?
- 21 A. (Allen) It was human error.
- 22 Q. And, what was done to make sure that doesn't happen
- 23 again?
- 24 A. (Allen) The whole -- and, again, I think we're better

- off waiting till Thursday to get the detail. My
- 2 understanding was the process of how the payments were
- 3 applied and the people that were associated with
- 4 applying them have been changed.
- 5 Q. And, you're going to tell us the details of that on
- 6 Thursday?
- 7 A. (Allen) And, more importantly, what's happening today.
- 8 Q. Okay. Well, I mean, I really think it's important to
- 9 understand exactly what FairPoint did to make sure that
- that doesn't happen again.
- 11 A. (Allen) I agree. Yes.
- MS. BAILEY: Okay.
- MR. HUNT: Do you have a question?
- 14 MS. BROWNELL: Yes, on that same note.
- 15 BY MS. BROWNELL:
- 16 Q. Our most current bills still, I guess, are not seeing
- 17 those payments that were not applied posted. So, I'm
- not sure that it is correct. And, that's, I guess,
- 19 what you need to come back with on Thursday, because
- 20 I'm still seeing it not applied.
- 21 A. (Allen) Right. That's what we'll have on Thursday.
- MS. HATFIELD: Meredith Hatfield, for
- the OCA.
- 24 BY MS. HATFIELD:

1 Q. Has that happened on the retail side as well that you

- 2 are aware of?
- 3 A. (Allen) Where payments have been misapplied?
- 4 Q. (Atty. Hatfield nodding affirmatively).
- 5 A. (Allen) Not that I'm aware of.
- MR. HUNT: Go ahead.
- 7 BY MR. GOYETTE:
- 8 Q. Regarding to applying payments, are you saying that
- 9 there's two different Accounts Receivable groups that
- 10 are administering the application of payments, whether
- 11 it, you know, depending on which lock box it goes to
- and then it -- can you explain that a little bit more?
- 13 A. (Allen) I don't know. Again, that's a function in
- 14 Treasury. I can tell you what I've been told, which is
- 15 what I put in the report, that some payments were
- misapplied, and that the processes and people that were
- 17 associated with doing that have been changed. But
- 18 exactly how it works and what the flow is and what
- 19 groups do what, I am not familiar with that.
- 20 Q. But you'll be able to tell us on Thursday whether there
- 21 are two different Receivable groups or not? And, if
- there are that one group, who does what?
- 23 A. (Nixon) Yes, I think I'm the one who said I'd get you
- that answer on Thursday, and I'll try to be as

- 1 comprehensive as I can.
- MS. CHASE: Julia, from Otel.
- 3 BY MS. CHASE:
- 4 Q. Was the CLEC community made aware of this billing issue
- 5 via an accessible letter or anything? I don't remember
- 6 any mention of this on the conference calls weekly.
- 7 A. (Murtha) No.
- 8 BY MS. BAILEY:
- 9 Q. Was there a reason why they weren't informed?
- 10 A. (Murtha) I think we were under the understanding that
- 11 the misapplied that -- where one CLEC's was applied to
- 12 another CLEC's account only impacted one customer. It
- was not something that was across-the-board. There
- 14 were some other misapplications, but that was internal
- 15 to the same CLEC, and it went for invoices. So, it was
- only the one, one issue for where one CLEC's payment
- was misapplied to another CLEC's account.
- 18 BY MR. McHUGH:
- 19 Q. Has that been fixed, Mr. Murtha?
- 20 A. (Murtha) To my understanding, yes.
- 21 MS. CHASE: Just a follow-up on that.
- 22 BY MS. CHASE:
- 23 Q. I'm not in the Billing, I'm in the Provisioning
- 24 Department, but it was made aware to me that we have

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1 payments where the check was cashed, but was not
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- 2 applied to our account. Had we known this information,
- 3 we might have delved a little deeper to make sure that
- 4 that didn't happen to us.
- 5 MR. HUNT: Any other follow-ups?
- 6 (No verbal response)
- 7 BY MR. HUNT:
- 8 Q. Again, to retail billing. One day last week FairPoint
- 9 reported a very large billing adjustment amount that it
- 10 had to do to correct a billing error. Can you tell us
- 11 what led to that occurring.
- 12 A. (Haga) I got it. We had 32 accounts that represented
- 1.3 million of that. These were large business
- 14 accounts, and it had to deal with minimum spend levels.
- So, they were accounts, large business accounts, with a
- 16 parent/child relationship between the master corporate
- 17 account and all the children accounts. The minimum
- 18 spend level was associated with usage, and that minimum
- 19 spend level was supposed to be applied as a total
- 20 across all of the child accounts. For these 32
- 21 accounts, that minimum spend level applied to each of
- the child accounts. So, we had billed the minimum,
- since, for each child did not hit that minimum spend
- level, we had billed for that minimum spend level. So,

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that's why it's a significant amount, because typically
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- you'll find that the account has one particular office
- 3 or two offices that accounts for the majority of the
- 4 long distance usage. The other accounts are just used
- 5 to level things out.
- 6 Hence, 32 corporate accounts that
- 7 represented several different business locations of
- 8 which we over billed, which represented the
- 9 \$1.3 million credits that went out. The other credits
- 10 were just normal course of business, which I didn't
- 11 investigate each individual item for, \$20 here, \$200
- here, and so forth.
- 13 Q. How did it happen?
- 14 A. (Haga) It was a -- one was a misunderstanding of how
- 15 the MSLs, the Minimum Spend Level Program worked. When
- 16 we recognized mid March that we were not doing it
- 17 correct, that's where we corrected how the -- we have
- 18 not had the -- we corrected the issue in mid March. It
- 19 has taken us a while to actually calculate the actual
- 20 adjustments, because you have to look at each
- 21 individual account, the number of usage spent on each
- 22 individual accounts, sum it across all the subaccounts,
- compare it to the minimum spend level, and then go back
- 24 to the subaccount and get the actual correct adjustment

on them. So, it took us a while to actually come up

- with the actual adjustment to bring the account -- to
- 3 bring the account whole. But the correction in the
- 4 systems was done mid March.
- 5 BY MS. BAILEY:
- 6 Q. And that billing error --
- 7 MS. BAILEY: Never mind.
- 8 BY MR. HUNT:
- 9 Q. My question is, with both aspects of that, has it been
- 10 corrected?
- 11 A. (Haga) Yes.
- 12 Q. There are no problems that exist associated with that
- 13 particular error?
- 14 A. (Haga) That particular product? Correct.
- 15 Q. And, who was responsible for that occurring?
- 16 A. (Haga) For it occurring?
- 17 Q. Yes. How is it that that could happen and who is in
- 18 charge of that particular item?
- 19 A. (Haga) We got several -- We've got several groups to
- 20 come together. We've got our products organization to
- 21 understand those products, provide the requirements,
- 22 ensure that we bill the product correctly in the
- 23 application. Then, you've got Dave Bergeron we
- 24 mentioned, which is our Director of Billing. He's got

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1 responsibility to make sure that, once we have that
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- 2 understanding of how the product works, to make sure
- 3 the billing works appropriately. And, then, from a
- 4 system configuration standpoint, that falls into the IT
- 5 organization. So, it's several people working together
- 6 that actually work to set it up.
- 7 And, then, once it was recognized that
- 8 those accounts were incorrect, that was brought to
- 9 Mr. Bergeron's attention, and we worked with Dave to
- 10 figure out total impacts, worked with the -- to
- 11 calculate the adjustments, and then work with him to
- 12 apply the adjustments, because it impacted so many
- accounts.
- 14 BY MR. GOYETTE:
- 15 Q. How long -- What was the timeframe between you being
- notified by, I imagine, the enterprises that had the
- issue, the companies, notifying you that their bills
- 18 were incorrect, and the time that it took to correct
- 19 the problem?
- 20 MR. McHUGH: The systems problem, David,
- 21 or the money application?
- MR. GOYETTE: Well, the money problem
- 23 first.
- 24 BY MR. GOYETTE:

- 1 Q. To put the customer at ease, I guess is what I mean?
- 2 A. (Haga) There was a lot of conversations that took place
- 3 prior to it being presented to my organization, so I
- 4 can't give you the duration, because I don't know when
- 5 it was first reported to somebody in the organization
- 6 and when we started to actually work the issue and try
- 7 to determine the dollar amount. So, I don't know the
- 8 timeline on that.
- 9 O. But the issue was fixed in mid March or so?
- 10 A. (Haga) Correct.
- 11 Q. And, when did the -- when were you first aware, not
- 12 maybe you, but any of you aware that the issue was an
- issue?
- 14 A. (Haga) I'd have to go back when it was reported. We
- 15 logged all of the issues that were reported to us,
- 16 reported to Billing, which, you know, Mr. Bergeron was
- 17 the keeper of that issues list, and he worked with us,
- 18 if we needed some help from IT resources to calculate a
- 19 mass adjustment or perform mass adjustments.
- 20 Q. But the cutover happened at the end of -- the beginning
- of February, right?
- 22 A. (Haga) Correct.
- 23 Q. So, was it an issue with the new system or was it
- 24 something from the old system?

1 A. (Haga) It was an issue of how we configured the system

- 2 to apply the charges for the product.
- 3 Q. In the new system?
- 4 A. (Haga) Correct.
- 5 Q. So, it was no greater than six weeks?
- 6 A. (Nixon) Let me just interject for a second, almost by
- 7 definition, because we didn't get back to a normal bill
- 8 cycle and the cycle of the bills didn't start going out
- 9 really until the very last week in February and early
- in March, we can confirm that it would, if Mr. Haga is
- 11 right that this was discovered and fixed by mid March,
- it sounds to me like it was probably caught in the
- 13 first bill cycle, but we can check that out, almost by
- 14 definition of when we started getting those cycles back
- in order.
- 16 BY MS. BAILEY:
- 17 Q. Can you confirm this affected "32 large business
- 18 customers"? Is that what you said?
- 19 A. (Haga) Yes, I can send you the list of accounts, the
- dollar amount per account. We've done all that
- 21 calculation.
- 22 Q. Well, I just want to know how many customers it
- 23 impacted?
- 24 A. (Haga) Yes, we can send that to you.

- 1 MS. BAILEY: Okay.
- 2 MR. GOYETTE: I do have one follow-up on
- 3 this.
- 4 BY MR. GOYETTE:
- 5 Q. The fix that was made in the system, was it more
- 6 difficult than some of the CLEC fixes that are hand, at
- 7 issue right now?
- 8 A. (Haga) That's an opinion that it's more difficult. It
- 9 is a challenging product. The product doesn't fit real
- 10 well in our system. It is -- So, to solve for
- 11 providing -- providing the product inside of our Kenan
- 12 VP application, which is our retail billing
- 13 application, that was a challenge. But was it --
- 14 comparing it to other issues, I don't know how to even
- 15 start to do that comparison.
- 16 BY MS. BAILEY:
- 17 Q. Can you tell me why, if you fixed the system, the
- 18 billing error, basically, in March, why it took until
- July to figure out the credit and get the money back to
- the customers?
- 21 A. (Haga) I thought I attempted to answer that. It's that
- we have to go to every subaccount.
- 23 Q. Okay.
- 24 A. (Haga) We've got to look at the usage that that

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1 subaccount generated in that particular bill cycle.
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- 2 Add those amounts for all the subaccounts, total it up,
- 3 compare it to the MSL, and then go back to the
- 4 subaccounts and provide the credit for each of those
- 5 subaccounts. So, it was a lengthy exercise to do all
- 6 those, and to confirm and verify.
- 7 A. (Allen) One other point, and I could verify this, but I
- 8 think it is highly likely that the customers in this
- 9 instance would have service managers and account
- 10 managers dealt with us right when they got their first
- 11 bill and recognized the error. I would feel pretty
- 12 certain that there were no monies exchanged at that
- point. That they just put that -- that bill aside
- 14 until we could reconcile it, and then the
- 15 reconciliation. So, I think, and especially if after
- that the bill was fixed on the next bill cycle, the
- 17 customer could get back to a normal operation, it was
- 18 really just a question of reconciling the one billing
- 19 error.
- MS. BAILEY: Thank you.
- 21 MR. THAYER: Ben Thayer, BayRing. I
- just had one follow up, follow-up question, Jeff.
- 23 BY MR. THAYER:
- 24 Q. When did you find out that you had misapplied --

1 [Court reporter interruption]

- 2 BY MR. THAYER:
- 3 Q. When did FairPoint determine they had misapplied our
- 4 ACH payments?
- 5 A. (Allen) I don't know specifically that we misapplied
- 6 your payments.
- 7 Q. You said "only one CLEC", and ours haven't been
- applied.
- 9 A. (Allen) I didn't say that.
- 10 Q. Or Rich.
- 11 A. (Allen) What I was told by Treasury was, when I asked
- 12 about some items that I had heard anecdotally, from
- 13 Liberty and from others, that there may be some other
- 14 billing errors before I put this together, I checked,
- 15 this is one I had heard of, I checked with some folks
- at Treasury, they said "Yes, there have been some
- 17 misapplied payments." There was a process change and a
- 18 people change since then, and that's what I represented
- 19 here. That's why I say I really don't know much more
- 20 detail on that.
- 21 Q. But, if there was only one CLEC --
- 22 A. (Allen) I don't know that that --
- 23 Q. Well, Rich, can you answer? Can you say that again?
- You said there was "only one CLEC"?

1 A. (Murtha) What I told was that it applied to, well, it's

- 2 two CLECs, because, obviously, if one CLEC received the
- 3 other CLEC's --
- 4 Q. Are we one of them?
- 5 A. (Allen) I don't know.
- 6 Q. Rich, do you know?
- 7 A. (Murtha) You were one of them.
- 8 Q. Is there any reason you didn't tell us?
- 9 A. (Murtha) You know, I was under -- I thought that you
- 10 were being talked to about it, that that's where it
- 11 came from. That's how I was brought into it. But I
- 12 will dig back into the issue and provide an update on
- 13 Thursday.
- MR. THAYER: Thank you.
- MR. HUNT: Okay.
- 16 RE: WHOLESALE BILLING
- 17 BY MR. HUNT:
- 18 Q. FairPoint reports that some resale bills were delayed
- 19 in their delivery for several months, and that is in
- 20 the first section of the "Wholesale Billing" section of
- 21 the report. What was the cause of that several month
- 22 delay? You may have already answered this, but I
- 23 didn't hear you.
- 24 A. (Allen) The cause of it, I don't know.

- 1 A. (Nixon) Mike, was that the BDT?
- 2 A. (Haga) I'm not sure. Can you repeat the question?
- 3 Q. Yes. FairPoint reports, in the "Wholesale Billing"
- 4 section of the report, that some resale bills were
- 5 delayed in their delivery for several months. And, I
- 6 was just trying to find out what would have caused
- 7 that?
- 8 A. (Haga) Yes. It was a combination of the electronic
- 9 version of the statement. There were also bills that
- we were having trouble actually with actually billing,
- 11 building or compiling the bill itself. And, we also
- 12 had a number of bills, from a conversion standpoint, we
- 13 converted them with a setting we refer to as the "bill
- 14 disposition method" that actually said "Do not print."
- 15 So, as we were processing the bill cycle, it would go
- to "Do not print", it wouldn't generate a statement and
- 17 no bill was being sent. So, it was a combination of
- 18 three that caused the delays.
- 19 Q. How many of those resale bills were delayed for several
- 20 months?
- 21 A. (Haga) I don't know the counts of that. I would have
- 22 to go back to Mr. Bergeron to get those counts.
- 23 Q. Could you provide that?
- 24 A. (Witness Haga nodding affirmatively).

- 1 Q. And, what was done to correct that problem?
- 2 A. (Haga) I would have to do the same.
- 3 Q. Please do. Thank you. Do you know whether the CLECs
- 4 agree that the problems with these particular bills,
- 5 these bills that were several months late, has been
- 6 resolved?
- 7 A. (Murtha) I would say that there are still some issues
- 8 on the resale BDTs, and that we're working with each of
- 9 the individual CLECs on their resale BDT issues,
- 10 because, as Mr. Allen said before, some of them are
- 11 receiving bills in and they're fine. Some of them have
- 12 some formatting issues with the format of the BDT.
- 13 And, then, as Mr. Haga just said, we had some that were
- 14 not being -- not being mailed that we are -- that we
- 15 have begun mailing. So, there are some issues that are
- 16 still outstanding.
- 17 Q. And, referring to, again, to the "Wholesale Billing"
- 18 section of the report, Status Report, what was the
- 19 cause of the delay in access billing?
- 20 A. (Murtha) On the CDG side, you know, I'd have to talk
- 21 with Mr. Block on that.
- 22 Q. And, would you also have to find out if I wanted to
- 23 know what was done to correct that problem?
- 24 A. (Murtha) Yes.

- 1 Q. Could you do that?
- 2 A. (Murtha) Yes.
- 3 MR. McHUGH: Rob, what was -- could I
- 4 get that again, just so I can --
- 5 MR. HUNT: The first question was "what
- 6 was the cause of the delay in access billing? And, "what
- 7 was done to correct that problem?"
- 8 MR. McHUGH: Got it. Thank you.
- 9 MR. HUNT: You're welcome.
- 10 WITNESS HAGA: Can I get -- Where in the
- 11 report does it indicate that the access billing was late?
- MR. McHUGH: It's on the top of the
- page, under "Wholesale Billing".
- MR. HUNT: It didn't use the phrase
- 15 "late", "delay". And, that's what I was asking about.
- 16 WITNESS LAMPHERE: Oh, I'm thinking
- 17 ASRs.
- 18 MR. McHUGH: It says "and a few CLECs
- 19 experienced a delay in receiving their access bills."
- 20 (Multiple parties speaking at the same
- 21 time.)
- MR. HUNT: One person at a time please.
- Do we need to go off the record to figure this out?
- MR. McHUGH: No, we've got the request.

- 1 MS. HOLLENBERG: "Inaudible".
- MR. McHUGH: We're all right.
- 3 BY MR. HUNT:
- 4 Q. From FairPoint's perspective, are CLECs still receiving
- 5 inaccurate, incomplete or late bills from FairPoint?
- 6 A. (Allen) In some instances, yes.
- 7 Q. How many?
- 8 A. (Allen) I don't know.
- 9 O. Why?
- 10 A. (Allen) I think it's a combination of the things that
- 11 we're looking to try to find out right now. You've
- 12 asked if the -- all of the resale bills are currently
- being delivered, if they're accurate, you asked the
- 14 same thing about the access bills. And, until we can
- validate and verify what the status of those are, I
- wouldn't feel comfortable saying that we're delivering
- 17 all bills accurately to CLECs.
- 18 BY MS. BAILEY:
- 19 Q. Do you think it might be helpful to have Mr. Block here
- on Thursday?
- 21 A. (Allen) Perhaps.
- 22 Q. If he's available, can you --
- 23 A. (Allen) Let me see --
- 24 (Multiple parties speaking at the same

- 1 time.)
- MS. BAILEY: Okay.
- 3 BY MR. HUNT:
- 4 Q. Did FairPoint's wholesale billing experts admit to
- 5 known billing errors in last week's Wholesale User
- 6 Forum?
- 7 A. (Murtha) They talked about and itemized the wholesale
- 8 billing issues and provided me a log and an update from
- 9 the Users Forum last Wednesday. They also worked with
- 10 the CLEC community on a number of items that they
- 11 believe were closed out as well.
- 12 BY MS. BAILEY:
- 13 Q. In addition to the information that you're going to
- 14 provide about the number of open CLEC disputes
- originated after cutover and the number closed by
- disputes originated after cutover with billing errors,
- 17 can you tell us how that compares with the number of
- 18 open billing disputes prior to cutover? Not today, but
- 19 --
- 20 A. (Allen) I can't -- well, when I looked at it before to
- 21 try to come up with something, and this goes back
- several, well, it goes back I think a month or so ago,
- 23 the problem was there was virtually no clean-up of
- 24 billing disputes or disputes with Verizon when they had

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them. So, I couldn't come up with an accurate
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- 2 assessment of how many valid open billing disputes
- 3 there were at a given point in time and compare them.
- 4 And, I don't know if, Rich, if you have
- 5 anything you could --
- 6 A. (Murtha) No, I absolutely agree with Mr. Allen. The
- 7 database that we assumed from Verizon was never parsed
- 8 of the disputes that were in there and the open
- 9 disputes that remained that dated back and continued
- that were still being faced with were challenges from
- 11 2005, 2006, etcetera, it's not accurate. It would be a
- 12 skewed number at best.
- 13 BY MR. HUNT:
- 14 Q. Has FairPoint performed an inventory with each of its
- 15 wholesale customers to determine whether they have
- received all of the bills, including access bills, that
- 17 they expected to receive?
- 18 A. (Murtha) I know that at this time Mr. Block is
- 19 researching and doing a, you know, a compare to ensure,
- and working with the wholesale providers, to what we
- 21 have identified or what are missing bills, and he's
- 22 working with BANs, etcetera, with the CLECs to ensure
- 23 that they're receiving all of their bills.
- 24 Q. Who's actually in charge of Wholesale Billing?

- 1 A. (Murtha) Pat Block, who reports to Jane Valik.
- 2 Q. How long has Pat Block been in charge?
- 3 A. (Murtha) Pat's been here just under two years.
- 4 A. (Allen) Prior to cutover.
- 5 Q. On to "late pending orders".
- 6 MS. BROWNELL: I do have one --
- 7 MR. HUNT: Excuse me. Do you have a
- 8 question or a comment?
- 9 MS. BROWNELL: Both.
- 10 MR. HUNT: Okay. Let's move it along
- 11 though, okay?
- MS. BROWNELL: Sure. Quick.
- 13 BY MS. BROWNELL:
- 14 Q. Back to the Verizon dispute that --
- [Court reporter interruption]
- 16 BY MS. BROWNELL:
- 17 Q. Yes. With regards to the FairPoint -- the Verizon
- 18 disputes that were brought over after conversion, what
- 19 we're experiencing is the PON numbers are being
- 20 changed, and all of our disputes are being denied
- 21 because we only have the original PON number from
- 22 Verizon. And, we're told that we need to provide paper
- 23 copies of those PONs, the original PONs, in order for
- 24 you to re-entertain the dispute. Is that going to be

- 1 the case going forward?
- 2 A. (Allen) I don't know.
- 3 A. (Murtha) I'll have to get you an update on that. I'll
- 4 meet with and find out about that, because the PON
- 5 number was a purchase order number between you all and
- 6 Verizon at the time, and the PONs did not come over to
- 7 us. The customer information is in the system. We
- 8 could work on the customer accounts that you want to
- 9 dispute, but we would not have access to the PON
- 10 number.
- 11 BY MS. BAILEY:
- 12 Q. Aren't you supposed to get all of those records from
- 13 Verizon?
- 14 A. (Murtha) But the PON was something that's -- the
- 15 account is intact. We have the account. We have the
- 16 customer's information. We have the billing. But, as
- far as the piece of paper that ordered that order, we
- don't have that.
- 19 Q. And, you need that, because that's the way that the
- 20 billing disputes are tracked?
- 21 A. (Murtha) The bill is set up by the telephone number or
- by a BAN. It's not set up by the PON number.
- MS. BAILEY: Go ahead.
- 24 BY MS. BROWNELL:

- 1 Q. Excuse me. But the dispute references the PON number.
- 2 A. (Murtha) But it should also -- it should have the
- 3 telephone number associated with it.
- 4 Q. The PON number is what is the driving force, and all of
- 5 those disputes are being denied because you don't have
- 6 their numbers.
- 7 A. (Murtha) I will have Erin Irish, who owns the Dispute
- 8 team, reach out and work with BayRing on this issue,
- 9 and we'll see if we can't get it resolved.
- 10 BY MS. BAILEY:
- 11 Q. Well, I want to hear about this on Thursday.
- 12 A. (Murtha) Okay.
- 13 Q. Because this seems like a big deal to me. And, it
- 14 wouldn't be just BayRing.
- 15 A. (Murtha) No.
- 16 RE: LATE PENDING ORDERS
- 17 BY MR. HUNT:
- 18 Q. FairPoint stated that a significant problem it has had
- 19 since cutover has been the ability to deliver service
- on time. Have you heard from and could you please
- 21 describe the impact that your -- FairPoint's inability
- 22 to deliver service on time has had on customers?
- 23 A. (Allen) I think, in general, it is the best of worlds,
- 24 where we haven't delivered on time, it's inconvenienced

1 customers in some instances. It's hurt them in more

- ways than that. The customers have given us
- 3 transactions to complete, whether that's adding
- 4 service, changing service, or deleting service. And,
- 5 in some instances, where that's not done on time, it
- 6 has a negative impact on the customer. So, it's
- 7 something that, obviously, is unacceptable and is a
- 8 very negative customer service result.
- 9 Q. Well, has the number of late orders, for example, been
- 10 increasing for retail and wholesale service since the
- 11 end of June?
- 12 A. (Allen) No. It did increase during the end of June and
- 13 beginning of July, and has decreased since then. And,
- currently, it is at the lowest level since cutover.
- 15 Q. And, what level is that? Can you please describe or
- 16 quantify that?
- 17 A. (Allen) I'm going to give this to Mr. Lamphere.
- 18 Q. Sure.
- 19 A. (Lamphere) So, right now, our total late pending
- orders, this is close of business numbers yesterday,
- 21 were 4,780. I don't have that broken down like we did
- in the Status Report for "held in the system", "held
- for customer reasons", etcetera. Those numbers have
- 24 changed since this report, obviously. The number of

- 1 orders that are available for FairPoint action has
- 2 changed since then. But the backlog has dropped now to
- 3 a total of 4,780.
- 4 Q. Now, backing up to April 14th, which is referred to in
- 5 the Status Report, of the 13,999 orders that were past
- due at that time, do you know how many of those were
- 7 small business retail customers?
- 8 A. (Lamphere) I do not.
- 9 Q. Do you have that data?
- 10 A. (Lamphere) I'm not sure we do have that data, actually.
- 11 I mean, we can categorize it just like we always have
- 12 by retail POTS, retail DSL, or residential, whatever
- service type, but not product set.
- 14 Q. So, if you don't have that data, is it fair to say that
- 15 FairPoint isn't really doing anything to address the
- 16 adverse impact that these past due orders are having
- on, for example, small business customers?
- 18 A. (Lamphere) No that's not fair to say at all, actually.
- 19 Q. Why not?
- 20 A. (Lamphere) Because we're not categorizing the late
- orders by product. We're doing it by customer type.
- So, your first question wasn't by customer, it was by
- 23 product. We've categorized them by residential,
- business, internal, and wholesale. And, we can

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certainly tell you, of the 13,999 in April, how many of
 1
 2
          those were residential, how many of those were
 3
          business, and how many were wholesale. But a better
 4
          gauge of that is to look at the Daily Report, and that
 5
          breaks it down by product category. And, that tells
 6
          you exactly, just like Bob mentioned earlier, that the
          number of ASRs has appeared to -- have kind of leveled
          off, and we have noticed the decrease there that we
 8
          have in residential, or LSRs, let's say. So, that's a
 9
          more accurate gauge of where the past due order totals
10
          are either increasing or decreasing daily.
11
12
          (Allen) And, if I could add to that. Each customer
          transaction, again, keep in mind, when it says "order",
13
          it's a request to do something. It may be a record
14
          change, it may be adding a service, it may be
15
          disconnecting service. The way we prioritize them is
16
          not by if it comes from a business customer or a
17
          residential customer or a wholesale customer, it's
18
19
          based on when it comes in and the request is there.
          So, I think you would run a pretty high risk if you
20
21
          were to forgo trying to service residential customers
          for the sake of servicing business customers. So, the
22
          focus is to handle the first -- the latest orders
23
24
          first, get the current orders in on time, and
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- 1 ultimately totally reduce the backlog.
- 2 MR. HUNT: Go ahead.
- 3 MS. FOLEY: I'm sorry. I'll defer to
- 4 Staff.
- 5 MR. HUNT: Go ahead.
- 6 MS. FOLEY: Paula Foley, One
- 7 Communications.
- 8 BY MS. FOLEY:
- 9 Q. Of the 4,780 orders you said are late pending as of
- 10 close of business yesterday, could you break that down
- into residential, business, and wholesale?
- 12 A. (Lamphere) Yes. Not right here, I can't. But I'll
- have to bring that back. But, yes, I can.
- 14 BY MR. GOYETTE:
- 15 Q. Earlier, in the discussion about the 32 accounts, --
- 16 [Court reporter interruption]
- 17 MR. GOYETTE: Sorry.
- 18 BY MR. GOYETTE:
- 19 Q. Earlier, Rich, you had discussed the 32 large accounts
- 20 that were -- for which billing issues were because of
- 21 the, you know, the child/parent issue. And, it was a
- 22 -- I don't know if it was a Customer Service Rep that
- 23 works specifically with each enterprise? Was that the
- 24 case?

- 1 A. (Murtha) Mike brought that up.
- 2 Q. Oh. Sorry. Was it a Customer Service Rep that worked
- 3 with each of the -- I'm going to something, but was it
- 4 a Customer Service Rep that handled that issue for each
- of the enterprises?
- 6 A. (Haga) Again, I wasn't aware of how the issue was
- 7 brought into our organization. I was brought into it
- 8 by Dave Bergeron. So, he had the dialogue with
- 9 Customer Service. He brought it to our attention and
- 10 said "Hey, we're not writing this right." And, we've
- 11 got to go through and figure out the credit that needed
- to be applied, as well as correct how the system was
- 13 configured in the first place.
- 14 A. (Allen) Typically, large customers have account teams.
- 15 Q. Right.
- 16 A. (Allen) Which would encompass a account manager and, in
- some instances, a service manager.
- 18 Q. So, when a large enterprise has an order that they're,
- 19 I guess, submitting, does that go into a -- does that
- 20 come directly from the enterprise or does that go to an
- 21 account team?
- 22 A. (Allen) All right. Let me clarify, the account team
- 23 would be involved in identifying what the needs of the
- 24 customer are, and helping them define what services

- 1 they may want to have. The actual order
- processing/order writing of that order is done by a
- 3 Customer Service Rep, the same way it would be done in
- 4 any of the channels of business that we have.
- 5 Q. So, does the large enterprise's team then interact with
- 6 the Customer Service Rep when that takes place or does
- 7 the enterprise themselves speak directly to the CSR?
- 8 A. (Allen) It's -- well, Rich could add to it, but
- 9 typically it's done by e-mail. The orders that come
- 10 into the Large Business Center would typically come in
- 11 through that vehicle. Typically, in the Consumer,
- 12 obviously, it's by a phone call is the more common way
- that those folks order. And, in the wholesale
- 14 environment, it's either through an EDI or a Sychronous
- 15 gateway.
- 16 Q. So, regarding the large enterprise, do they send the
- 17 e-mail to the CSR or to their team?
- 18 A. (Murtha) I'll take that. I have a team of specialists
- 19 and service managers in the Large Business or
- 20 Enterprise arena that work directly with the large
- 21 enterprise customer and the account management team.
- The specialist works with the account manager to
- 23 understand what it is that the customer is looking for.
- 24 My specialist then works directly with a CSR to get the

1 order processed, and then get the order into our system

- 2 so we can get it processed.
- 3 Q. So, earlier, when you were saying that the orders are
- 4 pretty much handled as they come in, wouldn't it --
- 5 wouldn't an order coming from a team member maybe be
- 6 handled a little bit sooner or a little quicker than
- one that's just directly to a customer?
- 8 A. (Murtha) No.
- 9 A. (Allen) No. If anything, it's the other way around.
- 10 Because, typically, the larger business customer orders
- 11 are more complex. A consumer order is typically done
- 12 and entered while the customer is on the phone. So, at
- 13 that point, it is now in the system. In the wholesale
- 14 environment, again, through either one of the
- interfaces, once it passes through that gateway, it's
- in the system. And, in a business environment, if it
- 17 was a simple order, it would be the same speed. The
- 18 person could enter that order directly in. If there's
- 19 more complexity, it may have an extra step associated
- 20 with it. So, it would not -- I wouldn't characterize
- 21 that the orders would go in faster with business. If
- anything, based on the complexity, it might be a step
- 23 slower.
- MR. HUNT: You all set?

1	MR. GOYETTE: Thank you.				
2	MR. HUNT: Okay. It's approaching 5:00				
3	We're going to call it a day for today, and resume on				
4	Thursday, at 9:00.				
5	(Technical session adjourned at 5:00				
6	p.m., to resume on July 30, 2009.)				
7					
8	* * *				
9					
10	CERTIFICATE				
11					
12	I, Steven E. Patnaude, a Licensed Court				
13	Reporter and Notary Public for the State of New Hampshire, do hereby certify that the foregoing is				
14	a true and accurate transcript of the technical session regarding DT 07-011, taken at the place and on the date hereinbefore set forth, to the				
15	best of my skill and ability under the conditions present at the time.				
16					
17	I further certify that I am neither attorney or counsel for, nor related to or employed by any				
18	of the parties to the action in which this deposition was taken; and further, that I am not				
19	a relative or employee of any attorney or counsel employed in this case, nor am I financially				
20	interested in this action.				
21	Steven E. Patnaude, LCR				
22	(N.H. LCR No. 52; RSA 331-B)				
23					
2.4					