
Christopher A. Malinowski, P.E.
Senior Director

RANGE OF EXPERIENCE

Mr. Malinowski has sixteen years of experience with project development, design, operation, and maintenance of infrastructure projects. He has both public and private sector experience in a broad range of projects including solid waste, aviation, water, wastewater, energy and environmental systems. His experience also includes developing project strategies, pricing, developing teaming arrangements, performing financial analyses and preparing project pro-formas.

He has extensive experience in:

- Management of multi-dimensional project teams on complex projects
- Delegated Service Contracts for Municipally Owned Systems
- Project Development for industrial and municipal projects
- Design-Build, Design-Build-Operate, and Build-Own-Operate contracts
- Operations and Maintenance of Utility Facilities
- Management of Capital Improvement Projects.

PROFESSIONAL EMPLOYMENT
Infrastructure Management Group
Senior Director, 2004 to present.

Compagnie Suez, S.A,
Project Manager, 1988 to 2004

SELECTED PROJECT EXPERIENCE
Development of Contract Operations for Water Treatment Plant, Houston, Texas

Project Development for the successful 5-year contract operations contract of a 120 million gallon per day water treatment plant.

Re-Engineering of Public-Private Projects Program, Puerto Rico Aqueduct and Sewer Authority

Served as re-engineering expert for the Proyectos Públicos y Privados (Public and Private Projects) Program, responsible for approving, inspecting, and accepting all new infrastructure from outside developers, including large housing developments, industrial customers, and government projects. In a period of 6 months, reduced the number of outstanding cases from 850 to less than 400 by installing a tracking system, reorganizing the workload, improving our relations with other government agencies, and resolving long-standing complex cases.

Analysis of Outsourcing, Ford Motor Company, Michigan

Project Developer for the potential outsourcing of the entire utility system at the Rouge site in Michigan. Cost savings were identified in the treated water, wastewater, cooling water, electrical transmission, high purity water, and cooling tower systems.

Water and Wastewater Utility Capital Improvement Program, Albuquerque, NM

Responsible for a \$3 million per year water and wastewater capital improvement program for a local privately owned utility, including expansion of wastewater treatment plants, drilling and installation of deep well pumping facilities, upgrades to pump stations, and design of water and sewer lines.

Pricing of Operations, Maintenance and Capital Improvements to Water and Sewer System, Mexico City, Mexico

Responsible for the pricing of a \$300 million program to operate, maintain and reconstruct the water and sewer system for one quarter of Mexico City, which serves over two million people. Program included meter installation, a new billing system, customer service centers, installation and repairs of water and sewer mains, and operations and maintenance.