

2020 Statewide Energy Efficiency Plan Update

October 18, 2019





Agenda

- 1. Highlights
- 2. Impacts and Foundational Programs
- 3. Material Changes
- 4. Demand Reduction
- 5. Financing
- 6. Performance Incentive
- 7. Marketing
- 8. Working Groups and EM&V
- 9. Looking Ahead
- 10. Questions



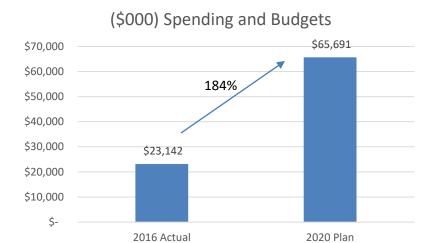


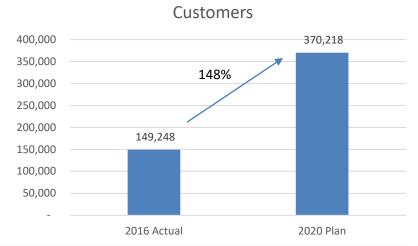




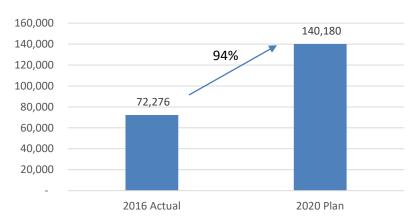


2016 vs. 2020 Electric Program

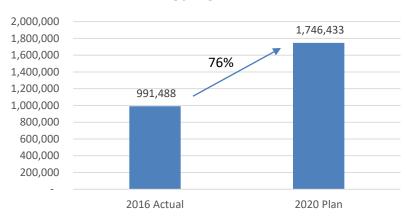




Annual MWh



Lifetime MWh





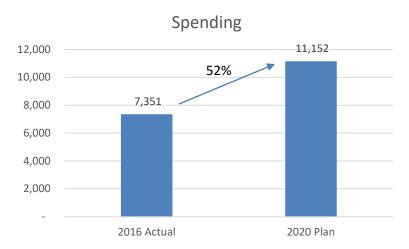


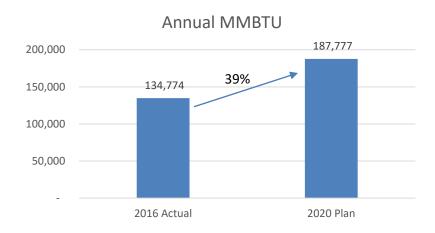


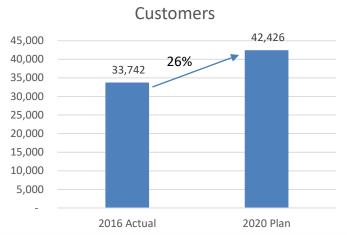


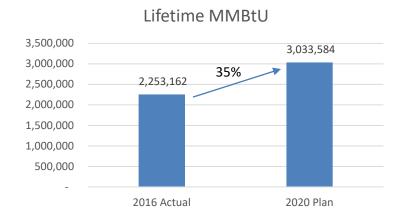


2016 vs. 2020 Gas Program Highlights

















2020 Update – Positive Impacts

- Additional MMBtu Savings from Electric Programs
- 133,553 MMBtu
- Customer Energy Cost Savings of more than \$373 million over the lifetime of measures
- Programs support 914 full-time equivalents, or 1.9 million work hours
- Reduction of more than 1.2 million tons of GHG emissions over the lifetime of measures
- Equivalent of taking 254,985 passenger vehicles off the road for one year











Building on Foundational Programs

Residential

- Income Eligible
- Home Performance with ENERGY STAR
- ENERGY STAR Homes
- ENERGY STAR Products
- Behavior Programs

Commercial, Industrial, Municipal

- Large Business Energy Solutions
- Small Business Energy Solutions
- Municipal Programs
- RFP

Education

Financing











2020 Annual Update Plan: Material Changes

Program Design Changes

Home Energy Reports

 Eversource will no longer offer Home Energy Reports and will work on alternative methods to engage with customers on usage and behavior

Commercial, Industrial and Municipal Programs

 The NH Utilities will expand their Point of Sale Distributer relationships to include additional eligible measures such as lighting, electric HVAC equipment and electric commercial kitchen equipment.

Demand Reduction

- Eversource and Unitil will continue the C&I Active Demand Reduction Initiative, adding a Bring Your Own Device option for Unitil.
- Eversource and Unitil will offer a Residential Demand Reduction Initiative.











2020 Annual Update Plan: Material Changes

Changes in Savings Assumptions

Home Performance with ENERGY STAR

 Updated In-Service Rates, annual kWh savings, and fuel savings for weatherization measures based on HPwES
 Opinion Dynamics Interim Impact Evaluation Results.

ENERGY STAR Products

 Updated kWh Realization Rate, annual kWh savings, kW savings, and Load Shape for Circulator Pumps purchased at distributors based on the CT HVAC and Water Heater Process and Impact Evaluation and CT Heat Pump Water Heater Impact Evaluation











2020 Annual Update Plan: Material Changes

Other Changes

Performance Incentive Calculation

Updated calculation of the Performance
 Incentive based off the Performance
 Incentive Working Group report.

Avoided Cost Assumptions

- Updated the Nominal Discount Rate to the June 2019 Prime Rate.
- Updated the Inflation Rate based on the inflation rate from Q1 2018 to Q1 2019.











Peak Demand Reduction

Residential Active Demand Reduction Initiative

- Bring Your Own Device (BYOD)
 - Wi-fi thermostat or behind-the-meter battery
 - 10.7 MW Reduction during the ISO-NE Summer Peak
 - Sign-up incentive and an annual incentive for participating and allowing the program to increase the customer's thermostat set point by up to 4 degrees for 3 hours at a time, multiple times per year during summer peak periods.
 - Incentive to a customer with an installed residential battery storage system that allows the Company or its vendor to dispatch that battery some number of hours per year.

C&I Active Demand Reduction Initiative

- Continue offering incentives to enrolled C&I customers to reduce their demand at identified critical peak times.
- Unitil will include an incentive to C&I customers for average program year reduction in kW for customers thermal (ice) storage or battery storage systems.











Financing

Residential

- On-bill options
 - Existing programs will continue
 - Unitil will increase maximum residential on-bill loans to \$7,500 for gas and electric
 - Unitil will increase maximum residential on-bill loans to \$15,000 for gas and electric moderate-income customers
- Third-party financing
 - 2% loans will continue being offered in partnership local lenders
 - 0% moderate-income loans will continue being offered in partnership with local lenders

Commercial

- Eversource will continue offering 0%, on-bill financing for its small business commercial financing program
- Unitil Gas is expanding its on-bill commercial program with an additional \$150,000
- NHEC introducing an on-bill financing program for small to medium businesses
- NHEC is updating its Smart Start program
- Competitive Online Loan Platform











New PI Calculation - Electric

Portfolio Level Calculation

Threshold B/C of 1

Target PI – 5.5% of actual spending Maximum – 6.875% of actual spending

PI#	Component Title	Description	Incentive Weight	Minimum Threshold	Maximum PI Level
1	Lifetime kWh Savings	Actual/Planned Lifetime kWh Savings	35%	75%	125%
2	Annual kWh Savings	Actual/Planned Annual kWh Savings	10%	75%	125%
3	Summer Peak Demand Savings	Actual/Planned ISO-NE System-wide Summer Peak Passive kW Savings	12%	65%	125%
4	Winter Peak Demand Savings	Actual/Planned ISO-NE System-wide Winter Peak Passive kW Savings	8%	65%	125%
5	Value	Actual/Planned Net Benefits	35%	75%	125%
Total			100%		











New PI Calculation – Natural Gas

Portfolio Level Calculation

Threshold B/C of 1

Target PI – 5.5% of actual spending

Maximum – 6.875% of actual spending

PI#	Component Title	Description	Incentive Weight	Minimum Threshold	Maximum PI Level
1	Lifetime MMBtu Savings	Actual/Planned Lifetime MMBtu Savings	45%	75%	125%
2	Annual MMBtu Savings	Actual/Planned Annual MMBtu Savings	20%	75%	125%
3	Value	Actual/Planned Net Benefits	35%	75%	125%
Total			100%		











EM&V

2019 Evaluations	Vendor	Completion Date
Energy Efficiency Market Assessment	Navigant	April 10, 2019
C&I Non-Lighting Impact and Process Evaluation (Small	Cadmus Group	Draft report, July 14,
Business, Municipal, and RGGI Retail and Large Business		2019
programs)		Final report, Q3 2019
		(est.)
Home Performance with ENERGY STAR Impact and Process	Opinion Dynamics	Impact evaluation memo,
Evaluation	Corporation	July 31, 2019
		Full report, Q4 2019 (est.)
Energy Optimization through Fuel Switching (joint with the	Navigant	Q3 2019 (est.)
BCBC Working Group)		
National Standard Practice Manual Cost-Effectiveness	Synapse Energy	Q3 2019 (est.)
Review (joint with the BCBC Working Group)	Economics, Inc.	
Home Energy Assistance Impact, Process, and Low-Income	Opinion Dynamics	Q4 2019 (est.)
NEI Evaluation	Corporation	
Crosscutting Non-Energy Impacts Study	DNV-GL	Q4 2019 (est.)

Ongoing Evaluations	Vendor	Completion Date
Bill and Rate Impact Analysis	Synapse Energy Economics, Inc.	Q2 2020 (est.)
Energy Efficiency Potential Study	Dunsky Energy Consulting	Q2 2020 (est.)
Cross-State C&I Demand Response Evaluation (joint with Massachusetts and Connecticut)	Energy & Resource Solutions	Q3 2020 (est.)











Marketing and Awareness

- Statewide umbrella marketing as well as marketing of individual programs
- Building off of existing efforts and leveraging the Market Assessment study to increase engagement and participation.











Goals + KPI's

- Continue to grow brand awareness
 - Reinforce sponsor attribution as part of brand story
- Increase program participation
 - Define and promote offerings while streamlining activation
- Enhance website
 - o Increase engagement, UX and expand as and informational resource (Res and CIM)











Awareness + Action

Traditional and digital channels work uniquely and in parallel, reaching your varied targets and personas.













Our Prospect Journey

KPIs and keeping score **TACTICS RESULTS** Expanded web traffic / visibility ■ TV, radio, programmatic **AWARENESS** display ads, PR Audience definition Paid search, paid social, Time on site, pages viewed, bounce rate **INTEREST** SEO, online presence Social follows, reactions and engagement Sponsor clicks Visits to key pages Email marketing, INTENT content marketing Contractor page clicks Event engagement Drip campaigns, enhanced HHI Tool submissions Rebate submissions **CONVERSION** conversion points eNews sign-ups Online store purchases Influencers, reputation Referrals Positive reviews **ADVOCACY** management Share of voice Social shares











QUARTER 3 CREATIVE HIGHLIGHTS

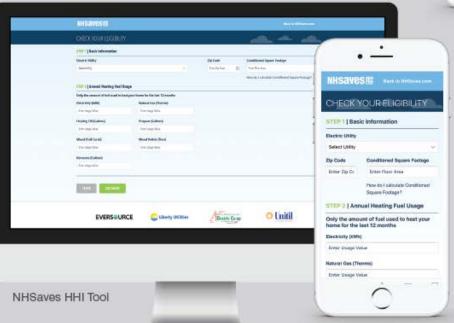




Facebook Ads









Instagram Ads



Linkedin Small Business Ad

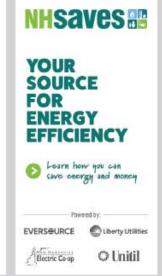
QUARTER 3 CREATIVE HIGHLIGHTS











Animated Banner Ads





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QUARTER 3 CREATIVE HIGHLIGHTS



Q Search

Refrigerator Recycling Flyer

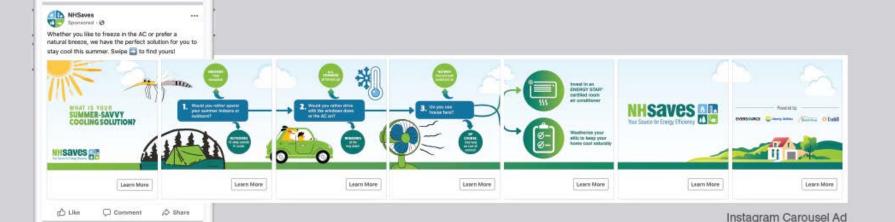
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Municipalities Flyer



Natural Gas Flyer



Marketing Success to build upon

1. Growing Awareness in the NH Market **2019 Total Campaign Impressions:**

Digital: Over 8.5 million

• Print: 251,917

Radio: 854,700

Billboard: 2,607,128

- 2. Total website visitors have increased 103% compared to the previous year.
- 3. The paid search campaign has earned a 748% higher than average conversion rate* and has generated 89% of the digital campaign's conversions.









Working Groups and EM&V

- Benefit Cost Working Group
 - Energy Optimization Study
 - National Standards Practice Manual Process
- EM&V
 - TRM Development

Evaluation	Vendor	Completion Date
Bill and Rate Impact Analysis	Synapse Energy Economics, Inc.	Q2 2020 (est.)
Energy Efficiency Potential Study	Dunsky Energy Consulting	Q2 2020 (est.)
Cross-State C&I Demand Response Evaluation (joint with Massachusetts and Connecticut)	Energy & Resource Solutions	Q3 2020 (est.)











Looking forward to 2021-2023

- Opportunity for new program goals and objectives
- Stakeholder process
- Draft April 1, 2020
- Plan submission July 1, 2020











